Thursday September 24 1987

D 8523 A

### World News

gen Zebreicher 3?

Andriana (ende

LUSTRALIA

NGAFORE

a a a 27. 音音機

### Biden quits **Democratic** presidential campaign

US Senator Joseph Biden with-drew from the race for the 1988 Democratic presidential nomi-nations, saying the "exaggerated shadow" of his mistakes had begun to "obscure the essence of my candidacy."

my candidacy."

His announcement followed damaging disclosures that he committed plagiarism and exaggerated his academic accomplishments. He said he would remain "deeply involved" in the effort to defeat President Rouald Reagan's nomination of Robert H. Bork to the Supreme Court.

### Soviet harvest plea

The Communist Party daily Pravda urged an all-out effort to save the Soviet Union's harvest of grain and crops hit by unusually heavy rain this autumn. Thousands of city-dwelfers throughout the country were sent into the fields to help. Page

### Yugoslav plots

Ethnic Albanian nationalists had plotted uprisings in Yugos-lavia's armed forces for six years, Defence Minister Branko Mamula said. Some 216 illegal groups involving 1,435 ethnic Albanian soldiers had been un-covered

### Bank liquidated.

Yugoslavia said it was liquidating the insolvent Bihac Bank in Bosnia-Herzegovina which un-derwrote false promissory notes worth millions of dollars and led Vice-President Hamdija Pozderac to resign.

### Hainan tax haven

Hainan Island in south China, designated a province earlier this month, was to become a special economic zone with no taxes for foreign trade and a high level of sutonomy, the Chi-na Daily said. Page 4

### Amazon protection call

International environmental group Friends of the Earth called for an emergency pre-gramme by the EC. World Bank and Brazilian Government to safeguard Amazon Indians and forests it said were threatened by Brazil's \$62bn Caracas devel- rate index was unchanged at

### Golden Temple raided Police and paramilitary forces raided the Golden Temple complex in Amritsar, Punjab, and detained about 20 suspected

### Sikh extremists. Page 4 Fossil fuels warning

Third World countries would be hard hit if developed nations scrapped nuclear power and set off a scramble for fossil fuels, a West German Research and Technology Ministry efficial

### Gadaffi shuns talks

Five African presidents met in Zambia to try to end the border war between Libya and Chad but Libyan leader Muammar Gadaffi stayed away. Page 4

### Tamil protester shot Indian peace-keeping soldiers fired at Tamil demonstrators in

## northern Sri Lanka, killing one

### Belgian flights strike Belgian air traffic controllers staged their third two-hour stoppage in 24 hours and threat-ened further walkouts in protest against working conditions which, they said, caused a

near-miss between two airliners approaching Brussels air-Swapo bombs church Swapo guerrillas blew up a Roman Catholic church in Nami-bia near the Angolan border, a

Windhoek military spokesman said. Security forces defused a landmine near the church during follow-up operations,

### London not calling

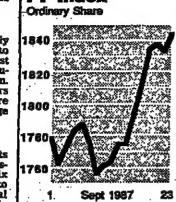
Some 38 per cent of London's pay-telephones were out of order, an official survey said. Vandalism, technical faults and full coin boxes were blamed. News analysis, Page 8

### **Business Summary**

### **Alan Bond** clinches deal for **US** brewer

ALAN BOND, Australian brewing and property financier, became the first foreigner to be granted entry to large-scale US brewing making with the acceptance by G Heileman, America's fourth biggest brewer, of his \$1.26bn takeover bid. Page 15 LONDON: Strong demand for technology and energy issues helped equities to their 10th

successive rising session. The FT Index Ordinary Share



FT-SE 100 index closed up 16.2 at 2,352.4 and the FT Ordinary index climbed 11.4 to close at 1,843.2. Government bonds eased. Details, Page 36

WALL STREET: By 2pm the Dow Jones industrial average was up 16.32 at 2,584.37. Page 34 TOKYO was closed for a nation-

GOLD rose \$1 in London to \$462.25. In Zurich it rose to \$462.25 from \$461.75. Page 22

DOLLAR rose in London to DM18210 (DM18205); SFr1.5120 (SFr1.5075); FFr6.0750 (FFr6.0650), but fell to Y143.85 (Y144.15). On Bank of England figures the dollar's index rose to 101.2 from 101.1. Page 23

STERLING rose in London to \$1.6430 (\$1.6420); DM2.9925 (DM2.9900); SF12.4850 (SF12.4750); FF 9.9800 (FF19.9575), but fell to Y236.50 (Y236.75). The pound's exchange

CONSOLIDATED Gold Fields, UK mining finance house, was restrained from buying further stock in Newmont Mining to thwart hostile takeover bid by T

rail and resources group undergoing a major restructuring, plans to buy back up to 60m of its 157m common shares, for \$3.4bn. Page 15

LTV, diversified steel group struggling to emerge from bankruptcy proceedings, has suf-fered a setback with the announcement that it must shoulder more than \$2bn in unfunded pension liabilities. Page

ELF-AQUITAINE, French state-controlled oil group, re-ported 35 per cent decline in net consolidated first half earn-

ings to FF12.2bn. Page 17 ALUSUISSE, Swiss aluminium group, was granted an appeal court judgment clearing the

way for its capital to be halved.

GOTABANKEN, fourth largest publicly quoted bank in Swed-en, increased group operating profits by 7 per cent in the first eight months. Page 17 RAYERISCHE Hypotheken-und

Wechselbank, large West German bank, is to raise DM437m (\$240m) by the end of October via a one-for-10 rights issue. HOOVER, the household appliances group which since 1985 has been owned by Chicago Pacific of the US, is actively seeking a licensing deal which would enable it to produce dishwashers in the UK. Page 15

NESTLE, Swiss foods multinational, is interested in acquir-ing some of the operating companies of the former Beatrice group, taken private in a \$6.4bn leveraged buyout last year. Page 17

# UK to shut Iran's arms-buying office and order out staff

BY ANDREW GOWERS IN NEW YORK

BRITAIN WILL close Iran's

BRITAIN WILL close Iran's military procurement operation in London and require staff to leave by October 3 in a move which may impair Iran's world-wide arms buying network.

Announcing the move yesterday to the United Nations General Assembly, Sir Geoffrey Howe, the British Foreign Secretary, said the Iranian attack on a British merchant ship in the northern Gulf on Monday had been 'the last straw'. He the northern Gulf on Monday had been "the last straw". He called on the UN Security Coun-cil to draft immediately an in-ternational ban on weapons sales to Tehran in view of the country's failure to comply with calls for a ceasefire in its war

with Iraq.
President Sayed Ali Khamenei of Iran, asked at a New York press conference about the British decision said bluntly: This is not at all of substantial

importance.

However, the three Iranian
London agencies - one for each
branch of the armed forces - are believed to have occupied a central position in Iran's worldcentral position in Iran's worldwide procurement network.
Employing a total of 40 to 50 Iranians in a building in London's
Victoria Street, they had a
wide-ranging mandate to purchase arms from Europe and
even North and South America. They were barred under British rules from obtaining arms from UK territory, though there is considerable evidence that these rules have been frequent-

Warships to face Suez surcharge

Rgypt will impose a 30 per cent Suez Canal surchage on the warships which are moving al-most daily from the Mediterra-nean to the Guif, Canal Au-thority officials told Reuter in Port Said yesterday. While they confirmed the plan they were unable to say when it would be effective. Italian mi-nesweepers passing through, the canal yesterday were not asked to pay, the officials said.,

ly on such operations to do its arms buying - often through middlemen - since many official middlemen - since many official sources have been closed to it as a result of US efforts to cut off supplies. Senior Iranian officials have indicated that if their London operations were closed, they would simply transfer to other European cities. But this would cause considerable inconvenience at best, and may be difficult in the event of steps towards a mandatory UN ban on weapons sales to Tehran.

wards a mandatory UN ban on weapons sales to Tehran.
Staff at the agencies - who do not have diplomatic status - are expected to have their British residence and work permits withdrawn, though it is not clear how long this will take, and British officials acknowledged that it may prove difficult to weed out the employees working specifically in the arms buying operations. Iran and ly flouted. buying operations. Iran and Iran has had to rely extensive- Britain have only one diplomat

in each other's capitals following a diplomatic row earlier this year.

this year.
At the UN, meanwhile, pressure is mounting for the drafting of a global arms embargo against Iran following a hardline speech by President Khamenei on Tuesday. Intensive consultations are underway be-tween foreign ministers from countries represented on the 15-member Security Council, and especially its five perma-nent members - the US, Britain, France, the Soviet Union and

The diplomatic activity will culminate tomorrow in a lunch meeting between the five per-manent members and Mr Javier Perez de Cuellar, the UN Secretary-General. The minis-ters are expected to reach a common assessment of Iran's position as a prelude to moving towards a possible arms ban. With the US and Britain now pushing hard for an embargo and France implying yesterday that it agrees - much attention is focusing on the Soviet and Chinese positions.

Moscow has indicated recent

Moscow has indicated recently that it would be prepared to go along with an arms embargo at an appropriate stage, while the view in Peking - branded as a major arms supplier to Iran - is thought also to be evolving in that direction. However, Mr Wu Xueqian, the Chinese Foreign. The smile on Iraq's face, Page 4; editorial comment, Page 12.

Centinued on Page 14

# Brussels unveils plans to cut agricultural subsidies

A CONTROVERSIAL European
Commission package of reforms month by EC agriculture ministions on this Issue planned for ters. But the significance of yesthe new Gatt round of trade

in Brussels yesterday. If implemented, the proposals will give the commission sweeping powers to cut subsidies and price supports for a wide range thwart hostile takeover bid by T
Boone Pickens, the Texas oil
man. Page 15

SANTA FE Southern Pacific, US
gime beyond the end of the current five year period which expires in 1989, tough new production limits for European ce-reals farmers and changes to

well beyond that of a fresh atfrom Ecuis.4hn (\$21bn) in 1884 sels yesterday is all to an estimated Ecu27.3bn for open a fresh debat 1987 (at least Ecu4bn more than had been bargained for.)

Effective controls on farm spending for example, are an essential element in the Commission? bid to pressure mention of the second training the structure of the second training the second training to the second training training to the second training train

the support system for sheepmeat producers.

Strong opposition to many of
the ideas from farm lobby
groups and individual member
states is likely when the propos-

tempt to control an EC farm tion controls and automatic budget which has ballooned price cuts put forward in Brussels yesterday is also bound to open a fresh debate within the EC about the best means of reforming the structure of Euro-

The key to the new reform ini-tiative lies in the concept of mission's bid to persuade mem— "budget stabilisers" for many of ber states to agree a substantial the products receiving guaranincrease in the Community's teed Community support. These own financial resources - a pro- would be tailored to the charac-

The combination of produc-

Continued on Page 14

### Nicaragua lifts ban on **Catholic** radio station

By Lionel Barber in Washington THE SANDINISTA GOVERN-

THE SANDINISTA Government yesterday amounced an end to censorship in Nicaragua and lifted a ban on the country's Roman Catholic radio station to make changes in line with a regional peace plan signed last menth.

The moves follow President Daniel Ortega's announcement on Taesday that a unilateral ceasefire in parts of the country would shortly come into effect and the lifting of a ban on the opposition newspaper La Prensa last weekend.

Mr Ortega, by timing his actions to coincide with the visit to Washington of President Occar Arias of Costa Rica, architect of the regional peace plan, appears temporarily to have selzed the political initiative in Central America from the Reagan Administration.

He said that the army would soon halt effensives against US-backed rebels in some ar-eas and described the move as 'a first step aimed at achieving

a total ceasefire.

The partial ceasefire would be declared in the next few days, he said, adding that the army would then be concentrated in defined zones were military concentrations. military operations are

He said a four man peace commission, which includes Catholic Church Primate Cardinal Miguel Obando y Bravn, would join regional peace commissions in discussing a prolonged ceasefire and amnesty with Coutras in areas where the fighting has stopped.

the fighting has stopped.

The Cardinal's participation marks a change in Nicaragua's political climate. The government has frequently accused him of co-operating with the Contras. It is also the first step by the government to open contact, through an intermediary, with Contra leaders in the field.

The Reagun Administration reacted sceptically to the moves yesterday, noting that they made no provision for Washington's central demand: that a ceasefire should be directly negotiated between the Sandinista Government and the US-backed Contra rebels.

Diplomats in Washington

Diplomats in Washington said Mr Oriega's moves were 'cleverly timed' because they undermined the Reagan Ad-

undermined the Reagan Administration's argument for the renewal of a large package of Contra aid from Congress.

But diplomats noted that a unilateral and partial cease-fire would allow Managua to determine which parts of the convince was affected. ecunity were affected, "even where there is no fighting."

It is creative accounting."

and their accountants want it to be.

# **US** supports expansion at World Bank

THE US is now prepared to sup-port a major increase in the capital of the World Bank, Mr James Baker, the US Treasury

Secretary, said yesterday.
The move seems designed in part to inject new momentum into his flagging international debt strategy and has come on the eye of the annual meetings. in Washington of the Bank and the International Monetary

An increase in the capital of the Bank, an international lend-ing agency, would enable it to provide more funds to develop-ing countries.

ing countries.

Mr Baker, speaking at a Washington press conference, refused to say how big an increase in the Bank's resources the US favoured, or detail the precise timing envisaged. But he said that if negotiations proceeded as quickly as those leading up to the last general increase in the Bank's capital in 1981, the first money could be paid in by Sec-

Bank's capital in 1981, the first money could be paid in by September 1 next year.

Mr Barber Conable, the World Bank President, has suggested a \$40bn to \$80bn increase in capital is needed. Asked to comment on this Mr Baker said: "I imagine the discussion will centre on that initial recommendation."

tion."

He conceded however that the Administration faced an uphill task in persuading Congress, which has sharply cut the US's foreign aid budget this year, to provide the money for the US contribution, even though, as he pointed out, the last increase had cost the US only around \$100m in paid-in-capital.

capital.

An option under consideration is for the 151 countries which own the Bank to increase its capital without actually paying in more capital immediate-

One World Bank official sug-One World Rank official suggested yesterday that as far as Congressional approval was concerned the key would be whether Mr Baker was prepared to make the capital increase an Administration priority next year when the US will be distracted by the Presidential and Congressional elections.

Third World debt crisis which he called for when he launched the so called Baker Plan at the annual meeting of the Bank and the International Monetary Fund in Seoul, South Kores, in



World Bank President Barber Conable: seeking a \$40bn to \$80hn capital increase

Since then, he said, the Bank had increased disbursements to major Third World debtors by over 40 per cent, or about \$8bn, and had 'been doing an excellent job promoting the types of investments and economic policy reforms that we think are essential to achieve sustained economic growth in the developing world."

But it is also clear that financial pressures on the Bank itself have forced the US to abandon what some have seen as its delaying tactics on the issue. In-

laying tactics on the issue. In-deed in Seoul in 1985 Dr Ono Ruding, the Dutch Finance Minister, was publicly critical of the US decision not to approve moves for an immediate Bank capital increase.

At the Venice Summit in June the communique said that a capital increase was needed to maintain the financial stability of the institution."

of the institution."

The problem the Bank is facing is that, partly because of the decline in the value of the dollar, its capital base has been eroding and so therefore has its ability to make new loans. Last year the World Bank's lending totalled \$14.2bn and officials currently estimate that without a capital increase it cannot sustain a continued increase in its tain a continued increase in its lending of more than \$13b;

tions.

Mr Baker, explaining the US decision to drop its opposition to early moves to increase the Bank's capital, said the change was because of evidence the Bank had successfully begun to play the broader role in the Third World debt crisis which he called for when he launched the co-called Raker Plan at the

strategy. With the US now committed to a capital increase the Bank can temporarily boost its lending in anticiaption of the new capital

ADVERTISEMENT Wyvern Business Library Recommended Business Books

## VW shares fall as plan to sell Federal stake proposed again

SHARES in Volkswagen, the west German motor group, went sharply into reverse yesterday after the Government said the planned sale of its minority entert to keep this year's bud-

In Frankfurt, VW's shares lost DM14 on the news but later picked up to close at DM385.50, down DM9.50 on the day. At this price, the sale of the Federal stake of 16 per cent in VW (20 per cent of the voting rights) would yield just over DML8bn

The Government had de-ferred its original plan to sell its stake in VW until 1988 be-cause of VW's currency scandal. Mr Gerhard Stoltenberg, the Fi-nance Minister, said in Bonn that VW's financial situation had now stabilised so that a quicker sale of the Federal Government stake in the Wolfs-burg-based company could now be considered. But he added that a final decision would not be taken until be returned from the forthcoming

planned sale of its minority ernment to keep this year's bud-stake could take place this year, get deficit from rising to instead of being postponed un-bil 1988.

get and seemed to have put last year's currency fraud losses of DM473m behind it. 'Certainly, not many people expected it to happen this year,' said Mr Angus McNeilage, head of European equities trading at James Capel, the UK stockbroking firm. 'It's a fair chunk to come on the market.'

Analysts and traders reacted with surprise to the possibility of an earlier sale. But they noted that VW was currently doing well in its main European mar-ket and seemed to have put last

Like other German motor con-cerns, VW has benefited from buoyant home sales this year. Exports within Europe have also been strong, though VW is still struggling in South America and the weak US market.

In an attempt to keep costs

down, VW has stopped hiring new workers. It intends to shed between 5,000 and 6,000 of its 132,000-strong labour force over the next year through early reof workers who leave.
The fundamental data on the

company is good," commented Mr Adrian Brundrett, an analyst at Citibank AG in Frankfurt. That is the reason why
Stoltenberg is thinking of making the sale earlier. VW's firsthalf net profits rose by 7 per
cent to DM304m.

The disposal of the Govern-

ment's stake would still leave part of VW in state hands as the regional state of Lower Saxony intends to keep its 16 per cent shareholding. VW's trade unions remain op-

posed to the sale of the Federal holding. Mr Walter Hiller, head of VW's works council, said yes-terday the Government should keep its 4.8m shares and, failing that, should at least consider changing them into employee shares before selling to the pub-

### reputable companies. "The best book ever written on taxation" Daily Telegraph Just published, bang-up-to-date 1987/88 edition.

"EVERY COMPANY in the country is fiddling its

profits..." says Ian Griffiths; accountant, journalist and author. "Any accountant worth his salt will confirm that

this is no wild assertion... Such phrases as cooking the

books and fiddling the accounts may raise eyebrows where they cause people to infer that there is something illegal about this pestime. In fact, it is totally legitimate.

Creative accounting is all about: ferreting out - and

using - every opportunity to adjust the accounts so that the final profit figure is more or less what the directors

The best places to look for the latest legal cooking-the-hooks techniques are the largest public companies — whose published accounts are anything from lightly

grilled to thoroughly roasted - but never raw. Often they

need to report larger profits to satisfy shareholders. Or they may prefer to reduce profits this year and tuck the

extra away for use in a leaner year. Of course, they usually

need to minimise their tax bills. And maybe reduce apparent borrowings, or beef up the value of their assets.

In his book Creative Accounting Ian Griffiths shows how it can be done, and is done - by even the most

THE ALLIED Dumbar Tax Guide is by far the best tax reference available for the layman. It is indispensable to business people. Yet it is so good that every year it is snapped up by thousands of tax professionals and ts. It is the first place the experts turn to check their facts. Why? Because it's easy to use. Detailed - but crystal clear, And it includes advice on how to cut taxes to the minimum. 🔀 "No other tax book compares." The Times

"Covers everything... in plain language." The Mail on Sunday
"Comprehensive and easy to understand." Daily Express
The Allied Danber Tex Guide 1987/88 editos, £12.95, 150 pages, bardback Readymade business letters COMPOSING BUSINESS letters takes up considerable

save ph having the prik of those letters exhertly muitten sings of most managers, time Imagine the time Aon Conju This book is packed from cover to cover with letters spot-on for every conceivable situation. Take them as they are, or perhaps add a line at the bottom for that

personal touch. Or for those strictly once-off cases, skim through the relevant section and steal ideas to trigger your own imagination. Arm your secretary with a copy, then you can receive, with every incoming letter, a ready-drafted reply, for you to sign or amend.

Cooking the books-legally handle the pension fund - how to tackle taxation - get the best from stocks, debtors, current liabilities, cash - even how to massage your overall

turnover figure.
You do not need to be an tant to understand Griffiths: 2+2=5 this book. All the latest and most ingenious techn for manipulating accounts are so lucidly explained that you can quickly see whether, and how, you could apply each opportunity to your own company. Even the best accountant cannot have quite the same keen interest in the choice of your final reported profit (and hence your tax bill) as you do. This book allows you to take more of the critical decision-making into your own hands - and decide for yourself how you would like various transactions treated.

Creative Accounting exposes what the whizz-kids have devised for the grandest companies – making it an extremely useful source book of ideas for the humbler

### Tough interview questions OVER 70 of the toughest and most revealing interview questions are to be found in a book intended solely for

interview candidates. But which could prove pure gold to Just 55 pages are devoted to questions and model

answers. But what questions! Each one designed to probe deep behind the facade to unearth the key personality traits which determine whether someone will 'fit' the job and the company. Ignore the rest of the book. Armed with these questions you will stand a much better chance of tying the right person next time.

Comprehence
Wyvern Business Library Advision of Wyvern Cost Ltd 6 The Besiesse Park, Sy, Cambrid CST LTW  WONEY BACK GUARANTEE
III. III YERIN EKENIMBE LIMBY PHILEPONI I.EN CAMBE CO/46K (NO MER
YES! Please send me the books ticked before: needed?
☐ The Allied Dunber Tax Gelde \$7/88, price £13.95 (£12.95 + £1 towardsp&p)
☐ Creative Accompating_page £13.85 (£12.95 + £1 sowerds pilp)
C Great Assurers to Tough Interview Constitions, price 213 95
(£12.95 + £7 izwants p+p)
□ Resdymade Business Letters, pros £13.95 (\$12.95 + £1 inverds p&p)
Oversees onties: please add a further C1 to these prices. P&P FREE ON 2OR
MORE BOOKS - UK ORDERS ONLY. Enal sensited, I can return my book(s) and
receipt within 10 days for a tall, no quibble retund.
Til genings much much to the control of the control

🗆 I enciose my chaque for 🖳	macių payable to Wyvern Business Li
OR please debt my (2 Acces O Visa; (3 Amer; (3 Diners.	
PRIORITY ORDERS 20353-5544	Sgred
24 hours, every day. Use your credit card. Oubte ret. 86C.	Name
MANUFACE TRACKED THAT BOOKERS YOU MANUFET Descript water 24 has about	Address (& post code)

CONTENTS

Companies. America ..... Companies Overseas .... Companies

World Trade ... Agriculture \_\_\_\_\_ Arts - Reviews \_\_\_\_ World Guide .

Carrencies ... Editorial con Europeads ... Inti. Capital Markets . Hen and Matters Technology . Unit Trusts .

Weather ...... World Index .



YUGOSLAV **TABOO** THAT IS

NO LONGER SACRED

hysteria in perspective ....

Gilts auction \_

Premier Branko Mikulic, who has lamented federal weakness in controlling economy, Page 2

Brazil: New star in Sao Paulo firma-Tanzania: IMF presses for even faster Management: What Japanese want from market research 10 Technology: New chapter in electronic publishing \_\_\_\_\_\_10 Economic viewpoint: Japanese trade,

Lex: Bank of Scotland; Barratt Devs.;

Surveys: Ireland; Science parks

# Political clash puts Italy's telecoms strategy at risk

THE Christian Democrat who of former Prime Minister Betchairs the Italian Parliament's tino Craxi and the business sident and IRI the managing budget committee. Mr Paolo compire led by Fixt chairman director.

Cirino Pomicino, did not mince Gianni Agnelli.

On Tuesday evening Fixt responded with an unusually between the Socialist Party and between the Socialist Party and the fixt an intelligent of the fixt of t

out over the naming of Mrs Marisa Bellisario, managing director of the state-owned director of the state-owned state-owned state owned state state owned state of state owned state owned state owned state owned state owned state of state owned state of state owned state of state of state of state owned state of state of state owned state of state owned state of state owned state of state owned tions subsidiary. Unless re-solved quickly, the dispute could lead to the collapse of Telit, which would be a blow to Italy's telecommunications

Telecommunications but in the world of Italian politics the Tellit matter is perceived as a symptom of mounting tension between the party in line with an agreement that

What Tellt is supposed to represent is an intelligent Fiat."

Mr Pomicino, a key figure in dealings between the Government and the Turin carmaker, was commenting with rather Italian hyperbole yesterday on a serious battle that has broken on the parting of Mrs. with the naming of top execu-tives. Telit brings together the state-owned Italtel (\$992m of

> The conflict over Telit has escalated rapidly, however, in the past 48 hours. Last Friday IRI put out a cryptic statement which, without mentioning Mrs. Bellisario by name, made clear that she was to be named man-aging director of Telit. This was done after informing Fiat pri-vately that Mrs Bellisario was

threatened to pull out of the The conflict points up the Telit venture because of the difficulty in Italy of trying to naming of Mrs Bellisario. Fiat achieve industrial rationalisa-

An important area of Italy's telecommunications plans has become the unlikely battle ground in the

a "common" agreement on private sectors—deals that may executives and that while "we be good for the country but don't object to the person, we which can run into political processor accept that nominations blems in Rome. The need to don't object to the person, we which can run into political pro-cannot accept that nominations blems in Rome. The need to of Telit's management are made pool Italial and Teletira is unilaterally,"

growing conflict between the Socialist party

and Fiat, writes Alan Friedman in Milan

obvious to most businessmen, the and even if the deal comes off Mr Rino Formica, the Socialist Employment Minister known for his brusque remarks, replied that "Fiat would be well advised not to pose too many vetos or it might find one day that someone will pose a pretty veto against it."

obvious to most businessmen, and even if the deal comes off it will still give the Italian telescommunications industry a company with \$1.4bn of turnover, which is smal beer compared to the giants of the world market. For this reason there is already talk of Telit seeking to

If Professor Romano Prodi,

the IRI chairman, is not able to finalise Telit with Fiat, then it would not only speak volumes about the damage that parochial battles can do to Italian industry, but it would also create a pesimistic outlook for other state-private rationalisa-tion deals such as the equally difficult discussions between Montedison and the state-owned Enichem in the chemicals sector. The failure of TELIT would also be another example of a major Prodi deal which has foundered because of politico-corporate obstacles— one only needs to think back two years ago to the proposed sale by IRI of the SME foods group to Mr Carlo De Benedetti, which was blocked by Mr

At the heart of the Telit

against Fiat in several areas. These other conflicts, be they

real or imagined, can be summarised as follows: Mr Craxi, along with other parties, is determined to introduce anti-trust legislation in Italy which would force Fiat to divest summer demand, which includes something the common of the c several holdings which the stinging four percentage point socialists consider to be increase in VAT rates on small-increase in Milan to violate the law on the concentration of press power. Figt, said the parliamentary amoudsmen, controls 24.9 per cent of the daily paper

market and the low only allows up to 20 per cent.

Mezuwhile, Mr Cesare Romiti, Fist managing director and chairman of Gemina the investment company indirectly controlled by Fist, amounced this week plans to acquire an option

by the Socialist Party, and the Socialist president of the RAI Socialists are said to be acting state television network, has fired salves in Fiat's direction over this matter, accusing Turin of having "too much power." There is also the temporary

much imagination to predict these measures. Certainly they do not favour industry."

mentary ombudamen, controls
24.9 per cent of the daily paper
market and the low only allows
up to 20 per cent.

Meanwhile, Mr Cesare Romiti,
Fist managing director and
chairman of Gemina the investment company indirectly controlled by Fist, announced this
week plans to acquire an option
on a key share stake in Teleas the oboog same, but it cannot matter, according to many on a key share stake in Tele- as the gioco game, but it cannot Italian observers, is the fact montecarlo, a private television be good for the Italian that Mrs Bellisanio is backed station. Mr Enrico Manca, the economy.

# Showdown for French TV's 'bete

By Poul Betts in Paris

THE GREAT French television soap opera has reached new heights of melodramatic exaggeration with the dismissal of the country's most controversial and anarchic political

For the past six years, Mr Michel Polac has ruled the air on Saturday nights with his irreverent knock-about political chat show Droit de Reponse or Right to Reply.

But Mr Polac, one of the big-gest betes noires of the coun-try's right-wing establishment, finally went too far this week by excessively provoking Mr Francis Bouygues, the new pro-prietor of the privatised TF-1

Mr Bouygues is said to have Mr Bonygues is said to have ben outraged when Mr Polac showed a cartoon of the French cement king, who is now also chairman of the country's larg-est and oldest television chan-nel, saying that TF-1 was a "tele de merde."

The drawing was displayed during a particularly heated de-bate last Saturday on the con-troversial subject of the bridge which Mr Bouygues construc-tion company is building to link the He de Re with the mainland

on the Atlantic coast. It seems to have been the last straw for the bulky French construction baron who had already been outraged by Mr Polac's innuendoes against the Commission Nationale des Commissions Natio munications et Libertes (CNCL), the new broadcasting authority set up by the French right-wing government.

In an acid statement, the TF-1 management said it was unacceptable for Mr Polac to insult and criticise the group which pays him FFr 160,000 (about £10,000) a month.

The sacking of Mr Polac has inevitably provoked another political furure barely a few days after President Mitterrand criticised the broadcasting commission. The Polise affair has dominated all the headlines during the past 24 hours and caused an avalanche of reaction from all the leading politicians and press pundits.

It has also raised the old question of freedom of the press in France, liberty of expression in general, and of political manipulation of the

Even though Mr Polac also had a good number of critics on the left who felt his style was often excessive and tasteless, the sacked TF-1 political presenter is rapidly turning into a political martyr although he seemed to have done everything

to force a showdown. Many of his opponents on the right did not disguise yesterday their satisfaction at his sack ing. However, his dismissal also risks proving politically embarrassing for Mr Jacques Chirac, the conservative Prime Minister, with the opposition taking advantage of the affair to launch another attack against the Government's broadcasting policies.

At the same time, it high-lights the current state of turnoil of French television following the privatisation of TF-1 and the emergence of new

NITZE SAYS EUROPE WILL BE MUCH SAFER PLACE

# US tries to calm arms deal fears

BY ROBERT MAUTHNER, DIPLOMATIC CORRESPONDENT

MR PAUL NITZE, President Ronald Reagan's chief arms control adviser, said yesterday that Western Europe would be a much safer place militarily after an agreement to eliminate medium-range missiles than

Replying to questions put to him by European journalists during a Worldnet satellite news conference, Mr Nitze went out of his way to allay some of the fears expressed by the US's Nato allies about Western Europe's security following the proposed intermediate-range nuclear forces (INF) agree-

He reminded his audience that the Soviet Union's superiority in this class of weapon posed one of the main threats to Western Europe and that this would disappear with the destruction of some 1,500

Gelli faces

charges in

**Argentina** 

AN ARGENTINE federal court is to request the extradition of Licio Gelli, the founder of the Italian Masonic Lodge P2. who

gave himself up to police in police in Switzerland on Mon-

day.

According to a justice official in Buenos Aires who is dealing with the case, as soon as official notification of Gelli's arrest is received from Switzerland,

extradition procedures will be started against him on charges

of passport falsification. His interrogation by the Argentine courts might also

help clear up numerous ques-tions relating to major frauda

in Argentina which have con-

tributed to the country's \$54bm

years, dating from the period when he first developed close links with the Peronist govern-ments of 1974-76, and the sub-

sequent military regimes up the 1974 be was

military government of the

Suarez Mason, whom he intro-duced to the P2 lodge, and who

was one of the key figures in the "dirty war" unleashed by the Argentine armed forces

stagnant in July

By Laura Raum in Amsterdam

INDUSTRIAL production in the

Netherlands was stagnant in

July with the Index unchanged

at 106 compared with July 1986,

of Statistics.

He was a friend of ex-General

Gelli is known to have held at least three falsified Argentine passports over the past 15 NATO AND the Warsaw Pact resume talks in Vienna today on reducing conven-tional forces in Central Europe amid increasing speculation about the future of the deadlocked negotiations which first began in 1973, writes Judy Dempsey.

The tacit consensus among Nato and Warsaw Pact diple mais is that the Mutual and Balanced Force Reduction talks could be replaced by an new grouping, known as "the 23" which has been conducting informal meetings. These have been taking place in Vienna since February between all the member coun-

A SLIGHT recovery could be on the way for the EC's de-pressed steel industry, accord-ing to the latest output esti-

mates released yesterday by the European Commission

Community steel production should total 126.1m tonnes this

dual produtcion quotas for all

rolled coil, the largest sector and the area where overcapacity

is heaviest. Overall, quotes for the steel output regulated by

products except for hot

should total 126.1m tonnes this year, a 4 per cent improvement on the 1986 level of 125.6m Wire rod 1.252 year, a 4 per cent improvement than yesterday. The improvement of 125.6m Wire rod 1.252 years in export orders and better than expected demand from car markets, especially in the UK where vehicle registrations have reached record levels.

As a reflection of this more buoyant outlook, the Commission yesterday relaxed individual production quetes for all final three months of the year.

ticipating countries of the CSCE. The CSCE has to give a mandate for the new talks. means a foregone conclusion, in arms negotiations. Nor had the spite of all the optimistic noises

two sides yet agreed on a time-table for the phasing out of

tries of Nato and the Pact

with the aim of giving a fresh

impetus to entting conven-tional forces.

involve the 12 Nato states with a direct interest in the

with a direct interest in the Central Europan some and the seven Warsaw Pact. A new grouping of the 16 Nato states and the seven Warsaw Pact countries—under the aegis of the Conference on Security and Co-operation in Europe—is being considered but it would exclude the neutral and nan-aligned participating countries of the

Currently the MBFR talks

spite of all the optimistic noises two sides yet agreed on a time-standing out of Nor would an INF agreement in any way reduce Washing-ton's commitment to the defence of Western Europe which was based on many factors other than medium-range nuclear weapons.

However, Mr Nitze made it clear that the conclusion of an INF agreement was by no spite of all the optimistic noises two sides yet agreed on a time-table for the phasing out of INF missiles.

While maintaining that there was a real possibility that an agreement on long-range strategic nuclear weapons could also be reached before the end of the Reagan presidency. Mr Nitze said there was no quesclear that the conclusion of an INF agreement was by no to be worked out at the Geneva

Community steel curbs eased

FOURTH QUARTER STEEL OUTPUT QUOTAS

QI

quarter, at 31.5m tonnes, will and shipbuilding sectors.

their nuclear forces for many years to come.

The US had proposed that Washington and Moscow should implement their 50 per cent reduction of strategic missiles over a period of seven years, while the Soviet Union had pro-posed a time-table of five years. It was only when the US and Soviet reductions were almost complete that there would be any question of starting multi-laterial talks with Britain and Mr Jean-Bernard Raimond

the French Foreign Minister, yesterday expressed muted concern about last week's agreement in principle between the US and the Soviet Union on the global elimination of intermediate range nuclear missiles.

Addressing the Intermediate Addressing the United Nations' General Assembly in New York, he draw attention once again to the continuing East-West imbalance in conventional weapons, called for action

to cut strategic nuclear arsenals, and said France hoped the pre-sent normalisation of relations between Washington and Moscow would "not result in decreased security for other countries, executely in Europe."

3.137 1.128 1.110 2.147 1.736 13.05

show little change on

31.02m tonnes recorded in the

same period of last year.

Within that, demand should grow from the mechanical and

electrical engineering in-dustries, mainly in the private sector, while the outlook is

1,280 1,183 2,332 1,928 13,67

### Vorovsky St defies the bulldozers

By Patrick Cockburn in Moscov POPULAR demonstrations in central Moscow against the construction of a new Turkish embassy building has led to a diplomatic deadlock between the Soviet Union and Turkey.

The origin of the dispute is an agreement signed by the Soviet Union in 1978 for the construction of a new staff residency for the Turkish embassy in place of a small park at 17 Vorovsky Street in central Moscow.

The street, filled with classical Russian buildings, is one of the oldest in the capital, but under Mr Leonid Brezhnev, the Soviet leader then in the Kremlin, there was nothing much local residents could do to protect

their area.
But when construction work was finally due to begin this year people living in Vorovsky Street, taking advantage of greater freedom of expression under Mr. of expression under Mr
Mikhail Gorbachev, took over
the proposed building site.
Today a 200-year-old elm
and 14 other trees in the little
park are cordoned off by a
white rope and large placards
read: "Under the proposition

of the people."
In the face of these protests
Maseow city soviet (council) withdrew its workforce and agreed not to touch the trees.

A letter was sent to the Turkish embassy saying work had been suspended to calm The embassy explained yesterday that it had no intention of compromising and that the 1978 agreement naming

the 1978 agreement naming the site for the residence for its staff still held good.
Turkish diplomats are also conscious that they have some leverage because as long as demonstrators prevent work starting in Moscow construction will not be allowed to start in Ankara on a new residence for Soviet embassy staff.

embassy staff.

Knowing of the impasse facing the Foreign Ministry, people in Vorovsky Street are suspicious of promises by the authorities to spare their park. After an apparent vic-tory earlier this year, posters reading: "The 200-year-old elm is in danger" went up again recently and pickets were posted around the trees.



Hr Papandreon (left) presents his reshuffled team. Along-side him are Mr Tsobstropoulos, Mr Koutsogiorges and Mr Gesnimates, the three new members.

### Papandreou bid to restore party image with voters

BY ANDRIANA TERODIACONOU IN ATHENS

GREEK OPPOSITION parties on left and right yesterday reacted to Tuesday's sudden and calls for an early general election. The changes mean Mr Andreas Papandreou, the Socialist Prime Minister, has restored a strong party presence to the Government.
The Prime Minister has

brought back into the cabinet three powerful party figures removed last winter for criticising his moderate policy choices. They are Mr Giorgios Gennimatas, Mr Agamemnon Routso-giorgus and Mr Akis Tsohatzopoulos. For Mr Papandreou it is vital that the Government's new profile restore the credibility of the Socialist Party (PASOK) in the eyes of disaffected left-wing voters. The latest reshuffle, the thirteenth since the party took power in 1981, come at a time when polls show Socialist support to be down to about

25 per cent, the lowest level in 10 years. Voter disaffection is only partly traceable to the tight Mercouri as Minister of Culture, incomes policy applied by the Government over the past two her pursuit of the Elgin marbles.

years as part of the economic stabilisation programme.
PASOK's decline has been hastened equally by proliferat-ing allegations of misuse of funds in the public sector. In the past week, the so-called "scandals" have been displaced from the front pages of the local press by yet another topic—the Prime Minis-ter's relations with his American wife, Margaret, founder and leader of the feminist Greek Women's Union

Press commentators theorised yesterday that Mr Papandreou brought forward the cabinet reshufile, generally expected in early 1988, to divert attention from recent newspaper reports alleging that his relations with his wife were strained over plans by the latter to found her own political party. Mrs Papandreou dismissed reports of such plans as "nonsense."

A final resbuffle note—the only cabinet member to have survived in the same post through 13 government changes is the charismatic Ms Melina Mercouri as Minister of Culture,

This is now bound to become one of the key issues in the campaign for next spring's presidential elections.

Pruning the economy after Agrokomerc may not be enough if the system itself is kept intact, writes Our Foreign Staff

# Decentralised 'self-management'—the last Yugoslav taboo

economic adviser to the Argetr-tine embassy in Rome and in 1978 was illegally given diplo-matic status as a roving ambassador for the de facto relaxed of Communist countries, has far fewer taboo subjects than its Warsaw Pact neighbours. Until recently the only topic that was really sacrosanct was that of workers selfmanagement—the system established by Tito and seen by Yugoslavs as securing them a unique position in the Communist world as independent, forward-thinking reformers.

following the military coup in 1976, which left as many as 30,000 political activists missing. But the country's mounting economic struggles, exacerbated by financial scandal, galloping General Suzrez Mason face more than 600 charges of human inflation, industrial unrest and rights abuses in Argentina. Re an approaching debt crisis, is was arrested in the US last causing many to question at least obliquely whether the system itself may not be February and extradition pro-ceedings are presently under responsible. Even the beleagured Prime **Dutch** industry

Minister, Mr Branko Mikulic, recently lamented the Federal Government's relative weak controls on the economy. "when several thousand self-managing and state enterprises are per-mitted to make decisions influencing economic development, expenditure, the general situation and market relations, prices and other things . . . "

according to seasonally adjusted figures from the Central Bureau Yugoslavia is meeting severe difficulties in paying back its foreign debt of about \$19bn. Preliminary debt talks with International Monetary Fund Stagnating consumer demand and falling exports abroad are blamed for the lacklustre index (1980 equals 100). For all of 1987 industrial production is forecast to edge up about 2 per officials opened earlier this month in Belgrade and talks cent as the strong guilder erodes the trade surplus, and higher taxes and welfare with other creditors are likely next week in Washington, where the IMF/World Bank are holding their annual meeting.
The government has called premiums depress consumer

foreign debts, 70 per cent of which are owed to banks, and last week Mr Mikulic proposed a three-year moratorium on debt repayments. In 1983 Yugoslavia negotiated a six-year rescheduling with a 2½-year grace period before principal repayments were to be made. The debt problem this year

final three months of the year.

however, it is a patchy one. The Commission estimates that

production in the fourth

If there is a steel recovery,

worsened by a bunching of repayments, with \$2bn of interest and more than that in principal falling due this year. It was granted a 90-day exten-sion on two principal repayments to banks due in the sum-mer, of \$93m due on June 30 and a further \$152m on July 20. But there are strong doubts about whether the country will be able to meet even the later deadlines. Last year, and in the first seven months of this year. Yugoslavia has repaid and etimes even prepaid around \$1.8bm to \$1.7bm of its debt principal but because of the fall of the dollar that did not reduce the dollar amount of the outstanding debt. The sum repaid was still too high, how-

Meanwhile, with debt servicing taking close to 45 per cent this year is barely 2 per cent of the country's foreign exhigher than in the first eight change earnings, government months of 1986; in August it officials have announced that actually fell 0.9 per cent comthey will be seeking further pared with August 1986. That rescheduling. They have called was due to unused capacity, a for an agreement with foreign shortage of imported inputs, creditors "on a rate of debt falling domestic demand in repayment that would enable some sectors and a slow re-

ever and has caused serious

Yugoslavia is liquidating the bank at the centre of the financial scandal which has led Vice President Hamdija Pezierae to resign and has compounded the nation's pounded the nation's namic crisis, according to the Tanjug news agency, Reuter reports from Belgrade. It said Bihae Bank in underwrote false promissory notes worth millions of dollars, was the first Yugoslav bank to be liquidated since the war. It emerged last month that a big state company, Agrokomere, had issued almost \$100-worth of the false

Tanjug said private local currency savings deposits and currency accounts at the Bibac bank would be guarandation and transferred to other banks. The agency said the authorities decided to liquidate the bank since it was now insolvent, which posed problems for many economic enterprises in the region.
Some efficials say the Agrokomere affair exposed a basic
cause of high inflation, now
running at 116 per cent. The

its profits to development," and ministers hope to repay the debt "according to realistic pos-sibilities of the Yugoslav eco-

to be a basis for forthcoming negotiations with the IMF/ World Bank, but it is not clear what response the Yugoslavs will get.
Industrial production so far

the economy to devote part of orientation towards export.

economy. Trade performance provided one of the few bright spots on the economic horizon. Exports months average exports reached \$6,786m, an increase of 4.5 per cent, while imports fell to \$7.828m, a fall of 3.4 per cent. These figures give only part of the picture. Exports to developed countries rose 25.6 per cent in dollar terms while imports from those countries

widespread practice of issuing unbacked promiseory notes meant that huge sums of money were injected into the

On the other hand trade with socialist countries—mainly the USSR and the developing coun-USSR and the developing countries—was less satisfactory. the Federal Vice-President, Mr other industries in other Exports to the socialist countries fell 15.8 per cent while the Agrokomerc president, Mr imports rose 2.1 per cent. Fixet Abdic, and a government decision to liquidate the control of their power base by expanding

rose only 4.4 per cent.

imports fell 33.1 per cent while imports fell 33.1 per cent.
Favourable export results with developed countries, however, did not bring in more hard currency. Faced with difficulties in obtaining money to the feet important per cent. pay for imports—most export earnings are used for debt ser-vicing — companies quickly switched to various forms of non-cash transactions.

These include long-term production co-operation (where partners exchange components and assemblies to the same value), border trade, compensa-tion and other types of counter-trade. An estimated one-third of Yugoslav foreign trade is conucted in this way. Hard currency earnings on tourism are expected to rise 20

per cent this year to \$1.6bn but other invisible earnings, such as remittances from Yugoslav workers abroad, are not expected to rise significantly. It is not yet clear whether and to what extent the Agro-komere scandal will damage Yugoslavia's creditworthiness. But few would consider the corruption revealed in this major food and agricultural enterprise to be an isolated

The scandal, involving false promisary notes estimated at almost \$1bn, has already prompted the resignation of

tries rose 5.3 per cent while Bihac Bank which was closely involved in the affair. Further sackings, resignation arrests are expected. But the effects of the scandal are likely to go far beyond those directly involved. It confirmed what had been widely

known; that the economic and legal systems in Yugoslavia have not been functioning properly for years. Investment projects all over the country have been financed in irregular ways-by borrow-

ings exceeding repaymentabilities by short-term resource or working capital, and by issuing promisary notes which could not be honoured at The scandal also highlighted

inefficiency and corruption in institutions and among local bureaucrats and technocrats. extending even into the legal system. There is the additional element of the continuing power struggle between vested interests in the republics and centre. The Agrokomerc affair is largely about republican self-interest.

Mr Mikulic is determined to push through a new law on bankruptcy which will not only affect unemployment but will also threaten a large number of prestige industries in the republics industries which were often duplications of other industries in other

which were rarely economically viable, will also be under threat, as is the whole network of patron-client relationships. But once this starts to unravel, there is no saying how much of the economy will be brought down with it.

That is why the party and businessmen are deeply con-cerned about the repercussions of the Agrokomere affair. Once one link in the chain is cut, the rest starts to fall apart. Mr Mikulic will not and cannot allow that to happen — which suggests that the Government is still a long way from tackling the real problems.

FINANCIAL TIMES Philished by The Pineneigi Times (Burope) Ltd., Frankfurt Branch, represented by R. Bugo, Frankfurt Branch, and, as members of the Boust of Directors, F. Bactow, R. A. F. McCitta, G. T. S. Danse, M. C. Gorman, D. E. P. Palmer, London. Printer: Frankfurt/Main. Responsible editor: D. Albino, Frankfurt/Main. Gulollettstrasse St. 6000 Frankfurt and Main I. Q The Financial Times 14d, 1987.

1987.
RINANCIAL TIMER. USPS No. 190640. published daily except Sendays and holidays. US substription rank \$165.00 per sansas. Second class postage paid at New York, N.Y. and at additional snaffing offices. POSTMASTIR: send address changes to Financial, Times, 14 Best 60th Street, New York, N.Y. 19022.

### **AMERICAN NEWS**

### **Orderly** cut in US budget deficit urged

hedright of 186

loire,

y Paul Berst in Pag

The second secon

e a factor क्षा पर व स्टब्स

42,020,000

Foreign Std

taboo

AN ORDERLY reduction in the US budget deficit is the best means for averting any foreign-exchange or financial crisis, Mr Paul Volcker, former Federal Reserve Board Chairman, said.

Reserve Board Charman, said, Renter reports from New York. "Dealing with the federal budget deficit has to be an integral part of any suncessful economic policy for the US in the latter part of the 1980s," Mr Volcker told the American Institute of Certified Public Accountants. He added that it was hard to

He added that it was hard to visualise any successful attack on the US trade deficit that is not accompanied by greater budgetary discipline.

"So long as we spend more than we produce at home, we will remain dependent on borrowing from abroad, It's clearly in our interest that those funds continue to flow freely at continue to flow freely at reasonable interest rates," the former Fed chairman said. He noted that private inflows

into the US earlier this year had dried up temporarily because of concern about the dollar's value on exchange markets. He warned that "a further sharp depreciation of the dollar"

would be dangerous.

Mr Volcker said the dellar's fall had already brought the cost of US goods more into line with those of other industrialised nations, and that, despite the disappointing figures of the past couple of months, trends in the volume of US exports and im-ports have turned more favour-

He also said that efforts to cut the US trade gap by controls on imports would result in rapidly accelerating inflation in the US and economic shock for those countries dependent on exports to America. "The risks mose countries dependent on exports to America. "The risks of serious worldwide recession would be maximised. We would end up with a far bigger mess than we started with," he said.

# Left-winger challenges Mexico's presidential selection ritual

Institutional Revolutionary Party, has begun the countdown to the most important event of each six yearly period of government—the encumbant president's unveiling of his successor, writes David Gardner in Mexico City.

Mexico City.

Mexico City.

President Miguel de la Madrid is likely to announce which of six named cabinet ministers is to replace him in the next two weeks. the next two weeks.

The public ritual surrounding this hermetic process of selection are being gone

through one by one, as the ruling party attempts to de-monstrate its absolute control of Mexican political life.
In recent tradition, the "unveiling" or destape has taken
place in the final week of
September. But on this occaseptement appears
to want to spin it out in
arder to parade its ability to
resist the unprecedented presures which have built up around the succession. Yesterday the PRI was due

to start what party president Jorge de la Vega described as "a third round of con-

sultations " with federal and state party and union leaders on the merits of the six candidates.

Despite this, both government and PRI officials privately tend to agree that Mr de la Madrid has finished consulting and party barons and vested interests such as the private sector which has a voice, but no vote in the sucvoice, but no vote in the suc-cession, and has long since made his choice.

The front runners to be-come the next president who takes office in December next

de Gortari, the planning min-ister, Mr Alfredo del Mazo, the energy minister, and Mr Manuel Bartlett, the interior

Manuel Bartlett, the interior minister.

Mr de la Madrid's right to handpick his successor has been challenged from within the party by the so-called Democratic Current, led by Mr Cuahtemoc Cardenas.

Mr Cardenas, the left wing nationalist former state governor and son of 1930s President Lazaro Cardenas Mexi-

dent Lazaro Cardenas Mexieo's most prominent modern
politician, has put forward his
own candidature and de-

him down on an open register of runners from which an elected PRI Congress would

choose the winner.
The PRI/Government made The PRI/Government made a purely cosmetic concession to this demand by for the first time naming publicly six candidates who were then made to outline their views on the major national questions to an audience of party leaders.

Mr Cardenas was pointedly not invited to part forward

not invited to put forward his programme and at the beginning of this week party

leaders told the dissident they were outside the pale. The PRI hierarchy has made two attempts to expel Mr Cardenas but bungled both in a way which shot him to national and international

prominence.
To underline their implacable rejection of the Cardenas faction PRI and government leaders on Monday held a public ceremony to unveil a new bust of Plutaree Elias Calles, the founder of the party who was sent into exile by President Cardenas. The ceremony was designed to overshadow a demonstra-tion called by the Current which in the event was large-ly washed out by torrential

rain. The PRI leadership has also taken to repeating a alogan, bizarre to outsiders, which translates literally as "Neither before, nor after." Though vacuous even by the standards set by Mexican political windbaggery, the slogan is intended to convey the PRI's intention to annount a new leader at a time of its own choosing, and under the rules of its own making.

# Senate bank chief seeks to scrap regulatory law



Senator William Proximire.

SENATOR William Proxmire, Senate Banking committee about conflicts of interest entering chairman, intends to introduce a bill this autumn to scrap the surfaced. Look at the way 50-year-old Glass Steagal Act things have gone in London." which separates commercial banking from the securities

in thinking by Senator Proz-mire who has argued in the past that: Glass-Steagal prevented conflict of interest and exces-sive deregulation. The 1933 Act was largely a response to the earlier financial collapse in the

A senior adviser to Senator merging with the largest securities firms.

The result would be that A senior adviser to Sepator

"Senator Proximire's concern ing from deregulation have not surfaced. Look at the way things have gone in London," the aide said, noting that Senator Proxime's wholesale opposition to Glass Steagal had The move marks a big shift softened in recent months.

His bill—which is being drawn up by staff — would require companies that sell bank products and underwrite securities to keep the two activi-ties separate by putting them in distinct subsidiaries. It would also bar the largest banks from

excessive concentration in the banking industry in the US.
Some US officials in the Reagan Administration have argued that US banks need to be bigger to compete in the world market place.

The result would be that securities firms could offer a full range of bank products such as deposit taking and cheque argued that US banks need to would be allowed to offer corporate debt and equity underwriting.

## US inflation peaking, says Volcker

Venezuelan reserves
fall by \$380m

The Venezuelan Central Bank reported yesterday that its international reserves had fallen to \$2.480n at the beginning of September, a \$380m of refinanced public as \$250m principal payment on its \$20.340n of refinanced public debt on November 16.

Its international reserves had state that the beginning of September, a \$380m of refinanced public debt on November 16.

Its international reserves had state government on its first eight months of 1887, infation at the retail level has been running at an annual rate of 5.5 per cent annual power annual rate of 5.5 per cent government analysts said.

The increase in the Labor has infation rate of 5.5 per cent government analysts said.

For the first eight months of the running at an annual nature of 5.1 per cent must of 5.1 per cent must

### Ivo Dawnay profiles an unconventional rising political star Brazil's popular anti-populist

CAN A MAN who unashamedly wears snappy blue blazers and Dior ties be a serious presiden-tial candidate in a country where every millionaire normally strips to shirtsleeves for the hustings? This is a major talking point when Sao Paulo's political dinner parties switch the spotlight onto the city's latest rising star Guilherme

latest rising star—Guilherme
Afif Domingos.
Nobody believes Mr Afif
will put himself forward for
the presidential race to
succeed President Jose
Sarney, either next year or in
1989; the city's mayorship is
his first target. But the
43-year-old deputy has brought
a refreshing whiff of change a refreshing whiff of change with his expensive aftershave. Since reaching Congress last November as a Liberal Party deputy, almost everything about this Lebanese-Italian

about this Lehanese-Italian insurance company baron—the grandson of a door-to-door selesman — has appeared different. He has fought and won a series of crucial battles, drafting legislation that firmly endorses private enterprise at the expense of Brazil's traditionally pateriamilias state.

As secretary for agriculture in the Sao Panlo state government of Mr Paulo Maluf, Mr Afif has already proved be can make friends both in farming and the favella shanty towns by organising cut-rate wholesale markets that phased out the middlemen. And as president of a small business association he won kudos for a fierce protest campaign against rocketing interpretations.



Afif: Dior and debonair debate

audience.

Although characterised by his Although characterised by his left-wing opponents as a capitalist reactionary, Mr Afir's views are extremely radical to Brazilians. In his election manifesto he promised to fight to "implode the neo-feudal regime, where the state is the great lord, with his court of technocratis, bureautrats, and benecrats, bureaucrats and beneficiaries, and the Brazilian people his vassals."

To achieve this end Mr Afif advocates the end to all state subsidies and aid to public companies, devolution of many

further government spending change controls and loans cuts last week, his other opinnegotiated in the free market in the street without government supernucleoner

So distrustful is he of the corrupting effects of bureau-cratic power that he would allow workers and employers to opt to negotiate pensions and even education and health pro-grammes among themselves, rather than keep them as a state responsibility.
"The doctrine of statism that has dominated this country since 1980 has shown itself the later than the state of the state of

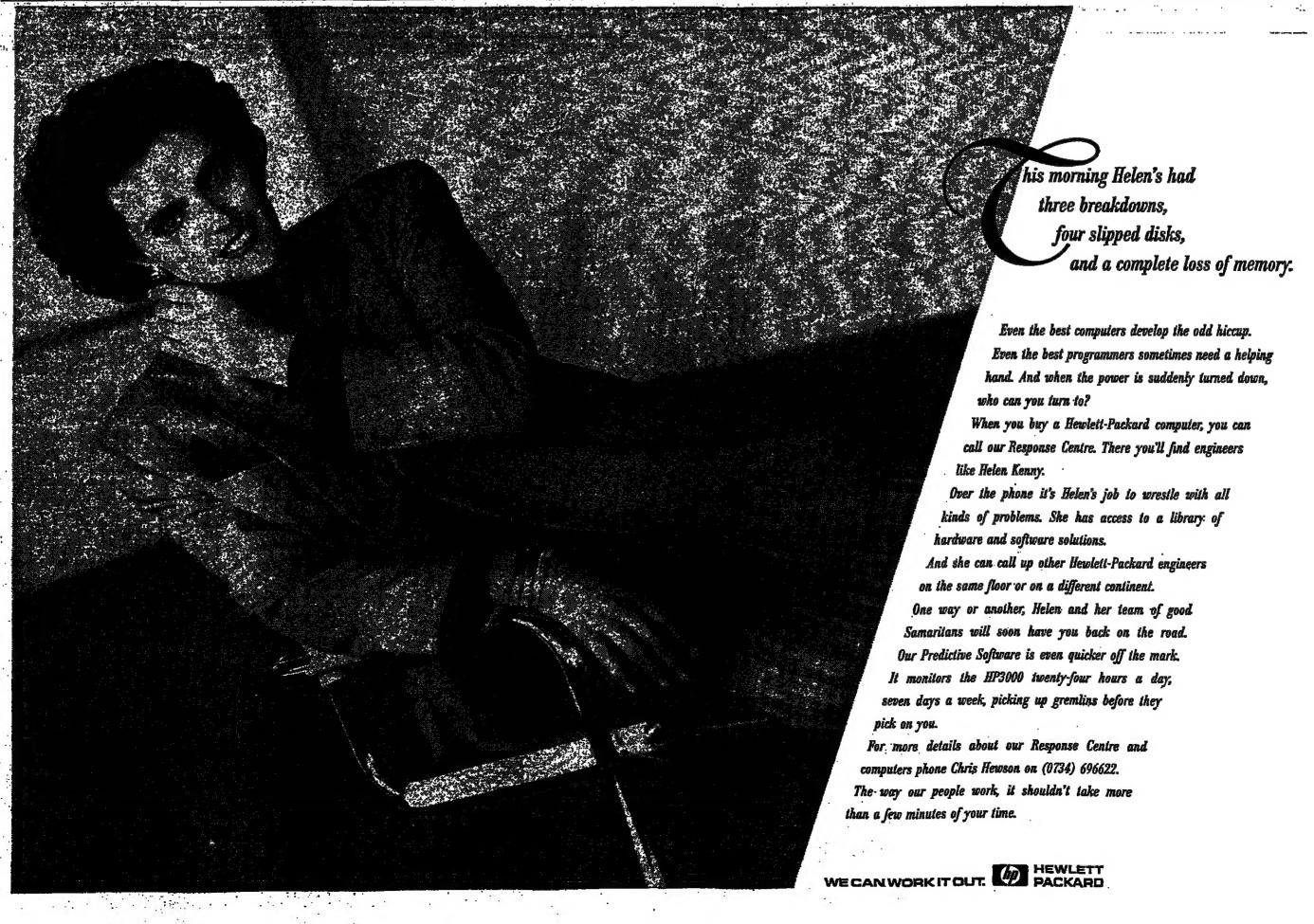
hism" is not just carefully camouflaged laissez-faire. Free and local bargaining between worker and employer, he claims, would produce a more genuinely reformist system in which the cake would be cut by those who produce it, without the cream being scraped off by

parasites. President Jose Sarney's popu-President Jose Sarney's populist rhetoric is no different than that of the leftist-inclined President Alan Garcia of Peru, he claims. "Populism is Brazil's tragedy, and with no real political parties we only have institutions inherited from colonial days." colonial days—the state, the armed forces and the church."

Mr Afif points out that world leaders from Thatcher to Gorbaches, Gonzales to Cavaco Silva in Portugal, are all surfing on the wave of "less govern-ment" while Brazil is drowning under inefficient or corrupt

bureaucracy.
That may take some time,
Essentially cautious, Brazilians
like the concept of modernity but actually fear change. Furthermore, conservative vested interests, for whom Mr Afirs ideas are not only sub-versive but likely to be ruinous, are deeply embedded. As the country wallows in stagfation, however, the antique nationa-lism of both socialist left and conservative right are looking less and less adequate to tackle

the issues. The fact that Mr Afif's dream combines free enterprise, free unionism and an attack on the since 1930 has shown itself absolutely incapable of resolving social problems," he says. "It simply improves the conditions of those who manage the state at the expense of the tax-Affi attributed the roots of infederal powers to the municification to government profligacy, palities, abolition of cartels, as this is now the growing monopolies, and protectionism, consensus in Brazil, backed by a floating currency with no expense of the tax-will be less appealing, however, in the poor north-east where only a government job provides philosophy of "social libera-



# Fijian Governor forms interim government

Monday, with equal representa-tion from the two main political parties, in an attempt to break the political deadlock following the military coup in May.

The interim administration will not have a prime minister from either party. Ratu Sir Penaia Ganllau, the Governor General, who has been ruling by emergency decree since the coup, is expected to chair meet-ings of the interim ministers.

This is the first significant move towards solving the dead-lock since the coup ousted the newly-elected Government of Dr

The breakthrough came this The breakthrough came this week when Dr Bavadra agreed to drop his Supreme Court action against Ratu Ganilau, which sought a ruling that the Governor General's dissolution of parliament after the coup was illegal. Yesterday half of the Melanesian 115 prisoners who broke out of jail on Tuesday returned to their cells after receiving assurances from Ratu receiving assurances from Ratu Ganilau, a leader of the Meiane-sian community as well as the Queen's representative, that the court action had been dropped —and that anyway he would not have appeared in court person-aily.

A NEW caretaker government After independence from will be formed in Fiji on Britain in 1970 Fiji was ruled Britain in 1970 Fiji was ruled by the conservative Alliance Party led by Ratu Sir Kamisese Mara. They were defeated in a general election in April by Dr Bavadra's National Federation Labour coalition. Although Dr Bavadra is a Melanesian, his party largely represents the country's Indian population which controls most of the

narrowly outnimbers the inde-genous Melanesians.

The coup leader, Lt.-Colonel Sitiveni Rabuka, said his aim was to ensure that political con-trol remained forever in Melanesian hands, an aim sup-ported by the influential Great Council of Chiefs and by the militant Taukei movement

gince the coup.

Dr Bavadra has boycotted talks aimed at redrafting the constitution to ensure Melanesian supremacy. L4-Col Rabuka is chairing a committee which is redrafting the constitution to "saleguard the interests of the Melanesian Filians." Dr Bavadra, however, is un

### Sikhs' holy Libya and temple raided peace talks

POLICE AND paramilitary troops yesterday raided the complex around the Golden Temple, the holiest ahrine of the Sikh religion, and arrested 24 suspected extremists, police said, AP reports from Amritar.

The search in the sprawling complex included a pilgrim hostel and offices of the Sikh Temple Management Committee and the women's wing of tee and the women's wing of the Sikh Akali Dal Party, police

said.

Mr S. S. Virk, director-general of the parliamentary Central Reserve Police Force, said police did not enter the area around the tample pool, where newspaper reports have said Sikh guerrillas sought by The militants, who are fight-

ing for a separate Sikh nation have been blamed for more moderate Sikhs in Punjab this

Past raids on the Golden Temple have raised a furore among Sikhs, who claim police entry defiles the gold-domed, 400-year-old shrine, Much of the Sikh animosity toward the government grew out of a massive army raid on the temple in June 1984 that left 1,200 people dead, most of them Sikhs.

Mr Virk told reporters that his paramilitary forces and Punjab police conducted a twohour search. The raiding party took 24 suspected militants into custody and seized a pistol.

business and commerce, and

militant Taukei movement which has led a campaign of mounting violence and arson against the Indian community

likely to accept any proposals that do not treat all Fijians

Tony Walker outlines the successes and problems facing Saddam Hussein's government The smile on Iraq's war-weary face

the hot sun outside the Al Hamra hotel in Basra were put-The Italian and British ting up a portrait of Iraq's President Saddam Hussein in military regalia.
It seemed an incongruous

activity. Here were time and resources being devoted to what might be regarded as a frivolous task in a city barely surviving under the weight of Iranian artillery bombardment. In any case, it is not as though

in any case, it is not as inough Iragis are starved of reminders of their president. Iraq seems at times like a hall of mirrors, each reflecting a different likeness of the leader.

Now more than ever, it seems, the regime is seeking to reinforce the impression that Iraq's very survival is inextricably linked with that of Mr. ably linked with that of Mr Hussein, who is depicted as the one figure capable of leading his country to salvation against

The Iraqis have long since abandoned any hope of victory, "I think they can achieve re-defined sims," said a western

defined aims," said a western ambassador. "They can say they won the war if they survive." The war, which began seven years ago this month, has reaped a terrible harvest. Up to 500,000 Iraqis have fost their lives and many more have been wounded out of a population of

Iraq, whose oil riches rival those of Saudi Arabia, was finsh with funds before the war began; now foreign debt is estimated at between \$250n to \$50bn. War-weariness is apparent in Iraqi officials who talk hopefully of peace, and in ordinary citizens, who speak with resignation of the need to do their duty at the front.

number of "technical coordination measures" to be operated by their navies when the eight-vessel Italian contingent reaches the Gulf, the Italian Ministry of Defence announced yesterday, John Wyles reports from Rome.

A similar operating, agreement has also been agreed between Italy and France, although details have not been released in either case. The Corriero delia Sera newsordination measures" to be

paper carried a report from the Gulf this morning claiming that an agreement had been reached on zones of sibility between all of the navies to be operating This would give the US responsibility for the north-ern Gulf; Italy, Holland and

Beigium for the waters off Quiar and the United Arab Emirates; the UK for the entry past the Straits of Hermuz and France for the approaches to the Straits.

Curiously, however, the mood mong the country's leadership is more buoyant than a year ago, almost self-confident in the belief that it has weathered the worst of the condict. This feeling, which could easily be shat-tered by a battlefield reverse, to be based on four

factors.

These are the halting of the Iranian attack in the south; the firming of the oil market and the ability to export more oil following the expansion of the pipeline to Turkey's Mediternanean coast; progress towards internationalists, aways one of its primary filet, aways one of its primary diplomatic sims and the incident in Mecca this July, which has stiffened Arab resolve

A serior Iraqi official, reflecting this mood, said in an interwiew, "We have never been as

against military targets in Iran. He cited the example of a successful strike last year against a power station on the eastern corner of the Caspian Sea, a round trip of about 1,400 kilometres, as an example of a "very professional" opera-tion which required at least one

Mr Hussein himself, who has

been under extraordinary stress, is said by western observers to exude a greater sense of well-being. The 50-year-old president demonstrated his command soon after the debilitating battle for Basra when he introduced sweeping economic changes, including a privatisation pro-gramme and the unilateral aboincluding a private of the unilateral aboittion of trade unions. "These are all signs of a man totally in the war was footnoted," said a western official.

Just when its fortunes appear to be looking up, however, Iraq payments on debt to its major creditors—principally Janan, which its owes about \$25n.

These include was privately was just 606,000 to the payments of the payment

who have taken refuge in the marshes north of Basra.

Iraq has employed ruthless methods to suppress the restive Kurds, some of whom have been the page of the considerable opportunities.

It is perhaps Iraq's success in drawing the Americans. engaging in joint operations with Iranian revolutionary guards. The Iranians have infittated across the rugged northern frontier and are said to have been active in the moun-tainous area near the Iraqi town of Sulaymaniyah, which has been under artillery fire.

Irag's economy, although battered by seven years of war, is perhaps surviving better than might be expected. Dr Khaled Hossein Ahmed, chairman of the economic planning commission, said that under a revised chrosses development plan three-year development plan starting next year growth rates would exceed the rate of population increase, currently running at about 3.2 per cent a

year.

Dr Ahmed said that maintaining a reasonable rate of growth would depend to some extent on oil revenue remaining at present levels. He noted that by mid-1989, with the expected completion of an oil pipeline through Sadi Arabia, Iraq would be able to export 3m barrels a day; a figure comparable to prewar levels.

Its present export capacity through existing pipelines totals. 2m barrels a day. This is a vast improvement on the position early in the war when Iraq's

strong as we are now, politically to be looking up, however, Iraq is continuing to defer and militarily: our position in its facing growing internal secutive world is better, our off curports are double the level of two years ago."

A western military attaches a looking up, however, Iraq payments on debt to its major creditors—principally Javan, ity problems. These include which its owes about \$2im. Host western credit agencies in the north, car bombings in have suspended cover for Iraq, and king was now employing its of banditry by army deserters men are taking care to preserve

It is perhaps Irag's success in drawing the Americans more directly into the Gulf conflict that is cause for most satisfac-tion in Baghdad. The presence of a US armada in the region is seen as an invaluable means of increasing pressure on Iran, but Iraqi officials are realistic enough to recognise that the American fleet could just as quickly vanish.

quickly vanish.

"There is no tilt towards Iraq." declared Salah Mukhtar, a senior official in the information ministry. "There is a tilt towards American interests: that is, a tilt towards protecting US bases in the Indian Ocean and establishing new bases in the Gulf to confront the Soviet Union."

Iraq itself is watching Soviet policy in the region like a hawk. Moscow's recent overtures towards Tehran are causing discomfort in Baghdad, but Iraqi officials are relatively confident that the USSR would do nothing to jeopardise its survival.

Their confidence is based on a number of factors, not least Moscow's concern to preserve its

relationships with moderate Arab states, assidnously culti-vated for several years. The Soviet Union, as one western envoy noted, has made a buge investment in Iraq through the supply of vast quantities of military equipment on credit.

Iraq's survival, or at least that of its regime, is of almost equal concern to both superpowers. Events have moved some way since Henry Rissinger's observation that it

fears new missile

By Andrew Whitey in Kawalt KUWAIT EXPECTS further Trantan long-range missile attacks at any time, in retalia-tion for the bruising Trantan forces in the Gulf have received this week at the hands of the US Navy, a senior Minister said

Just across the Khawr Abd

weapons' effective range.

"We accept snything they want to throw at us, missiles or anything," said the senior official with a resigned shrug. Sabotage is, in fact, a greater danger than missiles. His considence was born, in part at least, out of the knowledge that any serious threat by Iran to its neighbour's territorial integrity would swiftly invoke outside intervention.

tion of the US, for one, to face down those Iranians who have humiliated Americans won age and the past, Mr Casper Weinberger, the US Defence Secretary, is due to begin a visit to Saudi Arabia and Bahrain.

out of concern for Kuwait's sen-sibilities—not to be identified too closely in public with U.S. muscle flexing—Mr Weinberger will not be coming to Kuwait.

between Kuwait, Saudi Arabia and Bahram.

tories and a power station in formerly Kermanshah, Tehran five injured in the midday

• Egypt's Suez Canal Anthority will impose a 30 per cent surcharge on warships heading almost daily from the Mediter-

They confirmed a report in the Cairo daily al-Abram that military vessels would have to pay the surcharge, but said it was not known when the lavy

would start.
Warships normally pay the
same solis as commercial vessels using the waterway between
the Meditarranean and Red

# Chad attend

HIGH LEVEL delegations from Libya and Chad met in Zambia yesterday with other African leaders in an attempt

African leaders in an attempt to negotiate an end to their lang running conflict.

The chairman of the Organisation of African Unity, President Kenneth Kaunda of Zambia, urged both sides to uphold a 12-day ceasefire while a lasting solution was worked out. "The conflict between these two countries has been going on for too lang," he said. "It is a chapter in our continent's history which we together sheald exit."

Libya's unpredictable leader,

African leaders in an attempt to negotiate an end to their increase its rate of devaluation, but this seems unlikely to keep President Ali Hassan Mwinyi from signing a new IMF accord when his country's present stand-by accord expires in February, Reuter reperts from Dar es Salsasn.

The Government has shown a country present that the seems unlikely to keep President Ali Hassan Mwinyi from signing a new IMF accord when his country's present stand-by accord expires in February, Reuter reperts from Dar es Salsasn.

The Government has shown a country's present that seems unlikely to keep President Ali Hassan Mwinyi from signing a new IMF accord when his country's present stand-by accord expires in February, Reuter reperts from Dar es Salsasn.

The Government has shown a clear determination to continue with some kind of linkage to the fund. The conflict has been going an expire of the country and the

has grappled with the Chad-Libya problem for the last decade.

in Ndjamena, efficial Chad radio, underlined the fragility of the ceasefire by accusing Libya of repeatedly sending



Col Muammar Gadaffi, did not arrive for the hastily convened conference. But he sent Mr Jaddallah Azzoux al Tahli, his Foreign Minister, and so ended a Libyan boycott of the pecial OAU committee which

Chad's delegation was led by President Hissene Habre. Also present were President Omar Bongo of Gabon, who chairs the committee, the presidents of Benegal and

# By Victor Mallet in Lucalit



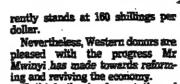
President Mwhyi:

leasing donors IMF wants Tanzania to reach an bling to an official rate of 68 per dol-lar from 17 two years ago. This has as as realistic - by June next year while the Finance Minister, Mr Cleopa Msuya, is counter-proposing a

cialist politicians such as former rate of 95. President Julius Nyerere, who has in the past harshly criticised the According to official sources, the Government feels that to devalue any faster at present would only But the IMF, which wants Tanzafuel inflation and reduce living nia to reach a loosely defined state standards further without increas

of "exchange rate equilibrium" by ing exports.

The black market exchange rate, often an approximate indicator of mid-1988, is urging the Government the real value of a currency, cur-



IMF accord has underpinned reforms and increased Western aid

ing and reviving the economy.

I think the implementation of the economic recovery programme has been extraordinarily successful so far," a senjor European diplomat

They have got an awful lot done in the last two years without major disruption or unrest, particularly since the maize hervests have been

However, the argument over devaluation and IMF concern over the rapid expansion of domestic credit have so far prevented the fund from approving its latest quarterly review of the economy, undertaken in

The hitch is holding up the dis-bursement of an \$8m tranche of IMF funds and, more importantly, is threatening to mar Tanzania's reputation for sound economic management in the donor commu-

held fresh talks with the IMF in Washington in early September, and sources said an agreement be-tween the two sides could be close. The main reason for Tanzania

builds \$16m



criticised DAF

overshooting its credit ceiling in July for the second IMF review in sucon was massive borrowing by the state-controlled National Milling Corporation, the sources said. The NMC bought more maize than it could sell at profit after last

year's humper harvest. The sources said it had run up a 7bn shilling (\$100m) overdraft with Tanzania's main bank, the National Bank of

One government economist said NMC borrowing accounted for nearly a quarter of the National Bank's possible to obtain at present, many people have resorted to borrowing privately from traders at double the official interest rates of 23 to 25 per cent, the sources said.

According to the IMP, bank inter est rates should be put up anyway since they are lower than the coun try's 30 per cent inflation rate, the

Despite the steep price rises which have accompanied Tanzanis's devaluation, Mr Mwinyi's economic reforms have been among ordinary Tanzanians, who are once more able to buy basic censumer goods after years of depriva-

A few years ago, even essentia items such as cooking oil, candles and soap were in short supply. Now they have become freely available throughout the country, along with a wide variety of imported incury

However, most urban employees earn a fixed wage of 1,500 to 4,000 shiftings (\$20-\$50) a month, and few can afford more than the bare essentials. In real terms, wages are falling because, under the IMF agreement, pay rises are held to 20 per cent, 10 per cent below the annual inflation rate.

# attacks

Just across the Khawr Abd Allah waterway, separating the captured. Fao pennsala from Knwait's deserted. Bublyan Island, Iran has installed missile batteries trained on Knwait City, some 40 miles away. What greatly relieves Knwaiti officials is that judging by the four missiles known to have been fired to date from these emplacements, the Iranians seem to be operating at the extreme end of their weapons' effective range.

"We accept saything they

Even though the security of Kuwaiti oil exports is nominally the object of the whole exercise,

This is not to say that behind the scenes Kuwait has not been, as one Western diplomat put it, "very, very co-operative." What heartens the US is the new level of co-operation and co-ordina-

In the Iran/Iraq war, no starting its eighth year, it was a rest day at sea for the weary crews of those tankers atill braving the Gulf on their own, without naval protection.

On land, Tehran Radio said frankan artillery had laid down

ranian arulery had laid down a 24-hour barrage of shells on military and industrial targets in southern Iraq, around the half deserted towns of Basra, Umm Qasr and Zubair.

For their part, Iraqi aircraft persisted with their all too familiar raids, bombing two factories and a nower station in

ranean to the Gulf, Authority officials said yesterday Reuter reports from Port Said.

### **WORLD TRADE NEWS**

Glaxo

factory

in Taiwan

# Pilkington plans £116m India plant

UK is to set up India's first tions. float glass plant costing £116m in partnership with Middle East and Indian companies to produce over 3,000 tonnes of 180 by state of Uttar

Pilkington into an equity stake of about 5 per cent, and the communications manufacturing company with the Usha-PKKR group of New Delhi. Sir John company is also looking into other possible Indian projects including the production of onhthalmic and optical glass. Pilkington is one of several British companies exploring tie-

other fees will be converted by

PILKINGTON Brothers of the technical and financial collabora-West Germany and the US each agreed 186 new collabora-

tions last year, compared with 180 by the UK. The US led the number of new equity stakes with a total of 71 compared with only 23 from the UK. Technical know-how and The other UK companies looking at new deals include Plessey which is considering taking an equity stake in a tele-

a UK industrialists' team to New Delhi this week for talks The Pilkington float glass ups with Indian companies at a project will be run by Continentime when the UK has been tal Float Glass of Lucknow. It lagging behind West Germany is promoted by a public sector glass company, the Uttar Pradesh ago. and the US in setting up new

Clark, chairman of Plessey, led

State Mineral Development Cor-poration, which is expected of have an equity stake of about

opened doors to a massive increase

A series of devaluations have

sent the Tanzanian shilling turn-

provoked protests that the policy has gone too far from old-guard so-

in devalue even faster.

expected to be taken by the main financial backers of the project, 'Gulf Development Marine Services of the United Arab Emirates, and Abdullah Ahmed Nass of Bahrain. The plant will have a capacity of 3,150 tonnes a week and is expected to start production in 1990. Pilkington will design the process production line and provide training and assistance in

A similar-size stake

It already has a 40 per cent stake in a fibre glass factory, with a turnover of about Rs 200m near Bombay but sold its stake in a loss-making plate glass company about five years



Sir John Clark

# Air passenger traffic boost

the plant.

BY LYNTON MCLAIM

INTERNATIONAL air traffic will grow enough by the end of the century, to support a fleet of up to 430 supersonic commer-cial transport aircraft, according to McDonnell Douglas.

likely to be the fastest growing part of the world by 2000, when air passenger traffic is expected to grow to account for 40 per cent of the world's air traffic compared with 19 per

This volume of deman

programme manager for high speed commercial transports for the Douglas Aircraft com-

He told a group from the Society of Japanese Aerospace Companies that the aircraft

McDonnell Douglas is asses could by at over twice the ing the economic feasibility of speed of sound. Development in the Pacific

rent 13 hours to four to six

# ceutical concern. Located in the Hainchu Industrial Park about an hour's drive south of Taipei, the facility will start turning out products for sale early in 1889. Glaro distributed its products in Taiwan from 1962 to 1985 through an agent. After a branch office was established that year, however, sales soared, and the company's posi-

The investment, which the company says is the largest single commitment by any foreign pharmaceutical sup-

plier, represents the first in Taiwan by a British pharma-

about number 25 in terms of sales to within the top 10. The decision to manufacture in Taiwan came on the strength of both its rapid economic growth and the enactment of legislation setting standard manufacturing practices for the pharmaceutical industry there.

tion in the market rose from

"We recognised that the Taiwan market was a develop-ing one with a lot of potential. The passage of the Good Manu-facturing Practices legislation. pushed through by the National Health Administration, also helped by raising the tone of the pharmaceuticals industry in Taiwan," said Mr Kevin Searle, Glazo Taiwan's general

# Samsung to redouble effort to settle US patents case

BY MAGGIE FORD IN SECUL

SOUTH Korean semiconductor maker, whose pro-ducts face a ban in the US, is GLAXO GROUP of the UK is building a \$16m facility in to redouble efforts to reach agreement to continue its the past year.

Should the talks between Taiwan to produce a range of prescription medicines for local

> held by Texas Instruments, the US electronics company on three dynamic random access (D-ram) chips. Negotiations with TI over the payment of royalties for the not apparently broken down, use of the patent were in progress, a Samsung spokesman formal September deadline 18 said yesterday, and were months after the initial comsaid yesterday, and were expected to be completed within a month.

TI has already been paid industry has raised its target about \$135m by six Japanese for exports to Japan this year chipmakers who were judged to by 15 per cent, AP-DJ reports have infringed its patents over from Seoul.

The US International Trade Samsung and TI fall, exports of commission (ITC) ruled on chips worth about \$60m and uesday that Samsung Semi-computers containing the chips onductor had infringed patents worth around \$100m would be affected, it is believed. Commission (ITC) ruled on Tuesday that Samsung Semiconductor had infringed patents Negotiations over the level of royalty payments between the two sides have been going on for several months and have

Yonhap, the South Korean news agency, reported that the target had been raised from \$670m to \$770m.

first seven months of this year, up 18.4 per cent from January July 1986. Industry officials said sales were benefiting from the in-crease in the value of the yen, which made South Korean products cheaper, and from increasplaint was filed.

South Korea's steel and iron steel and iron imports.

The report said the target was

increased after exports to Japan totalled \$411.5m in the

# EC warns Seoul over trade

plaint was filed.

BY OUENTIN PEEL IN BRUSSELS

EC Trade Commissioner, has warned South Korea that it could lose existing trade privi-leges under the Generalised stem of Preferences (GSP) if European manufacturers are not granted the same patent ction as US exporters. The dispute over whether EC producers will be granted a similar or equivalent deal to US manufacturers to protect them against counter raised to Ministerial level when Mr De Clercy met Mr Kwang Soo Chol, the South Korean Foreign Minister, in the wings of the UN General Assembly

MR WILLY DE CLERCO, the meeting in New York. He spelt out the tacit threat made by EC Foreign Ministers at their last Council meeting— that a failure to reach "positive results" in the negotiations on patent laws scheduled for November will result in the EC taking "appropriate measures" in retaliation.

Mr Kwang insisted that his government was ready to grant the European Community the same treatment as that won by

that the negotiations could drag on unless political pressure is increased. Mr De Clercq also delivered a

stern warning against the mood of trade protectionism in the US, in a speech to the Belgian-American Chamber of Commerce.

munity is relying on President Reagan to avert dangerous legislation both for the inter-US manufacturers—which provided retroactive patent protection going back between five and seven years.

There is concern to Brussele There is concern in Brussels economic strength implies."

### Hainan Island to be special economic zone HAINAN ISLAND in South China, designated a province earlier this month, is to become

a special economic zone, with no taxes for foreign trade and a high level of autonomy, the China Daily said yesterday, Beuter reports from Peking. It said foreign banks were welcome to set up offices in the province, which would be able to approve projects calling for investment of more than \$30m, the limit for other provinces. The new province will also be given more autonomy in foreign trade, finance, banking, land use and personnel, it

The Pacific rim region is cent at present.

would create a demand for high speed air travel, the company

sing the economic feasibility of these high speed aircraft in a programme sponsored by the National Aeronautics and Space Administration. The study is to be completed next year.

The size of the fleet is likely to depend on the speed of the aircraft, Mr Donald Graf, the

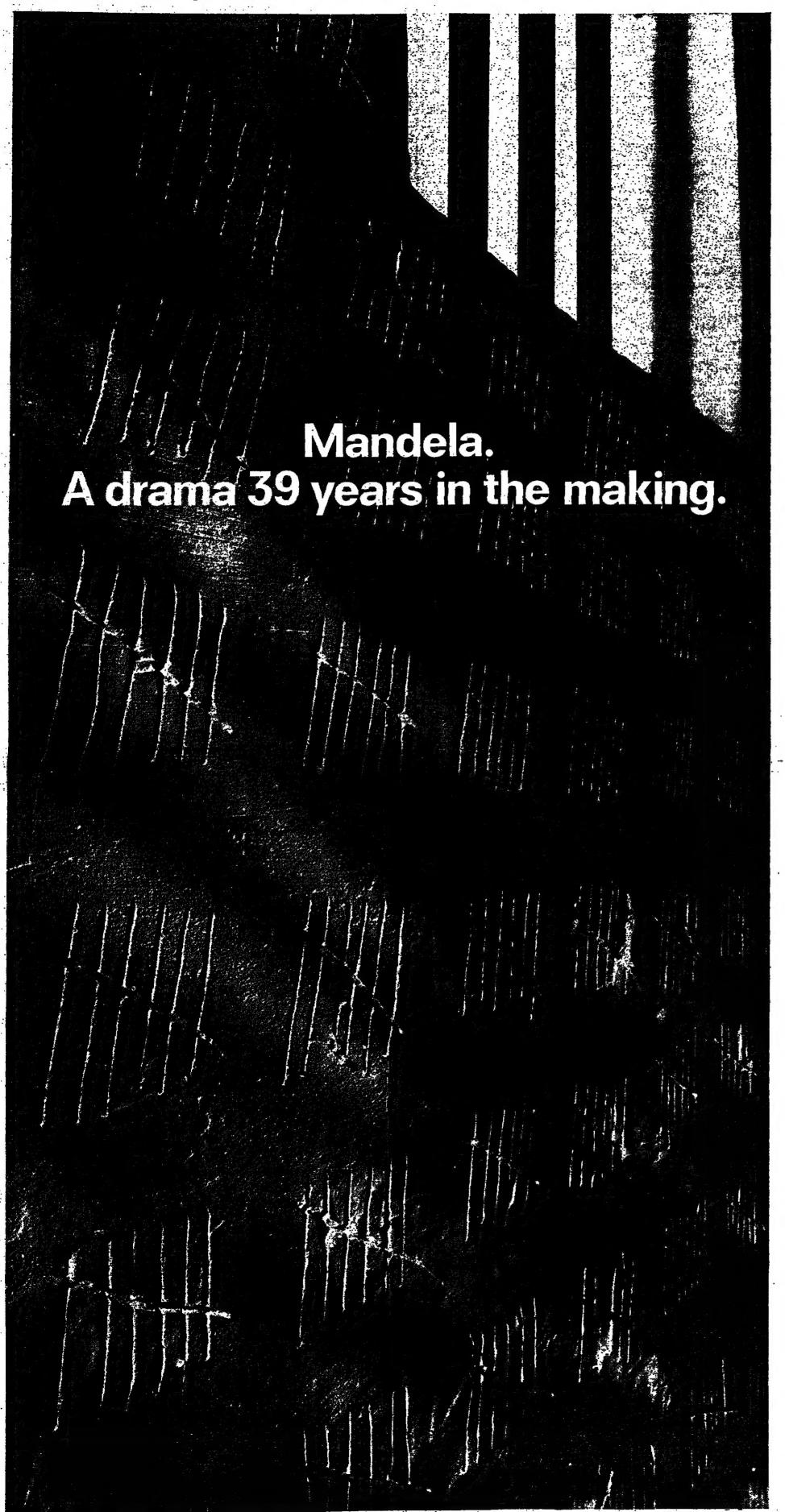
region would be led by high growth rates in South Korea,

the People's Republic of China. Taiwan, Thailand, Malaysia and Hong Kong and the region might have economic power comparable to that of the US/ Canada and Western Europe by High speed commercial trans-ports could cut the travel time between Los Angeles and Syd-ney. Australia, from the curKuwait

ffort

158

trade



n 1948 blacks and whites in South Africa were segregated as apartheid became state policy.

A young black lawyer supported a defiant campaign of protest—and still pays the price today.

Nelson Mandela has spent 23 years of his life separated from his family in prison.

He and his wife Winnie are at the heart of the struggle for black freedom in South Africa.

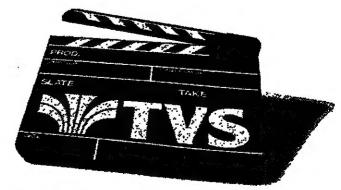
Tonight their epic story is told in a two and a half hour film made by TVS Television.

Danny Glover is Nelson.

Alfre Woodard is Winnie.

Philip Saville directed Mandela.

Watch it tonight at 9 pm on Channel 4.



A TVS PRODUCTION FOR CHANNEL 4

ing director.

OMRON TATEISI ELECTRONICS CO.

Bearer Depositary Receipt:

Notice is hereby given titel at the Board of Directore Meeting of the above company held on 3rd September, 1987, it was reached to make a free distribution to shareholders of common shares of the September 1980.

The New shares will be allotted to

The New shares will be allotted to shareholders appearing on the share Register at the close of business on 30th September 1987 in the ratio of 0,05 new share for each one share in Issue. Holders of Baster Depostary Receipts (B.D.R.s) are advised that in order to claim their entitienment, Coupon No. 48 should be lodged with one of the lander mote Basiness from the 20th November 1987 where shall fight to first are greatedle;—

icial listing forms are evaluable:

HE Service & Co, Limited, 45 Beech Street, London EC2P 2LX

Krediethank S.A. Luxembourgeoise 43 Boulevard Royal,

Benk of Tokyo Limited humermennstrasse 4000, Dusseldori 1, Federal Republic

Benk of Tokyo Littled, Sutherland House, 3 Chalet Road,

Bank of Tokyo Limbed, Avenue Des Arts, 47/49, 1040, Brussels, Belgium.

American is a committee transmission of the Company and new B.D.R.s. can be issued only in multiples of 200 Depositary in multiples of 200 Depositary Sharas. Any lesser number will be adid and the process distributed to the persons entitled thereto.

Any further information required may be arbitioned on application to

Any roman recurrent may be obtained on application to any of the above mentioned Banks orto Banks of Tokyo Trust Company, 100 Broadway, New York, 150 Banuel & Os. Limited, 45 Beach Street, London EOSP 2LX.

Shareholders are requested to Lodge Talons and Bearer Deposition Fisceipts after 20th November 1957

to enable them to obtain new Hecelots complete with Coupon No. 40 to No. 80 (Inclusive). Exchange will be made in

EATH TRANCHE A AND TRAN

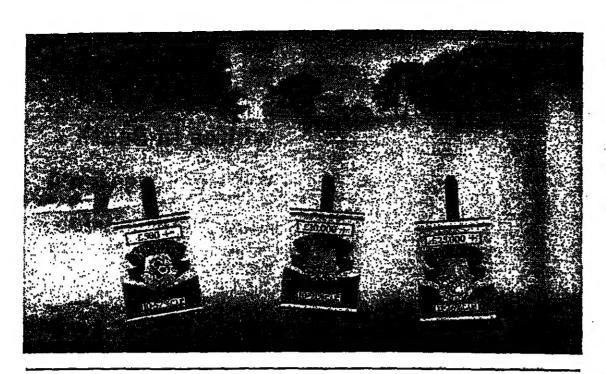
Bourestand Frieding Rate Notes will Generalize Frieding Rate Notes will Generalize From Warrant's West Hurch 29%. For the six months period September 23, 1967 to March 23, 1968 the notes will carry as interest rate of 50,% per among with an interest anomal of Uniol 410.76 per Uniol 10,000.

The Interest insount per floor wereast Franche Adi; Tranche B.O. The referent interest payment date will be March 23, 1988. Sangue Peritas (Lentinburg) S.A. Agent Bank

stions of one. Ten and Two

dred Depositiony Shares only. His Samuel & Co. Limited, 45 Beach Street, London EC2<sup>19</sup> 2LX.

Hong Kong. Bank of Tokyo Limited, 4-8 Rue Sainte-Arms,



### THE HALIFAX. PERFECT FOR GROWING MONEY IN A LAND OF LATE FROSTS AND COLD WET SUMMERS.

It might sound like the type of climate you're trying to escape, but for your money the Halifax

And being the World's No.1. Building Society we are able to combine generous interest rates with high security. Of course, investors not ordinarily resident in the U.K. for tax purposes are paid the full gross rates of interest.

You can open a 90 Day Xtra account with as little as £500 and we've included a new level of interest, giving balances over £10,000 10.63% (n.91% C.A.R.\*). And balances of £25,000 and over receive the top rate of 10.96% (11.26% C.A.R.\*).

Withdrawals are easy, just give us 90 days

notice in writing. Or you can have instant access losing only 90 days interest on the amount taken out. Withdrawals which leave a balance of at least £5,000 can be made immediately without loss of interest.

Of course, if you don't need to make withdrawals, and assuming there are no changes in the variable rates quoted, look how your money can grow after just one year.

Amount invested	£10,000 £20,00		000,000	
interest after 1 year	£1,091	52,162	£3,378	
So fill in the		W, or con		

To: Halifax Building Society Ref IKW Trinity Road, Halifax HXI 2RG UK 1/We enclose a Sterling Cheque/Sterling Money Draft no. To be invested in a 90 Day Xira account, I/We would like the interest to be: \_\_\_ added to balance \_\_\_ paid to the (Please send me full details.) \_\_\_ I am/We are not ordinarily resident in the UK. Please send the declaration from for payment of gross interest. Fall Name(s). HALIFAX This sum is being invested by me'us as sole/joint beneficial owner(s)

THE WORLD'S NO 1 ico-party giving the Computeded Armal Rith (C.A.R.) or can be paid as smathly between All Interest was quested ans wa To: Halifex: Building Society P. O. Box 60, Trimity Road, Halifex HX1 2RG UK

### DAHCHI KANGYO BANK DKB ECONOMIC REPORT

### Inventory adjustment in Japan enters its final phase

shown steady progress since the second half of last year and is now entering its final phase (Fig.). The current recovery scene is characterized that shipment of manufactured goods has incressed much slower than the previous scene though inven-

in the previous business recovery deliveries had resumed rapidly, supported by export growth. wever, a recent growth in deliveries has become sluggish since exports remain weak (4.9% drop during the April to June period on a year-to-year basis)

Therefore, the ongoing progress in inventory adjustments is attribused to continuing production restraint rather than un increase in shipment.

Mining and manufacturing production is showing ups and downs with growth rates of 0.0% and 1.4% from January to March 1987 over the period, followed by a 0.5% drop during April to June

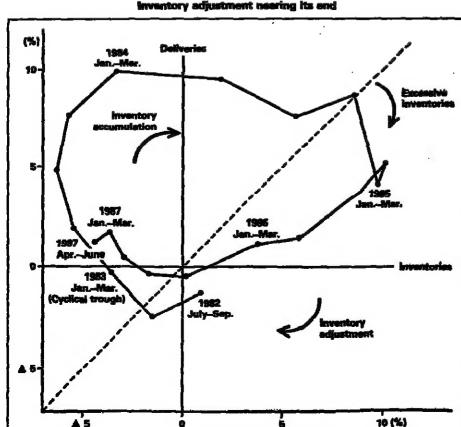
However, the following factors are seen to encourage inventory tments, from the aspects of both demand and prices: 1) Domestic demands such as per-sonal consumption and housing

pand at a good pace. In addition, the supplementary budget approved in July calls for an additional public investment of 5 trillion yen during the second half of the fiscal year. 2) A largescale reduction in income tax is icipated in the second half of the fiscal year. 3) Assuming that the future year rate stabilizes at the 150 year-per-dollar level, exports will probably not decline further. 4) Signs of recovery have been observed in commodity markets, reflecting the ongoing progress in inventory signstment

and economic recovery. Conse-

quently, a gradual increase it

inventories is expected to under-



London Branch: 122 Leadenhall Street, London EC3V 4PA, England Tel. 01-283-0929 Subsidiary in London: DKB International Limited, Garden House, 18 Finsbury Circus, London EC2M 7BP, England Tel. 01-920-0181 Associated Companies in London: Associated Japanese Bank (International) Ltd., European Brazilian Bank Ltd., International Mexican Bank Ltd.

Head Office: 1-5, Uchteleidicho 1-choms, Chlydde-lui, Tokyo 100, Japan Tel, (03) 556-1111 Branchae Im: New York, Lob Angeles, Chicago, Panama, Düsseldorf, Talpel, Seoul, Singapora, Hong Kong, Cayman Representative Offices In: Houston, Sari Francisco, Atlante, Toronio, Sao Paulo, Mexico City, Caracas, Buence Aires, Franklurt, Pans, Medrid, Stocknolm, Misseo, Behreim, Jeffento, Adente, Kusia Lumpur, Banglick, Bombay, Beijing, Shengtes, Guengzhou, Defen, Sydney, Melbourne Subsistatios En: New York, Lob Angeles, Toronio, Amsterdam, Zinich, Lucemboutg, Hong Kong, Singapore, Sydney Amsociated Colligisation for Sito Paulo, Banglick, Singapore, Kusia Lumpur, Jakarta, Brunsi

equipment : investments also appears a little favorable. Private demand, excluding the electricity and shipping sectors, is considered a significant indicator of the private equipment invest-ment. According to the "Ma-chinery Order Statistics," private growth of 0.8% during March to May on year-to-year basis. This represented a recovery from the drops of 11.9% and 1.1% during October to December 1986 and

Thus it is predicted that the domestic business will achieve sufficient recovery with the support of the following factors: ongoing progress in inventory adjustment;
 steady growth in the demand of the household sector, such as personal con-sumption and housing invest-ment; 3) the 6 trillion year emergency economic measure to be implemented during the secand half of the fiscal yest.

Employetaeut hits bottom

Employment is gradually showing slight signs of recovery. The seasonally adjusted demandsupply ratio of the labor force, indicating the difficulty of finding employment, has recorded five months since February. In addition, non-scheduled hours worked has recorded the first positive signs of growth in siz-teen months since February 1986 with the growth rate of 1.2% in June over the previous year. The mamifacturing sector is especially significant as it represents the st positive growth in 22 months since August 1985.

However, the drastic change in omic structure as a result of the yen's appreciation is also continuing and increased ance in labor force demand/sup-ply remains serious. The seasonally adjusted unemployment rate has remained at the high levels of 3.2% in May and 3.0% in June. Thus, for the time being, employment conditions will be rather weak along with economic structural adjustment in spite of busi-

dity prices showing signs of a slight rise.

modity prices are showing signs

continuing declines of 1.6%, 0.5%, and 0.5% in October to December 1986, Jamesey to March, and April to June 1987, respectively, over the period, However, a noteworthy shift emerged in June with a 0.5% rise over the month. This is attributed to the increase in import/export prices reflecting the firm rise in crude oil prices as well as a slight depreciation of the yest.

show a 1.2% rise during April to have over the period after no change during October to De-cember 1986 and a drop of 0.5% during January to March 1987. While the sharp rise in perishable food prices is seen to be the mafor cause, the leveling out of wholesale prices seems to have had some influence in the rise in

show moderate rises after hav levelled off. This is due to the gradual change in the trends of the appreciated yen and the low crude oil prices, which had supported the drop in commodi ty prices, as well as the rebound tion-related commodities.

Monetary policy considers

in addition to a slight rise in commodity prices, a large-scale fiscal expenditure is scheduled in the second half of the fiscal year. Thus, from the perspective of the the economy enters a phase of recovery, there is a possibility that the major goal of monetary policy will shift from the busi-ness climate recovery to a com-modity prices stability.

In fact, interest rates have been rising in the long-term band market expecting in the business recovery and pick up in commod ity prices accompanying the policy conversion. In addition. money supply has been showing a high growth tate of 10.0% thing April to June over the previous year, which is considered to attribute to future price increase. In these circums industrial sector as well as financial institutions are trying to raise long-term hunds in ad-

nest credit market that interest rates have sensitively responded

### Talk it over with DKB. The international bank that listens.



The next DEB monthly report will inflore Oct. 26

## **APPOINTMENTS**

# Top Lloyds Bank post

Mr John Hutchinson has been promoted to assistant general manager (personal banking) in LLOYDS BANK UK retail banking from October L He will assume resonsibility for personal banking services and for the UK panking services and for the Un-marketing department, includ-ing its support services for oth-er business sectors within the bank. He will have resonsibility for plastic card services and will also control branch design experiments and the home banking launch due early next year. Since 1984 he has been divisional manager in UK retail banking and for the past two years has had various responsi-bilities in the personal banking

Mr G.Weod - Hill has become managing director of RTS IN-TERNATIONAL and Mr T.Ashby its marketing director.

GEORGE PAYNE AND CO . a subsidiary of Findley, has appointed Mr Paul Ray its finance director. He was financial con-

Sir Geoffrey Allen, head of re-search and engineering at Uni-lever Pic, has been appointed a non - executive director of COURTAULDS. Mr Richard Lapthorne has joined the group executive and Mr Gordon Campbell has become a member of the task force concerned with the development of the group. Sir Peter Theraten, a non executive director, has re-

Mr Tony Purkis has been made managing director of CROSBY DOORS, a Meyer International subsidiary. He joins from Bub-erold Building Products where he was managing director.

Mr Richard C.Jackson has been made administrative managing director and chief executive of-ficer of LF-ROTHSCHILD IN-TERNATIONAL LTD. He was previously a division executive with Citibank in London responsible for all its investment banking activities in Continen-

Mr Simon Davey, formerly se-nior audit manager at Deloittes Esskins and Sells, is to join CROWN TELEVISION PRO-DUCTIONS as director of fi-

Mr Philip Mendence has become finance director of POWER DIS-PLAY. He is also finance director of Power Equipment.

Mr Neil Quinn has been ap-pointed sales director of APOI-LO FIRE DETECTORS, a subsidiary of Halma. He was sales and marketing director of

Wright same.

Er Bruce Wright has joined the responsibility for the construction main board of MEYER INTER tion/quarry products division NATIONAL as finance director. where he was recently appointed on the construction of chief executive. 1989 of Mr Cellin Craigle, whose principal task will be to assist the chairman in planning the further development of the group. Mr Wright is director of financial planning and control at Grand Metropolitan, having previously been with Courage Breweries and Imperial Brew-ing and Leisure as finance di-

Mr Douglas Sembey is to succeed

Mr Peter Cooke as managing director of POWELL DUFFRYN confectionery lines and for own TERMINALS, the group's bulk label activities. His appoint liquid storage subsdiary, on ment will enable Mr Edward Pebruary 1. He will become Direct, former sales and market line director, to become marketfryn on that date. \* EXCESS INSURANCE has ap-

pointed Mr David Macmillan as personnel director.He has also joined the board of London and Edinburgh Life Assurance Co. Mr CJ.Parrew has become a member of the board of the LONDON METAL EXCHANGE.

He is a director of Kleinwort ALEXANDERS ROUSE,the international futures and options broker - dealing arm of Alexan-ders Laing & Cruickshank, has made Mr Alan Regueire direc-tor of its capital markets divi-

sion. He was previously manag-er of institutional futures at Bache Securities in London. Hir Christopher Wigan is to join the board of STANDARD CHARTERED BANK and will take up residence in Hong Kons

during November. He is a director of N.M.Rothschild & Sons. Mr Richard Andersea will be-come financial director of DA-TASTREAM in October. He has been in a similar role at Extel

HAYS DISTRIBUTION SER VICES has appointed Mr Frank Hawkins to the newly - created position of marketing and sales

PLATON INTERNATIONAL has appointed Mr Edwin Meager as its financial director. He has been involved in the affairs of Dicoll Electronics, a Platon subsidiary since 1979 initiating and implementing financial control and forward planning activities. Mr Brian Collier, the founder of Dicoll Electronics founder of Dicoll Electronics ion 1969, has been appointed group managing director. He was appointed to the board in September 1985, and became joint managing director earlier this year. ihis vear.

At LLOYDS DEVELOPMENT CAPITAL Mr Michael Jeseph has been made an non - executive director, responsible for the company's new Birmingham office which is due to open in November.He was previously an investment director with 3i

Baldwin a director with respon-sibility for the industrial divi-sion. He has been responsible for the integration of London and Northerninto the group. He Ray Kettle, a non executive dis-rector, has assumed executive resposibility for the construc-

INFOTRON SYSTEMS CORPO-RATION has appointed Mr Pe-ter Lemas as managing director of its UK subsidiary Infotron Systems Ltd. He was national sales manager.

Mr Peter Redfears, general sales manager, has been made sales director of FAMOUS NAMES In this new position he will be responsible for UK do-



For Information please return this advertisement, together with your business card, ax Financial Times Conference Organisation Minster House, Arthur Street, London EC4R 9AX. elephone 01-621 1355 blex 27347 FTCONF G

By Order of D. J. Kilroy Esq., F.S.C.A. of Poppleton & Applety, the Liquidator of Digital Electronic ers Ltd., Uzit 5D, Taylor Industrial Estate, Warrington Rd, Risky, Warrington, Cheshire FOR SALE BY TENDER DIGITAL/PLESSEY -PROCESSORS inc. 751 11/70, 11/24, VDUs. PRINTERS, ANCILLARY EQUIPMENT and Office Furniture etc.

ON VIEW MONDAY 28th and TUESDAY 29th Septembetween 10 am and 4 pm.
Tender Forms from: CHARLES TAYLOR & SONS F.S.V.A. 2 Mason St., Salford M3 SHL. Tel: 061-834 4418/7721

## No matter what cabling system you're installing...

△ 802.3 DEConnect/Ethernet

△ 802.4 Broadband

△ PDS-LAN - MAP-TOP

△ 802.5 IBM Cabling System

We're the ONE SOURCE stocking supplier for all the wiring and components for a cabling system

Anixter (UK) Limited 632-652 London Road, Islaworth, Middlesex TW7 4EY Telephone: (01) 568 1681



ABERDEEN (0224) 724333 GLASCOW (0698) 841442 DARLINGTON (0325) 461121 LEEDS (0532) 760733 WARRINGTON (0925) 810121

BIRMINGHAM (021) 326 0777 HAYES (01) 551 8118 BRISTOL (0272) 213687 ROMFORD (0708) 25236 ANTWERP 010 323 457 3570

BRITISH SATELLITE Broad-casting, the UK's £625m direct broadcasting by satellite project, has appointed Mr Anthony Simonds-Gooding, a top Saatchi made strenuous effort stature and strength." Saatchi made strenuous effort to persuade Mr Simonds-Gooding. The other BSB shareholders, who have already put up £225m, share price closed at 582p, include Granada, Pearson (publisher ferroritive, as its first chief erceruive, as its first constant of the Financial Times).

Mr Simonds-Gooding, chief executive of the communica-tions division of the advertising and consultancy group is a for-mer group chief executive of Whitbread, the brewer.

His impending departure comes at a difficult time for Saatchi & Saatchi as the company plans to make a major move into financial services, probably by acquisition, before the end of the year.

The BSB announcement coincided with immediate management changes at the advertising group. Mr Victor Millar, who

group. Mr Victor Millar, who came from consultants Arthur Andersen a year ago to build up Saatchi & Saatchi's management services division, will now be in charge of both Saatchi di-

stature and strength."

The other BSB shareholders, who have already put up £225m, include Granada, Pearson (publishers of the Financial Times) the Bond Corporation of Australia and Reed International It is believed that Mr Simonds-Gooding, who is 50, will now have the task of making a success of the world's first private sector DBS service, which plans to lannch three new national channels of television in the UK in autumn 1989.

A high power satellite which will broadcast direct to dish aerials on individual homes is already being build by Hughes in the US.

Mr Simonds-Gooding said yesterday. "I am enthusiastic and confident about the establishment of BSB as the major competitive force in British television project for another. Seatchil & Saatchi is one of five organisations looking at the constitution of lambdaders.

# petitive force in British television." Mr Richard Branson, chair man of Virgin and one of BSB's founder shareholders, said yes. Luxembourg private sector satelitts Astra Mr Richard Branson, chair-man of Virgin and one of BSB's founder shareholders, said yes-terday: "Mr Simonds-Gooding terday: "Mr Simonds-Gooding Mon and Matters, Page 12

The Directors of GT Management PLC, London are pleased to announce the formation of

GT MANAGEMENT (DEUTSCHLAND) GMBH

Sendlinger Straße 64 D-8000 München 2

under the management of Hermann Stauch

Telephone: (089) 267906 (089) 2608108 (089) 267026 Fax: (089) 260 7811 Telex: 5218990



GT Management PLC International Investment Managers 8th Floor, 8 Devoushire Square, London EC2M 4YJ. Telephone: 01-283 2575. Teles: 886100.

### Maxwell takes 7.7% stake in City bank

By David Lascelles Banking Editor

MR ROBERT MAXWELL the publisher, has emerged with a 7.7 per cent stake in Singer & Friedlander, the London merchant bank which recently re-gained its independence as a

quoted company.

The stake, which Mr Maxwell acquired through his links with acquired through his links with Singer's previous owners, was confirmed yesterday as Mr Maxwell also increased his stake in Guinness Peat, the financial services group which includes Guinness Mahon, another merchant bank.

Mr Maxwell is a shareholder in Britannia Arrow which

in Britannia Arrow which floated off Singer to Gilbert House Investments, the proper-ty company run by Mr Nigel

Wray.

He acquired his stake by buying up unused rights and underwriting a portion of a £134m rights issue made as part of Singer's flotation. The cost of his stake is about £18.5m.

Mis stake is about 1.05.3m.
Mir Wray, deputy chairman of
Singer & Friedlander, the name
now adopted by Gilbert House,
said last night that he was
pleased to have a major shareholder who believed the group
was worth hacking Treasurants was worth backing. I very much hope he will be a long-term investor," he said.

A spokesman for Mr Maxwell said the investment had been

made "because we are interest-ed in financial services."

Singer is one of the City's smallest accepting houses, and

smallest accepting houses, and
its independence ends a period
of 10 years when it has had
three different owners.
Mr Maxwell said that he was
now prepared to make an offer
for Guinness Peat provided it
was recommended by the
group's board. He disclosed
that he had increased his stake
by 0.4 per cent to 10.74 per cent.
The Guinness Peat board.

by 0.4 per cent to 10.74 per cent.

The Guinness Peat board,
which met yesterday, said that
they had not received any offer
from Mr Maxwell, but they
would consider one if it was
forthcoming.

Mr Maxwell is challenging

Equiticorp, the New Zealand financial services group, who are making a bid for Gulnness Peat

This includes 2 per cent ten-dered yesterday by Mr Joel Leff, a member of the Guinness Peat board, who said he would rath-er accept Equiticorp's offer board, who said he would rath-board, who said he would rath-er accept Equiticorp's offer than have the company contin-tue in a state of uncertainty to the general council. He and

### **Tunnel contributes** to 41% increase in construction orders

CONSTRUCTION orders won by contractors in Great Britain jumped by a staggering 4l per cent in the three months to July, compared with the corresponding period last year, according to government figures pub-

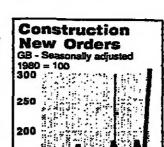
to government figures published yesterday.
The figures, published yesterday by the Environment Department, were inflated by the first inclusion of building and civil enginering orders for the Channel tunnel project.
The main construction contract for the tunnel was let last year but was not included in the government figures until July

government figures until July when the Channel Tunnel Bill received royal assent. The value of the British works including fees for the contractors is understood to be around £1.4bn. So far just over £100m has been committed or spent on the British works by Transmanche Link, the consortium of five British and five French contrac-

tors which won the contract to buld the 31-mile rail tunnel. Whether the tunnel goes ahead and further works are carried out will depend upon the outcome of a £750m international share offer planned by the UK-French Channel tunnel group for November.

Construction companies, even if the tunnel does not proceed, will still have enjoyed one of their best years for British orders and output for more than a decade.

According to the environment riod.



department orders received by contractors, excluding the Channel tunnel, rose by 14 per cent compared with the corre-sponding three months last

100 Jan 86

year. Mr David Trippier, Minister for Inner Cities and Urban Renewal, said July new orders of £1.6bn, excluding the Channel tunnel contract, were the highest figure since monthly statistics were introduced in 1979.

The office building become in

The office building boom in the City of London and southeast England helped push up private commercial orders by almost a third during the three months to the end of July compared with the same months last year.

Orders for the private indus-trial sector tripled over the pe-

# DOLDER GRAND HOTEL



They needed our help then...

they need our help now...

and we need yours

Ninety years ago when the DGAA was founded there was no National Assistance, there were no State Pensions, far less charitable giving than today and, for the distressed, not many alternatives to the

workhouse. In that year the DGAA began to help people and has been doing so ever since. People who had worked hard throughout their professional lives and had planned for their futures, never

expected to find themselves in financial difficulty.

There are now almost 1300 ladies and gentlemen all over the country

whom the DGAA helps materially - to enable them to stay in their own homes and later, if infirmity dictates, to be cared for in one of the Association's 13 Residential and Nursing Homes. The cost of

such caring is enormous and we urgently need donations, particularly in this 90th Anniversary Year. Please help us - while you are able.

THE DISTRESSED GENTLEFOLK'S

AID ASSOCIATION
Founded 1897. Patron H.M. Queen Elizabeth, the Queen Mother
Dept 7, Vicarage Gate House, Vicarage Gate,

London W8 4AQ, Tel: 01-229 9341

90th ANNIVERSARY YEAR

(Please make cheques payable to "DGAA")

Telephone (01) 251 62 31, Telex 816416, Telefax (01) 251 88 29

### Trade union inquiry team excludes miners' leader

BY DAVID BRINDLE, LABOUR CORRESPONDENT

THE INQUIRY team set up by the Trades Union Congress to take a common line in device with the future of trade unionism will include one leader of each of most of the bigger been a leading critic of nounions - with the notable excep-tion of the miners.

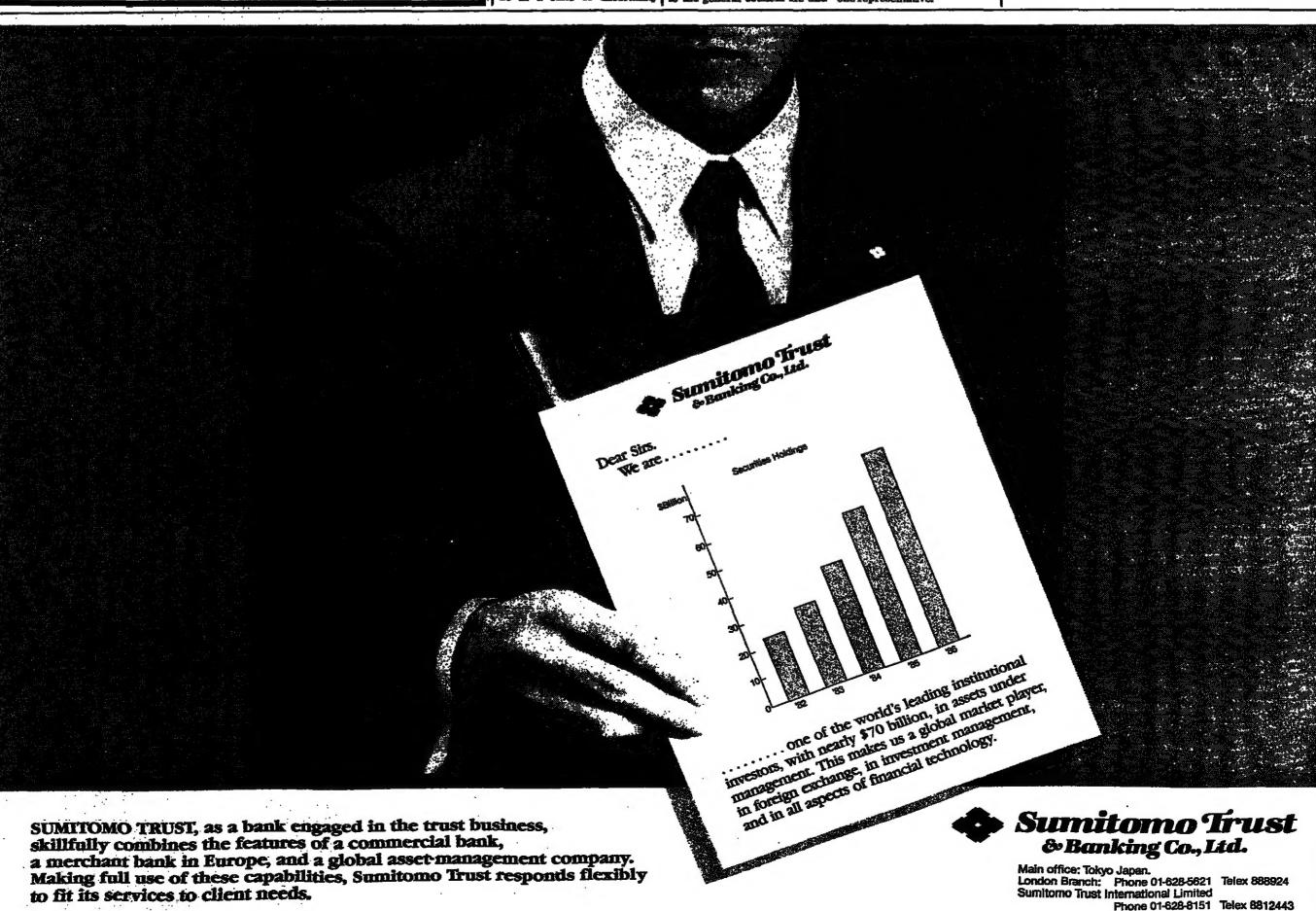
A move yesterday to draft into the team Mr Arthur Scargill, president of the National Union of Mineworkers, failed to win any backing on the TUC Gener-

al Council. The move came from Mr John

Although Mr Scargill has been a leading critic of no-strike deals, one of the key is-sues to be covered by the TUC inquiry, his exclusion from the review team became almost antomatic once the formula for its

composition was agreed.

This formula was that the team should be based on the surviving 1986-87 members of the TUC's Finance and General Purposes committee, but that no union should have more than one representative.



Secret County inc

TO A COLUMN TO THE PARTY OF THE

100 March 200 Ma

1. 49 / 9, 9, 12.5; 7 = 2004 p. 3, 12.5;

... or E. 15

WING TERMS

TO A CONTROL OF MICES

SAFETY OF FAMILY TO A CONTROL OF THE FAM

مح عام المراجع المراجع المراجع

F XTAXOBS B

THE NEED AND

EN PVINTER Sandan B

£11

CHIE

E

Seamen's union to challenge agencies

THE NATIONAL Union of Seating to shipping companies which men plans to set up a crewing agency in the Isle of Man, to compete with private manning agencies which provide crews to shipping companies which General most innovative responses yet by a union in the face of employers' pressure for labour flexibility.

could conflict with the Govern-ment's policy of building more nuclear power stations.

In his first major statement on nuclear policy since assuming his present post, Mr Parkinson said there was no change in the Government's determination to expand nuclear power as part of its quest for diversity of fuel supply. He also declared that privatisation of power stations would not impair the "safety culture" of the British nuclear

His comments follow specula-tion that Britain's nuclear powbecause of hesitation by private investors to accept the long pay-back periods involved in nuclear power stations.

If that were to happen, the reliance on coal-fired power sta-tions would increase still further as nuclear plants were

However, in a speech to the International Atomic Energy

MR CECIL PARKINSON, Ener-gy Secretary, yesterday sought to deny reports that privatisa-mained as committed as its nuclear policy, which he said was based on three arguments: The need for diversity in generation to ensure security of

tion - the state or a private company. It is determined by the people, the design and by the effectiveness of the regula-

no decision had been taken on the future structure of the elec-

# US group to resume lathe production

A LEADING US lathe manufacturer, which pulled out of UK production five years ago as part of the general retrench-

Warner & Swasey, part of the Cross & Trecker machine tool group, will begin producing a medium-sized lathe model in small numbers towards the end of the year at its existing sales and service site at Telford. This will be followed by a further turning machine model

Mr Dick Besser, Warner & Swasey vice-president and gen-eral manager of the company's turning division, said that if the venture was successful, Telford is likely to become a substan-

tial manufacturing site.
The company closed its factory at Halifax, West Yorkshire, in 1982 at a time of widespread cut-backs and plant closures by the machine tool industry in both Pattern and the IS

Britain and the US.

supply;

The need to take account of the fact that fossil fuels were fi-

cheaper ways of producing elec-

just as much force in a commer-cial environment as they do elsewhere," he said. Mr Parkinson, pledging that safety standards would be up-held, said: "Safety is not deter-mined by who owns a power sta-

tors."
Earlier, he said that although tricity industry, it was 'highly unlikely' that it would be sold as a single monolithic company. Britsh Coal fears, Page 7

created. Base castings will be imported from Warner & Swasey's joint venture company in India and bearings, ballscrews, ment of the machine tool indus-sheet metal work and other try, is to resume assembly in items will be sourced in the UK.

Using Japanese controls, the machine will have a European Community content of 55 per cent rising to more than 80 per cent when West German-made controls are fitted.

The lathe is already sold in the UK, competing with ma-chines made by British compa-nies such as TI and Beaver and machines to be made at the plant recently opened at Worcester by Yamazaki of Ja-

Mr Besser said the decision to begin machine assembly at Tel-ford was part of the company's global approach to recouping the market share lost to the Japanese and a factor seems to be last year's voluntary restraint agreement on machine tool im-

ports from Japan to the US.
The WSC6 machine sold in the company to the US will be re-stricted next year under the vol-

## BR director appointed to attract private capital

appointed the first director of the British Railways Board to hold specific responsibility for private sector initiatives The promotion of Mr John Welsby, previously BR managing director, procurement, anderlines ministers' determina-tion that private capital should

be encouraged.
Full privatisation of the railway system has been ruled out in the short term, probably until the next parliament, but there has been increasing involve-ment of private capital in ancil-ner, currently eastern region lary areas over recent years.
This has included the use of

THE GOVERNMENT yesterday privately owned rolling stock. the privatisation of a number of Travellers Fare station catering

> The appointment of Mr Welsby is one of the board changes which have followed the an-nouncement of the retirement of Mr Geoffrey Myers, 57, one of BR's two vice-chairmen. Mr Paul Channon, Transport

> Secretary, said Mr Myers would be succeeded by Mr David Kirby, currently joint managing di-rector, railways. Mr Kirby will be replaced by Mr David Ray-

general manager.
Men and Matters, Page 28

### Government outlines future grants system

which will make future commu-nity charge bills easier to understand, were published by the Environment Department

yesterday.
A booklet, Paying for Local Government, explains how the grant system will work when the Government's rate reform pronosals are introduced in 1990. A prime purpose is to make clear the relationship between council spending and the community charge and other forms of reve-

There will be one government grant, to be called the revenue support grant, in place of the present needs grant and reeas in the need to provide ment of the Environment and services and will provide addi-Welsh Office. HMSO.

DETAILS of simplified propos-als for paying government in proportion to local popula-grants to local authorities, tion.

The purpose is to ensure that the community charge will be the same in any two areas re-ceiving a standard level of local authority services. Each £1 per head of higher or lower spend-ing would increase or decrease the charge by £1.

The revenue support grant will be paid into a "collection. fund run by each district on borough council on behalf of all authorities in an area. Income from business rates and the community charge will be paid into the fund and the requirements of precepting authorities

sources grant. It will compensate for differences between arThe New Grant System. Depart

### Linen Bank sells stake

BRITISH LINEN Bank, the merchant banking subsidiary of the cial services under the "polaris-Bank of Scotland group, has ation" requirements of the Se-sold its 37 per cent stake in curities and Investments Board. Scottish Unit Managers, the Edinburgh-based fund manage-

The purchasers are SUM's other chief shareholders, Mar-tin Currie and Aberdeen Fund Managers. The sale price is not

being disclosed.

Bank of Scotland is expected
The sale suggests that Bank of
To announce its polarisation de-Scotland is preparing to be an cision today.

independent supplier of finan-

The alternative, to act as an outlet for its own investment products, is unlikely, since it owns neither a life insurance company nor, after this sale, a unit trust business.

### **Demand** poor at gilts auction

THE BANK of England's second experimental auction of UK government bonds succeede esterday in selling the whole ssue but demand seems to have been poor. This left the market as a

whole looking rather shaky pri-or to today's publication of the August balance of payments fig-

The sale of £800m of 9 per cent Treasury loan stock 2008
"A" attracted bids worth £1.2bn, so covering the auction about 11/2 times. This suggests lower demand than for the short-dated gits sold in the Bank's first auction in May which was covered 2¼ times.

US auctions, on which the Bank's experimental series of three issues is loosely modelled, normally get covered about 214 times. The comparative paucity of bids at yester-day's auction partly reflects the lack of an underwriting commit-ment by gilt-edged market mak-ers at a time when the market has not been particularly confi-

dent.
Retail demand at yesterday auction was reported to have been patchy, with primary dealers partly attributing this to the closure of Japanese markets for

The partly paid price of the auction stock started falling as soon as the deadline for bids passed and weakened throughout the rest of the session. The stock, having touched a partly-paid price high of more than 55 in early trading in the "when issued market, then slumped to around 54%. Some dealers said the marke

could face some indigestion in the aftermath of the auction as market makers had been left with stock on their books in the

absence of retail buyers.
Others, however, said any retail demand which had emerged had been seen in the when issued or grey market in the stock the week before the sale.
They said some market makers had the stock the week before the sale. had taken short positions in the 2008 stock and had merely filled in these positions at the auction

Gilts overall ended yesterday about 5/8 point lower.

### **Forecasters** optimistic on inflation

INDEPENDENT and City eco nomic forecasters remain opti mistic that retail price inflation will fall to 4 per cent by the year's end and appear to be a little more sanguine about price trends next year.

The Treasury said yesterday that the average of 11 indepenthat the average of 11 independent forecasts was for a 4 per cent inflation rate in the last three months of this year, rising to 4.6 per cent by the end of 1988.

In August the average fore
The Treasury said yesterday that the average of 11 independent forecasts was for a 4 per cent inflation rate in the last three months of this year, rising to 4.6 per cent by the end of 1988.

BY PETER RIDDELL, POLITICAL EDITOR

SEVEN BUSINESSMEN have group. It is believed there are more than 5,000 supporters. The aim is show the extent of financial backing for the group.

The other trustees of the SDP.

The other trustees of the campaign paign, most of whom are personally wealthy, include Mr George and Dr Owen for some time, and a trustees of the SDP.

The other trustees of the campaign paign, most of whom are personally wealthy, include Mr George and Dr Owen for some time, and a trustees of the SDP.

The other trustees of the Campaign for Social Democratic Party, which opposes a merger with the Libertal Party.

Seven Businessmen have group. It is believed there are more than 5,000 supporters. The aim is show the extent of financial backing for the group.

The trustees of the SDP.

The other trustees of the campaign paign, most of whom are personally wealthy, include Mr George many in cases have been subtrustees of the SDP. Mr David

Seven Businessmen have group it is believed there are more than 5,000 supporters. The trustees of the SDP.

All these people have been closely involved with the SDP paign, most of whom are personally wealthy, include Mr George many in cases have been subtrustees of the SDP.

Seven Businessmen have to been continued to be a more than 5,000 supporters. The aim is show the extent of financial backing for the group.

The other trustees of the SDP.

All these people have been closely involved with the SDP paign, most of whom are personally and the subtrustees of the SDP.

Seven Businessmen have to been campaign of the group in the subtrustees of the SDP.

Seven Businessmen have to be a subtrustees

In August the average forecast was a rise to just below 5 per cent by the end of next year. An average of nine forecast by City economists is slightly

by City economists is slightly less optimistic, predicting a 4.8 per cent annual inflation rate; by the fourth quarter of 1988.

Views on trends in the current account also seem to have become more optimistic with the average of the latest City forecasts expecting a deficit of only £300m this year and independent forecasters looking for a £1.1bn shortfall. Both sets of forecasters expect a current ac-count deficit of just over £2bn in 1968. GDP growth is expected to run at well over 3 per cent this year, slowing to 2.4 per cent

class of ship for the Royal Navy.
The designs are to be for ships which could replace the Royal Navy's fleet of two assault ships, HMS Fearless and HMS Intrepid and could lead to order the ships of the ships of the ships. next year. Forecasters expect only a modest decline in the official unemployment total from ground 285m in the last three ders in the early 1990s for land-

months of this year.

The average of independent forecasters suggests a public forecasters suggests a public sector borrowing requirement of £3.4bn, undershooting the £4bn target. City economists are even more optimistic with an average forecast of a £2.7bn PSBR this year.

City economists expect short-term interest rates to resident at a sucress 0.7 persons of the start of the st

main stuck at an average 9.7 per cent for the rest of this year and the whole of 1988. Independent forecasters expect a decline to 9.5 per cent by the end of this year from current 10 per cent base rates and then to to 8.9 per cent by the end of next year.

### New employee approach urged

BRITISH companies must treat their employees like individu-als rather than factors of production if an enduring enterprise culture is to take root. according to the Institute of Di-rectors, which yesterday launched a new agenda for

The institute acknowledge that the Government had mostly done what it was asked to do. It done what it was asked to do. It was therefore now up to business leaders to follow through. Sir John Hoskyns, directorgeneral, said: "The enterprise culture does not happen as a result of exhortation, but by actions, events and particularly the power of example." Last year the company's turn-over increased to £45m.

the power of example."

David Thomas on the fight to beat vandals and improve the availability of payphones

# BT plans to reverse the callbox charges

of the league of vandalism, but we're probably towards the upper end. So says Mr Boger Gil-bert who, as national manager of BT's payphone service, has one of the least enviable jobs in

British industry.

Just how tough is Mr Gilbert's job was made clear yesterday with the publication by the Ofscathing report on the callbox

"The findings of the survey present a disturbing picture and BT's level of performance in providing callbox services is not acceptable," commented Professor Bryan Carsberg, Oftel director-general

Oftel surveys between April and July this year showed that, nationwide, 23 per cent of callboxes were out of action, with

38 per cent. Vandalism and theft account for about a third of these faults, according to BT, which spends more than half its callbox maintenance budget on repairing this trail of destruction.

this trail of destruction.

Methods of attacking callboxes range from the straightforward - removing the whole
mechanism, smashing the handsets, burning the keypads - to
the more subtle: attempting to
block the coin mechanism and
then recover the coins that
build up in the blocked machina

Professor Carsberg is in little doubt that Britain has more of a problem with vandalised call-boxes even than the US, supposedly a much more violent country. It's a very odd thing why we do worse on phone boxes than other countries, he says.

Even in Britain there are big variations. BT says it is virtually impossible to keep callboxes working in parts of Liverpool, but Manchester consistently achieves 90 per cent availability rates - the target BT wants to hit nationally by next April. Since most of the vandals are



teenagers, BT has gone back to
the roots of the problem. It has
briefed the police to explain to
primary schoolchildren that
working callboxes can be essential in emergencies. It has commissioned a film for secondary
schools from Mr Phil Redmond,
producer of the soap series
Brookside, which features a popband missing a key interview
and a girl being stood up because a callbox is out of order.

ing three basic remedies:

Mere competition. He has rethere day no utiline application.

BT's rival, to run its own callboxes. Professor Carsberg saidyesterday he would be able to
decide whether to give Mercury
the green light within weeks of
getting a full application.

Oftel is also studying how suppliers other than BT could remt producer of the soap series Brookside, which features a pop band missing a key interview and a girl being stood up be-cause a callbox is out of order.

It has also invested £160m in modernising callboxes with equipment intended to be more vandal-resistant. Yet Oftel found vandalism was only part of the story. "Many of the callboxes that could not be used approximation to have nothing women." peared to have nothing wrong with them except for full coinboxes or other faults not associ-ated with vandalism."

payphones to private premises such as hotels and might recommend that other companie could operate callboxes by leas-ing lines from BT or Mercury. Surveys, BT has agreed to joint surveys with Oftel of the callbox service, to be published monthly, starting in November.

Professor Carsberg says he will take further action—wich many including an ele-

in the formula controlling BT's price changes - if service has not improved significantly after

BT is also likely to argue that some sort of allowance is made for its provision of callboxes on social grounds. The company has removed only 14 of the 7,000 call boxes that take less than £185 a year since privatisation. Overall, the 78,400 callbox net-work lost £39m on turnover of £184m last year.

Management change. BT has anticipated a thought voiced by Professor Carsberg yesterday. I believe that BT's performance can be improved by greater managerial effort and a tightening up of procedures."

Mr Bett is preparing a paper could mean including an ele-ment relating to callbox service options for changing the way BT



Other urban areas 23% Suburban areas 22% Rural areas 18%

manages its callboxes. A possi-bility is the creation of a spe-cialist, centrally managed divi-sion dedicated to callboxes. One strand of thinking is that one strant of intaking is that not enough attention has been given to keeping the boxes in running order because at prasent they are just one among the many responsibilities of BT's district general managers.

Reflecting a fault which some

district general managers.

Reflecting a fault which some people think runs throughout the company, the emphasis seems to have been too much on carrying out huge new investments and not enough on the less glamorous task of keeping existing equipment in working order. This is reflected in the Ottal finding that 17 per cent of

Oftel finding that 17 per cent of London boxes were out of order for more than 21 days.

Mr Bett says that BT is now fully aware of how crucial the callbox service is to BT's public image. The 79 per cent of people in the AB socio-economic categories who, according to the Ottel surveys, seldom or never use a callbox, tend to damn the whole of BT if there is no phone box available on those rare oc-

casions they need one.

The callbox service is for BT, in the words of Mr Bett, "a key image maker."

# Staff action may hit Labour conference

Owen's new grouping finds seven trustees

MoD commissions studies of new class of assault ship

THE MINISTRY of Defence has the contracts, worth more to buying new ships. This study main operational until the mid-awarded contracts to three UK than film each, were awarded is with the MoD. It will be evalu-warship yards for feasibility yesterday to three partnerships, studies into the design of a new led by the three warship yards.

The contracts, worth more to buying new ships. This study main operational until the mid-is with the MoD. It will be evalu-uating next autumn all the op-into designs for new ships.

which opposes a merger with the Liberal Party.

The names will be formally disclosed in a letter which Dr Owen plans to send out next week to supporters of a continuing separate social democratic with include the two existing and supported the Sainsbury supermarket group, and Sir Leslie Murphy.

Their involvement has proson, a composer of light music; merged Liberal works to supporters of a continuing separate social democratic with pro-merger group who be
Their involvement has proson, a composer of light music; merged Liberal group; and Mr David Astor, a be set up next year.

BY JOHN HUNT NEXT WEEK'S Labour Party NEXT WEEK'S Labour Party seven left-wingers, including Mr Conference at Brighton is under Dennis Skinner, voting against. threat of disruption by the par-ty's staff following an angry meeting at party headquarters in Walworth Road, south London, yesterday.

The staff will meet today to consider industrial action - in-

cluding an all-out strike - in pro-test at the plans to make redundant 40 of the 150 staff at the headquarters and in the regions.

The decision to press ahead with the staff economy package

ing platform dock vessels, worth possibly over £100m each.

These would have platform decks to take assault helicop-

ters and internal docks to take landing craft.

Lonrho Textiles

linen in the UK, plans to invest

£36m over the next seven years in re-equipping and expanding

The company, a subsidiary of

the international trading group, proposes to spend about £5m in each of the seven years to re-

equip its factory in Cramling-ton, Northumberland, which employs 1,300 people.

The capital expenditure is in-

tended to make the factory more efficient but, by reducing

labour intensity, will not involve a big job creation pro-

The company plans to use its increased efficiency to diversify

into higher quality areas of the

bed linen market and to expand

its activities in Europe. At present Lonrho Textiles manufac-

tures bed linen for its own re-

tail outlets - Accord. John

Wilson and Brentford - and for

multiple retailers and mail or-

to re-equip

and expand

By Alice Rewsthorn

The dispute overshadowed the decision by the committee to adopt the revisionist policy document, Moving Ahead, for presentation to the party con-

ous exchange between Mr Neil Kinnock, the party leader, and left-winger Mr Tony Benn, over a hard-left restatement of socialist aims which Mr Benn wanted the committee to adopt

Mr Andy Bevan, the staff convenor, made representations to the NEC, together with other officials from the Transport and General Workers Union, Sogat, Apex (the clerical workers' union) and the National Union

cialist, the party magazine.

tain that the party is in finan-cial surplus but Mr Larry Whitneral secretary, says it is ty, general secr facing a deficit. Mr Beyan said afterwards that be enions were being treated

necessary to prevent insolven-cy. Asked if it would mean a staff strike at the time of the party conference he said: "We will have to wait and see." He will have to wait and see. He still hoped for an amicable settlement. Mr Kinnock declared that Mr Benn's paper in no sense carried the approval of the Labour Party. of Journalists. The unions main-

The official policy document, Moving Ahead, was adopted by 20 votes to four. It calls for a drive to win suport for a clear and popular programme of democratic socialism. It must the party's national executive that Lebour Weekly, the party time it is serious. We are not needs and aspirations of the committee was divided on the issue, with 22 approving the cuts and the case for reprieving New So-

removes a potentially important source of finance from the new

merged Liberal and Social Democratic Party, expected to

pany, which after 30 months of operation has liquid assets worth more than three times its initial capital.

The company was one of seven - all started with Nat West's backing - represented at a London meeting to launch the second phase of the educational project Mini-Enterprises in Schools, which encourages pu-pils to set up and run busi-

Lord Young, the Secretary for

"We want to make enterprise part of school life," Lord Young said. "Our target is to have at least one scheme running in ev-ery school in the land."

nance programmes to train teachers to make good educa-tional use of enterprise

funds, that launched the Brook-wood Reporter started by a 25-strong class of 11 to 12 year olds at Brookwood Middle School in Surrey. The originators have now moved to secondary The agency reworked all the figures for last May, adding and relating social class to age, and

Lord Young promised to take personal responsibility to see that learning enterprise in schools was not diminished by the Government's move to insti-tute a national curriculum of

Amoco reports gas find 🐘

AMOCO, the US oil company, yesterday announced an en-couraging gas discovery in the Southern Gas basin of the North Sea. The discovery, on block 47/ 3b, 25 miles offshore of Hum-berside, is the latest in

### BY RAYMOND SNODDY The basic data that is being published by AGB on behalf of BARB is inaccurate at the basic BRITISH television ratings Viewing habits of different social classes varied greatly, with higher socio-economic used by the advertising industry to place nearly £1.6bn in adverwith higher socio-economic classes watching less. This, the

TV ratings are 'seriously inaccurate'

tising are seriously inaccurate, a leading advertising agency LONRHO TEXTILES, one of the largest manufacturers of bed said vesterday.

Lowe Howard-Spink said that ITV's viewing figures were much worse than official re-There has been a real and significant decline in viewing

Swan Hunter Shipbuilders,

the Tyneside company bought by its management from British Shipbuilders last year, was awarded a contract for a study to be made in conjunction with

awarded the previous study into extending the life of Fearless

across all groups that has not been accurately conveyed to the industry, the agency argued.

British television audience ratings are compiled by AGB Research, from a panel of 3,030 homes spead around the country, on behalf of the all-industry casters' Audience Research Board.

BY RICHARD WATERS

level and the entire industry is trading with information that is not a realistic representation of the nation's viewing habits," the report said.
Problems arise, the study argued, because of the difficulty

Ferranti, the UK defence electrories company.

The two companies were awarded the previous study into extending the life of Fearless and Intrepid, as an alternative are expected by the MoD to re
The two companies were and introduction and three Quays Marine.

HMS Fearless and Intrepid are expected by the MoD to re
The turn partnersing awardance in green is an aviation support ship, designed specifically to carry helicopters for amphibious assault. A decision on this type of vessel is expected to be made in two years.

of ensuring that the panel was truly representative of the pop-ulation profile. Panel findings are weighted to take account of factors such as amount of viewing, age and sex but not social class.

Lowe Howard-Spink said the decision not to weight the sample for social class and how it relates to age caused serious in-accuracies for all audiences.

it had asked for a copy of the document but pointed out that discussions were already under way on whether social class should become a factor in panel

per cent

motor trade; Mr Parry Mitchell, Their decision to back Dr Owen

into designs for new ships.

The second partnership involves the VSEL Consortium, bought by management and floated on the Stock Exchange last year, with CAP, a computer

software company.

The only other new type of ship the Royal Navy is consider-

Tax concession on privatised shares

study argued, is not adequately reflected in the AGB panel

found a 7 per cent discrepancy

for male ITV viewers. The view-

ing by ABC1 men, according to the study, was overstated by 19

AGB Research said yesterday

PROFITS made by employees of privatised companies who were first in the queue for shares will not be taxable as income, the Inland Revenue said yesterday.

The approximation of the forthcoming confirmed in next year's Finance Act.

Mr Norman Lamont, Finance Act.

Mr Norman Lamont, Finance Act.

The approximation of the first that the Revenue firmed that it was quite unlike. Inland Revenue said yesterday, said yesterday that the Revenue
The announcement was de- had generally not taxed such ly that employees would be asscribed by tax experts as a clar- profits in the past and would sessed on profits made as a ification of the law designed to not tax any made after yester-ease the take-up of shares by day. This provision would be result of previous preferential

### The tycoon pupils 'eye Murdoch' By Michael Dixon, Education

NATIONAL Rank's chairman yesterday dis-counted suggestions that a lit-tie-known, cash-rich newspaper company backed by his bank is to follow Mr Rupert Murdoch's News Corporation in taking a stake in the Pearson group, owner of the Financial Times. anybody, it'll be into Mr Mur-doch," Lord Boardman said of the Brookwood Reporter com-

nesses as part of their educa-

Trade and Industry whose de-partment is the project's main sponsor, told the meeting that approximately three-quarters of the middle and secondary schools in England and Wales had taken part in the first phase of the excercise which began in

He added that the Trade and Industry Department's investment in the second phase of the project would be more than £500,000, part of which would finance.

schemes.
Of the 5,000 schools which took part in the first phase, about 3,000 took advantage of Nat West's offer of a £30 starting grant, which is to be raised to £40 plus an account with an overdraft facility of up to £50 at interest of 5 per cent.

It was Nat West's £30, together with a £10 handout from school funds, that launched the Brookwood Reporter started by a 25-

schools, leaving the 20p news-paper to be run by successors at Brookwood.

basic subjects

# By Lucy Kellaway

berside, is the latest in a series of potentially commercial gas finds made recently in the area. The company said that a well drilled to 12,060ft into carboniferous rock flowed at a rate of 15m cubic fi a day, far higher than that of previous wells drilled on the block led on the block.

## The assembly operation at US is made in Japan by a Telford will involve building a venture business, Murata Warn lathe model known as the WSC6, costing about £40,000 each, at the rate of two a month. That compares with 450 machines a untary restraint arrangement year once made at Halifax. and Telford might eventually year once made at Halifax. and Telford might e only a handful of jobs will be supply the US market.

# **US** electronics group to set up Scottish plant

rges

-onden 36%

Cipsi alpsu ses f

Suburben area h

pupils 'en

b. Morse Dunker Communicati

10 (200 E) 10 (200 E) 10 (200 E)

4 . 7. 2.52

Total Marie Control of the Control o

Ruta! areas 18

The decision of Avex to set up a plant in Scotland is a boost for Silicon Glen - the Scotlish electronics industry which employs more than 40,000 people. US multinationals with plants there include International Business Machines and Digital Equipment, which by manufacturing in Scotland gain tariffice access to the European market.

market.

Avez employs about 1,000 people at its headquarters in Huntsville, Alabama. It has annual sales of about \$100m (£50m) and earlier this year was acquired by J M Huber of Edison, New Jersey, a conglomerate with interests such as chemicals, timber, oil and gas.

It is investing \$10m in the East Kilbride plant, which was built as an advance factory by East Kilbride Development Corporation.

AVEX, a US electronics company, is to set up a plant at East Kilbride, near Glasgow, to manufacture electronic circuit boards for the European market.

Mr Jim Dixon, senior vice-president of Avex, said yesterday that the company would manufacture circuit boards under contract to electronics company in fields such as company in the company would be considered. der contract to electronics companies in fields such as officepanies in fields such as officeequipment, computers and
medical and industrial products. The plant would have design capability and advanced
research and development fayears.

He said East Kilbride had been chosen because of its in-frastructure and availability of skilled manpower and transport facilities.

Mr Dixon said that despite the recession in parts of the elec-tronics industry in the past two years, the high-technology end of the market was growing and faced a shortage of capacity.

Locate in Scotland, the joint operation between the Scotlish Office and the Scottish Development Agency which promotes inward investment in Scotland, has been trying to persuade Avex to come to Scotland for about

five years.

Mr Malcolm Rifkind, the Scottish Secretary, said that the decision of the US company to come to Scotland was increased and irrefutable evidence that Sectional increased. dence that Scotland is seen as an attractive place for invest-

### **Barclays** data centre to create 600 jobs By lest Hamilton Facely, Northern Correspondent

BARCLAYCARD is to spend 25.5m on 100,000 sq ft of new buildings at Wavertree technology park, Liverpool, and will create at least 600 jobs there by

Mr David Trippler, the Inner Cities Minister, hoisted the first

Cities Minister, hoisted the firstpiece of structural steelwork into place yesterday to launch the
development. It will house a
large data processing centre.

They will be part of Barclays'
central retail services division
and will work on financial services to include - besides Barclaycard - Masterloan, Connect
and Visa travellers cheques.

Mr David Buxton of Barclaycard said that with 3,500 employees at its Northampton
base it was getting more difficult there to find suitable recruits. Barclaycard already employed 170 people in Liverpool,
who would transfer to the technology park, and 300 in Kirkby

# Private power plan fuels British Coal fears BRITISH COAL is far from enthusiastic about the prospect of privatised power stations. Nationalised within months of each other by the first postwar Labour Government, the coal and electricity industries are outward-by correct, there is no lack of backbiting behind the scenes. British Coal, under its chairman Sir Robert Haslam, avoids an adjustry. Now the total is nearer 180 per cent. The electricity industry this year will rely on coal for about 30 per cent of its fuel although, in an emergency such

dustry this year will rely on coal for about 80 per cent of its fuel although, in an emergency such as the 1984-85 miners' strike, it can replace nearly half of this by oil and gas for prolonged periods.

can replace nearly half of this by old and gas for prolonged periods.

Most of the country's electricity is generated in power stations.

Many new pits, such as the huge Selby complex being developed in North Yorkshire, are 'dedicated' to electricity supply. The two industries are stitched together by the tracks on which "merry-go-round' trains shuttle day and night between pit and power station.

Its kinship with an industry which is a byword for subsidisation and bad industrial relations.

While forced to acknowledge the growing efficiency of British Coal, the CEGB is sparing in its compliments and is guarded about the coal industry's future. With the traumas of the miners' strike still unhealed, the electricity industry is determined to maintain flexibility of supply.

With privatisation in view, its talk of importing more coal acquires new force. Imports, it

who would transfer to the technology park, and 300 in Kirkby nearby.

Barclayeard's move marks a significant step for Wavertree technology park, an idea of Mr Michael Heseltine when he was favoroment Secretary. It is a measure of security they had joint venture between Plessey, which has one of its main factories on an adjoining site, the Government, Merseyaide local authorities and English Estates.

Tains shuttle day and night between talk of importing more coal acquires new force. Imports, it so be stifled in a commercial ended of millions of pounds from its yearly bill; estimates of the measure of security they had previously lacked.

The closeness of the industries and English Estates.

Tains shuttle day and night between talk of importing more coal acquires new force. Imports, it so be stifled in a commercial ended of millions of pounds from its yearly bill; estimates of the measure of security they had previously lacked.

The closeness of the industries and English Estates.

The closeness of the ind

Maurice Samuelson continues a series by examining prospects for the mining industry

Privatising ELECTRICITY bark is worse than its bite. They passionately deny that the CEGB is excessively reliant on domestic coal, arguing that some 75 per cent of the world's power station coal is consumed in the countries where it is produced

For British Coal the only the-oretical advantage from elec-tricity privatisation would arise if the programme for more nu-clear power stations, coal's big-

would run the power stations under the present centralised merit order system. Whatever the new structure, there will inevitably be intensified pressure on coal prices giv-en the Government's commit-

ment to greater competition in electricity production.

Most of the nation's generating capacity is concentrated on the coalfields of Yorkshire and the Trent Valley, from where power radiates over the supergrid system

If separate power companies were able to burn imported coal closer to this market, this would threaten not merely the coal inment to greater competition in

closer to this market, this would threaten not merely the coal industry of the north-east but also the "loyal" Midlands coalfields, which are wrestling with difficult geological conditions.

According to one coal industry estimate, no fewer than eight Nottinghamshire pits would close if competition forced British Coal to reduce costs more drastically than under the plan it has been follow-

der the plan it has been follow-ing for the past two years. Some politicians appear to believe such shocks could be absorbed by expanding the amount of coal produced at the

more profitable open-cast sites. There is talk, for example, of pushing output from the present 14m tonnes a year to nearer customers 20m tonnes.

However, coal managers be-lieve there could be formidable local planning obstacles. Far better, it is argued, to maintain the system under which British

steadily aligning its costs to-wards those of the international

Power station coal is at present purchased under last year's joint understanding between British Coal and the CEGB which allows for at least 70m tonnes a year divided into three pricing tranches.

Lord Marshall, CEGB chairman coid in his last appreal recoal market.

man, said in his last annual report that the agreement's main attraction was that it "set a course towards coal prices in course towards coal prices in future becoming progressively nearer to world prices, while at the same time providing a sound basis for the develop-ment of a strong and competi-tive British coal industry." Supporters of the agreement say that, far from being a cosy, incestuous deal, it was mod-elled on the commercial rela-

elled on the commercial rela-tionship between the private electricity and coal industries of the US, where power stations buy fuel by a mixture of

long-term contracts and spot-market pricing.

The similarity will be even closer when Britain's power stations are in private hands. If British Coal has its way, the joint understanding with the CEGB would be replaced by

Before then the question will not be the structure of the elec-tricity industry but whether British Coal, the "crown jewel" programme, has also reverted Coal has been painfully but to the private sector.

## Le Pen cancels Tory **Conference visit**

ervative Party chairman, made it clear that Mr Le Pen would not be welcome at Blackpool.

MR JEAN-MARIE LE PEN, party leader had no connection leader of the French National with the Conservative Party and Front, has abandoned his visit advised party members not to to address a fringe meeting at the Conservative Party Confertable Marie Tebbit was

the Conservative Party Conference in Blackpool next month in the face of strong all-party opposition in Britain.

Mr Le Pen said he was "deeply saddened that the cradle of democracy appears not to be willing to give a hearing to me."

He was due to speak at the invitation of Sir Alfred Sherman, a former speech writer for Mrs. Thatcher. Yesterday Sir Alfred blamed "media hysteria and misrepresentation" for creating an atmosphere of hostility towards Mr Le Pen, a highly controversial figure in French politics, came in for bitter, criticism when he said recently that the extermination of the Jews by the Nazis was "a detail in the history of the Second World War."

Mr Norman Tebbit, the Conservative Party chairman, made

substantial political force in France. An atmosphere had been created in which he had no chance of a fair hearing consistent with an open society

### **Patten outlines problems** for new social legislation

BY PETER RIDDELL, POLITICAL EDITOR

THE NEXT STAGE of the Government's social legislation involved a difficult political challenge in transferring housing and crime prevention they should do. So much of to people without any financial incentive, Mr John Patten, in exactly the opposite direction."

His remarks reflect the convenience of the convenience

bility, Mr Patten said that unlike council house sales and privatisation there would not be much financial inducement tive programme, particularly on bousing and education, since for individuals in the new phase of the Government's programme.

After listing the main economic shifts to affect people since 1979, Mr Patten said that on more responsibility for running other side of the coin, and as important for the Government's overall strategy, was the need for individuals to take back not just the family silver via council house sales or the via council house sales or the purchase of shares in once nationalised industries - but to take on the family responsibilities. The running of schools. He said the Government wanted the community to help the police by Turning eyes back on take on the family responsibilities.

Speaking in Oxford on social policy and personal responsibility, Mr Patten said that unsulface the constitution of the speaking in Oxford on social construction.

His remarks reflect the concern of a number of ministers about the political problems of selling to voters parts of the

take on the family responsibilities.

He argued: The challenge of transferring responsibility to people is just as great as that of transferring wealth to people.

This task is going to need the greatest possible effort by us the street, neighbours and neighbours he in inter-war England. Again there is no particular financial inducement, to get involvement, save that of possible financial loss.

### **Housing White Paper to** be published next week

THE WHITE PAPER containing proposals that will form the basis of the Government's Housing Bill, which is intended to free the private rented sector, will be published next Tuesday.

It will include provisions to allow local authority tenants to opt for an alternative landlord.

Mr William Waldegrave, the Housing Minister, in a speech setting the tone of the Government's policy, yesterday deliving the minister's and the minister's are more easily. The minister's with us for some but added: "Mass changed." There were housing allocation where tenants for the minister's some but added: "Mass changed." There were housing allocation to the control of the control

ment's policy, yesterday delivered a strong attack on local authority housing departments when he addressed the Institute

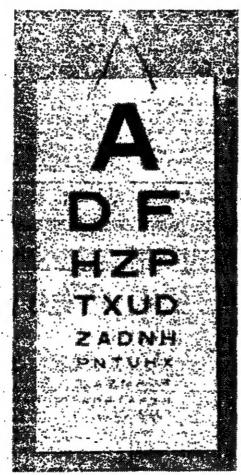
of Housing. He emphasised that he would ants to purchase their proper not available.

The minister said that local authority housing would still be with us for some years to come but added: "Mass state provision has now had its day. Society has changed."

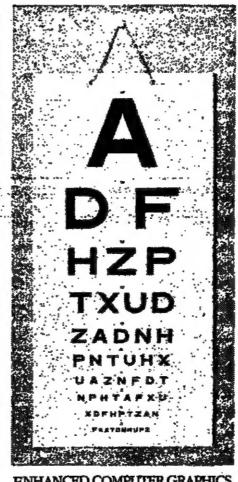
There were cumbersome housing allocation procedures where tenants felt at the mercy of large, unresponsive bureau cracies. Remote and inflexible management arrangements appeared inefficient and unwilling to respond to tenants' wishes.

He emphasised that he would introduce further changes to lens of disrepair, sometimes on the right-to-buy provision in or- a massive scale. These required der to assist council house ten- resources which were simply

# THE ADVANTAGE OF THE NEW PC 1640 ECD IS VERY EASY TO SEE.



TYPICAL COMPUTER GRAPHICS



If you use a computer a great deal you'll soon see the advantage of better graphic display.

It's less of a strain on your eyes to scan the monitor and spot the information you require.

So you get less fatigue and consequently your time is used far more efficiently.

The Enhanced Colour Display monitor on the new Amstrad PC 1640 ECD offers graphics of stunning clarity, and the use of 16 colours on screen at any one time. (There are, in all, 64 colours to choose from).

Of even greater interest to serious computer users is the in-built graphics expansion board.

This enables you to use practically all the industry standard enhanced graphics programs.

Please send me further information on the PC 1640 ECD.

For the experts, this means you can have EGA and CGA. For the ordinary users it just means clearer information, and the chance to get into high quality

desktop publishing as well as exciting areas such as Computer Aided Design.

The standard memory is now even bigger at 640K RAM. And all PC 1640's are powered by the 8 Mhz 8086 processor, still up to twice the speed of some of our competitors.

There are 3 full size expansion slots allowing you to use your PC 1640 for networking, modems and other applications. And you get an RS 232 C serial port as well as a parallel interface port for printers and lots of other

There are 3 ECD models available: 360Kbyte single disk, double disk and 20 megabyte hard disk. All include a mouse and free software.

With prices that start at £799 plus VAT\* rising to £1199 plus VAT the tremendous competitive advantage of the new Amstrad PC 1640 ECD is also very easy to see.

If you're in business, you should make it your business to take a closer look.

> THE NEW AMSTRAD PC 1640 ENHANCED COLOUR DISPLAY MODEL WITH 640K MEMORY



ADDRESS			FT.24
		•	Thes
POST CODE		TELEPHONE	THE AMSTRAD PC 1640 EC
AVAILARI E THROUGH	SH: ADL · ADT · ALLDE	S - COMET - COMPUTER MARKETING - DIXO	NS - ELTEC - FIRST SOFTWARE - HILL INTERNATIONAL - LASKYS - JOHN LEW

COMPANY

LIGHTNING - MBS - METYCLEAN - MICRO PERIPHERALS - NORBAIN - NORTHAMBER - OFFICE INTERNATIONAL - P&P - SANDHURST - HUGH SYMONS - VISTEC - WILDINGS \*Recommended retail prices including VAT range from £918.85 to £1378.85. Prices correct at 1.9.87 but may change without notice



Amstrad plc., Box 462. Brentwood, Essex CM14 4EF. Telephone: (0277) 262326. Soho Square in central London, a new publishing company was just getting the last of its packing crates unloaded. It was a poor time to have the floors torn up in a costly project to lay in computer cables.

But to Nigel Newton, the 32-year-old managing director of year-old Bloomsbury Publishing, the inconvenience was worth it. Newton and his colleagues use their £24,000 computer system not only for accounting and management but for a task at the very heart of the way they have decided to run their business: They use it to conduct sophisticated spread-sheet analyses on books the company is considering publishing, before deciding whether or not to take them on.

making
Publishers traditionally rely
on gut instincts and judgment
born of experience to make decisions about books. The computer analysis cannot replace
that; it just adds a dose of science, says Newton. "It's an attempt to impose some financial
discipline on something as unpredictable as the public reaction to a book two years hence,"
he says.

Bloomsbury's extensive com-Bloomsbury's extensive computerised evaluation process which Newton and Batt, both experienced publishing executives, believe is unusual in the business in Britain - is one of the ways that traditional UK publishers are beginning to use computer capability to change the way they work.

the way they work.

Some UK publishers are even pioneering new kinds of publishing products, such as electronic databases.

tronic databases.

Perhaps the biggest shift, though, is in the actual production of books using desktop publishing, in which books can be written, edited and typeset by computer without any paper manuscripts at all. With "camera-ready copy delivered to the printer for reproduction, time savings can be substantial, although costs, publishers say, are not necessarily lower.

Few traditional publishers

# How electronics are writing a "We can play around with the model, altering cover prices, production costs, discount rates, all to see whether the book will work," says finance director Nigel Batt. Batt even considers interest lost on money tied up while the book is in the making. Bublishers, traditionally, rely. Bublishers, traditionally, rely.

publishers," says Michael Turner, group managing director of Associated Book Publishers. The major attraction of electronic publishing, he says, is that "it's quicker." Once problems are worked out and users still relatively experimental, but that's the future.

The market for computer-aided (or electronic) publishing equipment has already taken off in the US, where sales account for 90 per cent of last year's estimated \$880m world value, according to B. Alex Hen-

Speed is the big advantage. You get to the market quicker

derson, an analyst with Pruden-tial Bache Securities in New York. He projects sales will top \$40n in 1990.

manuscripts at all. With "camera-ready copy" delivered to the printer for reproduction, time savings can be substantial, although costs, publishers say, are not necessarily lower.

Few traditional publishers have moved wholesale into this book-on-a-disk technology, but it is increasingly seen as the way of the future. "Many authors are working on computers, and taking disks from their PCs to "We're in the vanguard, but

we're not out there on our own."
The major attraction of electronic publishing, he says, is that "it's quicker." Once problems are worked out and users are accustomed to the technology, a book such as a straightforward academic monograph, once written, would take between three and six months to produce rather than six to nine months, he says, adding: "You get to market faster."

A number of smaller publish-

A number of smaller publishers are also anxious to embrace the new technology, if only in

Peter Preston, a novelist and former publishing executive, believes it would not have been possible for him to attempt to launch his one-man publishing concern were it not for automated equipment (see accompanying story)

Bloomsbury does not yet use desktop publishing systems, but expects to acquire the first element - a personal computer equipped for word processingthis autumn. The company has already accepted one manuscript on disk. The work was edited on hard copy, then the author made corrections himself on the disk, divided the work into chapters and even keyed in coding for chapter headings and bold sections of the text, according to Kathy Rooney, editorial director for reference books.

computer work lopped six weeks off of the quarter-million-word book's production all references to a particular time. We're going to be doing this increasingly in the future, he says. He projects that a half dozen of the 120 titles he plans to publish next year will be written and edited on disk.

Trances Pinter Tanacas and the developing our data says Pinter Tanacas would see publish next year will be written and edited on disk.

Trances Pinter, managing director of a London business-books publishing company she started at her kitchen table in 1973, says that today almost 20 per cent of her 30 annual titles published are done at least partly electronically.

Pinter has equipped here with IBM and Arcomputer.

The published are done at least partly electronically.

Pinter has equipped here with IBM and Arcomputer.

The published are done at least partly electronically.

Pinter has equipped her office with IBM and Apricot personal computers, one each, on which manuscripts delivered by authors on disk can be edited. She has not invested in typesetting equipment, preferring to contract that, as well as printing outside.

In order to remain competitive, a lot with the competitive, a lot with the competitive of traditionalists will have to change outside.

In most cases, authors have had their own equipment, she notes, but twice the company has supplied machines "of the £400 variety" to authors. "We see this as a growing trend," she adds. "We call it an advance on royalty."

author made corrections himself on the disk, divided the work into chapters and even keyed in coding for chapter headings and bold sections of the text, according to Kathy Rooney, editorial director for reference books.

According to Newton, that

will have to change

lishers do not start developing such products they could lose out to non-traditional players who are using electronic tech-nology to get into publishing.

Financial institutions are leading this rush with investments in equipment and editing staff to operate in-house publishing concerns. Most of this activity involves production of analysts' reports, business proposals and other materials used internally or distributed free to internally or distributed free to customers as part of the institu-tion's marketing efforts.

At least one UK accountancy has gone further, however. Deloitte, Haskins & Selis last February began publishing specialised books for sale to the public through book shops, in direct competition with traditional publishers. The sales pattern at The Deaktop Publishing Centre, a London equipment dealership, is revealing. According to Patrick McDermott, the centre has "far more non-traditional customers for its £15,000 to \$20,000 basic systems than traditional publishers. McDermott says a desktop publishing system with an Apri-cot micro computer, a laser printer (for producing hard copies), a monitor, an image scanner (for feeding art work in-to the computer) and software. scanner (for feeding art work into the computer), and softwareAldus PageMaker for type face,
page design and layout, Microsoft Word for word processing
and Microsoft Draw for art costs about \$15,000. One city customer, he says, spent four times that for a more extensive package. But at a recent open house he held, McDermott noted a healthy turnout among curious traditional publishers. I don't think their reluctance to go electronic) is going to last, he says. In order for a lot of publishers to remain competitive, they'll have to change."

**DOES YOUR NETWORK FAIL IF** YOUR COMPUTER **GOES DOWN?** 

STATUS FAULT TOLERANT COMPUTERS 01-248 8383

### 24-hour payout for Pedigree workers

IN THE wages department of UK company Pedigree Petfoods cash handling has been reduced to zero along with the 
attendant security problems. The Melton Mowhray company 
has installed Microcash, a system of automatic cash dispensers and plastic cards providing a round-the-clock cash service 
for the 1,800-employees.

Microcash, from Inter Inno-

Microcash, from Inter Innovation of Reading (6734-503121), allows each employee-cardholder to withdraw cash at any time from the dispenser up to an agreed limit determined by his or her week-ly wasses.

ly wages.

Those whose wages are normally paid into their bank by credit transfer have the amount withdrawn, using the dispenser, deducted from the transfer figure each week.
Those without bank accounts simply draw all or part of their wages from the dispenser.

### **US** natural gas feels the chill

IN THE US, Tecogen of Waltham, Massachusetts, is offer-ing air conditioning systems that run on natural gas rather than electricity.

Prototypes of the system are being field tested in nursing homes, supermarkets and de-partment stores in five US cities. Called Tecochill, the system uses a large gas-fuelled chiller which is said to cust about 50 per cent less to run than comparable electrical

The company believes Teco-chill is financially attractive because in the US gas demand is at a minimum in the sunmer and prices come down.

# Just one September weekend and a book is born

In one weekend, Peter Preston, a novelist and former publishing executive, received and prepared for printing the entire manuscript of a 136-page book that will be the first published by his infant company, Preston Editions.

The weekend of September 5...it was a nightmare," recalls Preston.
"By the end I had a camera-ready copy of the book, and a hangover." Preston had a reason to rush. His English translation of an Argentine book on the Falkland Islands war will follow an English-language book published in April, The Land That Lost its Heroes, by Jimmy Burns. And

Preston was keen to have at least advance copies for the Frankfurt book fair in October.

So, with £4,300 worth of electronic equipment, including an Apricot personal computer, word processing software and a specialised software called PageMaker for designing page layout and typesettings. Preston says he truncated into three days what traditional publishing can take months to accomplish.

There are differences, of course. Preston's task was straightforward. For instance, there were no lengthy author-editor-designer debates over late changes, layout or artwork. The art and translated text of the book

had been approved by its three au-thors and even keyed onto a comput-er disk.

Where Preston drastically cut time was by emulating electronically such traditional tasks as having type set outside by conventional typesetters, pasting up page layouts mechanically, and even compiling indices.

The system allowed Preston to design a standard page and then electronically run the text into it, complete with running heads and page numbers placed automatically. He was able to format special pages, such as chapter openers, titles, contents and preface pages, as well as

complete the index electronically. Using a laser printer on which he had rented time, "on Monday, I ran off the final pages," says Preston. "On Tuesday, I handed the book to the printer." He says that traditional typesetting could have cost over £2,000, so that, with a second book, he could nearly recover his investment

Publishers caution that book production is only one alice of their business. Distribution and promotion are among the equally important facets of the work. But few publishers can fail to be impressed by the potential production efficiencies made possible by the computer.

## MANAGEMENT: Marketing and Advertising

ACRES OF newsprint have been devoted to explaining how the Japanese set about increasing their manufacturing effi-ciency. By contrast, little has been written about the precise methods used by the Japanese to sell their products, despite the fact that they have swept all before them in market after

The assumption seems to be that Japanese products - technologically superior, better designed and cheaper than much produced in the west - almost sell themselves. Nothing could be further from the truth; the Japanese lavish as much attention on the fine detail of selling their goods as they do on making them in the first place.

That this is so can be seen from the work of Cores, a market research company with a

It is Japanese-owned, yet nearly all its business is outside Japan. It has concentrated on helping Japanese companies seeking to penetrate the North American and European mar-kets. Almost all the household names of Japanese industry have used its services.

Cores' charismatic founder, Yukinobu Sato, now 47, has what must be one of the stran-gest backgrounds of any Japa-nese businessman. A convert to Christianity while a teenager in Japan, Sato studied theology at Harvard and went on to become a Baptist minister in Texas.

The insight this gave him into the US must have come in useful when he changed direction, setting up Cores in the US in 1970 to help the attempts by Japanese conglomerates to pen-etrate that market. Characteristically, Sato - who launches into discussions of John Locke, the great 17th century British philosopher, at cocktail parties -explains the activity of Cores (named after the Latin for heart) in spiritual terms.

I wanted to be a co-ordinator of nations, helping first to bring about better communications between Japan and the US. The first contact most people have with a different culture is through the products they purchase....If the quality of the products is high, respect and mutual understanding develop

more rapidly."
Sato divides his time today between Boston, where his home is, New York, Tokyo and Europe, where he set up a Cores operation five years ago. Cores' European business is run out of London by Mamoru Miki, as westernised as Sato and in his own way as unusual.

Miki, also 47, gave up a safe mensions. career with Panasonic, most re-cently as senior director for in-all the critical ones, are recorddustrial products in the UK, to ed in the first report and sent to join Cores. When Panasonic or- all the subscribers to the study. up a senior position there, Miki-preferred to stay in Britain. that the dealers are saying not So he switched to Cores, just about its products, but also

Market research

# Cores gets to the heart of the matter

David Thomas on the broader ambitions of a service that has helped Japanese companies to break into overseas markets



Yukinobu Seto (left) and Mamoru Miki: concentrating on detailed, or

automation products. Cores believes it differs from other market research companies in two main respects: it concentrates on qualitative, not quantitative research; and its work goes into great detail.

Miki argues that Cores's way of carrying out its studies of colour televisions, video recorders, computer printers, facsimile machines and so on sets it dressed to it. apart. A Cores study comes in

First, it carries out a detailed qualitative comparison of the major competitors in a field. To do this, it sends its staff to interview key people such as suggestions as to weakness in dealers and managers of retail the ergonomic design of the outlets about their experience of each main brand. They are also asked to rate each brand

from -5 to +5 along several didered him back to Tokyo to take This means that one company.

which specialises in research in about those of a rival, say Toshi-consumer electronics and office ba, and vice versa. Moreover, ba, and vice versa. Moreover, products of companies which are not Cores clients, such as Philips of the Netherlands, are included in this first-stage comparative report.

Second, Cores compiles re-

commendations arising out of the study for all its subscribers. These are company-specific, with each company seeing only the recommendations ad-

A recent Cores study of laser beam printers, for instance, told one of its Japanese clients:
The product reliability and quality are perceived to be very good. However, there are some suggestions as to weakness in

It went on to make specific re-commendations on the company's product range, its degree of promotion, its pricing and stocking policies, the delivery schedules and the literature which accompanied the prod-

Miki gives another example of

pinpointing ways for Japanese television manufacturers to im-

prove their after-sales service

in Britain, which was perceived as a key weakness compared with European-based competitors such as Philips and Ferguson of the UK. Cores also told a Japanese camera manufacturer to double its visits to dealers to counteract their belief that the company had grown complacent and who were turning increasingly to the products of a Japa-

Once these reports are pro-duced. Cores spends a day presenting them to each company - a-meeting usually attended by about 10 marketing executives, which gives Corea's clients a It is significant that Japanese companies are prepared to take advice from outside sources on this level of detail, though clearly they also consider many other factors before making de-

The personal contacts built up by Sato and Miki give Cores a huge advantage in winning business from Japanese companies in the UK. A party at Cores' UK offices, just off Park Lane in central London, is attended by a Baptist minister helped instillent the western lessure ethic into Japan. The personal contacts built area.

Japanese companies active in the UK, most of whom are happy to attest to the company's good

work.
This very Japanese pattern of personal contacts has also drawn Cores into areas of activity outside the more narrow definitions of market research.
Miki says he is often asked by Miki says he is often asked by Japanese companies setting up in the UK about personnel issues and always tells them the top management should be local. To circumvent the obvious cal To circumvent the covious difficulties of moving British-managers straight into top jobs in Japanese companies, Miki advises the companies to recruit able young British graduates and train them for senior

Miki also foresees more work in introducing Japanese compa-nies to potential UK suppliers or partners in joint ventures, particularly in the field of components, as pressure mounts from the European Commission on Japanese manufacturers to increase the amount of components sourced locally. He says he had a hand in forming the Birmingham-based joint ven-ture between Silver Reed of Ja-pan and BSR of Hong Kong to make electronic typewriters.

Yet Cores's big ambition at present is to diversify its elient base. It wants more non-Japa-nese clients both in Europe and

Cores started approaching European companies last year, but with little success. Miki says but with little success. Miki says most told Cores they had enough market research already - a response which he is at a loss to understand.

However, a trickle has begun to use Cores, including Olivetti's British subsidiary and British Telegon in Europeand 2.

ish Telecom in Europe, and Zenith in the US. BT has signed up for Cores's market research on facsimile equipment because it is more detailed than that of any other market research into facecimile, BT says.

Miki also has the dream of elping British and other European companies penetrate the Japanese market, though probably not with the sorts of product researched by Cores in Europe, which he believes would be a lost cause

Instead, Miki speculates about the areas where British companies could win business chance to explore in full its in Japan, possibly in collabora-analysis and recommendations tion with Japanese concerns: It is significant that Japanese The leisure industry, something to do with sports events, yachting and so on Japan will be the country where the leisure industry will have a big future and you have lots of know-how and expertise in this

Advertising codes

# The fight for self-control

BY FEONA MCEWAN

ADVERTISERS from the world's industrialised nations world's industrialised nations have been proud of their self-control for over 50 years. But retaining it has been a long hard fight. If they are to enjoy-another 50 years like it, they cannot afford to stop the struggle. Any alternative, they say, would be counter-productive to trade.

Unless we regulate selves, governments will do it for us and that could be clumsy, costly and make life very diffi-cult for commerce. There is a danger, as inter-governmental bodies such as the EC proliferate, that wealth producers could find themselves stultified unless we persuade the legisla-tors that the self-regulatory way is best."
Thus argues Ken Fraser, head

of marketing at foods and deter-gent group Unilever, who is spokesman for the influential International Chamber of Commerce, the body responsible for issuing the code of advertising practice that has become the grand-daddy of them all. Since the first ICC code was drawn up in 1937 it has influenced the shaping of advertising codes as used by over 250 advertising as-

"It's a remarkable achieve-ment really," says Fraser, "in-troducing as it did consumer-protection suidelines mall achievetroducing as it did consumer ments and credits. At the same protection guidelines well be- time the ICC has dropped its fore it had become a public is-sue." Today, the ICC plays a lob-since the pharmaceutical indus-

bying role wherever consumer protection and marketing is an issue, from EC bodies to the United Nations Economic and

Social Council. Self-regulation is therefore an issue that the advertising frateruity takes seriously. One of the main advantages of selfregulation, Fraser argues, is its comparatively good reflexes; this means the code can respond quickly to changing climates and concerns.

In this respect it is a barome-ter of changing times and sensibilities. Back in 1937, when Europe was under threat of world war, one of its prime concerns was to avoid offending patriotic was to avoid offending patriotic feelings. That, along with "legal, aesthetic, and religious feel-ings" has since developed into the familiar "legal, decent, hon-est and truthful" dictum on which most advertising codes are now based.

Next week the ICC code is re-issued for the first time since 1973 with some fresh, albeit mi-nor, amendments. These touch on advertising to children, a subject known to raise tempera-tures as well as the beauties? tures, as well as the booming fi-nancial services sector, which is still coming to grips with its new-found freedom following Big Bang last year. The code ad-dresses areas like loans, invest-

try is now so well regulated Now the ICC is stepping up talks with industries under scrutiny such as tobacco, alco-hol and financial services in an attempt to persuade them to tighten up their advertising

practices.

These days now that most industrialised nations have an advertising code firmly in place, the ICC rules tend to influence mainly developing nations where governments are looking for guidelines.

In the final analysis, of

course, self-regulatory codes are only as efficient as the busi-nesses they guide. They are seldom able to exercise sanctions on members and have little or

on members and have little or no influence on non-members. They can inform, advise and warn but seldom enforce.

"As a result, the practical solution is for the self-regulatory body to encourage good behaviour but at the same time to encourage the formation of discourage the formation of the discourage that the discourage the formation of the discourage that the discourag courage the formation of disci-plinary bodies at national level and strongly influence national legislation where a framework of law is really necessary," ac-cording to Giles Wyburd, direc-tor of ICC in the UK.

tor of ICC in the UK.

Copies of the new code are available from International Chamber of Commerce, 38 Cours Albert, 1er, 75008, Paris, or from national ICC affiliates. The London address is Centrepoint, 103 New Oxford Street, London WCIA iQB.

# US agency expands UK base

BRITISH publicly-quoted 2d-BRITISH publicly-quoted advertising agencies do not have the acquisition trail all to themselves. While thrusting communications groups like WPP (the new owner of J Walter Thompson), WCRS, Saatchi and Saatchi, and Lowe Howard-Spink and Bell make waves in the UK and increasingly in the US, more established American multinationals have been quietly pursuing als have been quietly parsning

One of these is the Grey Com-munications Group which has teday acquired Newton & God-in, a UK advertising agency with a good creative reputation and billings of around £20m. Clients include Hitachl, TDK, Continental Airlines, British Shoo Comparation and First No-Shoe Corporation and First Na-tional Securities.

The Newton & Godin deal. believed to be in excess of £3m. which gives Grey a majority holding in the Tunbridge Wells company, brings the to-tal billings for the Grey Group in the UE to over £200m. The group's UE interests comprise a raft of communications com-municated in all covaring sales panies, i2 in all, covering sales promotion, public relations, direct mail, video and film production, modiz buying and re-cruitment advertising. This move gives the group its third independent British advertising agency, the other two being Grey and Arc.

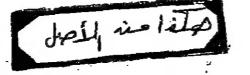
Grey's approach to expansion in the UK market is symptomatic of its behaviour on the world stage. In recent months, world stage. In recent months, it has been actively pursuing a broad-based diversification policy, plugging gaps around the globe, by buying up new companies or fleshing out skeletal ones.

We think we're moving as fast as any of the US multina-tionals," says Roger Edwards, deputy chief executive officer of Grey Communications

Group.
Having established its US and European networks - Grey is in the top ten agency list in the US - the company has looked for growth particularly in the fast-growing and fruitful Asia Pacific region.

Grey is quoted on the US ex-change although half of its issued shares are held by its employees. In the UK, Grey Advertising has emerged in the last couple of years from a period in the doldrums to a newfound popularity and cre-ativity. Leading clients inciude Beecham, Mars, Distill-ers, General Foods and Procter

Feona McEwan



HETWORKEN

The company with

70 - 20 M 17 12 10 To

247 20. 21.25 Egg.

the chil

har asymetry August

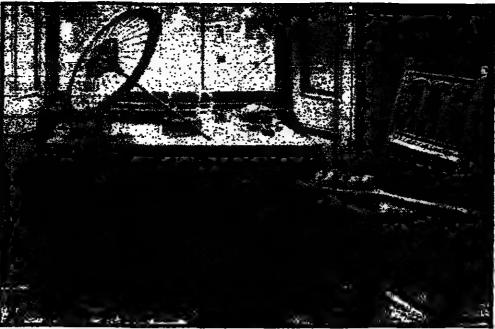
# More than merely accomplished Victorian ladies

"Lovely pictures, shame about the higotted labels," observed the visitor before me, in the Visitors' Book. If your main interest in visiting exhibitions of pictures is in the enjoyment of the art of painting and drawing, you might do well to cruise slowly and happily—where the bee sucks, there suck I—round the exhibition Painting Women; Victories Women Artists (Camden Arts Centre till October 11), just homing in on the pictures and ignoring, this first time round, the labels, And the catalogue. And the catalogue.

The drawings and paintings are indeed all by women, and women as subject-matter too are fairly predominant. The categories generally are those popular through the Victorian period: domestic genre and anecdote; still-life (especially flower-pieces), costume histories, rustic idyil, and so on. The sizes range from the miniature to large life-scale ("gallery") oil paintings planned to hold their own against cut-throat competition in prestigious contexts such as the Royal Academy.

Styles also can be categorised within the usual groupings of the period. The Pre-Raphaelite of course, the best-known being Elizabeth Siddall, but there is also a competent Emma Sandys, and, in the later, Burne-Jonesian mode, Evelyn de Morgan who has recently been attracting attention (long ago Watts considered her "the first woman artist of her day —If not of all time").

and the Crimean, are represented only by a small photograph. A current exhibition of shown at the Royal Academy, her work (National Army 1877 and 1885) merit close Museum till 26. September; attention and admiration not later at Durham and then only for the technical mastery Leeds; reviewed here on 8 September) is varying her from but for the ambition of the



"The Lawn Tennis Season," 1881, by Mary Hayllar

attractive (and often more so) than her husband's.

first woman artist of her day

If not of all time").

Battle-pieces one might well not expect, but not to do so is to forget Lady Butler, whose large canvases featuring earlier campaigns, Waterloo and the Crimean, are represented by the her husband's.

A significant proportion of but see, for example, Helen Angeli's "Azaleas," or, in oils, provincial museums, witness to the "Camelhias" by one of the "Camelhias" by one of the more than mere accomplishments "A significant proportion of but see, for example, Helen Angeli's "Azaleas," or, in oils, the "Camelhias" by one of the more than mere accomplishments "A significant proportion of but see, for example, Helen Angeli's "Azaleas," or, in oils, the "Camelhias" by one of the more than mere accomplishments "A significant proportion of but see, for example, Helen Angeli's "Azaleas," or, in oils, the "Camelhias" by one of the more than mere accomplishments "A significant proportion of but see, for example, Helen Angeli's "Azaleas," or, in oils, the "Camelhias" by one of the "Camelhias" by one of the more than mere accomplishments "Angeli's "Azaleas," or, in oils, the "Camelhias" by one of the "Camelhi

tember) is rescuing her from but for the ambition of the her work. She became in fact dress. There are two celebran unjustly derisory neglect, emotional range in each one. an A.R.A., the first woman to tions of the nituals of middle-and is presumably why no In the less ambitious range of be elected member (or anyway, class summer afternoons: at painting by her is here. the watercolour, especially in part member) of the Academy, the Rectoty perhaps, a moment

images is an extraordinarily vivid and direct head-and-shoulders of "Susan Dacre" by Annie Swynnerton, 1880, a hamping characterisation which made me hope to see some time a representative show of

The Newlyn School, also now in process of rediscovery, is represented by the wife of one of its leading protagonists, Stanhope Forbes. Elizabeth Anderson Forbes's luminous and colourful paint is no less attractive (and often more so) elements in a potential bride's with any British portrait of the bar her bushand's. work can stand comparison with any British portrait of the period, and reduce most of them to platitude,
Evocations of domestic

interiors that succeed in con-evering something timeless through the "period charm" are provided by the Hayller sisters in the 1890s, Edith, Jessica and Mary. One, "A Coming Event," has a long sunlie perspective through open doors from one room into the dress lying ready in the first room obviously a wedding dress. There are two celebra-tions of the nimals of middle-

falls "A Summer Shower." The I would best like to have. other a still-life, with vague performers perceived in surperformers perceived in sirilight beyond through the study window, early days of "The Tennis Season," the ceremonial a far cry indeed from that of Wimbledon (let alone Forest Hill), on the desk by the window the meticulously and having a charged light for rich. window the meticulously and lovingly observed light in glass and jug, the cake, the parasol, the tennis racket still in the lop-sided design of the racket for real tennis. The Keats who celebrated silence and slow time in a Greek vase in the British Museum might have been moved by these.

There is then considerable variety of subject and style.
About a decade ago, after reading The Obstacle Race, Germaine Greer's impassioned block-buster about the unjust neglect of women artists, I was led rebelliously to conclude that though she had produced some surprises, one of the sad con-clusions must be that men had no monopoly in mediocrity when it came to painting. In this show too there is variety of quality, though one or two images that I might once have thought gauchely primitive or naive—like Alice Squire's "Young Woman in an Attic Bedroom." 1881, so dotingly inventoried for us in its clean and even light now seems an idyl' even light, now seems an idyll, if in melancholy, of innocence

Unlike their husbands, women bore the children, managed the household and in some cases no doubt even cooked, dusted or made beds-but their time was not their own, and their names have often been swallowed up in the bruit of the male artistic relative's fame. John Brett was lauded by Ruskin in Pre-Rhapaelite days; he had a sister Rosa, but when she exhibited it was under the pseudouym Rosarius (male, so more acceptable). Her little painting on banel is uncompro-misingly titled "Study for a Turnin Field": exquisite in its muted modulations, it is the

But now you have looked at the paintings, and I hope enjoyed them. Now you may, no indeed should, consider the captions and the catalogue. They did not help this (male) viewer of the arguments deployed and of the injustices wrought by a male-dominated society on

But let the compiler summarise her exhibition. She writes: "Painting Women is about women painting women, the contradictory images they made, and the complex social relations of class, gender and race surrounding and determin-ing their lives and the works they produced. It is not about an essential creativity which was stifled in these women or was stated in these women of the obstacles that they faced, but the social formulations of femininity which constructed these women, and informed their works across six decades."

If you have looked at the pictures before reading that, you will know that Painting Women also does in fact demonstrate that some women did refuse splendidly to let their artistic talents be stifled, and I guess that most of them, maybe all, would deny indignantly that they were mere "constructions" owing their existence to "social formations of femininity." And anyway, conditions are very different now. Aren't they? Nevertheless, the male should take note, and search his con-

First staged in Rochester, the exhibition moves after Camden to Bath, and in the New Year to to Bath, and in the New Year to Southampton. A complementary study, book-length, well documented and far less committed to feminist polemic than the captions here, is Victorian Women Artists, by Pamela Gerrish Nunn, to be published by The Womens Press, October 15 (£19.95; £10.95 in paperback); to offers a lasting and valuable it offers a lasting and valuable contribution to the study of art in Victorian Britain.

## Beyond Reasonable Doubt/Queens

Jeffrey Archer, the former Metcalfe, who had only months Conservative MP, financier and to live and was put out of her novelist, is this year's West End misery by a lethal red pill, nomination for promising new Cyclotoxolix. That pill is as playwright. Beyond Reasonable difficult to pronounce—actors Doubt at the Queens is not, take running Jumps at it all however, the work of someone evening—as its power is difficult dipping his toe in the water. It to swallow. This shakey attention to detail would not become mersion in two seemingly in. mersion in two seemingly in-compatible genres, the court-room thriller and the Rattinganesque married love

The play is not very good. Pemberton) is to be believed. Nor is it very bad. It is a sort of Sir David is ridiculously rude clever package containing the to her whenever she comes on Old Bailey trial of Sir David with a tray and she has mismetalfe QC (Frank Finlay) read the marital charades, recharged with murder of his wife enactments of famous victories (Wendy Craig). The trial in court, as sure signs of his occupies the first act and is drunkenly violent predilections. Behout as colorable written as Lady Weterlie's death has made charged with murder of his wife enactments of famous victories (Wendy Craig). The trial in court, as sure signs of his occupies the first act and is drunkenly violent predilections. about as colourfully written as an average episode of Croum him a millionaire Court.

Much of all this is cumber-

The jury, in this case the audience, is dismissed to consider its verdict in the interval. After which, Tim Goodchild's depressingly accurate panelled courtroom gives way to a Wimbledon manse and evidence Wimbledon manse and evidence therein of the social life before the night of Lady Metcalfe's death. These scenes are played beyond their worth and with expert light comedy bravura by Wendy Craig, here resembling Kay Kendall in her stylish aspect of wasting beauty, and Mr Finlay establishing his self-made man credentials with a computerised anecdotage compiled from Dylan Thomas, memories of Leeds Assizes and Oxford days.

Mr Archer's voice is heard, one feels, in the deep-rooted rivalry, professional and emotional effects, rising like an emobled Christopher Lee in the Old Bailey dock and reverting to elegiac soppiness, tanked up on Under Milk Wood and vintage Mouton Rothschild, the moment he sits on a sofa with his dying wife.

David Gilmore has knocked the whole thing into a shape more than acceptable to audiences for whom the author is a figure of either substance or facination. My favourite moments were supplied by Andrew Cruickshank as the incredulous judge, who appeared to be studying a script and the prosecuting counsel in his exalted eyrie, and who Both are moreous stories here. rivalry, professional and amorous, between Sir David and the prosecuting counsel Blair-Booth (Jeffry Wickism).

a true crime writer, Agatha Christie, say, or P. O. James. The point at issue is not one of mercy killing or murder, but affair vitiated by terminal illness.

The play is not very good. Pemberton) is to be believed.

Nor is it very bad. It is a sort of Sir David is addiculously rude

> somely revealed and Sir David fails to emerge as anything but an inconsistent hothead with a soft spot for all underdogs except those he employs. Mr Finlay flatters this Identikit job with his full range of sepulchral

provided a moment of disrup-tive joy in the static first act by Both are success stories, both tive joy in the static first act by sons of the affluent clerical adjourning the case and rising classes. Both loved Lady imperiously for lunch.



Wendy Craig and Frank Finlay

### Ting Tang Mine/Cottesloe Martin Hoyle

Nick Darke's new piece at fortune after years of allegedly the Cottesloe was originally travelling the world. Mr Glenicommissioned as a community ster hints engagingly at comic play about miners in post-Napoleonic times facing crisis Hunchausen out of someone in Cornwall. By a curious piece who emerges finally as a mere of planning the National polyroom, except where the untrineatre is also about to give certain author makes him a callous plutocrat or a thief and Strongers which began life as possible murderer before a community play about early blithely tacking on a happy victorian brewery workers Victorian brewery workers facing crisis in Dorset. For the up a significant proportion of the NT's public will be told everything they ever wanted to know about 19th-century labour. relations in the west of England

relations in the west of England but were afraid to ask. Carl Tome's set bleects the Cottesioe: tubular climbing frames, planks, a shoot, wheels, a central trampoline mattress all do service as the copper mine, the river and a ship breaking up on the rocks as the crew tumble and dangle in slow motion, Michael Rudman's production uses multit to under-line the action throughout (the nerration is sung) and Matthew Scott's score ranges from solemn archems to the whistle and thud of the circus as the players take pratials, turn somersaults and generally leap round this glorided adventure

playeround.

The trouble lies in the plays' lack of a central character. This is not to detract from Robert Glenister's performance as Jan May, returning to his native village with a mysterious

ending.

The plot's mechanics are as Buil as capitalist) lobbies arbitrary as the hero's lies. It against the Labour Protection is never clear why his family Bill ("I bribed as many MPs

rival "adventurers" (investors) that ruins his old community. The lump of gold that Gran climactically produces from under her skirts and the cursory polishing-off of the amigrants to America are unastispossible murderer before fully integrated into the story.

If a story particular into the story.

Issues are skatad on a larger are skatad on a skatad



Barbara Jefford and Robert Glenister

Claire Armitstead Cornwall in the Regency? Glee have encumbered Troilus and ful references to Prussia - our Cressida with the sort of trendy great ally at Waterloo - on her knees? The play is neither

documentary, fantasy nor good Cornish pilchard. For all its tantalising glimpses of the effects of primitive capitalism on the lives of the workers (and for once one wishes for writing with a sharper political sense), the play is never clear why his family Bill ("I bribed as many MPs casually rejects its long-lost son as I could but it wasn't founders on the effortful and his wealth or why, just as enough") but more facts would quaintness deemed necessary casually, he moves on to the be welcome. Period detail is for community junksts and neighbouring village to become odd: a Jesuit seminary in here embodied by Barbara Jefford's Salathiel Trenannigan, mine-owner and cross-dresser. Miss Jefford strides, swears, swigs gin splendidly, and even dings off breeches, boots and topper for a night of vigorous body-contact with our hero just in case we had the wrong idea about her "sidekick" (Mr Darke's language is not notable

for its period feel) played by Lesley Sharp. But what is their relationship? And what is the character kiss Jefford so

### The National Youth Theatre inactivity in a Turkish bath,

Troilus and Cressida/Spitalfields

updating that makes one wonder why they chose to do it at all, since they obviously don't have much confidence in its ability to entertain on its own" terms, In Matthew Francis' production at Christ Church. Spitelfields, Pandarus is a mountainous Turkish baker, the machine-gun toting Trojans le stomp around in Arab headgear, and Ajax is a Rambo strut-alike, who is first glimpsed squabbling with a Hawaii-shirted Thersites

There are certainly possibili-ties in the transportation of the play to a modern war zone, per-ticularly one that involves the Greeks and Turks, but the references embraced by this production are too diverse and chaotic to give cohesion to a play which is hard enough to grasp as it is. It may make sense

of Sennefer, the former mayor of antique Thebes. Clothes, household appliances, tools, cosmetics and je-wellery illustrate the everyday life of Egyptian citizens. Ends Nov 29.

his works communicate a touching "joie de vivre." Over 300 works are on show, lent by American and European museums, with photographs of his first Self-Destructing Sculpture. Homage to New York, which duly self-destructed in the gardens of the Museum of Modern Art in New York in 1960. Ends Oct 18.

More seriously for a producshowcase for young actors the clutter of video equipment and the flashing of cameras distracts attention from the early scenes, adding to the confusion arising from the fact that a large amount of the dialogue is eaten up by the eavernous Christ Church acoustic.

From the melde of more-or-(responsible, I should imagine, for the 40-minute delay on press night) the scenes between Jon Wood's flaxen-haired Troilus over the remains of a and Lucy Robinson's Cressida McDonald's dinner. emerge with a gratifying clarity. emerge with a gratitying clarity.

There might not be much in the
way of sexual electricity, but
this Cressida speaks well and gives a neat account of the quick passions that fire the lady, while her Troilus is more boy soldier than man of action underlining the dynastic theme.

chaotic to give cohesion to a play which is hard enough to their relationship? And what is their relationship? And what is the character Miss Jefford so gamely tackles?

The Cornish accents are variable (Miss Jefford's is the best) with Joyce Grant's Gran sounding vaguely American. The Rudman company, after an off-target Pirandello and a Turgeney that was exhilaratingly compact and taut, acts together like a real ensemble. Only the play seems unsure of its destination and how to get there.

Shortlist for the Booker Prize announced

Shortlist for the Booker Prize announced on October 29 at a sun to short the 1987 Booker Prize for Fiction, the UK's most prestigious presentation dinner at Guild-nost the regretable whimsy of Thersites (an amusing John London. Seps.) dead drunk in a field hospital surrounded by artificial limbs as Cressida in nurse's white surrenders to blood and thunder of an all times as Cressida in nurse's white surrenders to blood and thunder of an all times as compact and taut, acts together like a real ensemble. Only the play seems unsure of its destination and how to get there.

Shortlist for the Booker Prize announced on October 29 at a sun town it shart dons the regretable whimsy of the short of a video strained on the Trojan class in the final act when it shart dons the regretable whimsy of the short of a video strained on the Trojan leaders, but it makes less sense for Cliver Senton's earnest, be spectacled Ulysses to tell the world press — assembled apparently for a briefing in Agament non's tent—that "Troy in our leaders, but it makes less sense for Cliver Senton's earnest, be succent as a clips of the short of the 1987 Booker Prize for Fiction, the UK's most prestigious presentation dinner at Guild con, the UK's most prestigious on the 1895 Booker Prize for Fiction, the UK's most prestigious on the Savannah by Chinua Achebe (William Heinemann, £10.95); the Chatterton by Peter Ackroyd (William Heinemann, £10.95); the blood and thunder of an all times as Cressida in nurse's white surroun

### Shortlist for the Booker Prize announced

# BLANCPAIN



Since 1735, the oldest name in Swiss watchmaking. But don't expect to find a quanz in a Blencpain watch. You won't And you never will.

Josiffer Herloger, Médaille d'Argent de la Ville de Paris 35, houlevard des Capucines, 75002 Paris, Tél. 42.61.66.74.

## Arts Guide

Music/Monday. Opera and Ballet/Tuesday. Thestre/Wednesday. Edibilitions/Thursday. A selective guide to all the Arts appears each Friday.

### **Exhibitions**

. PARIS

Fine Prints in France from the 16th to the 18th century. More than 280 im-pressions of exceptional quality from the print department of the Bi-bliothèque Nationale show the infi-nite possibilities of artistic ex-pression through varied techniques of printmaking. The panorama ranges from early engravings show-ing strong Flemisch, German and Italian influence to the majestic Grand Siècle style under Louis XIVth, from Boucher's pastel-hued sujects galants to the modernity of Toulouse-Lautrec and the striking colours of Bonnard. Bibliothèque Nationale, Galerie Mansart, 58 rue Richelieu, ends Nov 2. Fine Prints in France from the 16th to Richelieu, ends Nov 2.

### LONDON

The Tate Gallery. Turner in the new Clore Gallery: The Turner Bequest, which amounts to nearly 300 oil paintings, finished and unfinished, and a further 19,000 or so watercol-

### **WEST GERMANY**

Mildesheim, Roemer und Peltzaeus-Museum, Am Steine 1-2. Egypt's rise to a World Power: More than 300 pieces leaned by 20 museums in Europe, Africa and America – tha first presentation of the most impor-tant 150 years 1550-1400 BC of the New Empire in Egypt. The bust of Pharach Thutmosis III, discovered rnarron 1 ministers in the decent in 1907 without a face, can be seen complete in Hildesheim. The face, found in Egypt only 20 years ago, IBM Gallery: Post Modern Architectures loaned by a Cairo Museum. An ral Visions includes an international

### September 18-24 other highlight is a reconstruction of the 3000 year old burial chambe

array of designers including Mi-chael Graves, Hans Hollein, and Adolfo Natalini with 200 drawings and models of work from 1950 to 1985, originally organised by Williams College and Deutsches Architekturmuseum in Frankfurt. Ends Nov 7. 56th & Madison (407 6100).

### CHECAGO

Bome: Palazzo Braschi: Painter-Photographers in Rome: 1845-1870: The term Painter-Photographer was used almost up to 1970 to describe the early photographers, even if they had never painted. An absorbing collection of documentary photographs of Rome, including a collection by the English archeologist, John Henry Parker, and some striking portraits, all from the archives of the Rome Comune. Ends Sept 27. Vanice: Palazzo Grassi: Jean Tinguely: 1934-1987: The jokey mechanical sculpture of Swiss artist Jean Tinguely. A gentler, but still mischlevous, version of Salvador Dali, Tinguely describes some of his incredible moving sculptures (all built from refuse iron and steel) as "machines a sentiments," and the complexity and sheer improbability of his works communicate a touching "joie de vivre." Over 300 works are on show leat he American and Eu-Art Institute: Walker Evans photographs of the 1930s showing poverty and despair in the American South were famous in their time in Life Magazine and preserved in James Agee's moving book, Let Us Now Praise Famous Men. This exhibit is a reminder at a time of renewed despair in the American heartland of the scope and depth of Evans' work originally done for the Farm Security Administration. Ends Nov 8.

Hirschhorn Museum: One of the Chiago contemporary primitivists whose repeated scenes make evocative images has his first major east coast retrospective with 49 painings and four painted constructions. Ends Qct. 18.

Modera Japanes Paintings of Ya-sushi Sagiyama. 120 works of one of Japan's foremost contemporary art-ists. From Nihonga (19th century, Western-influenced Japanese paint-ing) to abstract futuristic themes, he is one of Japanes prolific art is one of Japan's most prolific artists. National Museum of Modern Art, near Takebashi Station, off Imperial Most. Ends Sept 21.

### Saleroom/Antony Thorncroft

### No buyer for VC

The estimate was high be-

The estimate was high because VC's won by submariners are rare — only nine were awarded in the Second World War and four of these were for exploits in "midget" submarines. Linton accounted for over 100,000 tons of enemy shipping, including a cruiser and a destroyer, as well as three arms trains by off-shore gun attacks.

The top price was the £4,8% paid by a Kent dealer for a pair of cast and wrought iron gates 312 cm high and 180 cm wide, with accessories. GNC, a London dealer, acquired a pair of cast iron figures of pages, made this century, for £4,180.

Three magnums of Chateau Latour 1900, a good year for one of the very finest wines, sold for £1,320 for one and £1,210 each for the other two. They had

The VC won by "Tubby"

Linton, an audacious submarine commander who was lost with his ship in the Mediterranean in 1943 fadled to find a buyer at Glendinings yesterday. It was bought in at £48,000, just below the auctions rooms' bottom estimate of £50,000. There are however hopes that a priviate sale may be arranged when the vendor, the hero's son James, has been contacted.

The estimate was high be
month — at Sothebys, It went to Thomas Gould: once again the experts are not completely happy about all the details on this set.

Sothebys has been so successful in making a saleroom market out of garden statuary that it has added an autumn sale to its summer jamboree at its Sussex offshoot in Billings-hurst. This began modestly yesterday morning with a total of £96,470 and continues today. The top price was the £4,840

Some doubts have been expressed about the complete authenticity of the Linton set of medals, which also includes a DSO. The inscription on the bar of the VC does not match the records of Hancocks, the makers of VCs, but the family provenance obviously overcame the doubts of at least some prospective buyers. By a strange coincidence another VC for for exploits on a submarine comes up for auction next strange were within the estimate,

### **FINANCIAL TIMES**

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY Telegrams: Finantimo, London PS4. Telex: 8954871 Telephone: 01-248 8000

Thursday September 24 1987

# The Iranian challenge

is no chance of Iran accepting incident and then profusely ina ceasefire unconditionally, or on the basis of Security Council itself, describing it as "a paper Resolution 598 as it stands. Iran will not renounce its prinand ineffective orders." cipal war aim, which was restated very forcefully by President Sayyid Ali Khamenei in his speech to the General Assembly on Tuesday: "to punish the

It remains possible that Iran would settle for less than the deposition and trial for war crimes of the Iraqi leader, which it has demanded in the past. But clearly Iran will not accept any peace formula that puts the two parties to the con-flict on an equal footing.

At most it might observe an undeclared ceasefire while the UN apportions responsibility for the war, but there is obviously scope for a long argument about the competence and nature of the tribunal which would investigate that responsibility. The UN should not allow such arguments to become a smokescreen behind which Iran would relentlessly continue the war.

### UN reluctance

The Security Council could easily cut short the argument by simply naming Iraq as the aggressor on its own authority. None of its members can be in would be historically accurate. Their reluctance to do so must be attributed mainly to unwillinguess to make a concession to Iran, and partly to fear of alienating Iraq.

The latter point should not be decisive. The Security Council is in a much stronger position vis-a-vis Iraq than it is visa-vis Iran. Two of its members, France and the Soviet Union, are Iraq's main arms suppliers, without whose support Iraq would find it very difficult to continue the war.

Reluctance to make concessions to Iran is much more understandable, in view of the country's highly provocative becountry's highly provocative be-haviour. In fact Iran has this laboration between their forces week issued a very direct chal-lenge to the Security Council in protecting the peace. by both deed and word. On In the context of such Monday it attacked an unarmed ship flying the British flag and then was caught red-handed laying mines in international waters. On Tuesday President that the war must stop before Khamenei treated the General any action of redress or punish-

IT IS now quite clear that there cious account of the minelaying

### Effective action

The Council owes it to the world to prove him wrong. It must now take effective action bring the war to an end. But what action?

The course it is nearest to agreeing on is an embargo on arms supplies to Iran. This should indeed be proclaimed—not as a one-sided gesture but as applying to any party that ignores the Council's order to ignores the Council's order to cease fire. It could then be made clear to the Iraqi leaders that the embargo would also apply to them if their troops opened fire other than in self-defence, and particularly if they con-tinued their attacks on Gulf

shipping. But an arms embargo alone is unlikely to be sufficient. A boy-cott of Iranian oil would be much more directly damaging to Iran and should be quite feasible for the rest of the world, given the present abund-ance of oil on the international market. Japan and certain European countries would not like it, but could be put under very strong pressure by their western

Finally, the present naval free-for-all in the Gulf should be replaced by a single inter-national force acting to protect neutral shipping with the Security Council's authority. The objection to this up to now has been that if such a force included American ships it would also have to include Soviet ones. But that is not a Serious objection. There are Soviet ships in the Gulf already, and it is not they who are threatening the freedom of navigation. If the Americans are now serious about using the UN as its founders intended and maintaing the unity of the five permanent members of the Security Council, as their rhetoric suggests, then they

decisive action, the Security Council could, without loss of face, inform Iran that it is well aware who started the war, but Assembly to a blatantly menda- ment can be considered.

# Trouble ahead in Zimbabwe

babwe's prime minister, appears solved by banning Zapu, whose determined to take his coun-leadership denies any associatry down the road to a one tion with, or sympathy for, the party state. This week the Gov-ernment ordered the closure of The all the offices of Mr Joshua move Nkomo's Zapu party (which is exacerbate the problem, fuel-already constrained by a ban ling resentment against the on rallies and public meetings), Government and giving the arguing that the measure was part of a programme designed to overcome security problems alleges, there is evidence to posed by rebels operating in suggest that the rebels are Matabeleland and Midlands pro-encouraged and assisted by vinces. This de facto proscription of a party which is supported by at least a fifth of the population is neither sound in suggest that the rebels are encouraged and assisted by Zapu, Mr Mugabe already has one powerful recourse. The population is neither sound in population is neither sound in principle nor likely to be effective in its application.

### Violent upsurge

It is not sound in principle because Africa's sorry record suggests that whatever the rationale of a one party system (overcoming tribal divisions, for example) in practice there usually emerges an authoritarian state. Mr Mugabe, whose rigid control of the media suggests that he may be moving in that direction, might not be swayed by this concern. But he should consider the adverse security consequences of the moves against Zapu and think again.

No-one would dispute that Mr Mugabe has a serious prob-lem, especially in Matabeleland, the traditional stronghold of Zapu. A shadowy group of rebels, in all probability former members of the Zapu guerrilla army that became part of an deputy prime ministers. integrated national army after independence in 1980, has been Hegemony responsible for the murders and banditry which have disrupted the province. Nearly 60 white farmers have been killed. many more than during the pre- were reluctant to make room independence guerrilla war. A for the Zapu newcomers and in recent upsurge in violence, in-

Zanu-PF party. The question trouble in Matabeleland, a ban today is whether the problem on Zapu notwithstanding.

The answer is that such a move is far more likely to Government and giving the rebels a cause. If, as the frequently Government so draconian security legislation and the emergency powers drawn up during the days of white rule are still on the statute books. These are surely adequate to deal with alleged plotters and dissidents.

If Mr Mugabe does believe

that an end to Zapu will help resolve the security problems, then he should persevere with the long-running efforts to negotiate an amicable merger

of the two parties.

Admittedly these efforts have had a troubled history. The Prime Minister's generous inclusion of Zapu members (in-cluding Mr Nkomo) in the first post-independence cabinet soon ended when the Government accused the rival party of plotting against it. Sporadic rounds of talks aimed at merging the two parties have since taken place, the most recent early this year when an agreement seemed imminent, in which Mr Nkomo would have served under Mr Mugabe as one of two

The agreement collapsed partly, it would seem, because senior members of the Zanu-PF hierarchy and cabinet ministers some cases drop down the peckfarmers and six black government health workers, has further aroused government expressed this week by Mr Enos Nkala, the Minister of Home Two brutal government cam- Affairs, who announced the signs against the rebels in closure of Zapu offices. "Zanu-1983 and 1984 hackfired when PF rules this country . . any-national army troops killed at one who challenges that is a least a thousand civilians and dissident and should be dealt further widened the rift which with." If that is the sentiment has existed since the 1960s that guides the ruling party, between Zapu and the ruling Mr Mugabe can expect more

David Buchan on foreign investment in US defence electronics

# A trench too far

OR THE British defence industry, like its civilian counterpart the Tre counterpart, the US is an irresistible market. But the events of the past week have emonstrated Pentagon's protectionist attitudes can be applied as vigorously as repelling foreign investors as they have in the past to purchases of foreign So far the record on foreign

investment has been mixed.

investment has been mixed.
GEC, Dowty, Lucas Aerospace
and Smiths Industries have all
recently bought US defence
contractors. This week brought
announcement of Ferranti's
agreed merger with International Signal and Control
(ISC), a US-based though
London-listed, defence company.
But at the same time the news But at the same time the news that Plessey's bid for Harris Corporation had run foul of the Pentagon for national security reasons. And British Aerospace has been waiting several months for Pentagon approval of a "special security arrangement" that would allow it to take control of Reflectone, a Floridamaker of defence

The large, but ill-defined f4bn a year UK defence electronics sector which includes every major electronics company in the country, has joined the general gadarene rush for the general gatarene rush for corporate acquisitions in the US partly because of cyclical factors—like a cheap dollar.

But there are other special reasons why this sector feels the need to grow, and to grow hand to grow the companies are limited. abroad. Companies see limited prospects for increased defence

simulators.

sales or market share in the UK. British defence spending looks, at best, as if it will remain at current levels during the 1990s, and the 1986 veto of the GEC-Piessey takeover by the Mergers and Monopolies Commission (MMC) is seen by the defence electronics com-panies as a landmark decision forcing them to look abroad for major acquisitions.

The UK Ministry of Defence,

whose evidence that a merged GEC-Piessey would drastically reduce defence procurement competition was decisive in the MMC decision, says that that case set no precedent regarding other re-alignments in the domestic industry. Nonetheless, while claiming

the industry may have misun-derstood its stance after the GEC - Plessey decision, the Ministry of Defence is delighted with the effect of that misun-derstanding. "If, as a result of their expansion abroad, we have a number of UK com-panies which regard the MoD but not overwhelming, importance, then they can afford to take a more relaxed view on MoD contracts, and so can we," a more relaxed view on comments a senior MoD pro-curement official. In other words, the MoD can pick and choose more on contract prof-tability — to their mutual benefit. It is because the MoD, with its 28bn annual equipment budget, is presently British industry's biggest single employer that UK defence procurement has so often been
intertwined with politics.

The Pentagon, however, is
not so pleased at the prospect

**Electronics** US Defence Procurement Outlook 1987 dollara RAD Procurement

access to his more sensitive defence programmes, which these days usually involve a high degree of electronics. Washington may have a special relationship with the UK Government on defence information, but this does not extend to UK private companies, except to some extent in the framework of Strategic Defence Initiative (SDI) research. The upsurge in UK-and

the upsurge in U.A.—said also visible in France with other European companies—buying US defence contractors also coincides awkwardly with expected to spread to the UK. an increase in the number of Thus, understandably, UK electured to be foreigners and of super-secret "black promises companies feel they field "no foreigners" and of super-secret "black promises on, these new higger remines "whose years evidence contracts. fied "no foreigners" and of super-secret "black programmes" whose very existence is classified. Piessey is refusing all comment on its abortive bid for Harris, as it is still trying to make a major US defence purchase and has considerable business pending with the Pentagon which it obviously does not want to upset. But it is likely that it initially had no idea of the sensitivity of Barris's \$800m (£488m) a year defence business—the US company may have one or more "black programmes" in train.

But the Pentagon's veto of the

But the Pentagon's veto of the Harris purchase last April has not stopped UK defence con-tractors, particularly in the electronics field, from continuing to knock on America's door. There are several reasons for

First, the UK defence electronics sector is relatively frag-mented compared to those of continental Europe, where the large monopolies or near-monopolies of Thomson-CSF France. AEG and Siemens West Germany and Philips in the Netherlands predominate. Britain, by contrast, has British Aerospace, GEC, Plessey, Ferranti, Racal, Thorn EMI, and STC as its biggest makers of military electronics -- but these are generally small companies compared to their European or US counterparts. Second, as the level of spend-

of foreign companies buying falls or levels out, it tends more secess to its more sensitive and more to be clustered in defence programmes, which bigger, and fewer, programmes, these days usually involve a high degree of electronics. At the same time there is a tenhigh degree of electronics, dency for electronics companies Washington may have a special to take over prime defence contractions with the UK Greenument on defence information. Programmes are defence informations. bending" contractors. This trend, most evident in the US where IBM is now responsible for the LAMPS helicopter and RCA is in charge of the Aegis ship defence system—is

> contracts. Third, there is more for the British industrialist to buy in the US than Europe. New Euro-pean defence contractors of consequences would be open to foreign purchase. The pledged privatisation in France of Thomson and of Matra, the mis-sile maker, raises the possibility of foreign participation there, but this does not seem promising in such a government-direc-ted sector as the French sector as the French fence industry. In any case,

> UK companies can always enter the European market through the now-frequent arms collaboration projects, of which the UK government is a keen pro-By contrast, there are many candidates for acquisition in the

US: in the past three years such defence electronics companies as Hughes, RCA, Hazeltine, Sperry Aerospace, Argosystems, Goodyear Aerospace and Electrospace Systems, have been taken over, admittedly by domestic US companies. Though GEC of the UK, for instance, bought Cincinnati Electronics some years ago, most UK com-panies are in fact rather late getting into the market.

"The first thing one looks at (in examining a potential US defence burchase) is the security problem," says Dr Ian McBain, responsible for GEC's defence activities. GEC itself ing on defence electronics con-tinues to rise—even in the UK recently bought the part of tion in its defence procurement —while total defence spending Lear-Siegler which makes flight that it says it wants.

control equipment and remotely piloted vehicles (RPVs) to fit in with GEC Avionics, while the other half of Lear-Siegler is due to go to Smiths Industries of Chettenham. Less than 10 per cent of the Lear-Siegler operations which GEC has bought are considered sensitive, and we have an interim agreement to cover those," says Dr

Other recent UK purchases which have apparently not posed security worries at the Pentagon are: the acquisition by Dowty of a defence-related hydranic company, Lucas bydraulic company, Lucas Aerospace's purchase of a wing dap maker, Pillaington's pur-chase of a cockpit glass maker, and British Petroleum's pur-chase of a defence-orientated

But when the Pantagon raises the red flag of security with regard to a foreign purwifit regard to a foreign purchase, the foreign buyer appears to have two options with his US defence subsidiary. One is to put in a sort of "bind trust," with American trustees running the show effectively. The snag is that it is hard to remove such trustees, swen an grounds of scality or incompetence. The other is to bis to a Pennagon-approved place Pentagon approved proxies on the US subsidiary's board who filter out sensitive technical data and prevent it from reaching the foreign owners. Because of its largely non-US ownership, ISC has such proxies on the board of its US

Where genuine national security is concerned, the Penunderstood. Less easy to de-fend is the set of concerns which led the Defence Department to bar Fujitsu of Japan from buying Fairchild simply from buying remains too many because it meant too many Japanese semiconductor chips aning into US would be going into US weaponry. But anxiety about military secrecy needs to be kept within bounds if the US is to get the foreign competi-



The Insiders, the Truth Behind

the Scandal Rocking Wall Street

By Mark Stevens Harrap £12.95 Wall Street's Insider Trading

Scandal By Douglas Frants Hoft \$19.95

IT IS NEARLY 18 months since Dennis Levine, the fat boy from Queens, gave himself up to federal prosecutors in owntown Manhattan and set in motion a wide-ranging investiga-tion of securities fraud on both sides of the Atlantic.

In that time, the investiga-tion has revealed some quite spectacular greed and cynicism in Wall Street and the City and in Wall Street and the City and given the public at large a great deal of pleasure. Yet it has raised as many questions as it has answered. What is insider trading? Does insider trading matter? Can or shauld insider trading be stopped? And why, why do people engage in it?

These two books, written by American journalists, make fitful attempts to answer such questions. But primarily, they are accounts of Dennis Lavine's career at various Wall Street investment firms and use as their main source the voluminous records of the investigation by the Securities and Exchange Commission. Both books are noticeably light on new material about Ivan Boesky and Martin-Siegel—the two who are energetically co-operating with the SEC and have yet to be sen-

Anybody who thinks insider trading is not a crime can learn a lot from Levine's career. He made profits of over \$12m (£7.5m) from bullying and blackmailing informers scattered about the Wall Street investment houses. He even apoke like a criminal: "If you ever talk to the SEC." Frantz has him telling flan Reich, one of his agents, "Til cut your balls off." He once (jokingly?) He once (jokingly?) talked of taking out a contract on Bernis Meyer, the Swiss banker who handled his trades from Bank Leu in the Bahamas. ven by Wall Street standards, that is going it a bit.

Levine's is a riveting and sometimes ludicious tale. At the height of his power and influence as a managing direc-tor of Drexel Burnham Lam-bert, he was the unwitting head of a daisy-chain of insider traders stretching twice round the Caribbean. Not only were the cautious but greedy Swiss

"piggybacking" his trades, complete strangers at Morrill Lynch's Caracas office saw a successful account and copied

its every deal.
In fact, it was a grudge letter In fact, it was a gradge letter from Caracas, written in fractured English and informing on the local traders, which finally led the SEC to Levine. Frantzs book is very good on this investigation, with a splendid account of the inch-by-inch negotiations—between Harvey Pitt. the lawyer for Leu (and Pitt, the lawyer for Leu (and now Boesky), and Gary Lynch, the head of the enforcement at the SEC-to trade Levine's name for immunity for the Swiss. For those who complain that Lynch and Rudolph Guliani, the US attorney, are all bogged down in the investigation. Levine's case is a timely reminder of the difficulty of the prosecution's job.

Yet for all this, the Levine of these books is never believable. He is portraved like a character in a 1940s thriller: middle-class boy from Queens robs and steals so he can one day own a Park Avenue co-op. day own a Park Avenue co-on. When caught, he rats on his friends. Though Levine is quite evidently a first-class creep, without Boeskv's svengall glamour or Siegel's brilliance, i'e must surely be a little more complicated than that.

Stevens' book attempts to little more complicated than that.

place Levine in a Wall Street context, but this soon becomes a mere catalogue of SEC investigations from the Thayer case to the yuppie five. The writer affects a hard-boiled sivle. saying in effect, that Wall Street has always been corrupt and you better like it, buster.

The book also seems to argue that there are now so many "insiders" on a deal that secrecy is impossible anyway. This is an occasion for an inconsequential series of portraits of public relations men and proxy solicitors and other Wall Street sub-species. The Insiders, which is published in England, is written in Wall Street cliches throughout: direct speech con-tains swear-words but is other-wise indistinguishable from the

writer's narrative.
Frantz goes a little deeper.
He looks through the nonsense about the moral imbecility of the Levine generation to what is

No one who knew him could have believed Levine's information was the result of financial analysis

actually expected of people like Levine on Wall Street: "throughout his career, Levine was rewarded for his ability to develop information that no one who knew him could have believed was the result of his brilliant analysis of stock prices or financial data." Levine produced the goods for Lehman Brothers and Drexel Burnham with no questions asked. Neither book considers one

obvious solution for Levine style gangsterism on Wall Street repeal of the financial equivalent of prohibition, the Glass-Steagall Act. If Wall Street's investment bankers had to compete with commercial banks for securities business, they might think twice about hiring men who bring them

James Buchan

### Kirby in the fast track

Railway executive and hCannel Tunnel enthusiast David Kirby aged 54, who was yesterday appointed a vice-chairman of the British Railways Board, is the new man to watch in the top BR hierarchy.

He is the industry's preferred internal candidate to be the next chairman when Sir Robert Reid, chairman since 1988, goes. The choice will be the gift of Paul Channon, secretary of of Paul Channon, secretary of period but regrets they never state for transport (or his let him be a stationmaster, even

until 1990, when he will be 69, Kirby will have ample time in the next few years to show his mettle in his new job. He has been placed in charge f all BR railways busine BR's total workforce of 150,000,

As Reid is expected to stay

about 140,000 are now under his command. Since joining the BR board, and becoming joint MD of the railways business, two years ago, after a career in BR management, Kirby has been handling the Chunnel negotia-

In the process he has become convinced to his own satisfaction that the Chunnel will revive BR's fortunes more quickly and decisively than any other possible future invest-

If he moves into the chairman's office Kirby should be in post at least two years before the tunnel opens. After it is running he expects BR to triple — in its first operating year — its share of Britain's importexport freight business.

BR is at present getting state subsidies of £768m a year. They will be cut to £550m a year by 1990. By that date also, BR's workforce is likely to be down to about 125,000. One third of that money. he says, will then go to subsidise the big city commuter services. The remaining two-thirds will go towards pro-vincial areas. "There will not

### **Men and Matters**

subsidies remaining will be there because of political decisions that they are necessary." Kirby has worked for BR since joining as a management trainee in 1954 after Oxford. He was a booking clerk for a brief

He ran Sealink from 1974 and later was general manager of the Southern Region of BR until he joined the board.

of a small country hait.

### Looking up

Meanwhile, Jean-Loup Dherse has left the Channel Tunnel to build a stairway to heaven. Dherse has just left the Anglo-French Eurotunnel consortium, where he was chief executive, to join the Vatican. Next month he will become the executive secretary to the Synod of Bishops in Rome. Surprising as the move may seem, it is in fitting with Dherse's personality and deep religious convictions.

Trained by the Jesuits, Dherse, aged 54, has had a distinguished career in public service and industry. He worked service and industry. He worked at the French industry ministry before joining the private sector moving into a series of major groups including the French Pechiney aluminium concern and the Lafarge cement group before ending up with Rio Tinto Zinc. with Rio Tinto Zinc.

Five years ago he became the vice president of the World Bank responsible for energy before being recruited by Euro-

Throughout his career Dherse has remained a practising and devoted Roman Catholic. He goes to church every morning before setting off for work, and his decision be any government support for every morning before setting all the ch freight, parcels, or Inter-City" off for work, and his decision the time he says emphatically, "The core to move to Rome clearly reflects ing them.

his ecclesiastical penchant.

Moreover, he will arrive at
the Vatican at a time when the church appears in need of a little financial expertise.

Dherse's days at Eurotume the ratification of the tunne treaty this summer, his main task had been completed. For Dherse had been essentially recruited to coordinate the negotiations between the industrial groups and the gov-ernments to enable ratification of the tunnel treaty.

Dherse, however, was no deemed tough enough to head up the next phase in the tunnel saga—the construction of the fixed-link itself.

He is now being replaced as Eurotunnel's chief executive by Pierre Durand-Rival, the current French managing director of the consortium. A former steel man, Durand-Rival has the reputation of being an industry tough guy used to dealing with big builying construction groups and difficult unions.

### Without Interest

The Institute of Welsh Affairs which is to be launched in Cardiff next week, is seen by its founders as a truly great and good body which will soar above the in-fighting of politicians and trading folk, and work for the betterment of Wales.

Its closest model in the UK is probably the Scottish Council. Upwards of 100 would-be mebers have already sent their personal cheques for a year's subscription.

But, taking the view that the institute does not yet officially exist, the organisers have stuck the time being instead of cashSeems that they really do have a lot to learn from the

### Into orbit

Anthony Simonds-Gooding is the sort of name that headhunters tend to reach for when they've got a slot for a fastence in consumer products.

The former group chief executive at Whitbread, and chief executive of Saatchi & Saatchi's communications divi-sion, was in the running for the top job at Guinness after its recent little spot of bother.

Yesterday the headhunters got their way and Simonds-Gooding took on a new job as chief executive of British BSB is the private sector consortium planning to launch three new channels of television in the UK in 1989 direct

from a satellite to individual

Simonds-Gooding, very much a marketing man, who started life as a Unilever management trainee, says he is confident that BSB can be established as the major competitive force in British television. Michael Grade, director of

programmes at BBC Television, who was ever so discreetly sounded out for the BSB job himself, might have a word to

### **Promises**

viewer's homes.

After saving his roubles for many years a Russian went along to buy his first motor car. The order was taken and he paid his money.
"When can I collect it?" he

asked nervously. "In 10 years from today, comrade," he was "Yes, but will it be in the

morning or the afternoon," he persisted,
"Does it matter comrade?" "Well, it does . . . the plumber is coming in the morning."

*Observer* 

# THE CITY EXCHANGE

GENERAL MARKET REPORT 0898 500 192 ACTIVE SHARES\* The comprehensive service giving you the most active securities expressed in order number of shar price movements. The day's highest risers expresse in order of percentage rise in share prices and the day's largest fallers expressed in order of homeone and fallers.

percentage fall. Updated every half hour (subject to availability of ACTIVE USM A-C 0898 500 193 0898 500 194 ACTIVE USM D-N

0898 500 195 ACTIVE USM O-Z 0898 500 196 POPULAR SHARES REPORT 0898 500 198 COMPANY NEWS REPORT 0898 500 199 THE CITY EXCHANGE DIRECTORY 0898 500 171 NEW ISSUES

0898 500 172 · TOKYO NEWS 0898 500 173 WALL ST/ US BULLETIN 0898 500 197 TODAYS PRESS/BUSINESS DIARY Broadsystem Daily Racing Service 0898 100 100

Excluding Commentary Racing Service 0898 100 121 This service will be subject to periods of silence.

**BP SHARE REPORT** Available following the popular shares report 0898 700 198

THE BECKMAN REPORT 0898 500 190

0898 500 189 SPECIAL REPORT

RGB BROADSYSTEM LTD., THE ELEPHANT HOUSE., LONDON NWI

### ECONOMIC VIEWPOINT: JAPANESE TRADE

# Hysteria in perspective

By Martin Wolf

gate of individuals, the same logic would be applied to each resident. Should every citizen be prevented from saving? Should every baker be required to purchase cabbages from his greengrocer equivalent in value to the bread he sells to him? If one may borrow the phrase advanced by David Henderson in his 1005 Beth I advanced in his 1985 Reith Lectures, these ideas smack too obviously of do-it-yourself-economics (DIYE) to have credibility.

As soon as one turns from the domestic domain to international economic relations, however, and especially when Japan is mentioned, one finds that what was ridiculous suddealy becomes conventional,
"Japan should accept as a
national goal a situation where
...its bilateral balance of payments with the European Com-munity would enter equilibrium-within five years." Furthermore the aim should be "current account balance by the end of

Visions who had

could have been

Levine's mions,

was the middle

त्रवाद्यांचे व्यक्ति

James &

Single State of the state of th

7 X "

· Territor Series

00 <sup>198</sup>

The authors of these words, James Moorhouse MEP and Anthony Teasdale, in their tract, Righting the Balance: a New Agenda for Euro-Japanese Trade, published by the Conservative Political Centre in London, believe that lending and even bilateral surpluses become intolerable as soon as the colliniary of the conference o

even bilsteral surpluses become intolerable as soon as the collections of individuals engaged in economic activity enjoy labels like "Japan." "the United States" or "the European Community" (EC).

Their quintessentially mercantilist vision is shared by most of the policy-makers in the EC and the US who deal with what is known as "the Japan problem," by which they mainly mean the Japanese curmainly mean the Japanese curshifty to set interest rates
rent account surplus and the independently is quite limited,
bilateral surpluses with their
own economies. The value of mobility incerases. Meanwhile,
the pamphlet is that it articuthe effect of the real exchange

WHAT WOULD be the reaction to a pamphlet arguing that south-east England may neither spend less than the total value of its production nor sell to another region of the UK any more than it purchases?

The response would be ridicule. The hapless authors would be asked whether, since the region is no more than an aggregate of individuals, the same of unbalanced export-led growth laste would be applied to each generates vast bilateral and overall surpluses, which impov-erish the rest of the world and, in particular, undermine the industrial health of Japan's

> The solutions follow from the The solutions follow from the analysis. Japan should increase its import propensity by conscious policy and should also aim at bilateral "equilibrium." In addition, Japan should apply across-the-board export restraints or, alternatively, be faced with a "coherent taring strategy." In sensitive sectors. strategy" in sensitive sectors. Anti-dumping policy should be made still more vigorous, while made still more vigorous, while Japanese practices should also be pursued more energetically in the General Agreement on Tariffs and Trade (Gatt). Furthermore, the Japanese financial market should be opened more fully to European competitors, while Japanese inward-investment must be more carefully monitored and controlled.

controlled.

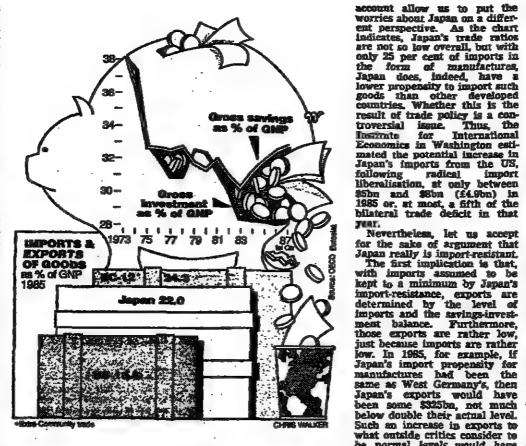
What is under discussion is what is under discussion is not a minor issue but the relations among the world's major economies and the functioning of the global system of trade and payments. Do economic principles really become totally different when transactions between transactions between transactions are involved. tween countries are involved?

the primary users.

The focus upon the savinginvestment balance is the the rate of growth was a sharp correct perspective because the decline in the rate of investability to set interest rates ment, by about 10 per cent of independently is quite limited. GNP. Meanwhile, the rate of investindependently is quite limited. GNP. Meanwhile, the rate of mobility incerases. Meanwhile, less than the rate of investment.

The focus upon the savingability to set interest rates ment, by about 10 per cent of investment away independently in quite limited. GNP. Meanwhile, the rate of investment.

What are seen from outside as enormous current account sur-



secondary order. Japan's savings, investment and current account balances as shares of gross national pro-duct (GNP) are shown in the chart. They relate to what is tween countries are involved?

The fundamental error in the chart. They relate to what is the most intriguing and perhaps assumption that trade outcomes are the result of trade policy. In a world of capital mobility, however, it is the balance between savings and investment that is a year, but since 1973 Japan's the primary determinant of current account balances.

The focus upon the saving-traded with the decline in the rate of growth was a sharp

lates this pervasive view with rate upon this balance, through enormous current account surrence properties in levels of economic pluses are the result of the activity, in the distribution of changing differences between income and in expectations the declining trends in these import-registant economy, which is also uniquely dependent on ment, while real, is of a In the mid-1980s, Japan has

been exporting a seventh of her total savings, presumably because of the lack of sufficient

figures is that the rate of gross investment looks rather high for the prospective rate of growth. It would not be very surprising if the rate of invest-ment were to fall further, which could mean another increase in the current account surplus after the present adjust-ment to the rise in the yen has

me. Furthermore, and more puzzlingly, the Japanese Gov prizingly, the Japanese Gov-ernment seems to have decided that foreign assets are more valuable than a substantial in-crease in deficit-financed public investments at home, despite the huge foreign exchange losses experienced on those An interesting aspect of these

account allow us to put the ports) and increase the savings worries about Japan on a different perspective. As the chart indicates, Japan's trade ratios to finance such investment as higher prices of exports lead indicates, Japan's trade ratios to enhanced profits. The current account surphis might then only 25 per cent of imports in the form of manufactures, Japan does, indeed, have a lower propensity to import such goods than other developed countries. Whether this is the tresult of trade policy is a controversial issue. Thus, the Institute for International capital outflows exceeded Japan's recorded current mated the potential increase in

bility.

be normal levels would have

result of trade policy is a con-troversial issue. Thus, the Institute for International Economics in Washington esti-mated the potential increase in Japan's recorded current account surplus. The issue is whether the rest of the world can live with the consequence of the increasing international integration of the financial markets of a large, high-saving economy. Mates the potential increase in Japan's imports from the US, following radical import liberalisation, at only between \$5bn and \$8bn (£4.9bn) in 1985 or, at most, a fifth of the bilateral trade deficit in that economy.

really quite modest. By way of comparison, the UK's exports of capital from 1870 to 1914 were generally at least as high a proportion of national income as the current level in Japan. as the current level in Japan. In some periods they accounted for half of total savings. From the point of view of the rest of the world, Japan's capital account deficit has been augmenting the total pool of savings by 4 per cent or so. Since capital inflow would normally be seen as a benefit, an imbility to absorb this modest amount is a depressing commentary on economic inflexicommentary on economic inflexi-

The outflows themselves are

To attempt to solve a capital account problem by trade policy means is not merely futile, but created a much more difficult dangerous. Furthermore, many digitation is that, with low exports and a multilateral economy, concern modest long-term increase (by some of international standards) in the ratio of exports to GNP, it makes little, if any, sense to sense. Where problems of individual industries or activities arise, they should be solved makes little, if any, sense to by focusing not on trade see Japan's comonic growth as belances with particular countmore export-led than that of other countries. This does not one activities, those particular mean that Japan is not export- ectivities.

More fundamentally, if it really is impossible to use

More fundamentally, if it really is impossible to use Japanese exports of capital in a more sensible way than the simultaneously desired-and-detested one of financing the American budget deficit, the solution has to be to ask Japan to curb its capital exports. One dependent. Given her resource encowment, exports are clearly executed for survival.

The third implication is that many of the proposed remedies for the alleged disease would make it worse. For example, a comprehensive programme of export restraints is not merely a way of compelling Japanese objection has to be to ask Japan export restraints is not merely a way of compelling Japanese objection has to be to ask Japan export restraints is not merely a solution has to be to ask Japan export restraints is not merely a solution has to be to ask Japan export restraints is not merely as would then have to conclude that the breath spent promoting the integration of global capital markets was largely hot air.

Samuel Srimes is no holiday and way resume this coheme are week.

### JOE ROGALY

# Thatcherism's dependents

THE CARING industry is alive and well and prospering as never before under Mrs Margaret Thatcher. This is one of the ironies of the British Prime Minister's three terms of office to date. For her government is perhaps the most ideologically-motivated in modern British postated in modern British history, and a central thrust of that ideology is towards the reduction of dependency. Yet the number of people who depend upon supplementary benefit, the basic state handout, has roughly doubled since she became Prime Minister in 1979. And a sixth or more of the population constitutes the client base of what is known in the trade as the PSS, the personal and the property of the state to insist, as Mrs trade as the PSS, the personal and the property is alive dressed, directors are mainly bureaucrats or —worst till in some eyes — trained social workers. In fact, the bulk of PSS employees are homeshops, or similarly active staff. There may be too many administrators, but that is a detail. The essence of the matter is that it will continue to be necessary for the state to support a growing PSS.

The intellectual failure to grapple with this fact is the great ethical void in current Conservative ideology. It is surely correct to insist, as Mrs trade as the PSS, the personal and the property of the state to support a growing PSS. trade as the PSS, the personal social services. This is the youngest child of the post-war welfare state, born in the early 1970s long after social security, the National Health Service, the current education system, and council housing.

As the fifth social service the PSS is relatively cheap; this year's budget is a mere this year's bunget is a mere £2.80n after charges. Yet the government is quick to remind its practitioners that this represents a 16 per cent increase, in real terms, on 1981. It is still rising, in real terms, and will prepable have to go. and will probably have to go on doing so under even the hardest doing so under even the hardest stare the Treasury can manage. For the growth in clients seems inexorable. At the turn of the century, which is getting very close, there will be 9.2m people aged over 65. That is 7.5 per cent more than there are today. The rise may seem manageable enough—until you look at the breakdown, which indicates a 71 per cent jump in the number of people aged 85 or over.

This kind of statistic is at the heart of the matter. The men and women who manage the PSS, the 121 assorted directors of the social services depart-ments of Britain's local authorities, are meeting in Glasgow this week. It is quite plain from just a few hours among them that many of their clients really are in dire straits — battered or neglected children; very frail old ladies with no

surely correct to insist, as Mrs
Thatcher did once again in a
celebrated exchange on television the other day, that state expenditure is really money taken out of the pockets of the wealth creators. It is undoubtedly right to seek a reduction in dependency; the more that people can look after themselves the better. And faw themselves, the better. And few will quarrel with the notion of mere value for money: the PSS must Yet be obliged to be efficient.

> But when all that is said and But when all that is said and done, the dependents remain. A confused old lady of 85-plus who is shuttled between a residential home and a lonely room visited by home helps and few others (ie "Care in the community") is hardly likely to become independent now. An unemployed youngster, behiddled by drugs, lost from home, is likewise in need of at least likewise in need of at least temporary assistance. The men-tally ill and mentally and physically handicapped usually do require taxpayer-funded help. The government does of course provide it—but it seems ideologically unable to accept the need for a continuing provision, and the desirability of a more generously financed service as economic growth makes that possible. Its theorists are that possible. Its theorists are much happier with private and voluntary sources of help. That is reasonable enough, but it still leaves a major role for the pub-

In a civilised society there is battered or neglected children; very frail old ladies with no money, no caring relatives, and fading minds; victims of drugs, alcohol er AIDS and all the other unfortunates on this sadly familiar list.

You may imagine, as I did, the large staffs commanded with better grace.

licly funded PSS.

### Thin veneer of capitalism

From Mr P. Chappell tember 15 correctly identified the inconsistency in the Government's approach to "popu-lar capitalism." With one voice it proclaims the advantages of Shares for Everyman; and with the other it refuses to give equality of fiscal treatment to the personal shareholder. The results are clear: the number of private shareholders may be or private shareholders have increasing, but the proportion of listed equities held by them continues to decline. What is more serious is that over half the number of private shareholders hold one share only, forgetting all the principles of diversifying risk. Mr Squire's letter (September '22) makes the point forcefully — the euthanasia of the private shareholder continues unabated.

the major reason must be the tax privileges given to retirement provision, and Mr Walker (September 21) cannot be allowed to continue the old cannot that that the because we have the series of the cannot be the cannot that the because we have the cannot be the cannot that the because we have the cannot be the cannot that the because we have the cannot be the canno canard that just because pen-sion fund tax relief is tempo-rary it somehow does not influ-ence decision-making. You do not need to be a mathematician to recognise the difference be-tween rolling-up money on a gross basis, even if the proceeds are ultimately taxable, as compared with private saving on

The true cost of pension re-lief has never been publicly debated. Even allowing for the continuation of existing funds on the present gross basis, endon the present gross basis, entering the relief now would enable the Chancellor to abolish all higher rates of tax, capital gains tax, and still leave room to knock three or four pence

off income tax. Apart from a few redundant tax advisers, who would mourn for pension fund relief if the alternative were the prospect of a single rate of income tax
at 20 per cent?
I need hardly add that it
would enhance the demand for

investment trusts, offering the private shareholder the full diversity of risk and better performance with a single share-

Philip Chappell. Association of Investment Trust Companies. 16, Finsbury Circus, ECL

### Unemployment and wages

### **Letters to the Editor**

averaged between 8 and 11 per to make acquisitions in the US cent — far in excess of the rate of inflation — can any financial expert explain why, since August 1988, unemploy-acquisitions elsewhere in ment has continued a down-ward trend?

Are high wages, therefore, more beneficial to a country's economy, bearing in mind that low wages only benefit the em-ployer and/or exporters, and the actual recipients have little real spending power and fre-quently need their incomes to be "topped up" with supple-mentary benealt from the Exchequer?

(Mrs) G. Turner. 56, Hill Village Rd. Four Oaks, Sutton Coldfield, W. Midlands.

### Completing the Common Market From Mr B. Cossidy, MEP

Sir, — Guy de Jonquieres (September 17) is quite right when he says that the oppor-tunities offered by the single European Community market are not being fully exploited by European managers. Cer-tainly, the European multi-nationals are well aware and they are the ones whose repre-sentatives in the Roundtable of European Industrialists are pushing for the maintenance of the target date of 1992 for the completion of the internal mar-

My experience, however, is that, apart from the multi-nationals, most other European companies concentrate on their home market and regard other Community countries as "ex-port" markets as if they were in Africa or North America. As Guy de Jonquieres says, this really is a question of changing really is a question of changing managers' perceptions. Ironically, the Japanese and the Americans are accustomed to regarding "Europe" as a single market and that is why European industry is under such pressure from American and Japanese competition. In Britain we still seem to think that our main competitors are France and Germany!

Having said all that, however, there are still major obstacles to the creation of pan-European companies of the size and scope

From Mr G. Turner
Sir,—Government spokesmen to companies of the size and scope to compete on equal terms with the Americans and the Japa-Sir,—Government spokesmen have consistently maintained that high wage demands create the Americans and the Japanese particularly in their level unemployment. Indeed, in May 1986 and during the run-up to the General Election Lord Young said that unless workers accept zero pay rises there is a risk of more unemployment and rising inflation.

In view of recent reports, however, that pay rises have

acquisitions elsewhere in Europe. The German Bundes Europe. The German Bundes-kartelamt in particular portrays a real siege mentality and does its best to frustrate takeovers of German companies by "foreigners" irrespective of whether they are of Community

Bryan Cassidy. The Stables, White Cliff Gans.

### A drop of real cider

From Mr S. Chattey.
Sir,—The title—"A drop of real cider"—of the article by James Page-Roberts (September 12) was ill-chosen and some of its content misleading. Real cider is made from cider

Real cider is made from cider apples, not cooking or dessert varieties. The best real cider is obtained by blending the juice of several varieties of cider apples none of which alone, with the possible exception of Kingston Black, has all the qualities required.

Regrettably, the common definition of cider does not preclude the use of cooking and dessert apples but that is no excuse for describing as real cider the thin and acidic drink which the choice of "any old

which the choice of "any old apple" will produce. The two are as dissimilar as good Bur-gundy and home made wine. Stanley Chattey,

### Safety at

work From Mr R. Coult Sir.—I only read Mr Riming-ton's letter (September 9) when I returned from holiday but I to what is a curiously negative letter given, to quote his words, "the deteriorating state of

safety at work."
Twice Mr Rimington talks of Twice Mr Rimington talks of the cost to Industry of more frequent inspection of the workplaces but not once does he mention the cost to employees, both in pain and loss of earnings, resulting from accidents at work. Leaving aside moral considerations, a reduction in accidents leads to savings in hospital costs and benefit payments, something which Mr Rimington signally fails to take account of.

not say whether this request will be met and, if it is, how it will be resourced. At present, expenditure in the HSE is outstripping income and unless the Government increases its funding substantially, which seems unlikely, there will probably be a further decline in the fre-quency of inspection. The suggestion that I made

in my original letter that com-petent persons should make periodic inspections of workplaces as an alternative to those being made by inspectors was an attempt to suggest a solution to the problem of HSE's diminishing resources. This sugdiminishing resources. This suggestion does not appear acceptable to Mr Rimington but unfortunately he gives no indication of how the HSE proposes to meet the challenge of deteriorating standards. I think the matter demands a more constructive approach than Mr Rimington showed to what is after all a pressing problem. R. N. Coult. Vernon House, Grindleford,

### **Pointless**

tax From the Chairman, Stock Exchange Moneybrokers Committee Sir,-Though I hesitate to

disagree with Richard Golding (September 17) his comments about the taxation of pension funds on stock lending are in places somewhat misleading. places somewhat misleading.
Other institutions who lend stock, such as banks and insurance companies, have always been taxed on the receipts therefrom and have not found the operation uneconomic as a result. It would seem invidious to suggest that pension funds

result. It would seem invidious to suggest that pension funds should be exempt from tax on stock lending if this concession were not to be applied to other institutious as well.

The fear of the pension funds was not that tax made it uneconomic to lend stock but that if they paid tax on one of their operations they might be charged on others as well. This fear has now been removed as we have written assurances from the Chancellor and the inland Revenue that taxation will be restricted to this activity alone.

ilone, There are numbers of pension There are numbers of personn funds who have recently started to lend stock and many more are considering it. Certainly there are some who face legal problems and a few who cannot be bothered. There are, none-theless, sufficient lenders to approximate the construction of the constructio theless, sufficient lenders to ensure that there are adequate supplies of most stocks at most times and I am sure that the addition of those who will soon be entering the lending market will ensure that the glit-edged market makers are better able to make a liquid and efficient market. I do not believe that taxation is a major factor in taxation is a major factor in their considerations.

# MILLIONAIRES HAVE BEEN KNOWN TO BORROW 20p FOR IT.

Wouldn't it be wonderful if you could advertise to a group of wealthy people while they relax

People who enjoy a huge amount of disposable income, because they only have to pay a fraction of the normal rate of income tax and no VAT, capital gains or transfer tax whatsoever.

A group that, according to an NOP survey, spent twice as much on microwaves and double glazing, fourteen times as much on compact discs and took more foreign holidays than anyone else in Britain.

Then can you imagine the

benefit of being able to advertise to staff of financial institutions: institutions that currently hold twenty-four billion pounds in

staff give clients advice and invest millions on their

deposits, and whose

behalf everyday? And what if you could advertise in a paper read by 96 per cent of the people in both these groups? A paper used

daily for everything from checking share prices to planning the evening's T.V.

Yet wouldn't it be terrible if you missed the opportunity of

reaching these people?

Because you didn't know they all lived on Jersey, and all read the Jersey Evening Post.

do know: so why not

share this knowledge with your advertising people, and get your ads placed in the Tersey

Evening Post.

Because there's only one thing millionaires prefer reading to their favourite paper, and that's reading one someone else has paid for.

THE JERSEY EVENING POST

# FINANCIAL TIMES

Thursday September 24 1987



# Troops of two nations fight language barrier

SWELTERING UNDER the Bavarian sun, fighting units from France and West Germany yesterday battled against the barriers of language and defence technology in a bid to forge a new Franco-German

The largest-ever manocuvres between the two countries, mobilising 75,000 troops and hundreds of tanks and helicopters, mark France's new politi

cal will to play a greater role in defending West Germany.

As tanks swirled around geranium-filled country villages under the gaze of curious schoolchildren, the exercise, named "Rold Snarrow" moved named "Bold Sparrow," moved towards a climax yesterday. French and West German comtingents working on an inte-grated command basis staged a mock counterattack to repel

By David Marsh at French Field Headquarters in Penzing, Bavaria

amed "the Reds" - which, in a simulation of a Soviet advance, "attacked" central Bayaria on

The main feature of this. The main feature of this week's exercise has been the debut in West Germany of 20,060 crack troops from France's 45,000 strong Rapid Deployment Force (FAR), armed with tanks and helicopters and backed by Mirages and Jaguars from France's tactical air force. Formed in 1983 to improve French capacity to to improve French capacity to intervene in overseas touble spots, the force is now being given an implicit role as a reserve in France to fight in West Germany in the event of Feat blue aggression

East blec aggression.

Speaking last night in the

FAR's improvised headquarters in a gymnasium in the township of Penning, flauked by an incongruous mixture of stern-faced soldiers and tennis-playing villagers, General Paul Lardry, the FAR commander, said the force had proved its capacity to "advance rapidly and engage in battle" in west Germany.

Co-operation with the West

Co-operation with the West Germans had been "yery good". Sunny weather had contributed to the efficiency of the FAR's anti-tunk helicopters, which he claimed had knocked out 100 West German Leopard tanks. "But in war you need inck," he said with Gallic grandiloraence.

diloquence.
The political importance of

the exercise will be underscored today when President François Mitterrand and Chancellor Helmut Kohl visit the troops here. They plan to stand together cermonially on a pontoon bridge across the Danube -which runs through the exer-cise area - to symbolise that France and West Germany are now "shoulder to shoulder" in defence.

Practical difficulties in try-ing to integrate French and West German troops into a joint brigade - a plan now be-ing studied by the chiefs of staff of both countries - clearly

Lieutentant-General Hans-Henning von Sandrart, inspec-

tor-general of the West German Army, said language was partly a problem. Not so many German officers speak French, serman uniters speak French, and not so many French German, he said. English could be spoken if necessary, he added. General Jacques de Bellecombe, deputy commander of France's list Army and co-commander of the exercise, said greater Franco-German military collaboration did not "modify the consent of French."

tary collaboration did not modify the concept of French defence based above all on its nuclear deterrent.

He did, however, indicate that military action "in liaison" with the Nato alliance is now in favour in Paris. Even though France left the organisation," military command. though France sen the vigan-sation's military command structure in 1966, 'We are part of the Alliance. We have never left it. That is totally wrong,'









Stars of the show: Iranian President Seyed Ali Khamenei; Soviet Foreign Minister Eduard Shoverdundse; British Pereign Secretary of State

# Iran in spotlight at UN floor show

FOR SHEER theatrics, this has been an extraordinary week at the United Nations. It has been full of dramatic and paradoxical images that the UN General Assembly, that motley and often tedious annual gathering of all the world's governments, can not have seen since Mr Yassir Arafat, the Palestinian leader, took the stage in the mid-1970s waving a symbolic gun in one hand and an olive branch in the

The main features included: The black-and-white robed cleric who is Iran's president processing to the podium on Tuesday, accompanied by chants of "Allahu Akbar" (God is

● The apparently co-ordinated absence during his address of a number of senior foreign minis-ters from East and West, and a

furious walk-out in mid-speech by the US delegation.

Anger from the normally mild-mannered Sir Geoffrey Howe, Britain's Foreign Secretary, over the Iranian attack on a British merchant ship on Mouday. He described the attack as s barbaric, cowardly, wreck-less outrage, thus outdoing even the Americans in his imprecations against Iran.

A mounting display of mutual respect between the superpowers following last week's accord in principle for the global elimination of intermediate-range nuclear missiles, and an evident continuing desire to co-op-erate within the UN Security erate within the UN Security the authority of the entire UN Council on the dominant issue of seeking an end to the bloody cil's five permanent members -

Andrew Gowers in New York looks at highlights of the General Assembly and how the Security Council has united to implement its Gulf war resolution

Iran-Iraq war, exactly seven united on this issue as never beyoars old this week.

But perhaps the most striking image of all was Iran's continued defiance amid near-comunisters of the five and Mr January and Mr Janu plete international isolation. Speaker after speaker this week has called on Tehran to halt what many have termed this senseless conflict, as did the Security Council in a mandatory resolution two months ago. Yet Iranian President Seyed Ali Khamenei, the first senior

delivering a tirade against the Iranian figure to visit the UN, reiterated Iran's basic precondition - that Iran's President Saddam Russein should be punished for starting the war. He also treated his audience to a lengthy peroration on the shortcomings of the Security Council and the generally mis-understood nature of Iran's islamic revolution.

Come what may, he said in effect, the Islamic revolution has already suffered plenty of slings and arrows and anything the international community pleases to do now - such as im-

ly be much worse. an unmistakable challenge to

posing an international mandatory arms embargo - can scarce-As such, although he did not formally reject the Security Council's earlier ceasefire resolution, his remarks constitute

vier Perez de Cuellar, the UN Secretary-General, on Friday. It is somewhat curious that the atmosphere should have turned sour so suddenly. Only last week, some very tentative hopes had begun to be ex-pressed that Iran was inching it-self into a disjourne with the ITN

over acceptance of a ceasefire. Although there were plenty of people who contended that the tranians were simply stringing the world along, they had showed signs of flexibility during Mr Perez de Cuellar's peace mission to Tehran and Baghdad last week - to a point where the difference between the Iranian position and that of the Security Council almost seemed just a matter of timing. That was certainly the appreciation of countries which have tended to take a softer line towards Iran, such as West Germany, Italy and Ja-

The Iranians told Mr Perez de Cuellar that they would accept an "undeclared de facto ceaseperts was set up to apportion blame for starting the conflict, only turning that into a formal end to hostilities when that in-quiry - which the Iranians have always presumed would come out against Ireq - had finished Not good enough, said hardif-

ners on the Security Council like the US and Britain. The Council resolution calls for an immediate ceasedire, withdrawal to pre-war boundaries and negotiations, with the appointment of an independent inquiry only after the formal ceasefire. The Iranian terms, said the

been agreed to be a non-nego-tiable resolution.

President Khamenei's speech has undoubtedly served to strengthen the hand of those who had argued all along that Iran had no real intention of compromising on its ultimate demand for the removal of Sad-dam Hussein, now unaccept-able to most, if not all, members of the Security Council. The climate has certainly been further poisoned by the US attack on an Iranian vassel laying mines in the Gulf, and by the Iranian at-tack on the British flag mer-

chantship.
It is difficult to imagine a combination of speech and ac-tion more calculated to achieve an arms embargo," blustered Sir Geoffrey on Tuesday afternoon. Attention is now inevitably turning to a UN-mandated ban on weapons sales to Tehran. The earlier resentire resolution provided for unspecified sancance by either belligerent For-eign ministers representing the Security Council's permanent members are now considering how to put that into practice.

And here another of the more intriguing images of this week's events in New York recurs. For all five permanent members - the US, Britain, France, the Soviet Union and China - seem de-

siderable change of heart. In offect, the Reagan Administra-tion, which has so often poured scorn on the UN and preferred to go it alone, is rediscovering the merits of multilateral ac-

In turn, the Soviet Union, rep resented at the meeting by For eign Mininster Eduard Shevard nadze, is indicating that it will not resist attempts to impose an arms ban, and even China-which is branded by the US as a major arms supplier to Iran - is reported to be showing signs of going along with the idea.

Whether an arms embargo would work is another matter. Even active supporters of the idea concede that it will never be leak-proof, and that Iran will still get weapons. But they say it will have to pay more for them, and that it will find its ability to mount major offensives severely restricted.

# Oil slicks on

# Wall Street

Bank of

THE LEX COLUMN

The art of an auction is to offer the lowest price which gets the stock. Or perhaps not. Retail demand for yesterday's long gilt auction was so thin that market makers were probably just as eager to put in the highest price which did not succeed showing willing to the Bank of England without costing money. But many were fooled by the whenissued price of the stock holding up at 95 (in fully-paid form) until shortly before the auction, so persuading them they were safe bidding at 94.60 or so. They then got stock and helped to drive the price down further by covering in the futures market. The score so far in gilt auctions: Bank of England 2, gilt dealers nil.

### Wall Street

The one thing clear about this week's resurgence on Wall Street is that it is shakily based. At its weekend close of 2520, the Dow was a handy 10 per cent and 200 points below its late-August peak, and US fund managers had the further incentive of the third quarter close to do a bit of window-dressing. Tues-day's 75 point rise also owed much to a Gulf-inspired rise in much to a Gulf-inspired rise in oil stocks, unsupported by any rise in the price of crude.

At an only slightly more fundamental level, the bond market has in the past week marched closely with the dollar, and equities with bonds. Tension in the Gulf has thereby tended to push equities higher.

tended to push equities higher, since the short-term effect has been to push up currency and bonds together. On a longer view, the tendency could well be the reverse through the effect on the US oil deficit; the rise in the overall trade deficit in July owed much not only to a birther oil price but the trade of the collection.

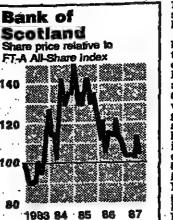
all five permanent members the US, Britain, France, the Soviet Union and China - seem determined to try and move together on this issue.

Mr George Shultz, the US Secretary of State, emphasised the
importance he attaches to preserving the unanimity with
which the Security Council
passed its ceasefire resolution.

That in itself amounts to a con-\$11.7bn to produce an annual total below last year's, the mar-kets may well be disappointed.

### **Guinness Peat**

The winkling out of defectors at Guinness Peat continues. As a main GP board director, Mr Joel Leff had not previously falt able to join his colleagues at GP's Forstmann-Leff subsidiary



in selling out to Equiticorp for 115p per share. His decision now to do so puts Guinness Peat's executive board in an increasingly isolated position, besides raising Equiticorp's stake to nearly 42 per cent. If Mr Leff was prompted by the desire to avoid working for Mr Robert Maxwell, the price he is paying for that protection is a quarter of a million pounds - the difference between yesterday's 119p closing price and the Equiticarp offer on his 6m share stake.

### Bank of Scotland

The performance of the Bank of Scotland must be an irritating reminder to the major clearers that they cannot pass off their tribulations as endemic to the UK banking system. It is, admittedly, considerably smaller than any of the big four - which ought to allow continuing advances in market share without them noticing - but has nimbly exploited its opportunities in the trek south. Those two rights issues within one year (1984-35), which so aggravated the market at the time, now look doubly far-sighted in view of the Bank's. speed of growth and the sover-eign debt crisis.

The interim stage achieve-

ment of pushing up pre-tax prof-its despite doubling sovereign the pension fund holiday and unrepeatable advantages such as the wider margin on mortes. But it still serves to draw attention to that virtuous combination of strong ratios and negligible sovereign debt expo-sure in relation to assets. For the free capital ratio to remain static while the p and I account took the strain of the provision and total assets increased by yield.

11.6 per cent thoroughly de-served yesterday's 6 per cent boost to the share price. But does the Bank deserve to be on an even higher prospec-tive rating premium to the other clearers, or, put another way, a lower discount to the TSB?. The answer is probably yes, although the management would win even more friends if it began issuing a half year balance sheet and started spelling out how much it was earning from the various innovations. how much it was earning from its various innovations. More damaging to its reputation has been the recent interest shown in First City Bancorp of Texas. It is difficult to see why it was prepared to sacrifice its quality balance sheet and loan portfolio while still growing at 20 per cent a year in the UK. But after Texas the market may be dis-Texas the market may be dis-counting another issue to pay for something of higher quality.

The single-minded detarmination with which Barrati Developments has dragged itself back to health is admirable. With pre-tax profits in the year to June at £39.2m, up by overhalf, a return to peak profits of £50m is within sight in the current year. And pre-tax margins up from under 6 per cent to over 9 per cent are getting close to the 10 per cent target, even if the increase was largely due to the exclusion of the turnover of a joint venture.

a joint venture.
Yet the further fall in UK house sales, from 8,100 to 7,150 house sales, from 8,100 to 7,150 during the year, is disappointing; and though Barratt hopes to sell more this year, it will take longer than that to get back to 10,009. Turnover growth has come from higher selling prices, aided by Barratt's shift up-market. This is not the stuff on which to base renewed growth once the recovery phase is complete, especially if that colacides with a weakening of the market. Barratt is still paythe market. Barratt is still pay-ing for its earlier over-optimi-sim in missed opportunities for instance in having to rebuild the land bank now - and the con-

Whether Barrett's bias towards the north of England and Scotland will prove a boon in less frenetic times is debatable, and the chance that any growth that is found will need to be equity financed is putting off investors. A prospective multiple of 111/2 is hardly demanding, but most shareholders are more in-terested in the 5% per cent

FT 24/9

## Companies 'unprepared' for computer failure

BY MICHAEL SKAPINKER IN LONDON

MANY European companies have no effective protection against a breakdown in their computer systems, although they are aware of the substantial disruption and financial loss such an eventuality could cause, according to a survey conducted in Britain, France, the Netherlands, Germany and

countants Arthur Young and co-funded by the European Commission, found that 20 per cent of the 490 companies questioned said they would not be able to function effectively for more than a few hours without their computer systems. Half the companies said they would not be able to continue for more than a few days.

Despite these fears, 42 per

cent of the companies did not have a written contingency plan to deal with computer failure. The companies also conceded

that they could suffer consider able financial loss from employ-ee error or fraud on their computer systems. Fifty-four percent of the companies said that their potential financial loss from employee fraud could be over £50,000 (\$81,500) and 24 percent said the damage could be more than £500,000

more than £500,000. When asked, however, whether they investigate the past his-tory of data processing staff and computer users, 57 per cent of the companies said not at all. Fewer than half the companies said they conducted a full review of new computer applica-tions to ensure that there were adequate safeguards against error and fraud.

Management Awareness Computer Risks - a European Survey, available from Mark Evens, Arthur Young, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH. £40.

# Ford admits 'serious interest' in troubled FCA savings group

FORD MOTOR, the second largest US motor group, yesterday publicly confirmed that it was "seriously interested" in buying Financial Corporation of America, the scandal-ridden West Coast savings and loans company. The acquisition would transform Ford into much the biggest mortgage lender and savings in-stitution in the US.

Ford's statement, which gave no details of the timing or the price of a prospective bid for FCA, comes after months of mounting speculation which be-gan in May when the Federal Home Loan Bank Board, the government agency which con-trols the US savings and loan in-dustry, asked Salomon Brothers to find a buyer for its costly charge.

Many of the rumours have reserves, as well as numerous worth of centred on Ford. which has accounting irregularities. De- in FCA.

built up the sixth biggest thrift network in the US since acquir-ing First Nationwide Bank in 1985, and which has more than

FCA is the holding com for American Savings & Loan Association, the biggest US thrift institution, with assets of about \$38bn. It grew at an explo-sive rate in the early 1980s un-der the controversial chairman-ship of Mr Charles Knapp and was brought under federal con-trol in August 1984 after a run on its deposits which required nearly \$70n of temporary mon-

Since the rescue, the government-appointed management has turned up huge deficiencies in FCA's capital and loan loss

non-performing assets, FCA's balance sheet still contains at least \$1.38bn of questionable loans, in comparison with net

worth of only \$140m.

A Ford takeover would probably involve the car company injecting at least \$1bn of new capital into FCA, in exchange for an agreement from the Federall Savings and Loan Insurance Corporation, which provides insurance arrangements for the savings and loan industry, to absorb the bulk of FCA's loan

Arrangements would also have to be made to repay \$2bn of outstanding loans to the Federal Home Loan Bank of San Francisco, but Ford would benefit from an estimated \$1bn worth of unused tax losses with-

Traded options are the fastest growing markets in commodity and financial futures for good reason.

They offer high profit potential yet risk is limited.

To these advantages GNI, as leading U.K. brokers, adds the expertise and up-to-the-minute information of its Traded Options Desk and Options Bulletin Service.

Call us on 01-378 7171 or post the coupon for a free copy of our Options Guide and latest Bulletin.

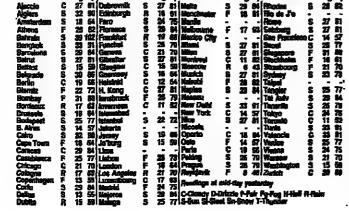


FREE OPTIONS GUIDE AND BULLETIN ---

To: Mark Evans, GNI Ltd., Colechurch House, 1 London Bridge Walls, London SEI 2SX, Telephone: 01-378 7171. Or Joy Grey, GNI (Jersey) Ltd., 37 Hill Street, St. Helier, Jersey, C.I. Telephone: 0534 79661.
Please send my free Options Guide and latest Bulletin.

FIRST IN FUTURES GNI LTD., WITH OFFICES IN LONDON AND JERSEY,

IS A MEMBER OF THE GERRARD AND NATIONAL GROUP.



## Britain to close 3 Iranian arms procurement offices

Continued from Page 1

Minister, made no mention of fer to observe an undeclared

the issue in an address to the ceasefire while an independent General Assembly yesterday, inquiry took place into the oricalling instead for continued, gins of the war remained open,
endeavours to implement the and that Iran would accept the
Security Council's "ceasefire
call.

Very the also reiterated a threat call ever, he also reiterated a threat to retaliate for Monday's US atthat it had not closed the door tack on an Iranian vessel allegon a negotiated settlement deedly laying mines in the Gulf, spite its president's fiery warning that involvement could speech on Tuesday. Mr Khamenel told reporters that Iran's of Washington.

### Nicaragua ends ban on radio Continued from Page 1

Nor was there any mention of how the ceasefire was to be in-

dependently verified.

The Cantras, for their part, dismissed the government's moves as 'trickery' and called for increased attacks on the enfor increases attacks on the en-emy. The rebels' Radio Libera-cion said the measures were aimed at hoodwinking interna-tional opinion and branded Or-tega as 'a little Communist dic-tator.'

Yesterday the House of Rep-resentatives approved a \$3.5m package of non-military aid to

CONSULTANT

to £40,000 +

CONTROLLER

+ benefits Sweden/Den

TREASURY

c£27,000 +

CORPORATE

FINANCE £27,000 + car

RECENTLY

QUALIFIED

to £25,000 +

**OPERATIONAL** 

London besed

London

Berics

REVIEW

c£24,000

7-3055

Herts

MANAGEMENT

c£30,000 + car

benefits

The consultancy arm of a major professional practice seeks an experienced management consultant aged 30-40 to manage a variety of projects. Sharp-end experience within mar-

keting, production, engineering, planning or finance would be advantageous. Partnership prospects are excellent within the medium term. Ref: DES 450

Autonomous subsidiary of advanced technology pic seeks to strengthen its general management team by the appointment of a qualified accountant aged 26-35. A facility in either Swedish or Danish is imperative together with proven staff management and systems skills. The vacancy carries a very generous benefits package.

A qualified accountant aged 30-40 who can demonstrate experience in treasury/cash flow management and control is urgently sought for this newly created role with a very profitable high technology manufacturer. An appreciation of commodities, foreign exchange and the workings of an industrial group would be advantageous.Ref: MJH 292

Blue-chip financial services group seeks a qualified graduate accountant for their international linence and planning division. As manager you will supervise the development of information systems for the overseas operations and head special projects involving acquisitions and capital appraisals. Career opportunities for ambitious candidates are excellent.

Dramatic growth by this international manufacturing and marketing organisation has created the need for a high-calibre Chartered or Certified Accountant. The position covers a broad spectrum of accounting activities in-

cluding systems development, consolidations and analysis. Outstanding prospects and benefits including relocation assistance where appropriate. Ref: AC 298

Several of our most influential clients currently

require accountants with industrial or commercial backgrounds for high-profile project/audit roles. Exceptional communication skills plus a willingness to travel extensively are of prime importance. All roles offer exceptional career possibilities to ambitious accountants.

# INTERNATIONAL APPOINTMENTS Phillips & Drew turns to Japan for economist

PHILLIPS & DREW, the London-based stockbroking subsidiary of Union Bank of Switzerland, became famous in Tokyo last year for poaching virtually the entire equity research department here of W. I. Carr, another London-based broking house. Now it is poaching from the Japanese as well. Earlier this month, Mr Akio Earlier this month, Mr Akio Sccurities Research Institute the offshoot of the Japanese securities house, joined the firm's Tokyo office as its chief

# Barings boosts US bids side

BARINGS, the British merchant He was chairman of Kidder

aging director and chief executive of L. F. Rothschild Inter-

### Change of president at Bank of

Montreal

MR MATTHEW BARRETT, 43 and Irish-born has been appointed president of the Bank of Montreal, Canada's second largest chartered bank, in suc-cession to Mr Grant Reuber, 60, who has stepped up to deputy chairman.

The Bank of Montreal, which

The Bank of Montreal, which owns Harris Trust in the US and recently bought 75 per cent of Nesbitt Thomson, one of the leading Canadian securities houses for C\$292m (US\$222m), is also making other senior management changes. Mr William Mulholland, 61, remains Chairman and Chief Executive, Mr Barrett joined the bank in 1962, at 18 in London, and became an executive vice presi-

BARINGS, the British merchant bank with extensive operations in the Far East, is seeking to boost its involvement in US ness, and joined the group nangement committee a year ago ness with the appointment of Mr as the firm acted to resolve a spate of insider trading of Baring Brothers Inc, its New York corporate finance offishoot.

Mr Younes, aged 48, takes up the new post next month, after having departed in February from Kidder Peabody, the Wall Street investment house controlled by General Electric, the widely diversified, Connecticut high technology electrical concern, which has initiated wides a spointed Mr Richard C. Jackson an administrative man
He was chairman of Kidder aging director and chief executive of L. F. Rothschild International, based in London, He will be responsible for non-US businational, based in London, He will be responsible for all European operations and will operate from the firm's London office.

Mr Jackson spent 23 years with Citibank in various positions in Europe and the Far East, most lately in London the firm's London office.

Mr Jackson spent 23 years with Citibank in various positions in Europe and the Far East, most lately in London the firm's London office.

Mr Jackson spent 23 years with Citibank in various positions in Europe and the Far East, most lately in London the firm's London office.

Mr Jackson spent 23 years with Citibank in various positions in Europe and the Far East, most lately in London the firm's London office.

Mr Jackson spent 23 years with Citibank in various positions in Europe and the Far East, most lately in London the firm's London the firm's London office.

Mr Jackson spent 23 years with Citibank in various positions in Europe and the Far East, most lately in London the firm's London the firm's London office.

Mr Jackson spent 23 years with Citibank in various positions in Europe and the Far East, most lately in London the firm's London the f

## **Bank Leu nominates** its new chairman

BÝ JOHN WICKS IN ZURICH

BANK LEU, of Zurich, has nominated Professor Kurt the governing board. It was Schiltknecht, currently head of the management committee of the Finnish-controlled Nord-finanz-Bank, also of Zurich, to succeed Mr Arthur Fuerer as academic background, carrying chairman.

Mr Fuerer, chief executive of Nestlé before taking over the board chairmanship at Bank



Professor Kurt Schiltknecht: set to take over chair of Bank Len chairmanship

Leu, recently announced his intention to resign next March, for personal reasons.

Professor Schiltknecht joined Nordinanz-Bank in 1994. He had formerly been chief economist at the Swiss National

economist at the Swiss Manuelle Bank, leaving there after having

Since 1981, Seagram Inter-national's sales have grown from US\$870m to \$1.4bn, and at the end of the last fiscal year

He had previously had an academic background, carrying out macro-economic research at the Federal Polytechnic in

Zurich, the Organisation for European Co-operation and Development, and the Wharton School in Philadelphia. He still 'lectures at Basle University.

\* \* \*

SEAGRAM COMPANY, the Canadian concern which is the world's largest distiller of spir-

its, has announced the appoint-ment of Mr Edward F. McDon-

nell, 52, as executive vice president, international. He also holds the title of president of Seagram International, the divi-

sion t hat was organised in 1981, the year Mr McDonnell joined Seagram, to look after the group's operations abroad.

represented 46 per cent of total Seagram sales. Seagram International has affiliated companies in 25 coun-

Before joining Seagram, Mr McDonnell served as executive vice president of the Pillsbury Company and President of its

international group.

# Accountancy Appointments

HUDSON SHRIBMAN THE COMPLETE FINANCIAL SELECTION SERVICE

Vernon House, Sicilian Avenue, Landon WC1A 2QH. Tel: 01-831 2323

## Health Care Professionals FINANCIAL MANAGEMENT

consultancy within the NHS and the independent bospital sector, both in the UK and overseas. We now wish to appoint an outstanding financial manager to contribute to the significant growth of our practice. The key requirements for this appointment, which will be based in London, are:-

- a good degree and a recognised accounting qualification
- 4-5 years broad experience in financial man
- line management experience highly developed analytical skills ----
- the ability and personality to work in a competitive,

Experience of working in the independent hospital sector, overseas, or consultancy would be an added

We offer excellent promotion prospects, a very competitive salary, large company benefits, and a stimulating environment in which self starters flourish.

Please send CV, including remuneration history; quoting ref. PS/SE7/L to Mike Coney.

### clearly demonstrated achievements KPMG Peat Marwick McLintock

**Management Consultants** 1 Puddle Dock, Blackfriars, London EC4V 3PD

# HASSOCIATES A Division of Recruitment Holdings Ltd

Accountancy Recruitment Consultants

# FINANCIAL DIRECTOR

Manufacturing

c£25.000 + Benefits

Avon/Wiltshire

Applications should be made in writing to A F Roberts, Director, at the earliest opportunity.

Our client is a profitable major PLC whose success has been achieved by dynamic expansion both organically and by acquisition. A new phase in its corporate development has created a need for an

exceptional individual to make a valid contribution as Financial Director of a substantial manufacturing subsidiary. Aged 30-40, professionally qualified, with a background in the

manufacturing sector you should be able to play a strong role in the development of systems to interface financial and manufacturing You should have first rate managerial skills and enjoy the challenge

of making a strong personal contribution to the commercial development of the company's operations. The remuneration package includes base salary cf25,000, profit related performance bonus, prestige car, PPP and relocation expenses

18 Exeter Street, London WC2E 7DU

Telephone: 01-379 6668 (24 hours)

### Young **Financial** Accountant

with man-management abilities

West London £17,500 + Car

MANAGEMENT

The Textile Rental Division of a major company wishes to recruit an Assistant Financial Accountant.

The person filling this position will be required to take responsibility for the production of the monthly accounts for a fast-growing multi-location business. The Assistant Financial Accountant will need to control and motivate a team of 20 handling all aspects of financial accounting in an often pressurised environment.

Aged around 30/35, and qualified (or very close to), candidates must have had relevant experience in a large computerised organisation.

Salary up to £17,500 + Car, BUPA and comprehensive benefits will produce an attractive package and there are genuine prospects.

Please send CV to Sue Kellaway, Link Management Selection, 24 Buckingham Gate, London SW1E 6LB. Telephone: 01 834 3777.

# Assistant Group Controller

West London

In the world. It is a \$1 bn multi-national company with approximately 30 subsidiaries worldwide. The recent transfer of the for a high calibre group finance team.

c.£35,000

organisation's financial headquarters from the US to Europe has created the requirement As part of this team the appointee will manage a group of qualified staff and be responsible for a major part of the financial activities of the Group's operations. Prime tasks will be to develop the organisation's

Our client is one of the largest dedicated

IBM compatible computer peripheral suppliers

+ Car financial and accounting systems in line with progressive business needs, and to co-... ordinate the provision of all internal and statutory information for the Group.

The successful candidate is likely to be a Chartered Accountant who has achieved a record of success within a large firm

experience gained outside the profession. Aged around 30-35, ideally you will have worked in a group headquarters role with direct experience of US GAAP and SEC reporting. Personal abilities should include drive, initiative, good man-management skills and a well developed commercial This is an outstanding opportunity to

background. This will have been

complemented with at least 3 years

move into a fast-moving, hi-tech environment giving prospects for promotion within two years.

... Please reply in-confidence, giving concise career, personal and salary details to: Judith Richardson, Ref. EP952. Arthur Young Corporate Resourcing, Citadel House, 5-11 Fetter Lane, London EC4A 1DH.

Arthur Young Corporate Resourcing A MEMBER OF ARTHUR YOUNG INTERNATIONAL

# Tax Advisor

## **International Engineering** and Construction Group

London

c. £25,000+Car

Our client is a well known respected name in the engineering and construction industry. The company has achieved impressive and sustained worldwide success from its ability to innovate and adopt new techniques within a highly competitive and rapidly changing market. They now

seek an additional specialist to assist their high profile team. The position is viewed as a key appointment involving specific project work and UK and international

tax compliance and planning. The successful candidate will be a graduate ACA

strong interpersonal skills, are self-starters and have the potential to progress to future management positions within the group. For further information, contact Chris Nelson on

from a major firm of accountants with developed

accounting and tax skills. It is essential that applicants have

01-831 2000 or write to him at the Taxation Division, Michael Page Partnership, 39-41 Parker Street, London WC2B 5LHL

Michael Page Partnership

International Recruitment Consultants London Bristol Windsor St. Albans Leatherhead Birmingham Nottingham Manchester Leads Glasgow & Worldwide A member of Addison Consultancy Group PLC

# **Financial Director**

North West

Package c£32,500 plus car

Our client is a highly successful, major British engineering plc, with diverse interests at home and overseas. A recent change in organisation has created the need for an experienced Financial Director to take responsibility for a finaltimillion division of subsidiary companies, to oversee their financial management and to play a formative role in the next stages of development. Working closely with the Divisional Chief Executive, the successful applicant will be expected to

make a broad contribution to the operation and progress of Candidates, probably in their early forties, graduates and fully-qualified CA or CMA's, must have a successful track-

The second second

record of top-level finance management, preferably in a divisionalised manufacturing or contract engineering environment. Experience of sophisticated management information systems, acquisitions and divestments and overseas operations would be useful. Well-developed interpersonal skuls are essential.

The initial remuneration is expected to be around £32,500 plus car and other large group benefits. Relocation assistance will be available if required.

To apply please send full career details, together with current salary, or telephone for an application form to: Ross Moure,

PA Personnel Services

Fountain Court, 68 Fountain Street, Manchester M2 2FE. Tali 061-236 4531



SG Warburg Group plc is one of the leading UK financial institutions. Based in London, it has offices in the Far East and the US as well as a strong presence in Continental Europe and Australia. The group's activities embrace merchant banking; securities issuing, trading and research; and asset management.

The group is seeking a number of outstanding young accountants to join its Finance division where there are opportunities to be involved in a wide

Applicants should be qualified accountants who are either currently working in a major accounting firm or who have had experience outside the profession, probably in the financial services sector. An above average track record, both academic and professional will be accompanied by good inter-personal skills and business acumen. Please write in confidence, enclosing a CV, to Cathy Rowan, quoting reference 57374/2.

# KPMG Peat Marwick McLintock

Executive Selection and Search 9 Creed Lane, London, EC4V 5BR

ability to motivate staff are prerequisite for this allembracing role within a welland growthorientated London practice. Newly qualifieds also welcome. Call David Paton, 734 4836 Finance Recruitment.

from entrepreneurial owner managed businesses, through international subsidiaries to





Thames Valley

Peat Marwick McLintock need little introduction. As the largest national firm of Chartered Accountants they have a well earned reputation for As market leaders in flotation

and management buy-out services, they are well-placed to offer the range of experience you are seeking at this critical stage in your professional career At the centre of the dynamic

Thames Valley, PMM's Reading office is one of the fastest growing in the UK firm with over 120 professional staff and a fee income increasing at 20% pa.

This growth, together with

ambitious expansion plans, has created new openings at Senior, Supervisor, Assistant Manager and

As part of a close-knit department your clients would range

KPMG Peat Marwick McLintock

### ACCOUNTANT

Over-peny two-partner accountancy practice seeks accountant to assist on's part-time or full-time basis. Long-term arrangement may be able after trial period Practice experience not essential

Howard Parsons & Associate 5 Upper Tachbrook Street Victoria, London SWIV 15N Tel: 01-931 9888

### PA TO PARTNER £19,000 + PARTNERSHIP **PROSPECTS**

Energy, resourcefulness, allround practice skills and the

PMM's general practice approach. distinctive among big 8' firms, provides broad based experience in

advisory and tax services, as well as audit. The range of services offered

by PMM ensures that you have an invaluable opportunity to increase the breadth of your experience as a

For ambitious ACA's prepared to run hard in the fast track success will

backed all the way by an outstanding professional education programme. A very competitive package is offered including a car at Manager level.

All this adds up to some of the very best opportunities open to you leave a researcheries continued.

In an area experiencing continued

economic growth and offering excellent sports, leisure and cultural

of an entrepreneurial team committed to success, telephone or

write to Sue Rossiter, Outside office

If you are newly qualified or have up to 4 years post qualifying experience and would like to be part

be rewarded by rapid career advancement. And you will be

Chartered Accountant

**Executive Search Division** 

FALAUL accounts remager with experience to between Loudso NO, US-341 5656 x210

### This is an expanding and successful retail group with turnover of more than £100 million, 2500 employees, and over 100 outlets in both the High Street and in large out of town locations in the UK. There are also extensive overseas operations with 45 retail outlets in 10 countries from the Caribbean area to the Far East, Indian Ocean and Pacific Regions.

Retail

it now seeks a Group Financial Controller, who, reporting to the Group Financial Director, will manage and control the financial function for Head Office and the UK trading companies comprising a department of some 60 people. Key tasks will be to re-establish and re-organise this role to meet future requirements, and to effect substantial improvements in the quality of financial information through better accounting and management techniques.

Group financial controller

Outer London/North Surrey, c £30,000

Ideal candidates will be Chartered Accountants, likely to be over 35 with considerable financial management experience in retail or in fince in a substantial group. The ability to fit in with a quietly determined management style as well as the leadership qualities vital to managing in a time of growth and

It is envisaged that the successful candidate will be appointed a Director of the principal UK trading company within two years, and will succeed the Group Financial Director when he retires.

Terms and conditions include a non-contributory pension scheme, a share option scheme, a car and relocation expenses where appropriate. Please apply in confidence, with a devilme telephone number, to Gregory TM Hinds, Ref. GH748.

Coopers &Lybrand Executive Selection

Coopers & Lybrand Executive Selection Limited Shelley House 3 Noble Street London EC2V 7DQ 01-606 1975

# **Chief Accountant**

c£25.000 + Car

Commercial Union is one of Britain's leading international insurance Companies. Relocation of the reinsurance side by the Company from the City to Essex necessitates the recruitment of a new Chief Accountant.

As a key member – through a sizuable department – of the management team you will have total responsibility for providing a full accounting service to the fishesurance Company – which is a 100% aubsidiary of Commercial Union Assurance Co. PLC. The Company transacts reinsurance business in all branches – including life – in most countries of the world.

You will be involved in the formulation of the Company's financial and trading policies and for the integration of the Company's accounting systems. The ability to run the department on your own initiative is essential and the role offers ample scope for future career development.

A Qualified Accountant you should have a proven track record in financial menagement at senior level – ideally involving knowledge of the reinsurance business. An understanding and aptitude for EDP technology is essential as is the ability to lead and motivate staff so as to meet crucial

Salary will reflect ability and experience. Excellent benefits are those expected of a major financial

Please write for an application form, to: Elsie Duggins, Personnel Department, Commercial Union Assurance Co. P.L.C., Commercial Union House, 69 Park Lene, Croydon, Surrey CR9 18G.

CU is an equal opportunities employer.



# Newly Qualified — First Move

major financial group

### **Berkshire**

This is an outstanding opportunity for a recently qualified Chartered Accountant to gain commercial experience. A substantial division of one of the UK's most powerful financial groups, our client is currently developing an overall information technology and systems strategy which will enable it to capitalise on its dominant position and provide further flexibility in a

MKA SEARCH INTERNATIONAL LIMITED

London, Maldenhead, Worcester, Leeds

In conjunction with this, the company is establishing a small team to produce essential reports on the various systems currently in operation.

As a key member of this tearn, you will review, evaluate and make cost

c£20,000 + mortgage etc

effective recommendations on improvements. This will provide an insight into all aspects of the division's activities. The size and diversity of the group's many Interests will ensure that on completion of this project there will be extensive accounting and systems development opportunities.

The very competitive remuneration package includes a low cost mortgage, non-contributory pension and relocation assistance where appropriate.

> Please write with full career details or telephone David Tod BSc FCA quoting reference D/649/CF.

Management 125 High Holborn London WC1

## **Assistant Financial Manager** - Analysis & Planning

In Fortune' magazine's latest survey of America's most admired companies, the pharmaceutical organisation Merck & Co. was ranked No. 1. The success of the group as a whole is reflected in the success that we are having in the U.K. Expanding continually, we are one of the country's leading manufacturers and suppliers of prescription drugs.

operate combine to create unique problems. Many of these problems have a profound financial impact and we are now looking for a qualified accountant with at least 3 years' post

Working with a high degree of autonomy, and supported by a small, specialist team, you will be responsible for analysing

and interpreting the financial information required by our most senior decision-makers. You will also be expected to submit regular reports to our parent company and prepare profit/operating plans for our line managers.

With excellent communication skills and proven supervisory abilities, you will, ideally, have a good understanding of US accounting procedures and some experience of working for a US multi-national. A familiarity with PC Systems is also

In addition to a salary of c£20K, an attractive benefits package and relocation assistance, where appropriate, we can offer genuine prospects for further career development

within the group. Piesse send a full cv to Bill Griffiths, Personnel Department, Merck Sharp & Dohme, Hertford Road, Hoddesdon, Herts EN11 98U. Tel: (0992) 467272.

# Project Professional

Financial control of major IT programme Financial services — City package c.£30,000

The hallmark of this large UK financial services group's success is its ability to identify new, high-potential markets and operate within them profitably. The scale and complexity of the business continues to grow and this demands tight financial control over its major, innovative, mformation technology programm

This growth has created an excellent career opportunity within the financial function. This key role will offer high levels of responsibility and visibility with constant liaison with the project management teams and senior management. Besides providing project information and reports against plans, there will be scope to develop project financial control

accountant, ideally aged 27 to 35, with a first-class academic and professional record. Proven success in the financial management of major projects in, for example, the IT, engineering or oil sectors is essential. Experience of mainframe and microcomputer systems and a knowledge of Artems or other project financial control systems are

A very attractive package, including a salary in excess of £25,000 together with subsidised mortgage, profit share, pension, preferential loans, BUPA and other banking-related benefits, is offered.

To apply, please send your cv by 5th October, indicating current salary, to Fiona McMillan, Ref: 1698/FM/FT.

systems.

The requirements are for a graduate qualified. PA Personnel Services

> Executive Search - Selection - Psychometrics - Remuneration & Personnel Consultancy Hyde Park House, 60a Knightsbridge, London SW1X 7LE. Tel: 01-235 6060 Telex: 27874

Provide support for our most senior decision-makers

The pharmaceutical industry is a challenging environment within which to work. The level of investment and the time-scales involved in the development of new products and the legislative and regulatory framework within which we qualification experience in a relevent position to join us as Assistant Financial Manager - Analysis & Planning.

> MSD MERCK

### FINANCIAL PLANNING AND CONTROL EXPANDING FINANCIAL SERVICES GROUP Head Office - City

Division.

to £30,000 + car + benefits

This career opportunity arises within a major U.K. Banking and Financial Services Group employing over 28,000 people. The group is achieving continuing income and profits growth both through the expansion of its core business and by diversification into

Within the Group's Finance function, the successful candidate will be responsible for a small team of analysts and will play a key role in the group's management information function. Responsibilities will include monitoring the performance of group companies, co-ordinating budgets and plans, and implementing improved control systems to facilitate decision making at board level.

Candidates, preferably aged 30-35, must be qualified accountants combining highly developed interpersonal shills with high level exposure to sophisticated financial controls in a major group's headquarters. Financial services experience would be an advantage but is not essential.

Salary is negotiable to £30,000. In addition this very attractive package includes a carmortgage subsidy and non-contributory pension. Please send a comprehensive career resume, including salary history and day-telephone number, quoting ref. 2841 to David Nelson, Executive Selection

Thavies Inn House, 3/4 Holborn Circus, London ECIN 2HB. Tel: 01-353 7361

itroller.

Con Color of the

and noting and and

Lumber of September

 $||f_{i,j}(T_0)|| = \sum_{i=1}^{n} \frac{|f_{i,j}(T_0)|}{|f_{i,j}(T_0)|} \frac{|f_{i$ A December of the second

- 11-11/2 12 DE 1999 The second secon

The state of the s

またに対けた 対位の接続

The first section of a magnificant

OOPT

The second of th

- 30 - 2 - 20

OFFERS

1 July 122

9-30 T

-

O D

2、安全的现在分词 The state of the s

ACCESSED.

### **EQUITY PARTNER** - CORPORATE ADVISORY SERVICES

FCA's 35-45 in Public Practice/ Merchant Banking/ or Financial Services

From £50,000 Midlands

Our client is a "top eight" firm of chartered accountants seeking to recruit an Equity Partner to take responsibility for developing the firm's Corporate Advisory Services in

The role will embrace client advice in the following areas: Stock Exchange Class 1 circulars, long and short form reports, pre flotation investigations, USM flotations, Management Buyouts. Mergers and Acquisitions, Raising of Finance including BES schemes, Business Planning and Valuations.

Candidates (male or female) should be providing all or most of these services at partner/director level (or exceptionally at manager level close to partnership appointment) in public practice, merchant banking, stockbroking or other financial services corporate finance environments. Candidates should obviously have the personal and technical qualities to fill this role plus the proven ability or potential to take a key role in marketing the firm's Corporate Advisory Services to in-house clientele and throughout the Midlands to new potential clients.

For more information, please contact George Ormrod B.A. (Oxon) or Stephen Hackett B.A. (Oxon) on 01-836 9501 or write with copy of your CV. to Douglas Llambias Associates Limited at our London office quoting reference no. 8019.





ABERDEEN EDINBURGH GLASGOW DOUGLAS LAMBIAS ASSOCIATES LIMITED, 410 STRAND, LONDON WCZR ONS

### FINANCE **MANAGER**

New Company - New Technology Launch Salary + Bonus + Share Options

A new, substantially funded company, based in West London, has just been founded to exploit in Europe some new industrial process technology, well proven overseas, in a large but fragmented marketplace.

The initial sales, marketing and technical team is already in place and enough progress has already been made in the market to demand a full-time finance executive to

The new finance manager will be required to control the new operation, look after its cash and do its books - but, whilst ensuring that these matters are tacked in the most sophisticated way, he or she can also look forward to the prospect of supporting the Chief Executive in the acquisitions in the UK (and later in France and Germany) which are part of the company's growth strategy. There is every opportunity to grow with the company.

The man or woman recruited will be professional qualified, unikely to be much over 30, experienced in the audit and controllers function and with a good knowledge of treasury and corporate finance. An ability to speak French would be a great advantage - and an international outlook at least is vital.

The Company's view of remuneration is that it should be heavily centred on results. Base salary therefore is unlikely to be more than £20,000 plus a car and medical insurance, but substantial share options are available, plus a performance-related bonus. Relocation expenses

Please send a brief c.v. quoting ref 402 to...... T. L. Roberts, Director, Associates in Advertising, Columbia House, 69 Aldwych, London WC2B 4DX.



# Manager Group Audit

c.£35,000 + Car

This is an important new role with high visibility at the centre of one of the largest UK multinationals.

The manager will be responsible to the Director of Audit for

bringing together and leading a small high calibre central team which will provide a centre of specialist skills to address a wide range of major issues which occur on a world-wide basis; and to provide a lead in establishing standards and developing the audit function

Applicants should be up to date and well versed in audit and investigations as a result of holding a senior audit position in a major multinational group or a large accountancy firm. Sound management and presentational skills are essential in addition to technical

> Age guideline early-mid 30's. Location – W. London. Please apply in confidence quoting ref. L 324 to:

Brian H Mason Mason & Nurse Associates I Lancaster Place, Strand London WC2E 7EB Tel: 01-240 7805

Mason

Selection & Search

# Senior Analyst Financial Analysis & Strategy

£20,000 -£25,000 + Car

Memorex is the world's largest supplier of plug compatible computer peripherals, supplying IBM mainframe users with high quality hardware. It is a \$1 bn multinational company with approximately 25 subsidiaries worldwide.

Following their recent management buy-out and the creation of a new independent Memorex, the company has transferred its world financial and administrative headquarters to Europe. This exciting transition has created the need for a new high calibre Group. finance team which can take the lead in establishing a sound, business-driven finance function for this fast moving, billion dollar hi-tech business.

The appointee will be a senior member of Memorex's Financial Planning and Analysis team. Working closely with senior Group executives and overseas business managers, the Individual will be responsible for analysing and interpreting the results of the businesses in the Group. In addition, he/she will carry out high level ad hoc projects, for example, the evaluation of a product's performance,

the review of new business alternatives, acquisitions, or one-off investigative exercises to support major business decisions.

The successful candidate is likely to be in their late 20s/early 30s with two years relevant experience, including excellent financial analysis skills, acquired either through an accountancy/finance background, or possibly an MBA. You will also need a sound commercial and business grounding, ideally gained in the hi-tech sector with the ability maturity and confidence to work at the most senior levels in the organisation. For a self starter, with energy and commitment, this is an outstanding opportunity to join a major multi-national at an early stage in its development, where you can have a real impact on the shape of the future.

Please reply in confidence, giving concise career, personal and salary details to:

Sarah Orwin, Ref. ER954, Arthur Young Corporate Resourcing, Citadel House, 5-11 Fetter Lane, London EC4A 1DH.



London

Arthur Young Corporate Resourcing

A MEMBER OF ARTHUR YOUNG INTERNATIONAL

# FINANCIAL CONTROLLER

L O N D O N

CIRCA £30,000 + BENEFITS

The Eurobond subsidiary of a major financial services group requires a financial controller to develop and take responsibility for the entire accounting and compliance functions within the company. The position offers considerable scope for career development within the group as a whole. The successful applicant will be responsible for:

- The overall production and internal andit of company accounts.
- The establishment and administration of appropriate systems enabling the company to meet its reporting requirements under the Financial Services Act.
- The continuing computerisation of the company's
- Budgeting and control techniques within operational arras.

Candidates, preferably in their early 30's, should be fully qualified accountants, offering several years' experience in the securities industry.

They will need to demonstrate a sound knowledge of computerised accounting systems and hardware. Multi-market and multi-currency experience is also

Please reply in the first instance, enclosing a full CV, to:

> **BOX NUMBER A0674** Financial Times, Bracken House, 10 Cannon Street, London BC4P 6BY

### CORPORATE FINANCE — £30,000

Successful City-based accountants require a young entrepreneureal ACA, who has the dynamism and initiative to create profitable business ventures utilising clients substantial funds.

Please contact: David Paton 01-734 4836 FINANCE RECRUITMENT, EXECUTIVE SEARCH DIVISION

# **GROUP FINANCIAL** DIRECTOR

Torquay Package c.£30,000 + car + benefits

The Sutton Seeds Group is the largest producer of packaged seeds in Europe. Well established and a successful household name in their own right, they are part of a major European Company and have plans for future diversification and continued growth.

As group financial director, you will operate as a member of the senior executive team and will be expected to make a significant contribution to developing business strategy at the highest level. Responsibilities are varied and include ensuring overall effectiveness of the finance department, overseeing the further development of existing computer systems and participating in decision making at both an operational and strategic level.

A qualified accountant aged around 35 and probably looking for your first main board position, you will be able to demonstrate a high level of technical expertise and commercial awareness. You should have extensive experience of operating at a senior management level and will have been using your financial skills to assist in effective business decision making. Excellent communication skills are vital as is the ability to identify business opportunities and make things happen.

Generous relocation assistance will be provided if appropriate. Please reply in confidence, quoting reference 147, to John Walker.

### KPMG Peat Marwick McLintock

Executive Selection and Search 15 Pembroke Road, Clifton, Bristol BS8 3BG

# CHIEF ACCOUNTANT

PROJECT MANAGEMENT

Berkshire

circa £25,000 plus car etc.

Our client is a major international firm involved in major capital A chief accountant is required to manage the day-to-day activities of

an accounts department. Regular reports of major individual projects will need to be prepared as well as regular monthly management and financial accounts. It is particularly important to be able to draw the attention of senior management to the financial implications of action to be taken. There will also be a need to become involved in the design of

Applicants, probably under the age of 35, will be qualified accountants with sound technical skills and some management experience. Knowledge of cost control in a project management environment will be most useful. There will be opportunities for advancement after a few years.

Please write to Michael Ping, in confidence, enclosing a detailed curriculum vitaeland quoting reference F/048/P.



Ernst & Whinney Executive Recruitment Services Becker House, 1 Lambeth Palace Road, London SE1 7EU

# **Management Consultancy**

BUSINESS ADVISORY SERVICES

LONDON/

HOME COUNTIES

c£25.000+

Car+Benefits Moores & Rowland Management Advisory Services is one of the UK's leading Consultancies with offices located in London and Hertford.

Due to continuing success and expansion, the Business Advisory Division now need to appoint an additional consultant. The main responsibilities will be in the areas of raising finance, investigations and the preparation of business plans.

Candidates for this appointment will be qualified Accountants aged around 30, who have previous experience in Corporate Finance/Development, gained in a medium or

Please send a full CV with handwritten covering letter to Mr. R. N. Collier quoting

**MOORES** 

50 St. Andrew Street, Hertford, Herts. SG14 1JA

MOORES & ROWLAND MANAGEMENT ADVISORY SERVICES LIMITED

ACCOUNTANCY **APPOINTMENTS APPEAR EVERY THURSDAY** 

Financial Software

£25,000 + Car!

Retail Accountant

£25,000 + Car!

or write to: HMS Recruitment,

LONDON EC2M 7LA

£20,000!

Sales ability with thorough accounts experience! In depth computer training given! Excellent prospects with this dynamic expanding col

First move from the profession! Excellent grooming ground for Financial Directors post! Big 8 background PPP! Subsidised canteen!

International Audit Post

70% travel! Prospects to Financial Accountant! 5 weeks holidays!

Call NOW on 01-638 2683

5th Floor, 18/25 Eldon Street,

Consultants



# FINANCIAL CONTROLLER

Beds. circa £25,000 + car

Part of a multi-national engineering organisation, our client is engaged in the design and manufacture of capital equipment for both the home and overseas markets. Following a period of major investment and restructuring, this £40m turnover company is in the process of launching its new product range to support profitable growth.

The Financial Controller will be responsible for all aspects of financial reporting and analysis, forward planning, cash management and cost analysis. The focus of the role will be on establishing and maintaining the high level of information and control expected of the company. In particular, there is a need to enhance computer-based systems and procedures and ensure management attention of the key business issues.

Applicants must be qualified ACMA's with at least five years in a line management position in manufacturing industry. Exposure to standard cost, MRP and contract cost control procedures is desirable. Good inter-personal skills should be backed by the maturity and commercial awareness necessary to make an early contribution at this important stage of the development of the company. Relocation assistance will be given, where

appropriate. Our client will have sight of all applications and candidates should, therefore, indicate any companies which they do not wish to consider. Please reply, in confidence, with full career details and quoting reference N4057 to Cathy Rowan,

career development and a significant contribution

The successful applicant for this position will

to the profitable development of the business is

management and communication skills and who

must be willing to travel. The position will demand

a hands-on approach and experience in contracting, together with the management and development

of computer dystems will be an advantage.
Please forward full C.V. including a day-time

Arthur Young Management Consultants

telephone number to:

be a chartered accountant, aged 30 to 40, possessing strong commercial, technical



### **KPMG** Peat Marwick McLintock

**Executive Selection and Search** 9 Creed Lane, London EC4V 5BR

### FINANCE MANAGER FOR MANUFACTURING GROUP

To sit at the Finance Director's right hand

Up to £25,000 + car

Kent

The group employs 2,500 people and turns over about £250 million; profits are growing dramatically and the future looks assured. There are three manufacturing sites and two subsidiary service companies, spread across the country, and plans for the future are likely to involve the Finance Director in broad-ranging work which will distract him from day-to-day F.D. responsibilities. We have therefore been asked to find an industrially experienced and commercially able Chartered Accountant to act as his formal number two and to stand in in his absence. Major responsibilities will be the cash management and treasury function and the monitoring and consolidation of subsidiary company performance and accounts. Our ideal candidate, late twenties/ early thirties, will have good industrial experience and the intellect, interest and commercial flair to become involved in acquisition studies. Some awareness of taxation and company secretarial matters would be an added bonus. It's an unusually wide role with obvious career development potential. Please send career details to Robin Davies. quoting reference LI 7173A.

13/14 Hanover Street, London W1R 9HG. Telephone 01-493 5788.

Link International Search & Selection Ltd. -

# Group Financial Controller

North East

1000000

Our client is a well-established leader in the field of research, development and consultancy services to civil authorities and their consulting engineers throughout the U.K. and overseas.

Our client's plans envisage the finance director undertailing a broader role and consequently the company has created the post c.£25,000 of group financial controller. Reporting to the London based finance director and supported by + Bonus a professional finance team, you will be responsible for the finance division. Your initial personal responsibilities will be the development and improvement of management information systems and treasury matters, both of which will

require close liaison with other senior members of the management team and the executive

Norham House, 12 New Bridge Street West, directors. The job offers considerable potential for ecastie upon Tyrre NE1 SAD.

**Arthur Young Management Consultants** 

A MEMBER OF ARTHUR YOUNG INTERNATIONAL

# **Divisional Director of** Finance and **Management Services**

Negotiable senior executive package: South Coast

Our client is the UK operation of a major international financial services group. Rapid growth over recent years through effective marketing has resulted in the need for an exceptional individual to fill a newly created position.

The Divisional Director of Finance and Management Services will have overall responsibility for finance and DP and in particular will develop these functions to meet the increasing demands of the business. The successful candidate will be in a position to make a considerable impact on the performance of the Company.

A graduate, qualified accountant, possibly an MBA, you are likely to be aged 35-45 with several years' senior management exposure to financial services or another high transaction level environment. Experience of managing large computerised systems development will be essential. Personal qualities will include a high level of initiative, energy and a practical approach.

The remuneration package will not prove to be an obstacle to the right person. If you consider that you meet these requirements, please write - in confidence - with full career details including current salary to Nigel Bates FCA, ref. B34016.

MSL International (UK) Ltd, 52 Grosvenor Gardens, Loadon SW1W QAW. Offices in Europe, the Americas, Australasia and Asia Pacific





# OPTIMISE OUR I.N.T.E.R.N.A.T.I.O.N.A.L TAX POSITION.

Enterprise, Innovation, Efficiency, Three. key factors why Occidental is now a major international oil company with a worldwide turnover of over \$15 billion. In the UK we are the operators for three major oil producing fields, and are currently planning further developments. We are confident that we shall play a major role in the future of the UK oil industry.

To meet the challenge of the funite, we wish to appoint a Senior Tax Accountant to fill a key role in Taxation Planning and Analysis, Able to thrive - and work to tight deadlines in a stimulating business environment, you will be responsible for the preparation of US, UK, and Dutch corporate tax returns. You will also participate in the planning and forecasting in these three areas so as to optimise our international tax position.

We will rely on you to maintain and develop our computerised tax accounting and reporting systems, based on the latest developments in computer technology. Aged 30-50, you will ideally hold

US/UK tax qualifications and have at least 5 years' experience in UK/US taxation matters. Without formal qualifications, you will need at least 8 years' experience in this field. In either case, you need practical experience in the completion of US corporate returns. technical knowledge of US/UK tax returns, and involvement in international taxation. You will also be familiar with PC's and preferably have some knowledge of mainframe computers. Any exposure to the American or European oil industries would be extremely

This responsible position carries a total salary of c. £24,000 plus free medical insurance, free life assurance and a contributory pension. As a self-motivated professional and an effective communicator, you will be encouraged to develop your potential to the full, Because at Occidental, we know that our success is not simply the result of enterprise, innovation

It is the result of the creative professionals who work for us.

Please apply in writing, enclosing a full ov to, Clyde Sorrell, Employee Relations Department Occidental International Oil Inc., 16 Palace Street, London SWIE 5BQ.

# MBS plc Treasurer

### **Thames Valley**

MBS is the largest independent supplier of computer systems in the United Kingdom. A recent major acquisition has significantly strengthened the company's position in this market sector and it is now poised for rapid

As part of a planned programme of development and expansion they are seeking an experienced professional to establish a treasury function.

Areas of experience considered essential are exposure at a senior level to City based financial institutions, the establishment of new bank relationships, the implementation of treasury management and reporting systems, cash manage

c \$ 40,000 + Car

Great importance is attached to a professional approach and the position would appeal to Assistant Group Treasurers in major pic's who, seeking rapid career development would be attracted to an opportunity to head a

Candidates will be graduates in their mid thirties with either an accounting qualification and/or an MBA and should possess the strong personal qualities necessary for success in this role.

Interested candidates should write, enclosing a comprehensive curriculum vitae, in John Cockerill F.C.A.,

The Executive Division, Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH, quoting ref:451

Michael Page Partnership

International Recruitment Consultants London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide

A member of Addison Consultancy Group PLC

# FINANCE DIRECTOR

to £25,000 + bonus + car

The Triplex Lloyd Group is expanding. Rapid increases in sales and profitability have been achieved through a dynamic management approach to traditional businesses and through acquisitions. Current group turnover exceeds £110m.

A high calibre Accountant is now sought to join a 210m company with significant growth potential. Hillaldam Coburn is a highly reputable manufacturer and leading supplier of specialist door systems to the construction and building industries,

The successful candidate will make a major contribution to the future shape and direction of the business, at Board level A qualified Accountant, Chartered or ACMA, you will already have gained several years' experience as a head of function.

in a manufacturing company with a turnover of reasonable scale.

**Surbiton-Surrey** 

Cost and Menagement accounting experience should ideally be coupled with the knowledge of 'up to the minute' integrated computer based management systems.

Prospects for personal advancement within this progressive group of companies are first class. The salary will be negotiable to £25,000, a company car will be provided and there are excellent fringe benefits, including relocation assistance where appropriate. A generous achievement scheme will appeal to candidates intent on contributing heavily to business performance through profit and cash flow objectives.

Please write with full career details to: Peter Sturrock, Group Personnel Executive, Triplex Lloyd pic, Upper Church Lane, Tipton, West Midlands DY4 SPA.

## FINANCIAL DIRECTOR DESIGNATE

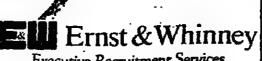
**PUBLISHING** 

Home Counties' to c.£26,000 plus car etc.

Our client is a well established medium sized publishing company, who is seeking to recruit a financial director designate. The appointee will have total responsibility for a sizeable accounting function and must be able to work effectively as a member of the senior management team and become involved in the commercial aspects of running the business.

Applicants should be qualified accountants with good staff management skills and experience of working in a changing computerised environment. Essential requirements are a commercial business awareness and the ability to support and influence other members of management. It is expected that the successful candidate must have the drive and personality to progress to the tole of finance director within twelve months of appointment.

Please send brief personal and career details to Douglas Mizon quoting reference F/038/A.



Executive Recruitment Services Becket House, 1 Lambeth Palace Road, London SE I 7EU.

### CONTROLLER

**Entertainment Industry** 

London - West End

Due to the continued growth of our UK and European businesses we need a qualified Financial Controller to further refine our accounting and control procedures.

The successful candidate will head our financial resource in the UK and have a significant input to future strategies and tactics.

Our company is a major multi-national force in the film, video and television distribution industry, with an impressive track record both at home and overseas.

Based in the west end of London the work environment is young, creative and highly entrepreneurial. The renumeration package includes a highly competitive salary plus BUPA,

pension and a company car. Candidates should write, in confidence enclosing a detailed CV to:

Box No. A0673, The Financial Times, 10 Cannon Street, London EC4P 4BY

cFF 350,000

## Finance Director (Designate)

### South West London

 $\frac{1}{n} = \frac{1}{n} \cdot \frac{1}{n} \cdot \frac{m_n \cdot m_n}{m_{n-1}} \cdot \frac{1}{n} \cdot \frac{m_{n-1}}{n} \cdot \frac{1}{m_{n-1}} \cdot \frac{1}{m_{n-1}$ 

11.15 A Land Page 1.500 50 0.0000

The State of the

The state of the state of

The second second

Charles in 1885, State

S to street and the

Our client is a young, dynamic Sales Promotion and Marketing Group with a turnover in excess of £6 million. The Group is entering an exciting new phase which will ensure substantial scope for future business development.

An opportunity now exists for an ambitous Chartered Accountant to join the existing management team as Financial Director

You will be responsible for a small team managing all aspects of corporate accounting, finance, data processing and administration. In addition, you will be actively involved in setting of

To£30,000 + Car

business plans, the development of business strategy and the appraisal of growth opportunities. Candidates, aged 28-32, should be Chartered Accountants with at least two years PQE, currently at manager level within a professional firm or in a successful commercial environment. Personal attributes should include strong communication skills, flexibility and committment. interested applicants should write, enclosing a

comprehensive Curriculum Vitae, to Barry A.
Ollier ACA, Executive Division, Michael
Page Partnership, 39-41 Parker Street,
London WC2B 5LH. quoting ref. 453.

## Michael Page Partnership International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide

A member of Addison Consultancy Group PLC

# **European Financial Controller**

Our client, the European distribution subsidiary of a US group that is one of the leaders in its field, has a turnover of some \$22 million and sells a variety of high-technolgy products in France, West Germany, Great Britain, Denmark, Holland and Italy.

They are now looking for a European controller who, in addition to the day to day tasks such as financial consolidation and budgetary control, will act as financial support to the general manager and local controllers.

The position is therefore one of business consultant as well as pure accountant.

Ideally, the candidates should be qualified ACAs in their early 30s with experience of working in an international group, preferably at corporate level. A strong commercial sense is essential, together with a total command of English and at least a working knowledge of French and business methods in France.

Interested candidates should phone Ivor N. Alex ACA in Paris on 33.1.40.70.00.36 or alternatively write to him at Michael Page Finance, 19 avenue George V, 75008 PARIS, enclosing a comprehensive curriculum vitae and quoting reference INA/1331.

### Michael Page International

Recruitment Consultants London Amsterdam Brussels New York Paris Sydney

A member of Addison Consultancy Group PLC

# **Group Finance Director**

## International operations

Central London

Our client is a privately-owned, diverse international business services group with a turnover in excess of £100m and an outstanding growth record. Current plans include further expansion into the European and US markets and a full Stock Exchange listing.

Reporting to the Group Managing Director, the Group Finance Director will be a key member of the Board and will make a major contribution to the commercial strategy of the group, ensuring that long-term development plans are successfully achieved.

In addition to directing the finance function, the appointee will have significant involvement in the evaluation of potential investments, appraisal of new business areas, and liaison with financial

of new business areas, and liaison with financial institutions in steering the group towards flotation.

c.£50,000

The position will appeal to commercially minded, entrepreneurial Chartered Accountants, aged between 35 and 45, with significant experience of managing the finance function in a similar-sized group or division, preferably in

Candidates should have an aggressive but pragmatic approach, with a strong outgoing personality, and be persuasive, self-confident and highly energetic.

The remuneration package is competitive and will include the usual executive benefits and the potential for equity participation.

Please send career details, highlighting your relevance to this appointment, to Frona McMillan, indicating current salary and quoting Ref: 1697/FM/FT.

### **PA Personnel Services**

Hyde Park Home, 60a Knightsbridge, London SW1X 7LE. Tel: 01-235 6060 Telex: 27874

# **Ambitious Accountants**

### major financial services group

**Central London** 

mid/late 20s

package £22-27,000

One of the largest and most influential financial groups, our client's substantial interests range from long established market leaders to innovative new businesses and spread right across the financial services sector.

The diversity and changing nature of these activities and the group's reporting requirements have created and will continue to create wide ranging career opportunities for ambitious young accountants. Initially working in a high profile central team, you

will review and appraise the group's activities, controls and information systems. This is an investigative brief providing a thorough insight into the many facets of the group's business and is a proven

stepping stone for progress at group or subsidiary company level. It is an exceptional opportunity to enhance your analytical and communication skills in a technologically advanced environment.

Applicants should be qualified accountants aged mid/late 20s, preferably with experience in a major professional firm and now seeking a first move into A competitive salary will be negotiated according

to age and experience and benefits include a subsidised mortgage, non-contributory pension and relocation assistance where appropriate.

e write with full career details or telephone David Tod BSc FCA quoting reference D/652/RF.

## Finance Director

Scotland Up to 220,000 + car + benefits package Part of a major engineering group, this wall established manufacturing company has a turnover in excess of £3m through investment in new products and facilities. Having responsibility for the finance function and all systems matters, the Finance Director will join an enthusiastic

The position will appeal to an accountant who is capable of developing new accounting, costing and reporting procedures as well as running an Accounts Department. Particular emphasis will be placed on developing improved financial information. You will also work closely with Sales and Manufacturing management to develop improved operating systems for the company.

Candidates should be aged between 30 and 40 with an appropriate accounting qualification.

The rummeration package will include a profit related performance bonus, car, PPP and relocation expenses

**Head of** 

**Corporate Research** 

Berkshire

Our client, a leading electronics and engineering company, seeks a self-motivated and enthusiastic individual to fill the newly created post of Head

Reporting direct to the Board, the successful

candidate will be responsible for a wide range of

assignments ranging from research of competitors' operations to the search for suitable companies for acquisition on an international basis.

He or she will probably have a formal qualification

in business and finance and some industrial,

business or other relevant experience. Principally, however, the candidate will be self-motivated in

the quest for information and capable of working

with external consultancies, agencies and other

A most attractive and realistic remuneration package will be offered to the right person.

initially, please send a brief career resumé,

quoting ref 1517 to: Trevor Austin, Binder Hamlyn

Management Consultants, 8 St. Bride Street,

Please write with full c.v. to: Position No. 788 **HC** Recruitment 14 Wilton Road Salisbury SP2 7EE Applications will be forwarded direct to the client.

Please enclose a separate list

application should NOT be sent.

of companies to whom your

of Corporate Research.

London EC4A 4DA

where necessary.



Algarve, Portugal

Famous for its golden sands, the Algarve stretches for over 150kms along the south coast of Portugal. The landscape changes from extensive beaches and rugged cliffs to picturesque fishing villages. It has a superb climate and extensive sporting facilities, while retaining many of its old traditions.

It is within this environment that our client, a UK Management Company, has developed a leisure and entertainments complex near to one of the oldest and most popular resorts on the coast. It is because this has been so successful so quickly that there is now a requirement for its first Financial Controller.

This multi-faceted business is varied and exciting. With a further major development programme planned, it will be essential for you to introduce stringent financial controls, computerised accounting systems and efficient management reporting procedures. Your role will also encompass cash and treasury management, cash and profit forecasting, budgets and capital project controls. Many of these developments will involve you in educating staff in good

The location has obvious attractions - but is also a significant challenge. You will need to adjust to the local business environment, to deal with local staff at all levels, and negotiate with Government agencies - while working closely with the on-site UK Managing Director and acting as a key member of the senior management team. To be successful you will need to be someone of exceptional technical and personal calibre, with excellent communication skills and a high degree of self-motivation and initiative. You are likely to be in your 30's, with a sound track record that has included similar experience. The company will provide attractive fringe benefits including car, accommodation, and periodic return trips to the UK.

Please contact Dadley Harrop at our Manchester office quoting ref. no.

Trident House, 31-33 Dale Street, Liverpool L2 2HF Tel: 051-236 9373

ASB RECRUITMENT LTD

Eagle Buildings, 64 Cross Street, Manchester M2 4JQ Tel: 061-834 0618

# Company Accountant

Retailing

Oxford

to £25,000 + car

We are an ambitious young company with a strong specialist retail and mail order niche selling high quality historical replicas and gifts. We have experienced entrepreneurial management and ample funding. Now we

are looking for a qualified accountant to plan and control the financial aspects of our continued expansion.

Successful commercial experience, preferably with a multiple retailer, and a commitment to hard work, are essential for this "hands on" job.

In addition to the satisfaction of being a key member of our management team working with the managing director, a generous package to include profit-sharing is available for the right person. There are of course excellent prospects of growth with the company.



Please send detailed CV in confidence to John Beale. Historical Collections, Wootton Business Park, Besselsleigh Road, Wootton, Abingdon, Oxon OX13 6LQ.

# **Audit Manager**

Lloyd

Post Office Headquarters Chesterfield, Derbyshire Salary up to £23,000

The Post Office, a successful and profitable business and a major force in the Country's vital communications and distributions network, is seeking an Audit Manager for its Corporate Internal Audit Department.

Principal tesks will include: development of audit policy and procedures especially in computer

preparation of audit plans, and organisation and control of programmes: the leadership of major audits and special assignments throughout the

 Secretary to the Post Office Board Audit Committee To apply you should have the following qualifications and attributes:

CIPFA, ICA, ICMA or CACA membership;

➤ Wide ranging audit experience preferably with a large public or private sector organisation;

Good communication and presentational skills;

High level of inter-personal, management and motivational skills.

A starting salary of around £23,000 is envisaged based on personal experience and qualifications. A bonus may be awarded for exceptional performance. There is an excellent leave allowance, contributory pension scheme and business mileage allowance. Relocation assistance will be

If you feel you meet our requirements please write with full personal and career details or phone for an application form to: Martin Gibson, Room 536, Post Office Headquarters, 33 Grosvenor Place, London SW1X 1PX Tel: 01-245 7083

Closing date for applications is 9th October 1987.

The Post Office is an equal opportunities employer. The policy extends equally to disabled applicants.

### The Post Office

International

Banking .

**ASSISTANT** 

CHIEF ACCOUNTANT

Highly respected European Bank, long established in London, require a high calibre Accountant with relevant experience and also able to demonstrate appropriate instative/enthusiasm. Previous banking experience

INSPECTION

would be advantageous. SALARY: #EP0,000 + bank benefits

### ACCOUNTING/REPORTING OFFICER

World ranking International Bank offer a career opportunity to a newly qualified accountant in respect of a new position within a specialist group function. The anticipated duties are wide ranging and will include systems/procedures design in accordance with current firmencial services legistation. There will be ample opportunity for involvement in reporting considerations, automation development and internal/accountal liaison in a particularly relevant role highly visible throughout the bank. SALARY: cs20,000 + bank benefits

**AUDITOR** 

Piret class European Bank seek to strengthen the trianagement team in London by appointing a person with relevant experience of banking operations and audit procedures. The duties will involve a combination of audit, control, advisory, lialson and reporting responsibilities. SALARY: c£25,000 + bank benefits

Gordon Brown

A Triple A rated European Bank, very active internationally, require two qualified accountants to establish and undertake an inspection operation applicable to both London and various worldwide locations. An acceptional opportunity for future advancement and increased responsibility.

SALARY: SNeg + bank benefits

Group

**Financial** 

Controller

One of our clients is an international, commercial

organisation catering to frequent business fliers through a subsidiary network in many countries. It presently has upward of 120,000 permanent and

The organisation requires, for its management company presently in The Netherlands, an experienced, interested and professionally qualified

The major responsibilities of the Controller will beto create, streamline and manage co-ordinated accounting systems and the system of financial management information. The Controller will be expected to devise data assistance involved in financial consolidation and manage the co-ordination of legal and international tax matters. The job will

involve dealing with multi-currency transactions and diverse accounting and financial regulations. Considerable travel will be involved.

The post-holder will report directly to the Managing

Director of the holding company, and will be based both in The Netherlands and the UK. The successful

candidate, preferably between 30 and 40 years of age, will be capable of organising all the above tasks in

an energetic and effective manner, and will command

-embition, self confidence, willingness to learn and

Career prospects are excellent with rewards that are

Please reply with CV including current salary and daytime telephone number, and quoting reference 1514, to:

Binderflamlyn MANASEMENT CONSULTANTS

Roger Bull, Executive Selection Division,

Binder Hamilyo Management Consulta 8 St Bride Street, London EC4A 4DA

commensurate with responsibility.

associate members in over 150 countries.

Netherlands/

Group Financial Controller

the following skills:-

**United Kingdom** 



## **Financial Accountant**

West London

Tie Rack is continuing its highly successful expansion programme both in the UK and internationally, and is now looking for a newly qualified ACA to strengthen its finance team. This is a senior position in a busy office and therefore likely candidates will be strong personalities and effective communicators with the ability to run an efficient accounts department under pressure.

Candidates will probably be graduates with a top 8 background but more important is drive and a commercial and committed

Your prospects with this company are excellent and the company has recently moved to impressive new premises in West London.

For details of this, or any other of our newly qualified positions, please telephone Vivienne Hines or Stephanie Mitchell on 01-629

Brian Ingram Associates
 70/72 New Bond Street, London W1 9DE

## **European Audit** Manager

Northern Home Counties

c£35,000+car

This corporation is a world leader, highly successful and profitable in their market segments. They are a \$2bn worldwide organisation which is expanding in Europe by growth and acquisition. They employ 6,000 in over 24 manufacturing and marketing locations in their European structure.

This appointment is a key role in the European management team. It reports directly to the American Headquarters and has broad ranging responsibilities in financial and operational audit including project work covering acquisitions studies and the introduction of new computerised Accounting Systems. The appointment manages a small team based in the U.K. and Germany. Candidates aged probably 30-45 and qualified accountants will have broad based senior auditing experience gained ideally in a multi-national environment. Prospects in this expanding corporation are excellent and benefits include generous relocation aid. An additional European language would be

Please apply in writing enclosing a comprehensive cv and quoting reference GEF/2170 to Geoffrey E. Porester, Berndtson International, 6 Westminster Palace Gardens, Artillery Row, London SW1P1RL, Telephone: 01-222 5555.

### Berndtson International

Management Consultants · Executive Search

BRUSSELS · COPENHAGEN · FRANKFURT · GENEVA · LONDON · MADRID · MILAN · NEW YORK · PARIS

## Financial Planning Manager £24.000 + car

Thames Valley

This American Healthcare organisation is one of the best managed companies in the world; this is reflected in the importance attached to the Financial Planning function.

As Manager of this function you need to be a Graduate and a qualified Accountant. You will have had experience of a financial analysis or planning role with a multinational environment.

You will take responsibility for the comprehensive financial planning and reporting function in the UK. This will involve regular contact at Board level and constant liaison with Marketing Management to ensure that profit objectives are met and to advise on a broad range of financial issues.

If you are aged in your mid to late 20's and want to advance your career on an international scale, then please contact Richard Warner on 0483 65566 (out of hours 0252 724671) or at the



Management Personnel

York House, Chertsey Street GUILDFORD, Surrey GU1 4ET



£30k + Car + Package

Convergent Communications is the U.K. market leader in interactive video communications and systems. They provide consultancy on information technology strategy and produce and install a range of system solutions which include Customer Information and Point of Sale, Employee Training and Communications. Public Information and Education, and Cable Television, for a prestigious client base which includes many of the Top 100 U.K. companies.

The Company, which has seen a spectacular gross is its business over the past few years, how needs a replacement for its current Finance Director who is due to retire within the next few manths.

Applicants for this Board level appointment should be suitably qualified and experienced and able to fit into a highly motivated, energetic and successful commercial operation.

Location: Covent Garden. A generous remuneration package will include assistance with relocation expenses if required.

Please send applications—CV plus three references—to:

Limitian Welfare of Orient Venture Management by 8 October.

### FINANCE DIRECTOR

-sound knowledge of accounting and auditing, preferably with experience as a qualified accountant for at least five years in an international commercial -commercial awareness, flexibility and ability to communicate effectively at all levels

Oxford Venture Management

# **CORPORATE**

APPLIED COMMUNICATIONS OF THE US, the world's most popular EFT software vendor is seeking a highly qualified dynamic and ambitious young accountant for its London office.

**ACCOUNTANT** 

The ideal candidate will have a degree level US accounting qualification, at least four years' general accounting experience, and an intimate knowledge of US accounting procedures and income tax matters. A CA qualification and first-hand experience in the use of computers would be an advantage.

A competitive salary and excellent benefits package will be offered to the right candidate. Please reply Cannon Street, London EC4P 4BY.

CHIEF ACCOUNTANT

Haverhill, Suffolk. c.£20,000

+ Car + Benefits

Hille Ergonom pic, a USM Company, is a leading manfacturer and supplier of office and contract furniture.

of the company, which has four manufacturing sites and a warehousing facility, is now actively seeking to strengthen the linancial team by the appointment of a Chief Accountant reporting directly to the Financial

Director.

The Chief Accountant will be responsible for:

—All aspects of day to day financial management

—Implementation of financial strategies and policies

—The production of all accounts and financial reporting

The ideal candidate will be a Chartered Accountant aged 28-35 who can demonstrate a dynamic and energetic approach towards the development of this very important area of the Company. A knowledge in the application and use of micro based spreadsheet and financial modelling systems will be a distinct advantage.

Please write to: Mr D. E. Kilbey—Floancial Director

Hitle Ergenom pic Hamlet Green Haverbill

Suffolk CB9 30

requirements to strict deadlines

Management of the Company's treasury and foreign exchange

### Southwestern Bell with Managing Director potential South of England

to £32,000 + executive car + benefits

**Commercial Director** 

Part of the UK's most prestigious supplier to the building industry and committed to an aggressive policy of growth by development and acquisition, this highly respected organisation benefits from substantial blue-chip resources.

For this new appointment, an individual of exceptional quality is sought to take full control of the financial function and contribute to and implement measures necessary for the development and enhancement of substantial growth opportunities. Success in this role should lead to a Managing Directorship within

the Group. Prime responsibilities include the investigation and appraisal of business development opportunities, providing effective financial

and management information, directing and managing the finance department (controlling over 30 profit centres) and coordinating further development of the

computerised accounting systems.

An astute, qualified accountant probably aged 35-42, with well developed financial management skills, your proven track record in business administration complements your strategic awareness; you will have the determination to achieve results in a highly motivated, demanding environment where the emphasis is on team work.

> To apply please telephone for an application form, or preferably, send your cv quoting Ref: 1675/PB/FI to PA Personnel Services at the address below.

### **PA Personnel Services**

Executive Search · Selection · Psychometrics · Remoneration & Personnel Consultance

St Brandon's House, 29 Great George Street, Bristot BSi 5QT. Tel: 0272 256304



**Financial Controller** 

... a start up with large company backing

c.£27.500 + car

West of London

Southwestern Bell Telecom (UIC) Limited is the newly created UIC subsidiary of one of the largest corporations in the world. It has ambitious plans to market a wide range of successful US consumer telecommunications products in this country under the brand name Preedom Phone. There is now an excellent opportunity for a similarly ambitious qualified accountant to play an essential role in this start up operation.

Reporting to the Managing Director, the most urgent task will be to introduce comprehensive computer-based systems and ensure that all procedures are in place for the start of trading. Recruitment of an accounts department will follow as justified. A graduate, you will have a thorough understanding of systems development and will have been

exposed to a US reporting environment, ideally in a consumer products/distribution company. Personal attributes will include self-motivation and flexibility of mind and approach. If you believe that you have these qualities, please write - in confidence - to Nigel Bates PCA. quoting reference B.34013.

MSS, tuturantismal (UE) Ltd., 52 Geometroe Gardons, London SWIW GOR.



# **Audit Manager**

### **Partnership Potential**

International **Practice** 

We are looking for an Audit Manager to join a regional office of one of the UK's leading

The office has a broad range of clients and type of work including a significant number of fully listed PLCs. You will be responsible for a number of these clients including some of the PLCs; this will give you excellent experience of acquisitions and Stock Exchange

If you are a highly motivated Audit Manager aged 28-35 who has PLC experience, we would like to talk to you. Naturally we shall expect you to be a business orientated strategic thinker who is technically sound. You must possess good interpersonal skills and be able to lead, communicate, plan and develop.

There are excellent personal and career development opportunities which can provide rapid advancement, much better perhaps than you have at present. The package includes a car, pension scheme, medical insurance and relocation assistance.

if you are interested, telephone Andrew Nicholson FCA or Smart Adamson FCA on 0532 451212 or send your CV to Adamson & Partners Ltd, 10 Lisbon Square, Leeds

## ADAMSON & PARTNERS LTD.

Executive Search and Selection

# Group **Financial Director**

Our client is an important, medium sized PLC with well established, expanding, and profitable international operations. A Group Finance Director is now required to assume complete control of the function which provides an accounting service to both the trading divisions and the Holding Company. Reporting with the Operational Managers and the Systems Director to the Managing Director, key responsibilities will be providing effective controls and management information, work on acquisitions, treasury management and overseeing systems. Candidates, male or female, must be

qualified accountants, preferably Chartered and in their mid to late 30's. They are most likely to have a consumer products background and should have strong leadership qualities developed. in a demanding and fast moving

be negotiated including a salary in the region of £28,000, bonus, car and share option scheme. Location Home Counties.

Bull Thombson

CORPORATE AND RECRUITMENT CONSULTANTS

**CONSUMER PRODUCTS** c£28k + bonus, car

An attractive renuneration package will

Please reply in strict confidence enclosing full career details to Michael Hann, Bull Thompson & Associates, 63 St Martin's Lane, London WC2N 4JX quoting ref 1260.

Part or Recently Qualified C.I.M.A. City £14-16k negotiable An established, profitable private retail company located in 7

central London seeks a part or recently qualified management accountant to take complete control of all accounting matters, reporting directly to the Managing Director,

The successful applicant should be capable of preparing and maintaining monthly accounts, cash flows, budgets etc. Familiarity with computerised systems would be an advantage.

This is a new key appointment in an expanding business which will provide many opportunities for advancement.

C.V. to retained adviser: Hadrian Consultants Ltd., York House, Hadrian Way, Southampton, SOI 7HX.

## Financial Analyst

### N.W. London + c.£19.000+Car

Our client is a highly successful U.K. chemical company and is part of a major international group with worldwide diversified

An attractive opportunity has arisen due to internal promotion for a recently qualified graduate Accountant as a Financial Analyst. The position involves exposure to the diverse U.K. business and will include liaison with senior management, detailed investigation and preparation of capital expenditure proposals together with business planning.

Personal qualities are most important — good written and

verbal communication skills, together with self motivation are all essential ingredients. Extensive use is made of Information Systems, both main frame and personal computers. A progressive salary, company car and good prospects exist

for an effective contributor. Please write with full c.v. to The Confidential Reply Supervisor. Austin Knight Advertising, 17 St. Helen's Place, London

EC3A 6AS. Quoting reference 9681. Applications are forwarded to the client concerned, therefore companies in which you are

not interested should

Ŋ

Section 20 Persons and a section 20 Persons an

is in the 

1. 化二次烷基

112 702

 $(x_i, y_i) \in \mathcal{A}_{i+1}^{(i+1)}(\mathbb{R}^2)$ 

OUNTANT

oik. c.£20,0

, Paris

Benefits

9. 5



successful years behind us. At least 2 rewarding years in front of you.

### Operations **Auditor**

### Bahrain c£24,000 p.a. (currently tax free)

The Bahrain Petroleum Company BSC (Closed) has a vacancy for a Senior Auditor in its Internal Audit

Candidates must be qualified Accountants with at least five years' post qualifying experience ideally in oil, petrochemical or an allied industry.

We are seeking a person with broad audit experience, well versed in operational as well as financial auditing. Familiarity with computer audit techniques is desirable and previous overseas experience would be an

advantage. Benefits are as follows

Free furnished accommodation and utilities Free primary schooling in company school Generous assistance towards secondary education

for eligible children Contracts are for two years renewable by mutual

Send full CVs to:- Personnel Relations Department, Caltex (UK) Limited, Griffin House, 161 Hammersmith Road, Hammersmith, London W6,8BS or telephone Mr. A. Blackburn on 01-748 6565 quoting reference 1494.



SOCIÉTÉ GÉNÉRALE MERCHANT BANK ÞIG

Two interesting openings have arisen in Société Générale Merchant Bank pic, the London subsidiary of one of the largest international banking groups.

BANKING & LOANS EXECUTIVE (AGE 30 - 40)

We need an experienced credit analyst with good banking experience in the City of London, who has a degree in a relevant discipline and is AIB qualified.

Desirable attributes would be marketing experience in a banking environment, and a measure of fluency in business French. Salary range £18k - £25k, including usual banking benefits.

### CORPORATE FINANCE ASSISTANT (AGE 23 - 25)

This is a new position based in London, for an assistant to support a small Mergers & Acquisitions team. We envisage a recently UK-qualified accountant with corporate finance or other relevant exposure, also an understanding of French language for business.

Salary range £12k - £15k, including usual banking benefits. If you would like to be considered for either of these appointments, please write in confidence, with CV and date of svalisbility,

Tom Orsier, Head of Management Services, Soci-te Genérale Merchant Bank plc, 7th Floor, 60 Gracechurch Street, London BC3V 05T.

**COMMERCIAL DEVELOPMENT OFFICER** THE TENTE OF THE PROPERTY OF T

pues including:

co-ordinating Government's promotional and advertising activities;
identifying new opportunities for development of the Manx economy;
reviewing the commercial structions of the Islant economy;
reviewing the commercial structions of the Island and considering
various options for improvement
providing a first point of contact for those inclividuals and companies
considering the late of Man as a place for business, residence or
commercial investment;
ligating with the contact.

Advisor. Texture details of the duties of the post can be obtained from the Economic Advisor. Texture details of the duties of the post can be obtained from the Economic Advisor. (Tel: 0524-25252 Exc. 2704). The post is permanent and pensionable on a non-contributory besis issue for a combibition of 14% toward family benefina) and has a present salary of 15,000 to 18,500 per annum. Starting salary wild depend on qualifications and experience. A removal expenses grant of up to C1,500 is payable and the current rate of income tax on the Island is 20%. Application forms and further details of the terms and conditions of service can be obtained from the Secretary, Chril Service Commission, Personnel Office, Contral Government Offices, Douglas, isle of Man [Tel: 0524-25252 Exc. 2555] and to whose completed forms should be forwarded on or before 21 October 1967.



### COMPANY ACCOUNTANT

IN THE VIDEO/RECORD INDUSTRY Shortly to consolidate their activities in new headquarters in West London

This is an exciting opportunity for a high calibre accountant to join our rapidly expanding company which presently has a turnover over circa £15m per annum. This new appointment requires applicants who must be capable of sound accounting knowledge and be able to work well under pressure so as to produce timely monthly financial and management accounts. The practical knowledge of small computer operations is advantageous. The prospective applicant will operate as a key member of the executive team and will need to be fast, flexible and innovative.

Salary and benefits are fully negotiable.

Reply to Box A0672, Financial Times, 10, Cannon Street, London, EC4P 4EY.

## **Group Chief Accountant**

### **East Midlands**

### c£28,000 + car

Our client is a highly acquisitive, decentralized and fast maving UK plc with a turnover approaching £200m. It has achieved a reputation for excellence within its actor and is widely regarded as one of the UK's leading publishing and communications groups.

Due to continual expansion and growth an opportunity has scisen for the appointment of a Group Chief

Accountant.
Reporting to the Group Controller the successful candidate will be an important member of the senior financial management team. The function will have exposure at the highest level within the group as well as developing close ties with operating personnel and therefore inter-personal skills are very important. The role will include the provision of financial and management information for the board, advising on accounting and

technical matters, and liaising closely with senior divisional management. Candidates, age indicator early 30's, should be qualified accountants with strong technical ability and a good commercial awareness. Opportunities for advancement within the Group are truly

Please write enclosing full resume or telephone quoting Ref: 143 to:— Philip Cartwright FCMA, 97 Jermyn Street, London SW17 6JE. Tel: 01-839 4572.

FINANCIAL SELECTION AND SEARCH

# Financial Controller

### Building & Civil Engineering c.£20,000+car

We are looking for a young Financial Controller for one of the North's most respected and successful building and civil engineering contractors. Reporting to the Financial Director, you will lead a small team responsible for the whole financial function and you will be involved with

You should be aged 27-33 and a qualified accountant who has some construction or civil engineering experience. You must be an ambitious self-starter who is business orientated and a strategic thinker. Good interpersonal skills, plenty of enthusiasm and a strong personality will be

Your personal and career development opportunities are excellent and the package includes a car, pension scheme, medical insurance and

If you are interested, telephone Stuart Adamson FCA on 0532 451212 or send your CV to Adamson & Partners Ltd, 10 Lisbon Square, Leeds LS1 4LY.

### ADAMSON & PARTNERS LTD.

**Executive Search and Selection** 

# Controller

### **Management Information**

### West London

c£27,000 + car

full resume quoting ref: 144 to

a department of 20 staff.

Nigel Hopkins FCA,

97 Jermyn Street,

Tel: 01-839 4572

London SW1Y 6JE.

The role will involve responsibility for

Please telephone or write enclosing a

President Control of the Part of the Part

Our client is a leading media organization (t/o \$300m) operating internationally with offices in Europe, the Far East and Letin America.

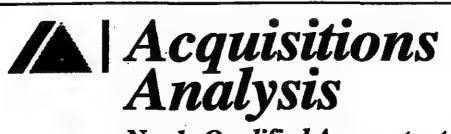
The role has been created to centralize and rationalize the production of all types of menagement information to shareholders, sales, marketing and financial personnel. The position will be high profile in a demanding environment. Candidates should have the following

attributes:-■ Qualified accountant, preferably ACA

- Age indicator 32-37
- m Proven experience of management reporting and analytical skills
- Good presentational and man-management skills arising from experience in a marketing orientated

Cartwright

FINANCIAL SELECTION AND SEARCH



### Newly Qualified Accountant

£21,000 + Bonus

West London

Taking responsibility for acquisition analysis, competitor investigation and the promotion of Information technology. you will report to the F.D. of this £150m turnover division of a prestigious British multi-national. Consisting of 5 autonomous operations with activities ranging from production to transportation, their substantial growth has been both organic

To join the Financial Planning team, you should be Newly Qualified ACA/ACMA/ACCA, aged 23-27 seeking up to 3 years business exposure prior to moving into Divisional Directorship.

Alderwick Peachell

Please contact NICOLA LENDRUM quoting reference 4192 on 01-404 3155, at ALDERWICK PEACHELL & PARTNERS, (Financial Recruitment, Consultants), 125 High Holborn, London WC1V 6QA.

### **Business Development and** Acquisitions - A Corporate Role

Engineering Hertfordshire, c £30,000, Car, Benefits Hertfordshire, c £30,000, Car, Benefits

This is a senior position for a talented, qualified accountant in a well known, acquisitive engineering group with international interests and with a current turnover in excess of £150m per annum. Further ambitious plans are based on growth both organically and through acquisitions. You will be required to have a high level of analytical and financial skills necessary to identify, evaluate and recommend future business opportunities in line with the overall strategy of the group. In addition to a high level of general business acumen, you must have the communication ability to influence people at the most senior level within the group, operating subsidiaries and important outside contacts such as targetted acquisitions, institutions and the like. A proven and successful record in this kind of business development role, particularly in the manufacturing or engineering sector would be ideal. There is a real career opportunity at very senior level for the right calibre of individual.

J.A. Thomas, Hoggett Bowers plc, 1/2 Hanover Street,
LONDON, WIR SWE, 61-734 6852. Ref: L13034/FT

### Finance Director/ Company Secretary

South West, c \$28,000, Bonus, Car

South West, c \$28,000, Bonus, Car

This well-established public company publishes about 200 new titles a year and embraces the UK's second largest Book Club. Turnover last year was just under £10 million and further growth is planned, both organically and through acquisition. Reporting to the Chairman, you will be heavily involved in the strategic development of the Group, carrying out financial appraisals of potential acquisitions/activities and liaising with the institutions. At the same time, you will exercise overall financial control of the Group and be responsible for Company Secretarial duties. You will need to be a Chartered Accountant, aged probably around 40-47, with significant relevant commercial experience. Interpersonal and communication skills will have to be of the highest order. In summary, the company is interesting, the position is challenging and the rewards are attractive, while the location is in an exceptionally pleasant part of the West Country.

K. Townrow, Hoggett Bowers plc, 30 Queen Square,
BRISTOL, BS1 4ND, 6272 298433. Raf: D11022/FT

### Company Secretary

Manufacturer en route for a Management Buyout

c \$25,000, Car, Non-Contributory Pension, Relocation This is a rare opportunity to become involved with a medium sized manufacturer of consumer durables leading towards a management buyout and possible flotation within a 4 year period. The appointed candidate could become part of the company's inner sanctum of management, taking the company forward. This is an all embracing role covering all aspects of company forward. This is an all embracing role covering all aspects of Company Secretary's work — insurances, pensions, salary administration, industrial relations, safety, legal agreements, product liability law, car policy, administration and so on. It therefore requires a talented highly committed individual with a strong pragmatic approach. The ideal candidate will be aged 35–45, a law graduate and ACIS with experience in a consumer products manufacturing company. Management buyout or USM experience would be an added bonus. Reporting is to the Managing Director. The prospects are very real and indeed a rarity; the benefits include commission on profits, a non-contributory pausion, medical insurance and relocation costs.

P.A. Addericy, Hoggett Bowers plc., 7 Lisbon Square, LEEDS, LS1 4LZ, 9532 448661. Ref: L11021/FT

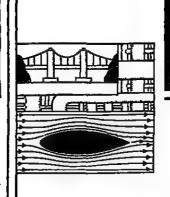
Young Financial Executive Mergers & Acquisitions

Central London, c £24,000, Plus Benefits Appropriate to a Large Group C 324,000, runs penerus appropriate to a Large would.

This major, well known and respected UK Group is committed to profitable corporate development through ecquisition and occasionally divestment as well as organic growth. A small team of financial executives based at the Group Headquarters works closely with Group senior management and provides recommendations and information on which these Board decisions are based. Events on a fittle based in the provides recommendations are the formation of this based and decisions. are based. Expansion of this team is now necessary and the need is for a further professional with a first class intellect, capable of the conceptual thinking required. The role is broad and includes the analysis and critical appraisal of opportunities and an active involvement in the acquisition process. Candidates will probably be young qualified Accountants and/or MBA's with some commercial experience since qualifying. They should in addition to professional skills have a natural authority that earns the respect of senior management and be prepared on occasions to work very long hours and travel abroad. Benefits and prospects are excellent. Male or female candidates should send full details of career to date to:

These positions are open to male or female candidates. Please telephone for a Parsonal History Form to the relevant office, quoting the appropriate reference.

I.L. Duff, Hoggett Bowers pic, 1/2 Hanover Street, LONDON, W1R 9WB, 01-734 6852. Ref: H14019/FT



## **Professional** skills for a Professional University

## TO £19600

\* Successfully meets the demands of industry, con and the professions, particularly the City.

\* Provides courses with a strong vocational blas.

\* Raises more than half its £30 million annual tenturough private funding.

\* Han 4,000 students and 1,500 staff.

\* Runs successful business enterprises as well as mainstream teaching and research.

\* Has one of the biggest and most successful Businessian in the course.

Thus accompliants are not needed to resuide the

Two accountants are now needed to provide the professional, technical and innovative skills necessary for the University to maintain and develop its range of courses, research activities, services and enterprises.

### FINANCIAL ACCOUNTANT TO £19600

A key post, involves working with the Chief Accountant and sharing management responsibility for staff engaged in payroll, purchase ledger and cash debtor functions. You will be directly involved in the preparation of annual accounts (including University Companies), the completion of financial returns, cash reconciliations, long term and money market investments and insurance.

# MANAGEMENT ACCOUNTANT

A new post, created to provide effective supervision and leadership to a small management accounting team.
You will be involved in preparing, monitoring and controlling budgets for all the University's activines and be expected to provide information and advice to nominancial managers. You will be expected to initiate and progress the development of management information systems, performance measurement, project appraisal and cost analysis.

\*\*\*\*\*\* Applicants for both positions should be qualified accountants with first class technical and communicate skills. Experience and enthusinsm for computer based information systems is necessary, as is a good track record of working effectively with senior staff of other disciplines. Benefits include season ticket loan scheme, generous holiday entitlement, and excellent sports and recreational facilities.

Bacilities.

For further information and an application form please write to Jane Cameron, Personnel Recruitment Assistant, The City University Northampton Square. London ECIV 0HB, or telephone 01-250 1107 (24 hour answering service). Closing date for receipt of applications 9th October 1987.



Young qualified graduate accountants £21,000-£28,000 to start + excellent career prospects

# How much financial acumen goes into a tin of cat food?

When that tin of cat food happens to be the country's single biggest-selling grocery product, quite a

It takes the collective financial expertise of some

It takes the collective imancial expertise of some very bright brains indeed to contribute to the running of a highly successful, £400+ million business based on the most advanced technology in its industry.

We're Pedigree Petfoods, a major company within the Mars Group. The starting salary shows that we're serious about attracting real talent. Your best guide to career prospects is that, whichever Mars unit you visit, anywhere in the world, you're likely to find senior managers who initially joined Pedigree Petfoods.

Now, following two promotions, we're looking for

Now, following two promotions, we're looking for ambitious young qualified accountants who already show the potential to make a significant impact on our

We're not looking for narrow specialists to fill particular jobs. We want to hear from accountants with a flexible attitude to their development who will actively seek a range of different challenges as their careers progress.

Are you good enough to take on these

Are you one of the high-achieving accountants

A comprehensive benefits package will include istance with relocation to the attractive rural East Midlands near Melton Mowbray if appropriate.
To obtain more detailed information, ring 0533
551282, ext 604 (manned 24 hours a day).
Do not send a cv at this stage. Closing date for receipt of completed application forms: Friday
16th October 1987. 16th October 1987.

Applications are invited equally from women and

Pedigree Petfoods





# FINANCIAL CONTROLLER

East Midlands £25,000 p.a. + Car + Benefits

An interesting and challenging career opportunity is offered by our clients-who are involved in residential housebuilding for the private sector.

The successful candidate will be Financial Controller of the major Division of this substantial privately owned Group, and will take on a demanding and rewarding senior role. The post will suit a qualified Accountant with excellent technical skills, good people management abilities and a "down-to-earth" approach. This should be backed up with several years post-qualification commercial experience; ideally gained within a manufacturing

Responsibilities will include: control of the accounting and administration function; preparation of budgets; provision of timely management information; computer systems enhancement; and liaison with other Divisional Executives. The Division has expanded rapidly within recent years, and will continue to do so. This expansion allows for further scope for development in this post. An extremely attractive salary and benefits package is available. The Group is based within 25 minutes drive of Birmingham City Centre, and is easily reached via the motorway network. Please apply, in writing, with full career and

salary history details, quoting reference 081/87

to Louisa Chapman.



### Peat Marwick McLintock

Executive Selection Peat House, 45 Church Street, Birmingham B3 2DL.



**Financial Control** 

and Administration

This is an opportunity to join a small but expanding group that needs both professional financial control and management, and a deputy for the Managing

Candidates will be Chartered Accountants, aged 28-40, with broad experience in a

sales and manufacturing business, and able to use personal computers to provide

accounting information and to track key business indicators. Successful operation

will lead to a directorship followed by probable floatation in the medium term.

Please write - in confidence - with full details to Michael Carr, quoting ref. B. 16130.

Director who will be involved in every aspect of this international business.

... a wide commercial role -

director potential

c.£25,000 plus car: LONDON

**BTG** British

Technology

Group

# **Financial Planning** & Analysis - London

World Leader in Technology Transfer The British Technology Group is a recognised force in transferring invention and innovation to the market place. With a strong commitment to technical excellence, BTG is seeking to recruit two proactive individuals who will play a significant role in influencing the Group's future direction.

Senior Accountant Financial Planning & Analysis Salary Indicator £18,000-£25,000+car

This is a position that will appeal to qualified account-ants in their late 20's who are keen to progress their career in an environment which utilises sophisticated computing and communication tools.

The role includes responsibility for co-ordinating the corporate planning, forecasting and budgeting processes, financial management reporting, and, utilising an expanding level of statistical analysis, for interpretation and forecasting business trends.

As well as offering a high standard of technical ability.

candidates should be proactive, energetic and have environment. Computer literacy is essential.

Please write or telephone for an application form or send a CV to: Personnel Manager, British Tech

Financial Planning & **Budgeting Executive** 

Salary Indicator £12,000-£17,000

This post offers an opportunity for a young and ambitious individual to develop skills in the pleaning and analysis field in a complex environment. Assisting the Senior Accountant in all aspects of the work of the department, candidates must be familiar with financial modifies techniques and have a knowledge of statistics.

Candidates, not necessarily set qualified, will have had some experience in this field in a commercial environment and possess similar qualities to those

Group, 101 Newington Causeway, London SE1 6BU. Telephone: 01-403 6666.

# MSI. International (UK) Ltd, 52 Growsor Gardens, London SWIW OAW. Coffees in Former, the Americas, Attendants and Asia Pacific.



# Finance Manager

A key role in international pharmaceuticals to £20.000 + car Bucks

subsidiary of one of the world's leading pharmaceutical groups, researches, manufactures and markets a wide range In this fast-track career development role, based in our modern head office, you will be responsible to the Financial Controller for the management, financial and budgetary accounting as well as co-ordinating the UK operations

Roussel Laboratories, the British

management reporting to our French

ROUSSEL &

An ACMA, ACCA or ACA, in your late 20s to early 30s, you should have several years' relevant post-qualification and man-management experience. Familiarity with computerised systems and excellent communication skills are essential.

We provide first-class benefits including twice-yearly salary review, profit-share, free restaurant, free family BUPA, free life, sickness and accident insurance, non-contributory pension scheme and relocation assistance, if appropriate. Please telephone for an application form or send your cv to Mrs Elizabeth Bedford,

Broadwater Park, Denham, Uxbridge, Middlesex UB9 5HP. Telephone: 0895 834343.

# FINANCIAL DIRECTOR

Leicester

Having recently been acquired by a prestigious UK Group this manufacturer of high quality consumer goods is on the verge of an exciting period of growth. Turnover is currently moving through £6m per annum — a substantial proportion of which is for overseas markets. Already a market leader with a reputation for excellence, the opportunities now before them allied to energetic marketing, places the Company in an enviable position with future plans designed to consolidate this advantage.

This is an exceptional opportunity for an experienced and imaginative accountant possibly seeking a first appointment at Board level. Applicants must be qualified accountants from a manufacturing background preserably with experience of small batch production methods. In addition to technical maturity the role demands business awareness and well developed interpersonal skills which together indicate a likely age range of 35 to 45. The desire to actively contribute to business planning and strategy will be seen as particularly relevant as will the ability to operate in a fast moving environment.

Applicants should write with full details of career to date and present earnings quoting reference FT0903 to Paul Blake, CIMA, at:

**QMS** Recruitment Quorn House, 6 Princess Road West Leicester LE1 6TP

# Financial Adviser to HM Inspectorate of Constabulary

Salary up to £26,000

A high-level advisory post for a professional accountant

As Financial Adviser to the Inspectorate, you will provide professional advice on all aspects of police service finance; assemble and interpret financial information on forces for use as part of the Inspection process and advise on proposed police budgets for new joint boards. You will also provide an in-house service to various Home Office

The appointment is for an initial period of 2 to 5 years with the possibility of extension or permanency.

You must possess a professional accountancy qualification (le membership of CACA, ECA, CIMA or CIPFA) and have considerable professional experience and initiative.



For further details and an application form (to be returned by 12 October 1987) write to Civil Service Commission, Alencon Link, Basingstoke, Hants RG21 LIB, or telephone Basingstoke (0256) 468551 (answering service operates outside office hours). Please quote ref: G/7355. The Civil Service is an equal opportunity employer

# **Potential Line Manager**

Cambridgeshire

**£Negotiable** + car + relocation

As a young ambitious graduate ACA, probably aged between 25-35, who qualified with a top professional firm, you are seeking a career path within an expanding public company. In return for genuine career prospects, you must have gained experience within manufacturing industry either via the profession or with a commercial company. You will undertake operational and some financial audits, carrying out management reviews including introducing real-time computer systems. The emphasis will be on a practical problem solving approach offering considerable scope for initiative in achieving the objectives set by Senior Management. Particular attributes required will be objectivity, maturity and clear concise communication, in both verbal and written format. This opportunity arises as a direct result of recent promotion within a diverse manufacturing group, who continue their development through a planned programme of acquisition and organic growth.

Please contact Jenny Hanford for an application form or send a full c.v. Telephone (0727) 35116 (aut of hours (0727) 56986)



We are seeking two further members of the Board for an exciting new London-based initiative in the Motor Trade, that is at a late stage of a venture capital placing.

Chairman (Non Executive)
The right person for this role will be a business person or senior executive, preferably with experience of a rapidly growing multi-location retail service industry, who will enjoy the challenge of guiding and supporting a young management team. Fees and expenses negotiable.

Finance Director (Qualified Accountant) £24-30,000 per annum 28-40 yrs

This key role will report to the Managing Director and be responsible for providing a full range of managerial information and implementing a computerised system for customer accounts and work flow control, that can be reproduced across multiple ares. Please write for further information in confidence with full curriculum vitae to Robert Ashby, Chairman.

ROBERT ASHBY & COMPANY PLC Venture and Development Capital Sponsors Trinity House, 6 Pembridge Road, London W11 3HL

### **BURTON GROUP FINANCIAL SERVICES** FINANCIAL ACCOUNTANT

c£18,000 p.a. + car + substantial bonus A rapidly expanding financial services group requires a financial accountant at its London Bridge office. Reporting directly to the Financial Controller, responsibilities will include:

production of monthly management accounts

control over nominal letger recruitment, training and supervision of accounts staff

recruitment, training and supervision of accounts stati
 ad hoc spreadsheet reports
 on-going systems development
 Suitable candidates, aged 25 - 35 will be self-motivated, enthusiastic and have strong interpersonal skills as well as the ability to thrive in a pressurised environment. This demanding and highly commercial role offers excellent scope for career progression.

Written applications with full c.v. please to be sent in confidence to the Personnel Officer, Burton Group Financial Services, 128-132 Borough High Street, London SEI 1LB

### YOUNG QUALIFIED ACCOUNTANT **£ HIGHLY COMPETITIVE + CAR + BENEFITS**

This is an opportunity for a young Accountant to develop a career with an old established Registered Insurance Broker based in South Herts. The successful applicant will take over full financial control of the business which has a £5 million turnover,

Reporting directly to the Managing Director, helshe will be responsible for all accounting and Company Secretarial matters. Please apply with full C.V. including current salary to:

J. M. Cooper, Managing Director, LRG Insurance Brokers Limited, 101a High Street, Rickmansworth, WD3 1DZ (Close to Junction 18, M25)

### **FINANCIAL CONTROLLER**

American Property

-02-

City of London from £18,000 pa

A large international organisation in the Holborn area of the City has a vacancy for a recently qualified Chartered Accountant to join its Finance Division.

Applicants, preferably aged 25-30, should be graduates who have qualified with one of the major accounting firms. Two years post qualification experience, in Industry, Commerce or the Profession, is desirable.

An excellent total remuneration package is available and applicants should write with a full CV or for an application form to Mr. J. J. I. Hawkins, 17 Charterhouse Street, London.

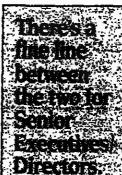
### **GROUP ACCOUNTANT**

c.£20,000 p.a. plus car SUTTON, SURREY

Expanding service company wishes to appoint a qualified accountant looking to share in the rewards offered during this exciting phase of development. Prospects within 3 years to be a group director assisting the company to the U.S.M.

E.V. to A. H. Filmrood, Financial Director GLOBAL GROUP S-10 High Street, Suiter SM1 1HN

## UNEMPLOYED UNDER EMPLOYED



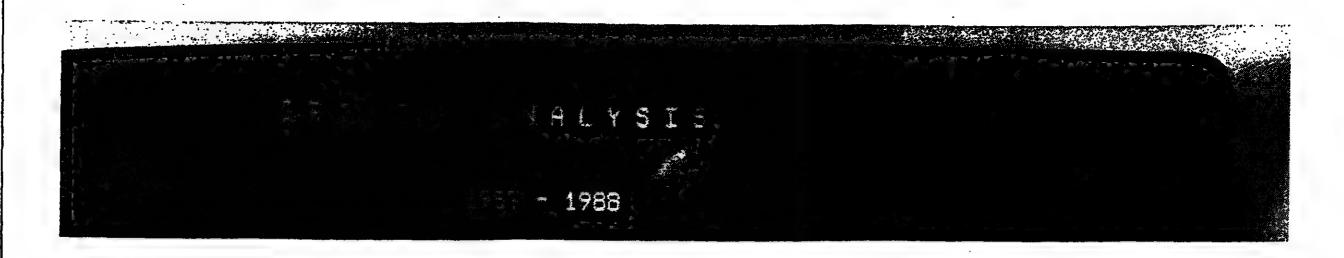
If your time, skills and abilities are being under-employed, you might just as well be unemployed. You have realised something has gone wrong with your career but may not know

how to correct it.

For over 30 years, the Consultants at Chusid Lander have helped thousands of senior people either to revitalise their present careers or discover and explore new career paths.

To arrange a confidential appointment, without obligation, telephone 01-580 6771.

**GCHUSID LANDER** 35/37 Fitzroy St., London WIP 5AF.



# Broader perception, greater influence

GERORIMANIES FOR ACCOUNTANTIS 

Ve are looking for qualified, commercially aware accountaints to make their mark in our rapidly changing business environment.

Once you are qualified, it is easy to follow the time-honoured Accountants' career path. The problem arises when you have a great deal more to offer than your present employer knows what to do

The Tesco alternative is to let you combine accountancy with your broader commercial instincts, providing strategic advice and guidance, directly influencing the business through either financial and management accounting or audit.

it's an opportunity for you to get ahead of the field in a fast-moving, commercial environment.

You will be working in a team under pressure to meet deadlines. Not only setting the pace for Tesco accounting standards, you will also be furthering the progress of a financial function that believes in leading, not following,

You will need to win the support of line management by showing how accountancy benefits business. You will be liaising with personnel at all levels, so good communication skills and business-oriented professionalism will be essential qualities,

it's a tough but rewarding course. Come to us with a relevant qualification and a proven track record and we will show you our commitment to your career progression. Benefits include

comprehensive training, plus re-location assistance, free BUPA and, after a qualifying period, profit sharing and staff discount scheme. Some positions also attract a company car.



TESCO BUSINESS MEANS

### CHIEF ACCOUNTANT—CONTRACT HIRE £21k + BONUS + CAR

: 4000/NW

3. 11年2**年** 

e transfer in the second

19. 2011年間第二

1.00

MTROLL

the second secon

ا المؤلفات المراجع الم المراجع المراج

SE SEEV

e and the second se

- 1. - 2 m 2 m 1

Arlington Contracts, a rapidly expanding Contract Hire subsidiary of Unigate PLC and based in North London, requires a qualified Chief Accountant (preferably ACA)

Scope of the job includes:--Full responsibility for the Accounts Department, controlling a staff of 15 people, supported by on-line

Digital computer systems. -Timely preparation of the monthly accounts package and management information reports.

—Budget preparation and analysis. -On going management support to the Managing Director on a daily basis. Excellent remuneration package, including profit

Preference will be given to applicants who can: demonstrate good man management skills and experience working with both on-line computer systems and IBM PC packages (Lotus etc.).

Applications to: Mr G. Phillips Personnel Director Arlington Motor Holdings PLC Ardent House Gates way Stevenage

related bonus and company car.



Herts SG1 3NF

### **Buckinghamshire** County Council

DEPUTY COUNTY TREASURER Salary Circa £30,000 +

significant benefits This vacancy has arisen as a result of the promotion of the current postholder to County Treasurer of another

the current postholder to County Treasurer of another authority. Buckinghamshire is a most pleasant part of the county and continues to be the fastest growing county in England. The department is some 200 strong and the County Treasurer is also Treasurer to the Thames Valley Police Authority. The postholder will have a key role in the management of the department and be expected to contribute to the formulation of financial policy in the preparation for the next decade. He/she will be a qualified accountant with extensive senior management experience, preferably with a major local authority. The County Council's benefit package includes:—

1. a relocation package up to £7,000

2. a mortgage subsidy, where appropriate

3. a subsidised leased car.

Application forms are available from the County Personnel Officer, County Hall, Aylesbury, Bucks. HP20 1UA. Telephone (0296) 395000, Extension 2991.

2991. Closing date: 16th October 1987

### **MANAGER MANUFACTURING ACCOUNTS Hi-Tech Products**

West of London

c. £20,000 + car+ benefits

Our client, a subsidiary of a major British group and the U.K.'s leading manufacturer in its field of hi-tech products, is highly profitable and expanding. Recent changes at Board level have initiated a new manufacturing strategy with which the Manufacturing Accounts Manager will be heavily involved. Reporting to the Financial Director and leading a small team, responsibilities include product costing, manufacturing planning, inventory control and systems implementation, and the position presents the opportunity to contribute to the continued growth and profitability of the company.

Candidates must be qualified and have relevant manufacturing experience. The ability to relate effectively with management throughout the company is essential. Relocation expenses are available

Written applications enclosing up-to-date curriculum vitae, should be submitted in strict confidence to Eric Sutton or Steve Hackett at our London address, quoting reference no. 1047/7998.







DOLIGIAS LLANSIAS ASSOCIATES LIMITED, 410 STRAND, LONDON WICER ONS TRLEPHONE: 01-636 9501

An important new senior administrative and financial management appointment. An important new senior administrative and financial management appointment. Responsibilities of this newly-created post will cover all aspects of the financial management of the Gallery and will include devising financial control systems, forward budgeting and planning and administrative management of around 300 stall.

You should have good communication skills and work experience must include elements of personnel management, financial planning, budgetary control and corporate strategy. An interest in Western European Art and in the work of the National Gallery is desirable.

Salary 126,220 riving to 529,680. The appointment is initially for a period of three to five years, with the possibility of extension or

permanency.

For further details and an application form (to be returned by 14
October 1987) write to Civil Service Commission, Alencon Link, Basingstoke, Hants RG21 LIB, or telephone Basingstoke (0256) 468551 (answering service operates outside office hours). Please quote ref: G/7347.

An equal opportunity employer



GROUP FINANCE DIRECTOR SENIOR INVESTMENT MANAGER TWO MARKET ANALYSTS

COMPANY

Dewey Warren Holdings pic is a Group planning expansion and intending to become a diversifed and broadly-based financial services company. The Group is well placed to achieve its objective, having recently increased its capital base. It has now embarked upon an important acquisition programme to further its business and client base.

**POSITIONS** 

The Group now wishes to appoint a Group Finance Director, a Senior Investment Manager and two Market Analysts as part of that expansion

TRANCE

Successful candidates will need to be qualified and to demonstrate substantial experience and success in the areas of acquisition, development and management. They will probably already be a Finance Director with a company operating in the broad financial services sector. The Finance Director will be involved in all aspects of the Group's growth and must be prepared to participate fully in planned major developments. both in the UK and overseas.

INVESTMENT MANAGER

The Investment Manager will control the portfolio of investments and be responsible for the generation and administration of new investment opportunities. Candidates must have a proven track record and wish to work in a demanding environment.

MARKET ANALYSTS

Two Market Analysis are required having experience respectively in financial services and insurance. They will provide rapid and effective analysis for both investment and acquisition purposes. Demonstrated success is required, together with a high standard of written and oral presentation and a flexible approach. Age 25-40. Would particularly suit ambitious professionals with good experience who are seeking to broaden scope of their activities. broaden scope of their activities.

APPLICATIONS

Please write with a Curriculum Vitae, marking the envelope "Private and Personal" to: Mr P. A. Long Deputy Chairman
Dewey Warren Holdings ple
10 St Mary at Hill

# **GROUP ACCOUNTANT**

London EC3R SEE

FOR COMPANY WITH ANNUAL TURNOVER EXCEEDING £40,000,000

This is a newly created position with career potential within an expanding steel merchant and stockholding group. The group has enjoyed considerable success in recent years and turnover has grown from £5m to in excess of £40m. Reporting to the Company Secretary/Financial Controller, you will provide senior level administrative and accounting support and will assist with the day to day running of a department of twelve. You will be expected to make a significant contribution to the continued development of administrative and management accounting policies and procedures, with particular emphasis on

computerised systems. You are a Qualified Accountant with a practical knowledge of computerised accounting systems together with administrative and supervisory skills. You are commercially aware with the ability to work as a member of a small team. Salary of up to £25,000 and additional benefits of a company car, pension and

private medical insurance. Preferred age 30-45. Please write—in confidence—with details of career to date and current salary to Mr D. F. X. Clifton, Samac International Limited, Station House, Harrow Road, Wembley, Middlesex, HA98NL

# The Institute of Chartered Accountants in England and Wales

Results of Professional Examination II held in July 1987

List of Successful Candidates

Abbott P. G. (Hillier Hopkins), Watford Abel G. A. (Saffery Champiness), London Adair D. A. (Arthur Andersen & Co.), London Adair S. A. (Coopers & Lybrand), Leeds Adams C. D. (Arthur Andersen & Co.), London Adams N. F. (Coopers & Lybrand), London Adams W. J. (Binder Hamlyn), Burningham Adamson M. A. (Pannell Kerr Forster), Sheffield Addis W. D. (Arthur Andersen & Co), London Addam T. R. (Peat Marwick McLintock), Landon
Addam T. R. (Peat Marwick McLintock), Landon
Adve C. J. (Ernst & Whinney), London
Aitchison J. D. (Grant Thornton), Luton
Akansari S. K. (Binder Hamlyn), London
Albert S. C. (Price Waterhouse), London
Aldwinckle D. M. (Smith Starmer Hart), Kettering,
Northern

X

Northants Alexander I. M. (Booth Ainsworth), Cheadle, Cheshire Allen D. N. (Winters), London Allen D. N. (Winters), London Allen P. J. R. (Coopers & Lybrand), London Allson J. N. (Robson Rhodes), Leeds Allsebrook C. L. (Hobson, Phillips & Sharpe), Mostandonn

Allsebrook C. L. (Hobson, Pfallsps & Sharpet, Notingham Alpe J. O. (Coopers & Lybrand), Southampton Altman S. L. (Arthur Andersen & Co.), London Anderson D. L. (Nevalle Russell), London Anderson N. (Ernst & Whinney), Newcastle upon Anderson N. (Ernst & Whinney), Newcastle upon Tyne
Anderson R. (Fox. Evans & Partners), Coventry
Andrews N. J. (Price Waterhouse), London
Andrews S. C. (Lattlestone Martin Glenton), London
Anthony P. J. (Pannell Kert Forster), London
Arnstrong C. M. (Chantrey Wood King), London
Armstrong C. M. (Chantrey Wood King), London
Ashley M. R. (Hartley Fowler), Micham, Surrey
Athaide J. N. (KMG Thomson McLintock), London
Askins A. J. (Leonard Wilson & Col., Nuncaton,
Warwickshite
Aktinson T. (Pannell Kert Forster), Manchester
Au S. Y. C. (Leach & Co), Richmond, Surrey
Ausun K. G., Touche Ross & Co., Dartford
Avun J. E. (Speer and Pegier), Leeds
Aye Maung L. (Arthur Young), London
Ayre G. J. (Ernst & Whinney), Bristol

Bason G. D. A. (Stoy Hayward), London Baiky N. C. (Arthur Andersen & Co), London Baiky S. I. (Ernst & Whinney), Loeds Bain A. (Binder Hamlyn), Manchester Bainbridge J. R. (Grant Thornton), Liverpool Bainbridge R. A. (Peat Marwick McLintock), L Baits D. (Engrey Kent), Lordon Bainbridge R. A. (Grant Thornton), Liverpool
Banbridge R. A. (Peat Marwick McLintock), London
Baker D. R. (Fraser Keen), London
Baker J. A. (Coopers & Lybrand), Reading
Baker M. S. (Deloitte Haskins & Sells), Liverpool
Baker P. A. (Spicer and Pegler), Leeds
Baker W. E. (Arthur Andersen & Co), London
Bald R. J. (Arthur Andersen & Co), Bristol
Bail G. W. (Touche Ross & Co), London
Bail G. W. (Touche Ross & Co), London
Bail T. S. (Arthur Andersen & Co), Bristol
Bail G. W. (Touche Ross & Co), London
Bambridge L. F. (Peat Marwick McLintock), London
Bambridge L. F. (Peat Marwick McLintock), London
Bamford R. J. (Peat Marwick McLintock), London
Bamford R. J. (Peat Marwick McLintock), London
Bancroth D. G. (Clark Whitehill), London
Bancroth D. G. (Clark Whitehill), London
Barder S. J. (Crant Thornton), Reading
Barker P. D. (Coopers & Lybrand), Leeds
Barlow N. J. (Deloite, Haskins & Sells), Reading
Barnes S. (Chalmers & Co), Yoovil, Somerset
Barsonbe I. C. J. & A.W. Sully & Co), Bristol
Bashlord H. J. (KMG Thomson McLintock),
Burningham

Burmingham Baston T. J. S. (Barter, Durgan & Mulr), Potentield, Hanis
Bath S. A. G. (Coopers & Lybrand), London
Batty L. J. (Stoy Hayward), London
Batty L. J. (Stoy Hayward), London
Bayat Mokhlari M. (Moore Stephens), London
Bayar Mokhlari M. (Moore Stephens), London
Bayar T. J. (Proc Waterhouse), London
Bayard T. J. (Proc Waterhouse), London
Beardsworth A. W. (Touche Ross & Co.), Manchester
Beardsworth J. D. (Touche Ross & Co.), London
Beasant J. J. (Monahans), Swindon
Beaumont S. (Debotte Haskins & Sells), Manchester
Beck J. M. (Hillier Hopkins), Hamel Hempitead, Herts
Beck R. C. (Dearden Farrow), London
Bedford N. J. (Coopers & Lybrand), Sheffield
Bedford V. Y. (Peat Marwick McLattock), Sheffield
Beetheno L. M. A. (KMO Thomson McLintock),
London

Bescheno L. M., A. (C.L. Dain & Co), Lichfield, Staffs
Beifrage J. H. (Arthur Young), London
Beil A. R. (Clark Whitehil), Resching
Befwood S. M. (Arthur Young), Bradford,

Bennett C. S. (Clement Keys & Co), West Bromwich, W. Midlands

Bennett C. S. (Clement Keys & Co), West Bromwich W. Midlands
Bennett D. A. (Dearden Farrow), Manchester Bennewith N. (Hillier Hopkins), Watford Bensley A. R. (Arthur Andersen & Co), Manchester Bernstein M. S. (Harold Everstt Wreford), London Berty S. A. (Ernst & Whitney), Bormingham Berty G. A. (Condon & Co), London Besat M. C. (Ernst & Whitney), Birmingham Best F. P. (Grant Thornton), Bedford Best I. (Arthur Andersen & Co), Birmingham Bevan K. A. (Coopers & Lybrand), Manchester Bhote S. H. (Spicer and Pegler), London Bills, N. (Meore Stephens), London Bills, N. (Meore Stephens), London Bills, N. (Meore Stephens), London Bmaer S. (Longorofus), Sutton, Surrey Bnyon J. E. C. (KMG Thomson McLintock), London Bird A. (Elliott, Templeton Sankey), Manchester Bird P. T. (KMG Thomson McLintock), London Bridt A. (Elliott, Templeton Sankey), Manchester Birts N. F. (Newland, Malkett, Garmer, Woodbusy & Co), Bristol

Co), Bristol
Bishop E. (Arthur Young), London
Blaur D. M. (Price Waterhouse), Manchester
Blears A. E. (Binder Hamlyn), Manchester
Blellock I. J. S. (Spicer and Pegler), London
Bloomfield J. D. (Nevill, Howey & Co), Laun Cornwall

Commeld T. J. (Ernst & Whinney), London
Blundeil P. R. (Coopers & Lybrand), London
Blyth C. R. (Ernst & Whinney), Hull
Boagey G. R. (KMG Thomson McLintock), Names

Boagey G. R. (KMG Thomson MeLlatock), Newe upon Type Boardman R. (Dearden Farrow), London Boddy D. J. (Haines Waits), Reading Boddye R. C. T. (Clark Whitehill), London Bolton E. A. (Spicer and Pegler), London Bolton J. J. (Price Waierhouse), London Bonney S. P. (Peat Marwick McLintock), London Bonney S. M. (Binder Hamlyn), Croydon Bonser S. M. (Binder Hamlyn), Croydon Bonser S. M. (Binder Hamlyn), Croydon Bonser S. M. (Binder Hamlyn), London Bonn J. D. (Arthur Andersen & Co), Manchester Booth T. D. (Clark Whitehill), London Bosson P. (Price Waterhouse), London Bottomicy G. I. (Coopers & Lybrand), Middlesbro Cleveland

Cleveland Bourke S. J. (Coopers & Lybrand), London Bowater P. K. (Arthur Young), London Bowen B. C. (Touche Ross & Co), London Bowen D. (Touche Ross & Co), London Bowker D. G. (Poat, Marstick, Mitchell & Co), Milton

Bowler D. C. (Peat, Marwick, Mitchell & Co), Millst Keynes
Bowley L. (Coopers & Lybrand), London
Bowyer S. M. (Price Waterhouse), Windsor, Berkit
Boyd A. M. (Spicer and Pegler), Southampton
Boyd R. W. (Arthur Andersen & Co), London
Boyes C. (KMG Thomson McLintock), Leeds
Brabbs S. J. (Coopers & Lybrand), Manchester
Bradford N. A. (Peat Marwick McLintock), Exeter
Bradgy T. G. (Ernst & Whinney), Bristol
Bray A. P. (Hale & Company), Maidenhead, Berkis
Brazer S. H. (Ernst & Whinney), London
Brewer C. L. (Robi, A. Page & Co), Nottingham
Brewer J. R. (Kershen, Fairfas & Co), London
Brewin D. R. (Coopers & Lybrand), London
Brid H. M. (Peat Marwick McLintock), London
Brid H. M. (Peat Marwick McLintock), London
Bristow A. (Grant Thornton), London

Bristow A. (Grant Thornton). London
Brockington M. J. (Ernst & Whuney), Birmingham
Brook P. R. (Walson, Wood & Co), Bradford,
W.Yorkshire
Brook S. (Coopers & Lybrand), Leeds
Brooke S. A. (Grant Thornton), Ipswich
Brough C. W. (Touche Ross & Co), London
Brown C. R. (Peat, Marwick, Mitchell & Co), Bristol
Brown C. A. (Lanham & Francis), Yeovil, Somerset
Brown D. (Clark Whitchill), London
Brown D. (Clark Whitchill), London
Brown L. (Pannell Kerr Forster), Manchester
Brown P. A. (Delontic Haskins & Sells), Newcastle
upon Tyne

Brown S. D (Deloitte Haskins & Sells), London Brown S. A. (Soicer and Pegler), London Browne K. P. (Price Waterhouse), Cardiff Browse M. R. (Grant Thornton), Oxford Bruce-Morgan C. O. L. (Arthur Andersen & Co), I ondon
Bruton J. P. (Peat Marwick McLintock), London
Buckley C. A. (Peat Marwick McLintock). Bull A C (Coopers & Lybrand), London Bullions M E. M. (Peat Marwick McLintock).

Bullivant E. (Pent Marwick McLintock), London Bullock S. M. (Buider Hamiyn), London Bunker P. M. (Price Waterhouse), London Bunks P. M. (Price Waterhouse), London Bunn S. (Binder Hamiyn), Britingham Burd L. (F.L. Rouse & Co.), Beaconsfield, Bucks Burgess L. I. (Arthur Andersen & Co.), London Burgess M. F. (Ernst & Whinney), London Burgess M. F. (Ernst & Whinney), Sheffield Burlison M. (Touche Ross & Co.), Manchester Buraley I. D. (Coopers & Lybrand), London Burns T. A. (Grant Thornton), Manchester Burns E. (Coopers & Lybrand), London Burns T. A. (Grant Thornton), Manchester Burton S. J. (Price Waterhouse), London Bush C. J. (Hereward Scott Davies), London Busher J. A. (Price Waterhouse), London Buther A. J. F. (John A. Tuffin & Co.), Brighton, E. Sussex. E. Sussex Butler M. (Wilkins, Kennedy & Co), London Butters R. A. (Saffery Champoess), London Byrne A. J. (Orr, Spotliff), London

Cable C. H. (Watling & Hirst), Chichester, W.Sussen, Cadoux-Hodson H. A. E. (Peat Marwick Mitchell & Co.), Brighton, E.Sussen, Cahul M. J. C. (Arthur Young), London Cain J. (A.E. Limehouse & Co.), Rugby, Warwickshire Cale S. L. (Peat Marwick McLintock), London Cameron M. R. (Peat, Marwick, Mitchell & Co.), Maudstone, Kent Campbell J. N. R. (Price Waterhouse), Birmingham Cannan J. M. (Delolite Haskins & Sells), London Cardew-Hall D. (Peat Marwick McLintock), Notungham Nottmenam Carlson M. A. (Touche Ross & Co), London Caroe M. F. (Deloitte Haskus & Sells), London Carr N. E. (Hilton, Sharp & Clarke), Brighton, E. Sussex Carriel J. (Grant Thornton), Newsastla upon Tyne Casey L. A. (Coopers & Lybrand), London Cassidy C. L. (Bioder Hamiya), Buth Cataneo C. E. (Ernst & Whinney), Burningham Challinor D. J. (Pent Marwick McLintock), Stoke-on-Trent Chalmer J. B. (Pent Marwick McLintock), Stoke-on-Trent

Chainner J. R. (Price Waiterhouse), London
Chambers C. J. (Deloitte Haskins & Sells), Liverpool
Chambers G. P. (Harper Broom Roberts), London
Chambers G. P. (Harper Broom Roberts), London
Chan D. W. Y. (Price Waiterhouse), London
Chan F. S. C. (Myers, Davies & Col., London
Chan F. S. C. (Myers, Davies & Col., London
Chaplin D. J. (Binder Hamlyn), Croydon
Charlton J. B. (Post Marwick McLimicsk), Darlington
Charlton J. B. (Post Marwick McLimicsk), Darlington
Charlton J. B. (Touche Ross & Co.), Bath
Chaskenore D. L. (T.O. Sylvester), Bath
Chauhan R. (Touche Ross & Co.), Birmingham
Cheeseman J. (Armitage & Norton), Blackpool
Cheng A. C. L. (Price Waterhouse), London
Cheng G. F. (Post Marwick McLimicsk), Militon
Keynes
Cheng E. Y. (Coopers & Lybrand), Uxbridge, Middx

Cheng E. Y. (Coopers & Lybrand), Uxbridge, Middx Cheng W. C. M. (Keyse, Poulter, Partners & Co), London

Cheng W. C. M. (Keyse, Poulter, Partners & Co),
London
Cheong W. C. M. (Keyse, Poulter, Partners & Co),
London
Cheong K. H. (Gordon (John), Walton & Co), Leeds
Chew F. A. (Ernst & Whinney), London
Chids D. A. (KMG Thomson McLintock), London
Chids D. A. (KMG Thomson McLintock), London
Chids D. A. (KMG Thomson McLintock), Birmingham
Choong S. W. (Barker, Hibbert & Co), London
Christodoulon N. J. (Arthur Andersen & Co), London
Clark D. M. (Peat Marwick McLintock), Birmingham
Clark H. M. (Arthur Andersen & Co), Birmingham
Clay W. R. D. (Kingston Smith), London
Clay N. C. C. (Deloitte Haskins & Sells), London
Claywon S. R. (Erust & Whinney), London
Claywon S. R. (Erust & Whinney), London
Cleys S. J. (Deloitte Haskins & Sells), London
Clews S. J. (Deloitte Haskins & Sells), London
Cleys S. J. (Deloitte Haskins & Sells), London
Cliptham G. J. (Erust & Whinney), London
Cliptham G. J. (Crust & Whinney), London
Cliptham G. J. (Crust & Whinney), London
Clote S. A. (Arthur Andersen & Co), Birmingham
Cobbold T. R. (Price Waterhouse), London
Cocks J. M. (Peat, Marwick, Mitchell & Co), Norwick
Cody P. P. (Deloitte Haskins & Sells), London
Cocks J. M. (Peat, Marwick, Mitchell & Co), Norwick
Cody P. P. (Deloitte Haskins & Sells), London
Cole J. A. (Arthur Goddard & Co), London

Coleman G. B. (Deloitte Haskins & Sells), Southampton
Coller N. J. (Peat Marwick McLintock), Birmingham
Colley P. C. (Grant Thornton), Bradford, W. Yorkshirt
Collier D. M. (Pannell Kerr Fornter), Douglas, Isle of

Collier D. M. (Pasnell Kerr Forster), Douglas, Isle of Man Collier R. S. (Deloitte Haskins & Sells), London Collins P. M. (Price Waterhouse), Leicoster Collins F. R. (Stoy Hayward), London Collins F. R. (Stoy Hayward), London Collister A. (Halpern and Woolf), Oxford Collister A. (Halpern and Woolf), Oxford Collister C. K. K. (Clark Whitehilf), London Compton A. J. (Touche Ross & Co), London Compton M. A. (Peat Marwick McLintock), Leicoster Constantinides M. (Robson Rhodesi, Manchester Constantinides M. (Eruss & Whinney), Manchester Constantinides M. (Eruss & Whinney), Manchester Conybeare-Cross J. T. (Ball Baker Leake), London Cook M. (Weller, Messenger & Kurkman), Oxford Cook M. (Weller, Messenger & Kurkman), Oxford Cook M. (Price Waterhouse), Liverpool Coombey J. D. A. (Deloitte Haskins & Sells), London Cooper J. W. (Coopers & Lybrand), Norwich Cooper J. W. (Coopers & Lybrand), Norwich Cooper T. K. G. (Peat Marwick McLintock), London Copley N. B. (Price Waterhouse), Nottingham Copping A. C. (Harold Sharp Son & Gresty), Sale, Cheshire Cursey D. R. (Beston, Sociling & Co), Felizatowe, Suffolk

Suffolk
Corbett J. J. M. (Touche Ross & Co.), Bristol
Core R. W. (Ernst & Whinney), London
Corless S. D. (Coopers & Lybrand), Uribridge, Midda
Corner S. A. (Gerald Edelman), London
Cornes D. R. H. (Coopers & Lybrand), London
Couce S. K. (Ernst & Whinney), London
Cotton A. (Arthur Young), London
Cotton C. H. (Peat Marwick McLintock), London
Coucers B. J. (Hope Agar), London
Cowdy P. E. M. (Whitingham, Riddell & Co),
Shrewsbury
Cowell M. J. C. (Price Waterborse), London Shrewsbury
Cowgill M. J. C. (Price Waterbouse), London
Cox E. M. (Grant Thornton), Oxford
Cracknell S. J. (Harold Everett, Wand & Co),
Southend-on-Sea
Crage J. G. (Peat, Marwick, Mitchell & Co), Leicester
Crage P. R. (Coopers & Lybrand), London
Cramer D. M. (Stoy Hayward), London
Cramer G. L. (Price Waterbouse), Windsor, Berks
Crawford A. P. (Peat Marwick McLantock),
Nottingham

Nottingham
Crisp T. G. (Giess, Osbourn & Purtners), Harlow,
Essez
Critchley A. M. (Neville Russell), London
Critchley D. J. (Touche Ross & Co.), Liverpool
Crocker A. R. (Brooking, Knowles & Lawrence),
Busingstoke, Hants Crookenden J. N. A. (Peat Marwick McLintock),

London

London A. D. (Binder Hamlyn), Birmingham

Croske A. D. (Binder Hamlyn), Birmingham

Croskey N. (Hodgson impey), Hull

Crowther R. A. (Peat Marwick McLintock), Preston

Crowther M. S. (Landin Wilcock & Co), Sheffield

Cummins S. V. (Price Waterhouse), London

Curran E. A. (Ernst & Whitney), London

Currie M. A. (Peat Marwick McLintock), London

Cust J. N. B. (Price Waterhouse), London

Cusk A. N. J. (Andrew Moore & Co), Sudbury,

Sufficik Cuthbert R. (Finlay Robertson), Esber, Surrey

Daboo J. (Peat Marwick McLintock). London Dahan R. (Deloitte Haskins & Selfa), London Dainton C. (Robson Rhodes), Manchester Dahon W. J. H. (Kingston Smith). London Damani P. A. (Bird Luckin & Shedirake), London Danby S. P. (Nevalle Russell). Birmingham Dance A. K. (Spicer and Pegler), Croydon Dando N. A. (Newsham, Hanson & Company). Cleverion, Avon Dance H. J. (Ball Baker Leake), London Lando N. A. (Newsham, Hanson & Company).
Cleverion, Avon
Daniel H. J. (Ball Baker Leake), London
Darkin P. E. (Pear Marwick McLintock), London
Darkin P. E. (Pear Marwick McLintock), London
Darvall R. J. (Pear Marwick McLintock), London
Davidson C. M. (Price Waterhouse), London
Davidson R. (Price Waterhouse), London
Davics A. (Touche Ross & Co.), Manchester
Davies G. J. G. (Keen, Dicey, Grover & Co.), (ver,
Bucks)

Davies H. Y (Peat Marwick McLintock), Cardiff Davies M. R. (Greenhalgh & Co), Burton-on-Trent, Davies N. P. (Peat Marwick McLintock), Cardiff Davies R. J. (Deloitte Haskins & Sells), Birmingham Davies S. (Peat Marwick McLintock), Loudon Davis B. S. (Arthur Anderson & Co), Manchester Davis C. P. (Spacer and Pegler), Manchester Davis I. F. (Baverstock Pollock & Co), Dummer, Essex Davis T. R. (Arthur Anderson & Co), Reading Davis J. L. (Deloitte Haskins & Sells), Cambridge Davison A. J. (Price Waterbouse), Newcastle upon Tyme Tyne Dawson L N. (Deloitte Haskins & Sclls), Liverpool

Day A. A. D. (Hays Alian), London
Deakin M. J. (Johnson Tidsall & Co), Derby
Dean M. J. (Coopers & Lybrand), London
Dean S. N. (Peat Marwick McLintock), London
Dean T. J. (Price Waterhouse), London
Dearsley H. V. (Price Waterhouse), Newcastle upon

Dearsley H. V. (Price Waterhouse). Newcastle upon Tyne
Denry M. D. (Peat Marwick McLintock), Liverpool Delacave B. D. G. (Erust & Whinney), London
De Luc A. L. (Weller, Messenger & Kirkman), Oxford
Denetrades A. (Peat Marwick McLintock), London
Denley D. L. (Arthur Young & Company), Cardiff
Dennis A. C. P. (KMG Thomson McLintock), London
Dent I. (Pannell Kerr Forster), Leeds
Desai P. (Smallfield, Rawlins), London
Dewhrist C (Touche Roos & Co.), Leeds
Dewhust D. M. (Peat Marwick McLintock), London
Disper C. A. (Pant Marwick McLintock), London
Disper C. A. (Pant Marwick McLintock), London
Dickson S. J. (Chantrey Wood King), London
Dickson S. J. (Chantrey Wood King), London
Dickson D. M. (Rothman Pantall & Co.), Winchester,
Hants

Hants Dillon-Robinson P. M. (Delokte Haskins & Sella),

Dillor-Robinson P. M. (Delotte Hankins & Selin),
London
Dines C. J. (Coopers & Lybrand), London
Din B. J. (James & Cowper), Newbury, Berka
Dixon A. P. (Bedeli & Bhirt), Manchester
Dobbe C. M. (Delotte Haskins & Selis), London
Dohan K. T. P. (Attlee, Edge & Lambert), Brimingha
Dohman D. J. (Peat Marwick McLintock), Brimingha
Dohman G. K. (Delotte Haskins & Selis), London
Drake D. A. (Spicer and Pegier), Cambridge
Drew D. R. (Delotte Haskins & Selis), London
Driver F. L. (Peat Marwick McLintock), London
Drivy R. A. (Peat Marwick McLintock), Newcastle
upon Tyne

Druty R. A. (Peat Murwick McListock), Newcastle
upon Tyse
Dsouza C. A. (Deloitte Haskins & Sells), Liverpool
Ducker A. J. (Peat Marwick McListock), Birmingham
Duckworth A. H. (Deloitte Haskins & Sells), London
Duggal S. (Bright Grahame Murray), London
Dumbell E. R. (Peat Marwick McListock), London
Dumcan J. R. (Deloitte Haskins & Sells), Nottingham
Dumn P. L. (Erast & Whinney), London
Dunning J. A. (Youche Ross & Co), London
Dwane N. P. (Binder Hamiyu), London
Dwane N. P. (Binder Hamiyu), London
Dyson P. M. (Casson Beckman), London

Beginod P. M. (Heimore, Heimore & Co.), London Earl R. J. (Peat Marwick McLintock), Plymouth Eastaugh G. E. (Price Waterhouse), London Eastham K. W. (Touche Ross & Co.), Manchester Eccleshall J. E. (Price Waterhouse), London Eddy J. F. (Touche Ross & Co.), Manchester Eccleshall J. E. (Price Waterhouse), London Eddy J. F. (Touche Ross & Co.), Newport, Owend Edgar D. J. (Price Waterhouse), London Edwards S. (Grant Thornton), Leicetter Ellacot J. L. (Peat Marwick McLintock), London Edwards S. (Grant Thornton), Leicetter Ellacot J. L. (Peat Marwick McLintock), London Elliott N. (Brust & Whinney), London Elliott N. (Brust & Whinney), London Elliott N. (Brust & Whinney), London Elliott N. (Grant Thornton), Oxford Emburgy F. (Grant Thornton), Oxford Emburgy H. J. (Peat Marwick McLintock), London Emsten J. S. (Nicores & Rowland), London Emsten L. E. N. (Price Waterhouse), London Emgland D. M. (Coopers & Lybrand), London Errugton M. (Kevan Pilling & Co.), Bolton Evagora E. (Wilder Coe), London Evagora M. (Mesthury, Schottess & Co.), London Evagon M. J. (London Evagon M. J. (London Evagon M. J. (London Evagon M. J. (London Evagon M. J. (Coopers & Co.), London Evagon M. J. (London Evagon M. J. (L

Fagg J. E. (Ernst & Whinney), London Pail N. J. (Armitage & Norton), Presson Paleoner S. J. (Touche Ross & Co.), Bien chell & Co) Parokh F. (Reeves & Neylan), Sittinghourse, Kent Farrar M. J. (Deloitie Haskins & Sells), Southampton Farrar M. J. (Deloitie Haskins & Sells), Southampton Farrar B. (Deloitie Haskins & Sells), Liverpool Fawla J. P. (Sheen Stickland), Paroham, Surray Feather A. J. (Grant Thornton), Petersheld, Hants Feetham A. G. (Ernst & Whinney), Leicester Fenwick S. T. (Deloitie Haskins & Sells), London Fernandes J. A. I. (Howard, Tilly & Co.), London Fernyhough N. F. (Armitage & Norton), London Fiddler D. P. (Coopers & Lybraud), Sheffield C. P. (Robson, Laidler & Co), Newcastle upon Type

Field C. P. (Robson, Ladder & Co), Newcastle upon Type
Flicid R. M. (Chaptens & Partners), London
Finch J. E. (Peat Marwick McLintock), London
Finch R. P. (Deloitte Haskins & Selle), London
Findhay C. (Arthur Young), London
Fisher S. J. (Deloitte Haskins & Selle), London
Fisher S. J. (Peat Marwick McLintock), Cardiff
Flanagan J. P. (Peat Marwick McLintock), Cardiff
Flanagan N. G. (Coopers & Lybrand), London
Flanagan S. D. (Price Waterhouse), London
Flanagan S. D. (Price Waterhouse), London
Flym A. J. (Hodgson Impey), Liverpool
Flym R. P. (Arthur Andersen & Co), London
Fonseka M. A. (Roffe, Swayne & Co), Haskemere,
Surrey Surrey
Foo C. L. F. (Price Waterhouse), Southampton
Ford K. V. (KMG Thomson McLintock), London
Forrest P. A. (Porter, Mauhaws & Manden),
Blackburn Blackburn Forrester D. L. (Shipley Blackburn), London Forskitt M. A. (Peters, Elworthy & Moure),

Forskitt M. A. (Peters, Elworthy & Moore),
Cambridge
Foskett J. R. (Cansdale & Co), Chesham, Bucks
Foster S. E. (Price Waterhouse), London
Foyle A. L. (Price Waterhouse), London
Frain L. M. (Neville Russell), Stockport, Cheshare
Francis A. S. (Buzzacott & Co), London
Frakley S. V. (Arthur Andersen & Co), Mancheste
Freeman J. A. (Coopers & Lybrand), Bristol
Frey M. R. (Franies & Co.), London
Frost M. J. (Peat Marwick McLintock), London
Froud N. E. (Peat Marwick McLintock), Southampe
Fuller T. N. (Ernst & Whinney), Southampton
Fulton I. R. G. (Moores & Rowland), London

Gabb L. I. (Peat Marwick McLintock), London Gabriel D. L. (Clements, Hakim & Co), Epsons, Surrey D. J. (Stoy Hayward), London
Gair D. R. (John Mitchell & Co), Newcastle apost Gair D. K. (JOHN Interest & Whinney), Luton
Camble J. A. (Ernst & Whinney), Luton
Cangar S. S. (Pannell Kerr Forster), Leicester
Gardiner R. G. (Price Waterbouse), London
Cardner A. S. (Armitage & Norton), London
Carforth A. D. (Arthur Young), Liverpool
Garfick D. J. (C. Connelly & Co.), Huddersfield
Garrett M. G. (Cooper Basclen & Adamson),
Manachacter

Garvey D. M. (KMG Thomson McLintock), Manchester

Garvey D. M. (KMG Thomson McLintock),
Manchester
Garvood C. P. (Arthur Andersen & Co), Bristol
Gatcoigne G. S. (Touche Ross & Co), London
Gatchouse C. M. (Peat Marwick McLintock), Cardiff
Gatchouse P. J. (Kingston Smith), St. Albans, Herts
Gearty A. J. (Peat Marwick McLintock), London
Cemson M. P. D. (Hacker Young), London
Cemson M. P. D. (Hacker Young), London
Georgou T. N. (Touche Ross & Co.), Bristol
Gethings M. T. (Touche Ross & Co.), Bristol
Glutauray S. S. (Myros Smith & Co.), Sutton, Surrey
Gibson J. E. (Arthur Andersen & Co), London
Giddins S. W. (Coopers & Lybrand), Maidstone, Rent
Gilbert G. R. F. (Whitley, Simpson & Partacti),
Banbury, Oxon
Gilbert P. J. T. (Arthur Andersen & Co), London
Gilt C. J. (Ernst & Whimney), Newcastle upon Tyne
Gilt C. J. (Ernst & Whimney), Newcastle upon Tyne
Giltanders D. E. (Grant Thornton), Leicester
Giltnour L. (Littlejohn Frazer), London
Gibnour P. M. (Grant Thornton), Brighton, E.Sussen,
Glemon A. P. (Delottle Haskins & Sells), Leeds
Gilthero C. E. (Clement Keys & Co), Birmingham
Glover M. P. (Whitchead & Aldrich), Preston
Glyn M. A. (Arthur Andersen & Co), London
Goddard R. A. (Ernst & Whinney), London
Goddfey D. (Coopers & Lybrand), King's Lynn,
Norfolk
Goodndge R. D. (Peal, Marwick, Mitchell & Co),

Norfolk
Goodnofge R. D. (Peal. Marwick, Mitchell & Col.
Milton Keynes
Goodwin N. D. (Stoy Hayward). London

Gotham D. L. R. (Fouche Ross & Co), London Gough P. W. (Arthur Young), London Gough R. E. C. (Price Waterhouse), London Gould M. P. (Solomon Hare & Co), Bristol Goulston S. (Grant Thornton), Bournemouth, Dorset Gowing R. I. (Ernst & Wimney), London Gowing K. (Arthur Young), London Grave A. C. (Coopers & Lybrand), London Grabam A. (Ernst & Whinney), London Graham A. (Ernst & Whinney), London Graham A. (Ernst & Whinney), London Graham A. K. (King, Hope & Co), Northallerton, N. Yorkshire

Granat R. M. (King, Hope & Co), Northalismo, N. Yorkshire Granatt R. G. (Kidsons), London Grassick A. C. (Touche Ross & Co), London Grassick P. M. (Grant Thornton), Portsmouth Gratton P. W. R. (Touche Ross & Co), London Greaves L. G. (KMG Thomson McLintock).

Birmingham

Granut M. (Grant & Literard), London

Birmingham
Greaves M. J. (Coopers & Lybrand), London
Green C. R. (Robson Rhodes), Birmingham
Green D. M. (Gowers), Watford
Green H. G. D. (Peat Marwick McLintock), London
Green R. A. (Peat Marwick McLintock), Birmingham
Green S. C. (Binder Hamlyn), Bury St. Edmunds,
Suffolk Suffolk
Greenhalph B. J. (KMG Thomson McLintock).
London

London
Gregory M. J. (Price Waterbouse). London
Gregory M. P. (Knox Cropper). London
Gregory R. G. (Peul Marwick McLintock). Lond
Gregory R. G. (Peul Marwick McLintock). Lond
Gregory E. G. (Peul Marwick McLintock). Lond
Gregory E. E. (Price Waterhouse). London
Gregory E. E. (Price Waterhouse). London
Griden D. J. (Gereat Thouston). Birmingham
Griden D. A. (Barron & Barron). York
Grigos R. V. (Seymour, Taylor & Co.). High
Wycombe, Bucks
Groun S. J. (Arthur Young). Loton
Gryds P. (Lond. Sparrow & Swinbask). Stockto
Tees
Guilfoyle P. S. J. (Deloitte Haskins & Sells). Lon
Guilfoyle P. S. J. (Deloitte Haskins & Sells). Lon

Tess
Guiffoyis P. S. J. (Deloitte Haskins & Sells), London
Guinness R. M. (Saffery Champuess), London
Guill S. V. (Grant Thornton), Ipswich
Gulland S. J. S. (Deloitte Haskins & Selis), London
Gulfiver J. R. (Erust & Whinney), London
Gulfy D. P. (Price Waterboune), Windsor, Berks
Guyler R. W. J. (Touchs Ross & Co), London

Hagger J. (Peat Marwick McLiatock), London Hagyard M. P. (Hodgson Impey), Hull Haider G. R. (Hugill & Co), Loudon Hale R. G. (Price Waterhouse), Cardiff Hales K. (Peat Marwick McLintock), Briatol Halin I. A. (Peat Marwick McLintock), Briatol Halin J. F. (Barber, Harrison & Piatt), Sheffold Halliday J. F. (Barber, Harrison & Piatt), Sheffold Halliday J. F. (Price Waterhouse), London Halliday J. F. (Price Waterhouse), London Halliday M. F. (Peat, Marwick, Mitchell & Co), Maidstone, Kent Han D. (Binder Hamiya), London Hamid M. T. (Arthur Young), Birminghum Hamid C. S. (Deloitte Haskans & Sells), London Hamilton A. J. (KMG Thomson McLiatock), London Hamilton K. A. (Deloitte, Haskins & Schs), Readin Hammond K. R. (Whittaker & Co), Liston Handscomb G. D. (Coopers & Lybrand), Sheffold Hammond K. R. (Whittaker & Co), Strewsbury Handson A. M. (Heywood Shepherd), Manchester Handscomb G. D. (Erust & Whitney), Finil Hankins H. P. (Yankey, Davies & Co), Strewsbury Hannson A. M. (Heywood Shepherd), Manchester Harvis B. A. (Coopers & Lybrand), London Harding P. D. (Stoy Hayward), London Harding P. D. (Stoy Hayward), London Harding P. D. (Stoy Hayward), London Harris C. B. (Touche Ross & Co), Bristol Harris C. B. (Touche Ross & Co), London Harris N. B. (KMG Thomson McLintock), Birmingham

Harris N. B. (KMG Thomson McLintock),
Birmingham
Harris P. J. (Spicer and Pegiar), London
Harris P. D. (Arthur Young), London
Harris P. J. (Price Waterhouse), London
Harris R. J. L. (Deloitte Haskins & Sella), London
Harris S. C. (Deloitte Haskins & Sella), London
Harris S. C. (Deloitte Haskins & Sella), London
Harris S. C. (Deloitte Haskins & Sella), London
Harrison P. M. (Sheen Stickland), Farnham, Surrey
Harrod T. (Ernst & Whinney), Heal
Harry M. A. (Deloitte Haskins & Sella), Cardiff
Harrisy J. (Price Waterhouse), London
Harriey J. (KMG Thomson McLintock), London
Harvey J. S. (KMG Thomson McLintock),
Manithmiter

Plarwood K. S. (Arthur Young), Nottingham Hasham P. G. (Delotte Hashins & Solls), Birm Hatcher P. D. (Price Waterbouse), Shrain Hatton M. A. B. (Arthur Young), Newcastle moo Tyne atzigiannis E. F. S. S. (Pest Marwick McLintock),

London
Haw C. J. (Price Waterbouse), London
Hay H. D. (Touche Ross & Co), London
Hayley A. W. (Coopers & Lybrand), London
Hayes N. A. (Ernst & Whitney), Birmingham
Hayon L. (Pinlay Robertson), Esher, Surrey
Hayward J. M. (Touche Ross & Co), London
Hayward N. C. E. (Grant Thornton), Brighton,
E. Susses

E. Sussex.

Hayward R. J. (Spiner and Pegier), London.
Head M. J. (Deloitte Haskins & Sells), Southsimpton Head M. J. (Deloitte Haskins & Sells), Southsimpton Head C. A. (Grant Thornton), Sheffield Heap J. W. (Coopers & Lybrand), London Resion C. L. (Coopers & Lybrand), Nottingham Hedges P. J. (Pannell Kerr Porster), Woccoster Hedges D. J. (Ernst & Whimsey), Luton Heffron M. J. (Deloitte Haskins & Sells), Nottingham Helm A. (Peat Marvick McLintock), London Hemingway C. R. (Royte, Pacling, Grant & Co), Manchester
Heppenshall R. R. (Boste & No. iciter Inii R. E. (Erust & Whitney), Leads

Manchester
Heppenstall R. E. (Brust & Whimney), Leeds
Hereife P. (Leigh Carr), London
Herring J. L. (Touche Ross & Co), Darrford
Hensth R. L. (Binder Hamlyn), London
Hick I. R. (Brust & Whinney), London
Hick I. R. (Brust & Whinney), London
Hiddlesten K. V. (Grant Thornton), Northson
Higgins A. C. (Price Waterhouse), London
Higgins S. P. J. (Milne Ross), London
Highton C. J. (Touche Ross & Co.), Aberdeen
Hill G. A. (Grant Thornton), Bournemouth, De
Hill J. J. (Pannell Kerr Forster), Sheffield
Hill S. E. (Pest Marwick McLintock), London
Hills C. C. (F. Geen & Co), Stoke-on-Trent
Hills J. (KMG Thouson McLintock), Newcastl
Tyne

Hills J. (RMG Thousen McLintock), Newcastle up Type
Hillyer R. K. (Touche Ross & Co), London
Hilton R. R. (McEwan, Wallace, Howell & Co),
Birkenhead, Mcreyside
Hinckley I. M. (Richardson Dawson Hushand),
Marlow, Bucks
Hiadmik T. C. (Peat Marwick McLintock), Cardiff
Ho A. H. (Bryden, Johason & Co), Croydon
Ho T. T. (Grant Thoraton), Nottingham
Hobson A. J. (Spicer and Pegler), London
Hodges B. M. (Coopera & Lybrand), Manchaster
Hodges C. J. (Price Waterhouse), Leicester
Hodges C. F. (Deloitte Haskins & Sells),
Southampton

Southampton
Hogsden A. P. (Price Waterhouse), London
Holden P. J. E. (Price Waterhouse), London
Holland G. (Menzies), Kingston-upon-Tham
Holland T. M. (Price Waterhouse), London
Hollingworth G. E. M. (Price Waterhouse),

Erminshere

Holingworth G. E. M. (Price Waterstopse),
Brimingham
Holmes K. J. (Bishop Fleming), Plymouth
Holmes P. D. S. (Price Waterstonse), Nottingham
Hooper M. C. (Cooper Lancaster), London
Hooper R. P. (Delostie Haskins & Sells), London
Hoperoft J. M. (Peat Marwick McLintock), London
Hopkins N. (Peat Marwick McLintock), London
Horser R. H. M. (Peat Marwick McLintock), London
Horser R. H. M. (Peat Marwick McLintock), London
Horser R. H. M. (Peat Marwick McLintock), London
Horsman N. R. (Grant Thornton), Bradford,
W. Yorkshine W.Yorkshi

Horsman N. R. (Grant Thornton), Bradford,
W. Yorkshire
Horton D. A. (Coopers & Lybrand), London
Houstins T. E. (Ernst & Whinney), London
Housh D. A. (Deloitte Haskins & Sells), London
Houshon I. (Binder Hamlyn), Manchester
Houft C. (Deloitte Haskins & Sells), London
Howard C. M. P. (Peat Marwick Mitchell & Co.), Ipswich
Howard K. A. (Peat Marwick Mitchell & Co.), Ipswich
Howe K. J. (Morgan, Brown & Haynes), London
Howell P. J. (Buzzacott & Co.), London
Howell P. J. (Buzzacott & Co.), London
Howell P. A. (Coopers & Lybrand), Cardiff
Howkins T. A. (Arthur Young), London
Howito N. P. (Pride Brewster), London
Howlo N. P. (Pride Brewster), London
Hoyle L. (Touche Rost & Co.), London
Hoyle S. E. (Grant Thornton), Bradford, W. Yorkshire
Hubband S. E. (Price Waterfiouse), London
Hudson D. (Pannell Kerr Forster), Derby
Hudson I. J. (Deloitte Haskins & Sells), London
Hughes B. A. (Barlow Andrews), Manchester
Hughes M. J. (Ernst & Whinney), Birningham
Hughes M. J. (Ernst & Whinney), Luton
Lessaser
Hughes M. J. (Ernst & Whinney), Letoester

ESusser
Hughes M. J. (Ernst & Whinney), Luton
Hughes M. L. (Peat Marwick McLintock), Leicester
Hughes N. A. (Duncan Sheard Glass & Co), Liverpool
Hughes P. D. J. (Peat Marwick McLintock), London
Hughes T. R. (Arthur Andersen & Co), London
Hughes-Hailen D. 1 (Price Waterhouse), London
Humfryes P. S. J. (Deloute Haskins & Sells), London
Humphrys A. M. (Coopers & Lybrand), Sheffield

Hung A. G. (Keelings), London
Hunt J. S. (Arthur Young), Birmingham
Hunt S. R. (Deloitte Haskins & Sells), London
Hunter C. A. (Peat Marwick McLintock), Birmingham
Hunter E. S. (Touche Ross & Co), London
Hunter S. A. (Coopers & Lybraud), Middlesbrough,
Cleveland
Huntingford M. D. L. (Armitage & Norton), London
Hunst S. M. (Binder Hamban), Norwich
Hussam T. (Arthur Andersen & Co), London
Hutchison E. (Deloitte Haskins & Sells), London
Hyde R. O. H. (Price Waterbouse), London

Brabim K. (Hays Allan), London
Rslev G. J. (Shipley Blackburn), London
Ingis R. J. G. (Bryden, Johnson & Co), Croydon
Ioannou G. (Benjamin, Kay & Brammer), Wembley,
Middx
Iqbal T. (Anthony Murty & Co), London
Ireland H. (R. Gibbons & Co), Cockermonth,
Cumbra Cumbria Ireland R. C. (Coopers & Lybrand), Uxbridge, Midda Irous S. A. (Binder Hamlyn), Birmingham

lackson A. P. (Haywood & Co.), Sheffiald lackson M. (Cooper Basten & Adamson), Manchest lackson R. A. (Price Waterhouse), Brimingham lackson V. M. (Grant Thornton), Liverpool lames C. J. R. (Longorofts), London lames M. D. (Touche Ross & Co), London lanson E. V. (Holden, Harrison & Co), Manchester Jeffrey J. (Erust & Whinney), London lenkins A. D. (Armstrong & Co), Newcastle upon Type Jenkins S. P. (Touche Ross & Co), Cardiff Jenkins M. J. (Price Waterhouse), London Jewson H. M. (Deloitte, Haskins & Selfs), Rasding Jilings C. H. (Peat Marwick McLintock), London Johnson D. R. (Erust & Whinney), Hull Johnson D. R. (Erust & Whinney), Hull Johnson N. J. (Donald H. Bates & Co), Stolonous Trent Johnson T. N. (Coopers & Lybraud), Blackburn Johnson T. M. (Coopers & Lybraud), Blackburn Johnson

Treat
Johnson T. N. (Coopers & Lybraud). Blackburn
Jones A. W. (Spicer and Pegler). Nottingham
Jones A. D. W. (Payne & Co.). Swames
Jones C. E. (Peat Marwick McLintock). London
Jones D. G. (Dearden Farrow). Croydon
Jones D. S. (Deloitte Haskins & Sells). Nottingham
Jones G. T. (Grant Thornton). Kettering. Northands
Jones J. P. (Hazlewood & Co). Cheltenham, Glos.
Jones J. R. (Edward Mitchell & Son), Chestenfield,
Derbychire

Derbyshire
Jones J. D. (Knon Cropper). London
Jones K. B. (Clark Whitehill). London
Jones K. P. (Neville Russell). Birmingham
Jones M. P. (Neville Russell). Birmingham
Jones M. (Peat Marwick McLintock), Swanson
Jones M. A. (Delottle Haskins & Sells). Cardiff
Jones M. A. (Longerofts). Satton. Sarrey
Jones R. D. (Touche Ross & Co), London
Jones S. J. (KMG Thouson McLintock), Leads
Jorysz M. T. (Arthur Young). Reading
Jokes D. H. (Delottle Haskins & Sells), London

Kacamar P. (Arthur Andersen & Co), Birmin Kaim N. B. (Coopers & Lybrand), London Kaveney C. S. B. (Detolite Haskins & Sella), Cambridge Kavansy C. S. B. (Delottie Hastons & Sella),
Cambridge
Kay S. P. (Touche Ross & Co.), Bristol
Kaye D. S. (Touche Ross & Co.), Bristol
Kaye D. M. (Stoy Hayward), London
Kaye J. M. (Stoy Hayward), London
Kaye J. (Malvers & Co.), London
Kare M. A. (Delotte Hastins & Sella), Bristol
Kafly C. G. (Peat Marwick McLintock), Liverpool
Kally H. M. (Peat Marwick McLintock), Liverpool
Kally H. M. (Peat Marwick McLintock), London
Kambri D. F. (Moones & Rowland), London
Kambri D. F. (Moones & Rowland), London
Kambri D. F. (Moones & Rowland), London
Kennedy J. M. (Arthir Andersen & Co), London
Kennedy J. M. (Arthir Andersen & Co), London
Kennedy J. M. (Littlejohn de Paula), London
Kerr M. P. (Ernst & Whinney), London
Kerr M. P. (Ernst & Whinney), London
Kerr M. P. (Ernst & Whinney), London
Kerr M. D. (Arthir Young), London
Key M. D. (Arthir Young), London
Key M. D. (Arthir Young), London

Key M. D. (Arthir Young), London Khabireh A. H. (KMG Thomson McLintock), London Khabireh A. H. (KMG Thomson MeLintock), London Khan K. (Clumbers Fry & Co), London Rhan M. T. (KMG Thomson McLintock), London Khan M. S. (Leigh Carr), London Chatri M. V. (Simon Lewis Wayne), London Khatri M. V. (Simon Lewis Wayne), London Khoo C. A. (Gordon, Kanter & Co), Edgware, Middix Kidd F. (Spitor and Pegler), London Kierse E. P. (Gilbert & Co), St. Albans, Herts Kigour D. J. (Hodgson Impey), Chesian Kilner E. (Ernst & Whinney), Lectis Kilner E. (Ernst & Whinney), Lectis Kilner E. (Ernst & Whinney), Lectis Kilner E. (Grate Marwick McLintock), Preston King S. (Place Partners), East Grinstead, W. Sunsex King S. G. (Deloitut Hastins & Sells), Chesian Kinsey K. M. (Murss, Baker, Jones & Co), Worthman W. Sunsex Kirl J. C. (Carpenter, Box & Co), Worthma. W. Sunsex Kirl J. C. (Carpenter, Box & Co), Worthma. W. Sunsex Wolverbampton

Kirk J. C. (Carpenter, Box & Co.), Worthing, W.Sus

Kirskey A. H. (Polkinghornes), Chelmaford

Knight S. R. (Coopers & Lyhrand), London

Knight S. J. (Grant Thornton), Southampton

Knight T. M. (Binder Hamlyn), London

Lacey M. F. (Arthur Young), Liverpool
Lacey R. D. (Hodgson impey), Hull
Lader J. (Touche Ross & Co.), London
Lam V. W. M. (KMG Thouson McLintock), London
Lambert D. P. (Brebner, Allen & Trapp), London
Langford R. (Day, Smith & Hunter), Maidstone, Kent
Langford V. E. (KMG Thouson McLintock), London
Langford V. E. (KMG Thouson McLintock), London
Langridge M. A. (Deloitte Haskins & Scho),
Southampton

Southampton
Langston J. E. (Binder Hamlys), London
Lau C. (Leach & Co), Richmond, Surrey
Laughlin F. E. (Price Waterhouse), Newsattle upon Tyne Tyne averick R. (Beinet, Goldston & Jackson), Stockton-

Lugaini F. S. (Price Waterschie), Newcaste upon Tyne
Laverick R. (Balma, Goldston & Jackson), Stocktonon-Tees
Lawler B. A. (Touche Ross & Co), London
Lawrence C. H. (Ernst & Whinney), Norwich
Lawrencon M. (Grant Thorston), London
Lawson B. E. (Frazer, Whiting & Co), London
Leach S. E. (Ernst & Whinney), London
Leach S. E. (Ernst & Whinney), London
Leath D. P. (Newille Ross & Co), London
Leath D. P. (Newille Ross & Co), London
Leath D. P. (Newille Russell), Poole, Dorset
Leared A. B. (Pent Marwick McLintock), London
Leager-Beadell M. D. (KMG Thomson McLintock),
London
Lee A. (Coopers & Lybrand), Southampton
Lee A. S. (Touche Ross & Co.), Cardiff
Lee C. D. E. (Dearden Farrow), London
Lee K. P. (Guest & Company), Muschester
Let K. J. (Polkinghornes), Chelmsford
Lee M. S. W. (Coopers & Lybrand), London
Lee M. (Coopers & Lybrand), London
Lee M. (Coopers & Lybrand), London
Leeming G. E. (Peat Marwick McLintock), London
Leigh J. O. (KMG Thomson McLintock), London
Leigh J. O. (KMG Thomson McLintock), London
Leigh V. A. (Peat Marwick McLintock), London
Levis F. (Wilson, de Zouche & Mackenzie), Liverpool
Lewis J. M. (Grant Thorston), Cardiff
Lews P. S. (Peat Marwick McLintock), Birmingham
Lewis P. A. J. (Peat Marwick McLintock), Birmingham
Lewis P. A. J. (Peat Marwick McLintock), Birmingham
Lewis T. (Coopers & Lybrand), Birmingham
Lidde A. P. (Peat Marwick Mitchell & Co), Ipswich
Lim J. Y. K. (Arther Andersen & Co), London
Linton E. A. (Deloitte Haskins & Sells), Newport,
Gwent
Lister M. J. (Touche Ross & Co), London

Linton E. A. (Defoute Haskins & Seifs), Newport, Gwent Lister M. J. (Temebe Ross & Co), London Little G. (Spicer and Pegler), Bournemouth, Dorset Little S. S. (Coopers & Lybrand), London Little S. E. (Haines Watts), Slough Lomas D. A. (Peat Marwick McLintock), London Lomas J. R. (Clark Whitehill), London Lomas M. (Spicer and Pegler), Manchester Longbottom J. S. (Revell Ward), Huddersfield Lougy B. (Fraser Keen), London Love M. (Coopers & Lybrand), Edinburgh Lovell P. J. (Littlestone Martin Glenton), London Loveridge A. J. (Price Waterhouse), Bristol Lowe S. M. (Pannell Kurr Forter), London Lipson G. E. J. (Peat Marwick McLintock), London Lynn A. J. (Spicer and Pegler), Nottingham Lynf F. Y. (Levy Geo), London Lyndon S. D. (KMG Thomson McLintock), Birmingham

McArdell L. J. (Spicer and Pepler), Manchester Macaulay K. W. (Coopers & Lybrand), Reading McBride W S. (Price Waterhouse). London McCann T. M. P. (Gerald Edelman), London McCarthy G. J. (Price Waterhouse), London

McClymont M. J. (K.BOX Cropper), London
McCormsck D. F. (Price Waterhouse), Burningham
McCoubrey A. E. (Armitage & Notton), Hahrlax,
W. Yorkshire
McCranor D. J. (Lubbock Fine), London
McDonagh J. P. (Robson Rhodes), Burningham
McDonagh J. P. (Robson Rhodes), Burningham
McDonagh J. P. (Robson Rhodes), London
Macotoughl F. D. R. (Deloitte Haskins & Sells),
Bristol
McDowell A. I. (Stephenson Davies), Ely, Cambis
McDowell A. I. (Stephenson Davies), Ely, Cambis
McEroy J. A. M. (Peat Marwick McLintock), London
McErvilly S. C. (Robson Rhodes), London
McErriand A. B. (Price Waterbouse), London
McFartane H. F. J. 1. (Touche Ross & Co.), Plymouth
McGillbunddy M. H. (Peat, Marwick, Mitchell & Co),
Milton Keynes

Milton Keynes McGowan T. A. (Coopers & Lybrand), London McGregor I. D. (Touche Ross & Co.), Newport, Gwent

McGowan T. A. (Coopers & Lybrand), London
McGregor I. D. (Touche Ross & Co.), Newport,
Gwent
McGurk D. (Dearden Farrow), London
Macharg W. M. (Peat Marwick McLintock), London
McKinney W. J. (Price Waterbouse), London
McLaughlin J. P. (Price Waterbouse), London
McLaughlin J. H. P. (Goldwyns), Bristol
McLaughlin J. H. P. (Goldwyns), Bristol
McLaughlin J. H. (Arthur Young), London
McMillan A. D. G. (Pest Marwick McLintock),
London
McMarh J. H. (Arthur Young), London
McMarnab A. J. (Spicer and Pegler), Birmingham
McNamara J. L. (Price Waterbouse), London
Magnab A. J. (Spicer and Pegler), Birmingham
McNamara J. L. (Price Waterbouse), London
Malgus J. (Clark Whitehill), London
Malgus J. (Clark Whitehill), London
Malgus J. E. G. (Coopers & Lybrand), London
Malion L. J. (Peat Marwick McLintock), London
Malion S. W. D. (Coopers & Lybrand), London
Malion S. L. (Ernst & Whinney), London
Mallott R. (Price Waterbouse), Manchester
Mander R. B. (Coopers & Lybrand), Uxbridge, Middx
Mann N. J. (Peat Marwick McLintock), London

Southampion
Marsh P. R. (Kidsom), Ipswich
Marshall J. C. (Coopers & Lybraud), London
Martin D. C. (Peat Marwick McLintock), Keighley,
W. Yorkshire PRINTED L. C. (TENT MARWICK MCLiniock), Reighley,
W. Yorkshire
Martin J. H. (Arthur Young), London
Martin J. H. (Arthur Young), London
Martin N. P. (Coopers & Lybrand), Nottingham
Martin P. J. (Arthur Andersen & Co.), London
Martin S. E. (Barron Rowles & Bass), London
Martin S. E. (Touche Ross & Co.), Marchester
Mason K. F. (Ewertt, Collins & Loosley), Leighton
Brizzard
Mason P. B. (Arthur Andersen & Co.)

Mason R. F. (Everett, Collins & Localey), Leighton Brizzard
Mason P. R. (Arthur Anderson & Co), Bristol
Mason R. M. (Binder Hamilya), Bradford,
W. Yorkshire
Mason S. (Peat, Marwick, Mitchell & Co), Lelouser
Massey S. J. (Ernst & Whinney), London
Mathews A. D. (Deloine Haskins & Sella),
Birmington
Matthews S. G. (Touche Ross & Co), Loudon
Matthews S. G. (Touche Ross & Co), Loudon
Matuk T. (Peat Marwick McLintock), Birmingham
Manghiling W. G. (Deloitte Haskins & Sells), London
Meadows R. G. (James & Cowpey), Newbury, Berks
Meakin A. M. (Booth Ainsworth), Cheadle, Cheshire
Measures J. L. (Ernst & Whinney), London
Medicy G. H. (Arthur Young), Bristol
Megginson D. (Arthur Anderson & Co), London
Mephism N. (Hope Agar), London Megrisson D. (Arthur Andersen et Communication D. (Arthur Andersen et Communication D. (Hope Ager), London Mericid G. (KMG Thouson McLimick), London Merran A. (Spicir and Pegier), London Mercalle S. E. (Arthur Young), London Middleton I. R. (Hargrosven, Brown & Benson), Co

Metcalfe S. E. (Artnur roung),
Middleton I. R. (Hargreeves, Brown & Benson), Coine,
Lanca
Middletor A. J. (Clark Whitehill), London
Migheli L. J. (Deloitte Haskins & Sells), Southempton
Miles A. R. (Burgess, Hodgson & Co), Canterbury, Miles A. R. (Burgus, trougass & Selk), London Kent Miles D. J. (Daloine Haskins & Selk), London Miles D. J. (Baker Rooke), Bromley Miles K. P. (Peat Marwick McLiancek), London Milford P. H. (Binder Hamlyn), Bristol Miller P. C. B. (Touche Ross & Co.), London Miller S. J. (Touche Ross & Co.), Leicester Millingists A. I. (Delatte Haskins & Sells),

Mills A. G. D. (Neville Russell), London Mills R. (Deloitte Haskins & Sells), Newcastle upon Type
Minor A. H. (Peat, Marwick, Mitchell & Co), Bristol
Minor P. B. (Arther Andersen & Co), London
Mitson J. D. T. (Deloitte Haskins & Sells), London
Mitchell J. L. (Brast & Whinney), Ipswich
Mitchell N. J. (Deloitte Haskins & Sells), Bruningham
Mitchell S. E. (Deloitte Haskins & Sells), Newcastle

tpon Type Mobberky A. G. (Peat Merwick McLintock), Stokeon-Trent Mocatia D. W. (Coopers & Lybrand), London Mohamed Yusoff Y. (Pen Marwick McLintock), London

London

Mole A. (Burnett, Swayne & Co), Southampton

Monk E. A. (Neville Russell), London

Moon F. M. S. (Reeds & Co.), Guernsey, Channel

Islands

Moore J. G. (Raeves & Neylan), Canterbury, Kent Moore S. J. (Leonard Gold), Portsmouth Moorehead S. C. W. (Snow Kellett & Co.), Manchester Moorhead D. P. (Price Waterhouse), Manches Moreton J. W. E. (Dulotte Hankins & Selfs).

Moreton I. W. E. (Delokie Hankins & Selia),
Gloucester
Morgan I. K. (Caopers & Lybrand), London
Morrell L. A. (Arthur Andersen & Co), Manchester
Morris A. W. (Reads & Co), London
Morris C. A. (Arthur Young), Birmingham
Morris E. M. (Coopers & Lybrand), Southampton
Morris M. C. (Hazlewood & Co), Stroud, Glos.
Mortimer K. J. M. (MacIntyre Hudson), Bedford
Moseky J. D. S. (Price Waterhouse), London
Moss N. D. (Dearden Farrow), London
Moss R. A. (Coopers & Lybrand), Southampton
Mosiko N. D. (Coopers & Lybrand), Southampton
Mosiko N. D. (Coopers & Lybrand), Southampton
Mosiko N. D. (Coopers & Lybrand), Southampton
Moulton A. (Caopers & Lybrand), Southampton
Moye A. D. (Robson Rhodes), London
Moyes F. I. (Price Waterhouse), Southampton
Mullett M. A. (Binder Hamlyn), Wolverhampton
Mullett M. A. (Binder Hamlyn), Wolverhampton
Munby G. H. R. (Oblotte Hanklen, & Selia)

Essex Munro G. H. R. (Deloitte Haskins & Sells), Cambridge Cambridge Murphy S. J. N. (Peat, Marwick, Mitchell & Co), Reading Resoung Murphy S. P. (Grant Thoroton), Cardiff Murphy S. J. (Frazer, Whiting & Co), Southend-or

Sca Murray D. A. (Peat Marwick McLintock), Leicester Murray G. S. (Scott & Co.), Consett. Co. Durham Murray G. T. (Arthur Andersen & Co.), Leeds Murray K. J. (Binder Hamlyn), Nottingham

Nagle J. B. (Coopers & Lybrand), London
Napier A. R. K. (Peat Marwick McLintock), Norwich
Naylor D. E. (Peat Marwick McLintock), Sheffield
Naylor P. M. (Arthur Andersen & Co.), London
Neale K. A. (Touche Ross & Co.), London
Neale K. A. (Touche Ross & Co.), London
Nesbit S. (Ganson, Morris & Co.), Warlingham, Surrey
Newborough P. W. (Arthur Andersen & Co.), Leeds
Newman J. W. G. (Shupkey Black burn), London
Newsome A. J. (Arthur Andersen & Co.), London
Newsome A. J. (Arthur Andersen & Co.), London
Ng L. C. (KMG Thomson McLintock), London
Nichols N. (Blease, Lloyd & Co.), London
Nichols A. M. (Binder Hamlyn), Bacup, Lanex,
Nichols D. C. (Binder Hamlyn), Bacup, Lanex,
Nichols D. C. (Binder Hamlyn), Bacup, Lanex,
Nichols D. C. (Binder Hamlyn), Bacup, Lanex,
Nichols P. R. (Rerke Fine), London
Nichols P. R. (Rerke Fine), London
Niven P. M. (Arthur Young), Manchester
Noel M. D. (Deloitte Haskins & Sells), London
Norman A. P. L. (Peat Marwick McLintock), Manchester
Noel M. M. (Arthur Andersen & Co.), London
Norman R. M. N. (Arthur Andersen & Co.), London
Norman R. M. N. (Arthur Andersen & Co.), London
Norman F. J. (Peat Marwick McLintock), Manchester
North J. B. (Stoy Hayward), London
Norths F. J. (Peat Marwick McLintock), Manchester
North A. R. (KMG Thomson McLintock), London
Nurgent D. M. N. (KMG Thomson McLintock), London
Nurgent D. M. N. (KMG Thomson McLintock), London
Nurgent J. P. S. (Proce Waterhouse), Birmungham

Nurpuri J. P. S. (Price Waterhouse), Birmingham

CONTINUED ON PAGE 25



# The complete career planning solution

HEADSTAR

EADSTAR

Michael Page Parenership has an unrivalled reputation for providing career advice to accountants at all levels, but particularly at the Newly Qualified stage:

As most of our Consultants at ... Michael Page are accountants themselves, we recognise that, after several years of blood, sweat and tears spent gaining the qualification, you want to make the best possible use of it.

A recent independent market survey confirmed our position as market leader in the field of financial recruitment, and showed that newly-qualified accountants felt that a more comprehensive. service of career information and impartial advice was required. In response to this demand, we have developed a career planning programme, which has been designed as a fully comprehensive information source, available free of charge to all newly-qualified. accountants, from our nationwide office network.

As market leaders in the senior financial appointments sector, we feel well positioned to advise and help you through the early stages of your career, ensuring your place on the shortlist of tomorrow. You may think that this gives you an unfair advantage - we prefer to call it a EADSEAR!

The Reception

Champagne receptions will be held in each of our offices after working hours to congratulate you on your

new qualification and to launch the programme with the first showing of the video.

> The Video We have produced the first ever accountancy career planning video, in

which we talk to successful accountants who have made different uses Review of their qualification. They discuss the different experiences and The Michael Page challenges that they face in their chosen field, while Mel Review is our Smith and Griff Rhys-Jones marvel at the vast range of opportunities available, in their own in-house magazine, inimitable style – don't published on a regular miss it! basis, and contains career planning articles, features on specific companies and topical market information.

throughout the Autumn with guest speakers from Industry. Commerce and Public Practice. Our Consultants are always available for informal, impartial career discussions.

your HEADSTAND, simply phone or write to your nearest Michael Page office;

For further information on how to get

Hugh Everand or Juliet Connock 39-41 Parker Stre London WCLB 5LH 01-831 2000 . .

The Book

both nationally

internationally.

The

Discussion

All our offices are

holding seminars

A comprehensive Career Pack has

been compiled giving information

on the majority of career

qualified accountants.

options available to newly-

Keich Evans Cygnet House 45-47 High Street Leatherhead KT22 8AG

0372 375661 Richard Wright 136-142 London Road St. Alberts Herrs ALI. 18A 0727 65813

Stephen Doyla Kingsbury House 6 Sheet Street Berkshire SL4 1BG 0753 856151

Renay Hayes Bristol BS1 4UL 0272 276509

Geoff Barrow Clarendon House **81 Mosley Street** Manchester M2 3LQ

061-228 0396 Paul Kinsey Leigh House 28-32 St. Paul's St Leeds LS1 2PX.

0532 450212 Dean Gollings Bennetts Court 6 Bennetts Hill Birmingham B2 55T

021-643 6255 Rod Shaw Imperial Bulidine Victoria Street NGI ZEX 0602 483480 "

Nicholas Maher 150 West George Street Glasgow G2 2HG ·

International Recruitment Consultants London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide

: A member of Addison Consultancy Group PLC

The

# Group Accountant

### Peterborough

EMAP Pic is an extremely successful and highly acquisitive publishing and communications company with interests in business and consumer magazines, local newspapers and exhibitions with a market capitalisation in excess of £300 million. In the last financial year the EMAP Group demonstrated its ability to achieve consistently high organic growth and pre-tax profits increased by almost 50%. Since the ar-end it has considerably expanded its operations with three

EMAP now has an exceptional opportunity for a commercially aware recently qualified accountant, aged 24 to 26, to join their small Group Finance Department.

The successful candidate will be trivolved in micro

Michael Page Partnership

International Recruitment Consultants Leatherhead Birmingham Nottingham Manchester Leads Glasgow & Worldwide A member of Addison Consultancy Group PLC

International Firm - Nationwide Opportunities

General Practice and Investigation Roles



Coopers & Lybrand is one of the UK's major accountancy and consultancy firms. Our general practice is growing in size, complexity. and variety. This has resulted in an increasing amount of investigation and special work, including

mergers \* management buyouts \* flocations # fund raising.

Coopers

Openings exist in most of our major offices throughout the UK. In each case we are looking

for qualified accountants to contribute to our client's growing needs in this rapidly expanding area. You will be a member of well established teams providing audit, investigation, financial and advisory services, working closely with consultancy and specialist staff within the offices.

£17,000 + Car + Relocation

based reporting and planning for the Group, including preparation and review of monthly and annual accounts, forecasts and budgets. In addition, he or she can expect to gain exposure to the many other non-routine responsibilities of a central finance team in a high growth environment. Experience

As one of the UK's fastest growing companies the environment is both dynamic and stimulating. Opportunities for

sted applicants should contact Gary Watson on

0602 483480 or write to him at Michael Page Partnership. Imperial Building, Victoria Street, Nottingham NGI 2EK.

in the use of PC's would be an advantage.

ent are excellent.

If you've recently qualified as a chartered accountant, our career opportunities and prospects are second to none. The reward package is highly competitive, and both management and technical training are first class.

For further information please contact Juliet Connock at Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH. Telephone 01-831 2000.

Michael Page Partnership International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide A member of Addison Consultance Group PLC

Imperial Chemical Industries

**Pharmaceuticals** 

Cheshire

c.£20,000 pkg.

The pharmaceuticals business of ICI PLC has a worldwide turnover of c£1bn and operates internationally from its Headquarters in a pleasant part of rural Cheshire.

Opportunities now exist for young accountants to join the finance function and to participate in a structured career development programme, with opportunities for rapid advancement to senior level, both within the business and throughout the ICI group.

Candidates should be recently qualified, graduate accountants who can demonstrate the intellect, drive and ambition required to succeed in this highly competitive environment.

Relocation facilities are available where appropriate, Interested applicants should contact Alan Dickinson, quoting ref. 7095, on 061-228 0396 at Michael Page Partnership, Clarendon House, 81 Mosley Street, Manchester M2 3LQ.

Michael Page Partnership International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide A member of Addison Consultancy Group PLC

## Join the financial sector revolution

### International firm

Coopers & Lybrand is one of the major international accountancy and consultancy firms. Our list of international and financial sector clients is impressive, varied and expanding. The major. growth in London of international business particularly

opportunities within the firm.

in the financial sector has resulted in further

We are now looking for outstanding qualified

clients. You will join our existing teams

providing audit, investigative, corporate finance and advisory services working closely

accountants to help us meet the growing needs of our

Coopers

with consultancy staff and

London

specialists from other disciplines. Successful candidates will be recently qualified chartered

accountants or finalists with good academic records. Career opportunities and prospects for international travel are excellent. The reward package is highly competitive and both

ment and technical training are first class. For further information please contact Juliet Connock

at Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH. Telephone 01-831 2000.

Michael Page Partnership International Recruitment Consultants

London Bristol Windsor St. Albans Leatherhead Birmingham Northgham Manchester Leeds Glasgaw & Worldwide

A member of Addison Consultancy Group PLC



# Accountancy Personnel

Placing Accountants First



EXCELLENT DEVELOPMENT OPPORTUNITIES

Wiltshire

The Swindon based finance function of THORNEMI HOMEELECTROMICS acts on the consolidation point for all of the companies within the rantal and retail sector of THORNEMI.

£15,000+C#

to £16,000pm

The development of a new, specialist Business Efficiency Departme unique apportunity for three newly qualified Chartered Accountants. Whilst you will indeed be expected to perform traditional internal audi the positions are viewed as a definite springhoard to more senior roles. A salary structure geared at rewarding performance will be coupled with an benefits peckage.



For further details, please conta Accountancy Personnel, 7 Mackenzie Street, Slough SL1 1XO. Ret 0753 36939

INTERNAL AUDITOR

British Alcan Aluminium pic, a member of the Canadian based Alcan Group of comparies, is the largest producer, manufacturer and distributor of aluminium in the LK. Its strength lies in its resources, its operating and technical skills, and its access to the Alcan Group's worldwide facilities and international network of related companies. Reporting to the Internal Audit Manager, this is a new position which may be initially based at any one of our UK locations. The jobholder's main purpose will be to determine whether locations are performing their planning, accounting and control activities in compliance with Alcan policies and practices, and consistent with UK objectives. This will know considerable travel with the opportunity for an international placement.

Applicants should be fully qualified ACCA or CA with a good academic record and the ability to communicate well at all levels. A competitive salary will be offered together with a company car, 25 days holiday and contributory pension scheme.

ROBSON RHODES

Chartered Accountants

For further details please contact: Accountancy Personnel, Bristol & West House, 10 Regent Circus, Swindon SN1 1PP.

BUSINESS SUPPORTING AMBITION?

Manchester

You are a qualified Chartered Accountant with some post qualific both eyes on the future, that of your clients as well as your own. As a "tyrich pin" in their Business Support arm, Robson Rhodes can offer you the ran opportunity of stretching your commercial aptitude as well as fostering that declared interest in micro computer applications. Close Clerk involvement will be a particularly interest in micro computer ap Important feeture of the role.

Early demonstration of the interpersonal and technical skills necessary to service the broad and challenging client portrollo will hapten the managerial appointment planned for the future of the successful applicant. Call now for a preliminary discussion without obligation.

For further details, please Accountancy Personnel, 36 King Street, Bristol BS1 4DZ. Tel: 0272 298911.

**CORPORATE RECOVERY** To £14,000+Car

Grant Thomson are one of the leading firms specializing in the field of corporate recovery. The Briscol office, which currently employs in excess of 100 staff, needs two bright young ACA's with the commercial awareness and dedication necessary to succeed in this fast moving environment.

This is your opportunity to join a dynamic teem specialising in helping compan difficulty. Investigations, reorganisation, refinancing, monitoring work receiverships all form part of the varied work load.

Grant Thornton CHARTERED ACCOUNTANTS



Bristol

Nobody gets closer to clients



ENGLISH & AMERICAN

Accountancy Personnel, 36 King Screet, Bristol 651 4DZ, Tet: 0272 296911

For further details, please con Accountancy Personnel, 49 King Street, Manchester M2 7AY, Tel: 061 834 9733

RECONSIDER YOUR CAREER IN THE WORLD OF REINSURANCE

English & American Insurance Group Ptc is a fast-growing organisation operating within the world of reinsurance and related operations and services. With issess in excess of £100m, the company's diversity of financial services ranges from underwriting operations on the London market, through management services to The company seeks high-calibre ACA's with commercial flair, who have the ability make their mark in a demanding sector.

For further details, please or Accountancy Personnel, Davey House, Castle Maed Norwich, Norfolk NR1 38Y

NORWICH

UNION

INSURANCE

£15,000+ Young ACA's & ACCA's Remaich Unionia a major British-based group of companies operating principally in the viorial of insurance with additional interests in Investment, Real Estate development

THE NORWICH WAY

The Group's continued growth both in eatablished markets and new fields has created a number of outstanding career opportunities for Nawly Qualified Accountants. You will enjoy a progressive selsny with non-contributory pension and life assurance, relocation assistance, mortgage allowance achema, permanent health assurance, flexible working hours and excellent sports and social facilities.

**MOORES** ROWLAND Chartered Accountants

For further details, p Pay Bishop.
Accountancy Personnel,
63/65 Moorgate
London EC2R 68H
Tel: 01-626 8525 CAREER LEAP ACROSS THE OCEANS £ competitive salaries

To Australia, Hong Kong, and other parts of the world on offer to young ambitious newly qualifieds 18 months after joining this firm's London audit department. Moores & Rowland is a leading national firm of Chartered Accountants with origins which can be traced back over 100 years.

Their growth and continued success to date is due to their ability to combine the highest quality of professional service with the most positive and constructive financial advice to clients of all sizes.

A first class veried client portfolio and excellent prospects are on offer to newly qualified accountants within their well structured audit department.

NORTH HERTS. PRACTICE

For further details, please Accountancy Personnel, Aghton House, 469 Silbury Bouleverd, Milton Keynes, MK9 2AH: Tel: 0008 661707

**DEFINITE PARTNERSHIP PROSPECTS** 

The retirement of a senior partner at the end of 1987 from Wette Knowles and Co. a ten partner practice with three offices, provides a rare opportunity for a young qualities a chieve partner status in the medium term. Established before 1920, this forward-looking practice has a firm client base including subsidiaries of public groups. Applicants from large or small firms, or who have spent a few years in industry after qualifying, are welcome if they offer an outgoing personality, motivation and the ambition to go to the top.



YOUNG QUALIFIED ACCOUNTANT

Our client is an established we the construction industry:

Within their South-East retail in to control the accounting function, and given time, to proguidance which will directly influence the bottom line.

There will be considerable customer involvement, providing a challenging role talented young profuseional seeking sharp-end responsibility early in his or her or

THE SAMUELSON GKUUP PLG

**NEWLY QUALIFIED FOR** MEDIA SERVICES

Our client is a worldwide group service with a turnover in excess of £70m. Substantial profitable growth has created an exciting opportunity for a self motivated newly qualified ACA seeking more than the routine number crunching role. initially you will assume responsibility for a French subsidiary whiles undertaking a number of ad-hoc projects for the Group Finance Director. This is a high profile role offering exceptional prospects for the a

Montrose **Holdings** Limited

kuildford GU1 3HE at: 0483 64682

OPPORTUNITY

c£17,000+Benefits The desirable...late of Man

Montroee Holdings Ltd are the largest property company on the lefe of Mars, with extensive development interests throughout the British Isles, North America and extensive development interests throughout Australiasia. The company has trabled in size of of a forceful young management team.

In the with their entrepresental outlook they now seek to appoint an Account preferably newly qualified, who is leen to reatise his/her full commercial pote Duties include supervision of the day to day accounting function and preparationally management information involving multimition pound capital projects. ocation auditions is available to this environmentally (il. financially) att nd and prospects are excellent for the aucomatul applicant.

**MERTON** CONTAINERS

For further details, please cone Carolyn Wellings, Accountancy Personnel, 106 Baker Street,

ACCOUNTANT

For further details, please Accountancy Personnel, Summit House, 9-10 Windoor Place Cardiff CF1 36X Tel: 0222 222 500

£ Attractive+cer+bonus South Wales Our client is a percent procesoing manufacturer within BPS Industries Pic. temetional tumover in excess of £750m. Merton Containers

is part of the Company's paper and packaging operation. Reporting directly to the General Manager, the successful applicant will be responsible for the financial function and development of the existing Data Processing systems.

Li Levy Gee Chartered Accountants

For further details, pieses contact: Accountancy Personnel, Cotton Exchange, Old Hall Street, Liverpool L3 9JR. Tet: 051 236 3530.

SUCCESS TO SUIT **ALL TALENTS** £18,000 circa

Levy Gee are a young progressive firm of accountants with 14 partners and over 100 staff. Newly qualified accountants with drive, personality and initiative will enjoy the friendly dynamic atmosphere. Your initial role will be either as PA or to specialise within the newly formed investigations department, where you should be able to demonstrate the ability to offer accurate advice on a constantly

your responsibility and a flexible approach is essential. With 5 of the present partners having been appointed directly from PA or specialist roles, your career development will be rapid and bounded only by the limits of your ambition and ability.

changing and expanding portfolio. Variety will be the halfmark of

Their modern, well equipped offices house the 12th largest insolvency department in the country and similar opportunities exist within this area, audit and texation.

To arrange a confidential preliminary discussion, please telephone our consultant Stephen Williams who will be happy to provide further information and advice.

Binder Hamlyn Chartered Accountants

For further details, please

Accountancy Personnel,

contact:

Patrick Porter,

63/65 Moorgate,

London EC2R 6BHL

Tel: 01-628 8525.

QUALIFIED FOR CORPORATE FINANCE?

London EC4

£neg

Our young and dynamic Corporate Financial Services Department is seeking to employ highly motivated and ambitious newly qualified ACA's to facilitate further expansion and development.

The department advises on Stock Exchange work, management buyouts and venture/development capital. It also has an active mergers and acquisitions division to target potential acquisitions, negotiate a deal and monitor targets after they have been acquired. The work is extremely demanding, high profile and can be subject to considerable pressure.

If you are energetic, confident and city orientated and can work as part of a closely knit, highly committed team why not take up this

For further details, please contact Accountancy Personnel, 63/65 Moorgate, London EC2R 6BH. Tel: 01-628 8525

An Invitation

Although we now have 52 OFFICES NATIONWIDE, during late September and early October, we will be visiting a further 50 towns and cities throughout the UK to advise on career opportunities in your area. For further information call your nearest local office or dial FREEPHONE 0800 622 118 ENQUIRE NOW ABOUT THE 1987 YOUNG ACCOUNTANTS CAREER FAIR IN CENTRAL LONDON.

52 offices throughout the UK plus Australia, New Zealand and USA.

Action to the second

ia) September de la

### CHALLENGING CAREERS IN STOCKBROKING SETTLEMENT

c£20K (newly qualified)

Financial Clearing and Services (UK) Ltd (FiCS) is an innovative securities settlement organisation formed by Security Pacific National Bank and Hoare Govett to meet the market challenges caused by de-regulation of the Stock

We are currently seeking newly qualified Chartered Accountants who wish to pursue a career within a pioneering environment where achievements are hard won, with opportunities and rewards to acknowledge this. We offer an initial package to include:

Profit Sharing Scheme - Mortgage Subsidy Private Health Scheme - Non-contributory Pension Scheme

Please send a Curriculum Vitae to:

Jackie Osborne Financial Clearing and Services (UK) Ltd **Heron House** 319/325 High Holborn London

# Australia '88 Package to Aus \$40,000

Our client, a major international practice is currently seeking qualified ACAs for two-year contracts in the major centres including Sydney, Melbourne, Brisbane, Adelaide, Perth and Darwin.

WC1V 7PB

Opportunities exist at senior through to manager level in Audit, Business Services, Tax and Computer Audit. A partner will be interviewing in the Autumn for contracts to commence Spring 1988.

London, Kevin Simons 01-831 2000 Nottingham, Anne Mills (0602) 410130 Bristol, Tom O'Neill (0272) 276509 Birmingham, Nigel Wright 021-643 6255 Leeds, Peter Hornby (0532) 450212

Initial interviews will be held throughout our regional network of offices. A career pack is available and includes details regarding the lifestyle, contract terms, work experience and standard of living.

For further information contact your local overseas specialist or write to Kevin Simons at 39-41 Parker Street, London WC2B 5LH.

Manchester, Diane Gale 061-228 0396 Windsor, Nigel Milford (0753) 856151 St. Albans, Vanessa Nelson (0727) 65813 Leatherhead, Kristin White (0372) 375661



Michael Page Partnership

International Recruitment Consultants London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide A member of Addison Consultancy Group PLC

Newly Qualified Accountants Circa £26,000 package

# Accelerate your career in the City

J.P. Morgan is one of the world's premier financial institutions with offices in major financial centres worldwide and assets exceeding \$80 billion. Morgan combines capital strength with global financing, advisory, treasury and investment products.

We now have a variety of new openings for the best newly qualified accountants, whose outlook on success mirrors ours. The offer we will make to those with the greatest talent is simply this: bring us your experience, commitment and potential and we will train you in one of the most dynamic and innovative financial environments. The broad training you'll receive will enable you to achieve tangible results, both professionally and personally.





You will receive an excellent salary, a bonus and a comprehensive range of banking benefits including immediate mortgage subsidy scheme.

You could join us in

any one of the financial

disciplines: accounting,

financial reporting and

auditing; where you will

build up a broad based

experience of international

finance. With this start to

your progression will be

both rapid and highly

rewarding.

your career in J.P. Morgan,



In the first instance please telephone: Frances Middleton, Assistant Vice President, during office hours up to 8 pm on 01-600 2300. Alternatively, write to her at J.P. Morgan, Morgan House, 1 Angel Court. London EC2R 7AE.

**JPMorgan** 

### **CORPORATE FINANCE EXECUTIVES**

£20,000-£35,000

You are a newly qualified ACA with straight passes in the professional crams and a good degree. You have trained with a 8g 8 firm, ideally involved with financial service clients. You are now ready to pursue a career in Corporate Finance, Many of our clients in the International Banking and Securities markets are looking for executives to join their Corporate Finance Advisory teams working on issues, mergers, take-overs, defences, buy-outs and fund raising.

Contact our opecialist City team to discuss the current opportunities available to you and to arrange a confidencial meeting.

Please call Jon Michel, Robert Digby or Tim Clarke ACA on 01-583 0073 (or 01-870 1896 outside office hours).

### FINANCIAL ANALYST

c.£22,000 + Bens

We are acting on behalf of a US investment bank who wishes to recruit a recently qualified ACA with significant experience of financial service studie clients.

The Financial Analyst will be responsible for forecasting and

Ine ringuizal Analyst will be responsible for forecasting and management reporting in connection with the bank's operational activities, developing budgets and assisting in the systems and amountation development. This role involves close liaison with traders and operations both in London and New York.

The ideal candidate will therefore possess a sound knowledge of bank accounting systems and will have excellent communication skills.

plicans should call Joe Relity, Jon Michel or Philippa Dilley on 01-583 0073 (or 01-874 3891 outside office hours).

### ACCOUNTANT

Central London - To £25,000

Our client, a multinational service group, wishes to strengthen their accounts function by recruiting a newly-qualified to carry our ad-hoc projects related to their financial and treasury accounting functions.

The position will involve close involvement in the development of computerised systems and the documentation of cristing return and procedures. The role also provides general support to the accounts function.

Applicants must have a wide exposure to computerised systems and ideally a a knowledge of Lotus 1-2-3. Aged between 24 and 28 candidates must be graduates and should have trained with a Big 8 practice. Some experience of ad-hoc exercises would be a distinct advantage and commercial acumen is essential.

### CORPORATE DEVELOPMENT

City -- c.£20,000 + Car

This post, with a vertically integrated multi-national PLC, is an ideal first move for a graduate newly-qualified. The successful applicant will be involved in Mergers and Acquisitions, Investigations, Long Term Strategic Planning and Economic

Candidates must have an entrepreneurial approach, and should have had some investigations experience. This is a highly-visible position working directly for the Directors of the Group. Working in a small department in the Group Headquarters the ability to operate effectively as an individual and part of a team is essential. Liaising closely with senior staff throughout the Group's worldwide operations this is a creative post offering a wide range of opportunities.

Please contact Robert Morgan on 01-583 0073 (or 01-870 3037 outside office hours).

### BADENOCH & $ext{CLARK}$ (milton keynes ullet reading)

THE PINANCIAL & LEGAL RECRUITMENT SPECIALISTS 18-18 NEW BRIDGE STREET, BLACKFRIARS, LONDON ECAV GAUL BLLOYDG AVENUE, LONDON ECAN 3AX.

THE FINANCIAL & LEGAL RECRUITMENT SPECIALISTS 16-18 NEW BRIDGE STREET, BLACKFRIARS, LONDON EC4V 6ALL 6 LLOYDS AVENUE, LONDON EC3N 3AX.

### CAPITAL MARKETS **OPERATIONS CONTROL**

Our client is the Capital markets group of a U.K. Merchan Bank. They require a young, recently qualified Chartered Accountant to take responsibility for all operational and systems development aspects for a new division set up specifically to advise medium-sized companies.

This is a high-profile position which demands not only the highest level of systems skills but also the ability to work closely and effectively with product dealers and the marketing team.

and effectively with traders, dealers and the marketing team.

Career prospects within the organisation are excellent and the importance of the position will be reflected in the successful applicant's salary which will attract a full range of banking benefits.

### BUSINESS ANALYST c.£21,000 + Bens

Our client, a leading international investment bank, is currently looking to augment its Business Analysis team. The successful candidate will be a recently qualified ACA, aged 25-30, with a working knowledge of Lotus 123 and, ideally, investment banking experience. He or she will be involved in the analysis of treasury related business, the definition and analysis of profitability by market sector and assisting in risk management decision making.

Applicants with an outgoing but methodical personality should contact Joe Reilly, Philippe Dilley or Jon Michel on 01-583 0073 (or, outside office hours on 01-874 3891).

### CORPORATE ADVISORY **NEWLY QUALIFIEDS**

c.£17,000

Due to sustained growth, our client, an International city firm has identified a sumber of opportunities for newly qualified ACA's to join their Corporate Advisory team. Working closely with clients and City Institutions, the successful candidates can expect involvement in a wide range of projects including business planning. Venture and Development capital, mergers, acquisitions and flosations. Excellent prospects for progression, either within the firm or with financial institutions for applicants with the commercial flair and ability to make a significant contribution in this prestigious field.

### CORPORATE RECOVERY To £20,000

On behalf of a number of clients, both International and medium size firms, we are currently seeking a number of newly qualifieds wishing to specialise in corporate recovery. Successful candidates will enjoy a variety of work including liquidations, receiverships, pre-insolvency investigations and corporate restructuring. Applicants should demonstrate sound commercial sense and excellent communications skills.

Pless contact Colin Perkins, Jon Varey or Jane Ryley on 01-583 0073 (or 01-874 6746 outside office hours).

### BADENOCH & CLARK MILTON KEYNES ullet READING:

THE PINANCIAL, & LEGAL, RECRUTIMENT SPECIALISTS
18 NEW BRIDGE STREET, BLACKFRIARS, LONDON EC4V GAU.
6 LLOYDS AVENUE, LONDON EC3N SAX.

THE PRIANCIAL & LECAL RECRUTMENT SPECIALISTS
18-18 NEW BRIDGE STREET, BLACKGRIARS, LONDON BOAY GAU.
8 LLOYDS AVENUE, LONDON ECSN SAX.

HEWLETT PACKARD

# Young ACA's

### Thames Valley

Hewlett Packard is a market leader in the manufacture of computers and electronic measurement systems with a mercial, interpersonal and analytical skills required for computers and electronic measurement systems with a worldwide turnover in excess of \$7 billion. In the UK they

employ more than 3,500 people working in research and development, manufacturing, sales and support. They now seek to strengthen the Corporate Finance Group by the appointment of a high calibre young Chartered Accountant. Responsibilities will include performance reporting, planning, forecasting, investigations and statutory accounting.

The role will give broad based experience in a results orientated environment. Working closely c.£18,000 + Benefits

career advancement.

Candidates will be recently qualified Chartered Accountants with a successful track record, who can demonstrate the drive and ambition to succeed in this dynamic environment.

Interested applicants should contact Stephen Doyle ACA on 0753 856151 or write to him enclosing a comprehensive curriculum vine at Michael Page Partnership,
Kingsbury House, 6 Sheet Street,
Windsor SLA 1BG quoting ref: 984.

Michael Page Partnership
International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide A member of Addison Consultancy Group PLC

## **Destination Singapore Qualified Audit Specialists**

Price Waterhouse in Singapore is one of the leading firms in the Far East providing professional services of the highest quality in auditing, accounting, corporate secretarial

We have a dynamic practice with over 300 staff and a diversified client list including many multinational corporations and listed companies.

and management consultancy.

You should be a chartered or certified accountant, preferably a national of Singapore or Malaysia with audit experience in a large or medium size

practice in the United Kingdom. You are keen and ambitious, eager to serve our clients and maintain our high professional standards,

We offer good career development and prospects, a wide range of practical exposure and a comprehensive continuing education programme.

Your remuneration package will be attractive, comprising a competitive salary and annual bonus as well as financial assistance with relocation costs and car purchase.

A partner from Singapore will be visiting London in October and will be available to interview short-listed candidates. If you are interested in these vacancies please write with full personal and career details to:

Price Waterhouse Southwark Towers 32 London Bridge Street London SE1 9SY Tel: 01-407 8989

John Thompson

Price Waterhouse



£26,500 + BENEFITS

### **NEWLY QUALIFIEDS WITH PERSONALITY**

CAN YOU MEET THE CHALLENGE OF PROFESSIONAL TRAINING?

BPP's training division has doubled in size in the last 24 months. We have won market leadership in CACA, CIMA and AAT training, and our continued growth in these fields and ICAEW training, plus our recent expansion into the financial services sector, means that we are looking for recently qualified accountants with personality, enthusiasm and an entrepreneurial outlook.

We will develop in you excellent nmunication skills and technical BPP Holdings pk, BPP House, 142/144 Libbridge Road, Shepherds Bush Green, London W12 8AA. Telephone: 01-740 1111 or 724 7722.

expertise and also the management abilities needed to lead our growing businesses into the 1990s.

From us, you may expect a flexible starting package of £26,500 + benefits, As a fully listed company, we also offer you the opportunity for real capital accumulation through our share option

If you are interested in working in a challenging and dynamic environment contact lames Cooper on 01-740-1111.

### CAN ACCOUNTANTS WRITE WELL?

TO THOSE THAT CAN, BPP OFFERS A SUPERB CAREER IN PUBLISHING AND EXCEPTIONALLY HIGH REMUNERATION

BPP's growth in specialist professional publishing has been nothing short of spectacular. Last year we joined the USM. This year we achieved a full

Stock Exchange listing. Our success has been due, in a very large part, to the efforts of a small team of unusually able people: bright young accountants who also have the creative gift to write - plus an ambitious, trepreneurial outlook.

Could you join the team? You'll need to demonstrate a first rate academic background and, even more important,

convince us that you have that rare ability to communicate.

if you meet our standards there's no limit to the potential you'll have with us. We'll start you with technical writing and editing. You'll soon become a publisherwith full responsibility for ranges of titles, commissioning outside authors,

production and marketing.

Professional publishing is a
stimulating and challenging environment.

With BPP it is also exceptionally well paid.

We're looking for outstanding people:
we're quite prepared to pay accordingly.

Contact: Richard Price, Chairman, BPP Holdings plc, BPP House, 142/144 Unbridge Road, S London W12 8AA: Relephone: 01-749 TITI or 724 7722.

## NEWLY QUALIFIED you should be talking to us

As a newly qualified Chartered Accountant, the career decisions you make now will be crucial to your future development and success.

As the Institute's own careers advisory and recruitment service we are in a unique position to offer you the benefit of our practical insight into all aspects of the job market, including public practice, commerce, industry, teaching, public sector and overseas.

Experienced consultants are on hand to discuss your ideas and help you out with informed and unbiased advice on career opportunities tailored to your individual abilities and aspirations.

In October, we are running a series of open days around the country when we will be happy to see you for an informal and confidential discussion about your future.

We look forward to talking to you.

Please forward Chartac Recruitment Brochure/Career Planning Leaflet/Details of regional visits to: Mr/Ms Address Tel. Office Home





For further information contact John N. 8 FCA or Reena Rai on (01) 628 7860 or comp the coupon: CHARTAC RECRUITMENT SERVICES, Institute of Chartered According in England and Wales, P.O. Box 432 Moorgate Place, London EC1P 28J.

# Hoggett Bowers

A MEMBER OF BLUE ARROW PLC

St. James's Court, 30 Brown Street, Manchester, M2 2]F. Tel: 061 832 3500

### Birmingham

13 Frederick Road, Edgbaston Birmingham. B15 1 D. Tel: 021 455 7575

### Newcastle

4 Mosley Street, Newcastle-Upon-Tyne, NE1 1DE. Tal: 091 232 7455

7 Lisbon Square, Leeds LS1 4LZ. Tel: 0532 448661

### Sheffield

Bank House, 100 Queen Street, Sheffield, S1 2DW. Tel: 0742 731241

3a Hickman Road, Penarth, Cardiff.

### CP6 2AJ. Tel: 0222 700633

Moorgate Hall, 153/157 Moorgate. London, EC2M 6XB. Tel: 01 588 4305/6

### London

(Search & Selection) Abbott House, 1/2 Hanover Street, London, W1R 9WB. Tal: 01 734 8852

### London

(Contract Accounting) Abbott House, 1/2 Hanover Street, London, W1R 9WB. Tal: 01 409 2766

Windsor George V Place, 4 Thames Avenue,

Windsor, SL4 1QP. Tel: 0753 850851

### Glasgow

29 St. Vincent Place, Glasgow, G1 2DT.

### Tel; 041 221 2585

Bristol 30 Queen Square, Bristol, BS1 4ND. Tel: 0272 298433

Nottingham Castle House, 74 St. James's Street, Nottingham, NG1 6FJ. Tel: 0602 412019

Cambridge

Unit 3, Wellington Court, Wellington Street, Cambridge, CB1 1HZ, Tel: 0223 324441.

# Why choose Price Waterhouse?

If you are really determined to establish your career as a Chartered Accountant, here are the reasons why other equally ambitious and talented people have joined PW in our offices in the UK and throughout the world.

 Practical experience designed to give you assignments with a wide variety of leading businesses in all sectors of the economy.

 Career development with outstanding opportunities, generated by continuing growth, in general practice, tax, insolvency, computer audit, the public sector and consultancy.

 Training in management and business skills as an integral part of our comprehensive CPE programme.

 Intersectional citient work within the UK, with unsurpassed opportunities to work abroad.

If you share our determination to succeed by meeting the highest standards of professional excellence, you can find out more by reading our booklet "Career Development in PW".

Please contact your nearest PW office or post the slip below to:

Mike Jennings Price Waterhouse Southwark Towers 32 London Bridge Street London SE19SY Tel: 01-407 8989

# Price Waterhouse



Please send me a copy of your booklet "Career Development in PW" AMITES FTS/90728 Price Waterhouse Southwark Towers 32 London Bridge Street London SE1 9SY

Cain meaningful industrial experience in a responsible role with a successful frace company.

1847 - 1848 - 1848 - 1848 - 1848 - 1848 - 1848 - 1848 - 1848 - 1848 - 1848 - 1848 - 1848 - 1848 - 1848 - 1848 -

### Financial Accountant

e £15K+Car

As market leaders in a fast expanding sector of the food industry, we have an impressive record of substantial growth. A multi-location company we employ 2,500 and turnover is Ettom.

Kev accountabilities are management of all financial accounting functions including cash forecasting and capital expenditure; and systems development with pc and mainframe support.

Based at the Company's Head Office, you will be able to develop your career in a progressive environment, building on your previous professional training. An attractive rewards package includes negotiable salary, car and generous relocation assistance to a pleasant area close to the A1.

Please send full or to Howard Sanders, Persons bivision Managet, G W Padley (Positry) Ltd., Americk, Sleaford, Lincs. Yel: (0526) 882801.



### **ASTEP** IN THE RIGHT DIRECTION QUALIFIED/FINALIST ACCOUNTANTS

**EXCELLENT SALARY + PEUGEOT GTT** 

You are probably with an established national firm and you're keen to move up quickly. You want responsibility, you have ambition and you welcome a challenge.

We'll offer all that and more. The opportunity to join a progressive accountancy practice, centred in the beautiful town of Cheltenham, with offices in Gloucester. Scavercon, Tewkesbury, Scroud and a team of innovation and service. The opportunity to earn an excellent salary, drive a company can and progress your career

if you have the drive we'll tax your abilities to the full in accountancy and audit work. florations, acquisitions and mergers, invest taxation and management cor

For an application form please contact Norman Webber, Hazlewoods, Windsor House, Bayshill Road, Cheltenham GLS0 3AT Tel: (0242) 37661

HAZLEWOODS A member of Moore, Roy land International

### **GUIDE TO** RECRUITMENT CONSULTANTS

THE NEWLY QUALIFIEDS'

ACCOUNTANCY ASSOCIATES LTD nsuftants for perus

raty rec anden WIX 1AH Tel: 01-439 3387/8/9 ACCOUNTANCY PERSONNEL

52 Offices in the UK Head Office: 63/65 Moorgate London EC2R 6BH Tel: 01-628 8525

Other locations: LONDON & THE SOUTH: LONDON & THE SOUTH:
London Walf, Eastcheap, Holborn, West,
End, Bond Street, Basker Straet, Strand,
Victoria, Krightsbridge, Basingstoke,
Bronley, Crawley, Croydon, Derby,
Ealing, Guildford, Harrow, Ipswich,
Havant, Hounslow, Ifford, Kingston,
Reading, Slough, Southampton,

PROVINCES: Provinces: Birmingham, Bradford, Bristol, Gov Leeds, Leicester, Liverpool, Manch Biddlesbrough, Milton Keynes, Newcastle, Northampton, Norwick,

h and Glassow VALES: AUSTRALIA: Adetaide, Brist

Sydney(2) USA: New York See telephone directory for local ddresses and telephone numbers or ontact 01-628 8525 ANTONY DUNLOP LTD Accountany & Banking Recruitment Consultants

Recruing Street
18 Jermyn Street
London SW1Y 6HP
420 6171 contact Grant Downers --- Tel Accomptents; Antony Bunlop ATA SELECTION & MAHAGEMENT SERVICES LTD Jason House, Kerry Hill Favo Street, Horstoria Leeds LS18 4JR

Tel: (0532) 580510 ATA SELECTION & MANAGEMENT SERVICES LTD 86 Cross Street Manchester M2 4LA Tal: 061-832 5856

ATA SELECTION & MANAGEMENT. SERVICES LTD 4th Floor 13/15 Behvoir Stract Leicester LEI 654, Tel: (0533) 544193 ATA SELECTION & MANAGEMENT SERVICES LTD Woolworth Building

102 New Street barn B2 4HS Tel: 021-643 1994 BADENOCH & CLARKE Neville House, 14 Waterli Birmiughara B2 57X Tel: 021-631 4211

BADENOCH & GLARKE Chartel House, 426 Avel Tel: 0908 690470

MABEMOCH & CLARKE Blagrave House, 17 Blagm Beasing R&I 1PW Tet: 0734 393240 MADEMOCH & CLARKE
Professional and independent advice
opportunities throughout public pract
commerce and industry, benking and

Financial services
BADENOCH & CLARKE
16-18 New Bridge Street
Lendon EC4V 6AV BRIAN INGRANTASSOCIATES

GRAM RECRUSTMENT

Accountancy and financial specialists Contact: Corporate Phianesi Gardon Commerce Vivienne Hinns City/Sanking: Mark Spickett Senior Appointments: Brins Ingramo Public Practice: Sim Baker

CONTRAC : The Contract of Contract of Contract of Contracts for Qualified

BOUGLAS LLAMBIAS
ASSOCIATES LTD
Financial and Management
Eccutionest Consultants
10. Strand, London WGZR ONS
Tel: 01.836 1503.
Tel: 01.836 1503.
Liverpool L2 ORA
Tel: 051-227 1412
Prool: Mouse. 77 Femalain Strant
Errol: Mouse. 77 Femalain Strant Brook House, 77 Fee Manchester M2 2EE Tel : 061-236 1553 Aberdeen A82 173 Tel : 9224 631900 Tel: 9224 h31900 113-115 George Street Edinburgh EH2 4JN Tel: 931-225 7744 163a Bath Street Shagow G2 450 Tel: 941-225 3161

DUNLOP & BADENOCH
25-27 St Stephen's Street
Bristel BS1 1,1X
Tel: 0272-298036 or 211041
Specialists in Accountancy Recruitment,
A comprehensive selection of vacancies
for Qualified and Part-qualified Account
to both a neuroscent and temporary back on both a permanent and temporary bin Bristol and the South-West

EMMERSON RECRUITMENT ASSOCIATES
Beil Court House
11 Blomfield Street
Loudon EC2M 7AY
Tel: 01-638 2901

FINANCIAL MANAGEMENT SELECTION

21 Gurk Street
Looden WIX 1HB

Tel: 61-439 691.1
A highly professional specialist Search
and Selection Consultancy with a bluechip client base managed by experienced
accountants. We are always happy to talk
to artibility wound accountants seeking to ambitious young accountants seeking sound career advice. We are interested in keeping in touch throughout your career

FINANCIAL SELECTION SERVICES Bloomsbury London WCJH QAN

Tel : 01-387 5400 or 0929-243033 (outside office hours) THE PLEET PARTNERSHIP 37/41 Bedford Row London WC12 4/H

FM RECRUITMENT

The financial management spo the hotel and leisure industry 6 Conduit Street London WIR 976 Tel: 61-493 2277 Fax: 499 2344

FYFE ALEXANDER RECRUITMENT Rockleigh House 14 Thornbill Read Southampton 50% 7AT Tel: 0703-767524

HALL-MARK The Appointments Register
Localon House, 271-273 King Street
Localon W6 9LZ rel: 01-741 8011/01-748 3444 (24 lers) Nationwide opportunities for accounts and finance managers in industry and Contact Michael Polley, FCA, MBA

HERBERT & ZINN ASSOCIATES 18th Floor, St Alphage House Tel : 01-588 7804 A unique service : personalised search and placement for quality middle management in the financial services industry

JAY HENLEY ASSOCIATES 5 Pierrepont Place Bath BAL LIX Tel: 0225-445117

JONATHAN WREN & COLTO No. 1 New Street (Off Bishopsgate) London ECZM 4TP Teb (11-623 1266

MANACEMENT PERSONNEL London Offices: 10 Finsbury Square London EC2A 1AD 7el: 01-256 5041 2 Swallow Place, London W1R 7AA Tel; 01-408 1694 Guildford Office: Guödford Office: York House, Chertsey Street Guildford, Surrey GU1 4E? Tel: (0483) 65366 St Albans Office: 205 St Peter's Street St Albans, Herts Al.1 3MH Tel: (0727) 35116 Windsor Office: Windsor Office: 51 High Street Etec, Windor, Berly \$14 681, Tel: (9753) 854256

MERVYN DINNEN ASSOCIATES 46 Moorgate London EC2R 6EL Tel: 01-638 1721

MERYYN HUGHES INT LTD 63 Mansell Street London E1 8AM Tel: 01-488 4114 Financial Manage

MICHAEL PAGE PARTNERSHIP Accountancy, Teastion and Legal Recruitment Council Landon Office 39-41 Parker S Leadon WC28 5LH Tel: 01-831 2000 Windsor Office; Kingshury House, 6 Windsor SLA 189 Tel: 0753 856152 St. Albans Officer Cepturion House 136-142 London Re St. Albans Al. 18A Tel: 0727 65813 Cygnet House, 43-47 High Street Leatherhead KT22 SAG Tel: 0372 575661 Bennetts Court, 6 Be Bennetts Court, 6 Be Benlagham R2 55T Aratisphan G77ca fetr 021-643 6259 Mattisphan G77ca Imperial Ballding, Vist Nettisphan NG1 2EX Tel: (0602) 483480 Manchester 077ces Manchester 077ces Clarendon House, S1 Mesley Street Marchester M2 3LQ Leigh Hause, 28-52 St Paul's Street Leeds LS), 2PX Tel: (0532) 450219 Chaggew Officer 150 West George Street Chaggew 52 2HS Tel: 041-331 2597 MICHAEL PAGE CITY LTD 39-41 Parker Street Landon WC2B 5LH Tel: 01-404 5751 MICHAEL PAGE INT LTD

MIGHAEL PAGE IN Figancial Recruitme London Office: 38-41 Parker Street London WC28 5LH Tel: 01-831 2000 OLU BROAD STREET BUREAU LYB 07 UM Broad Street andre ECZN LAP Tel: 01-563 5977 Specialists by Ruskin PACT CONSULTING Catthorpe House 30 Hagley Road Edghastes Birminataus

Management, Sourch and Selection Consultants. All our consultancy staff are professionally trained and qualified, and PENIBROKE & PEMBROKE 76 Champide Landon

B16 80Y 021 454 2211

ECSA PEE Tel: 01-236 0011
The appointment service to the appointment service to the accountancy profession. ROBERT HALF

Financial Recruitment Specialists in London, Birmingham, Windsor, Manchester, New York and 85 other cities worldwide. Roman House, Wood Struct London EC2Y 5BA Tel: 01-638 5191 Çensington House iuffolk Street Simple orest
Simple of 11 N
Tel: 021 643 1663
Wountbatten House
School Street, Windowskishing Street Victoria Street, Windsor Berkshihe SL4 1H2 Tel: 0753 857181 Peter House, Oxford Street Manchester M1 5AW Tel: 061 236 8001

R H ASSOCIATES Holdings Group) 18 Exeter Street Leaden WC2E 7DU
Tel: 379 6668
The specialist Accountancy consultancy that takes the time to guide candidates' For an Informal chat about your own marketability, contact us now. Commerce: Heward Fester B.Com Practice: Howard Lancet BA ACA

ROBERT LAY ASSOCIATES 6 Greet Press Biomfield Street Executive Search & Selection. Specialising in senior financial appointments. ROBERT WALTERS ASSOCIATES # WOBERT WALTERS ASSOCIA\*
66-68 Haymarket
Lendon WC1Y 48F
Tel: 01-930 7950
Contact: Mark Gilbert ACA
(Commerce)
Contact: Finns McBahan ACA
(Banking) (Banking) Leading recruitment consultants for all

newly and recently qualified financial and accountancy appointments. RGLAND ORR & PARTNERS

12 New Burlington Street London W1X 1FF Tel: 01-439 689

XPERT ACCOUNTANCY LTD Xpert House 34/36 The Broadway

ONSULTANTS

The second secon

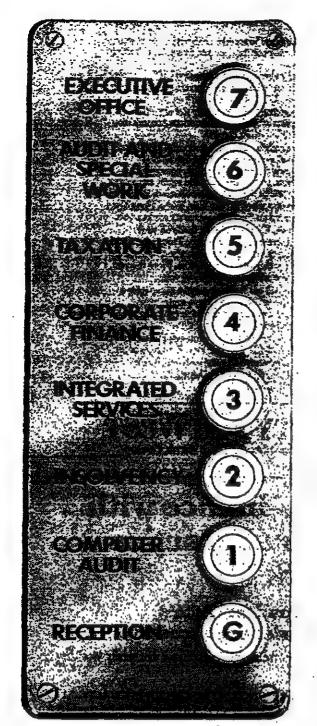
A CONTRACTOR OF THE CONTRACTOR

1-1-1-2-1-1-2-5

A Company

The second of th

# To get to the top, press any button.



Now you're qualified, what's the quickest way to progress? It could well be with Touche Ross.

We are one of the world's largest firms of accountants and management consultants with 480 offices in more than 90 countries. So we can offer you an exceptionally broad range of opportunities, not only throughout the UK but

However, size is not everything. Even more important is attitude. At Touche Ross, we respond to the individual. We will structure your career to make the most of your talent.

It may mean concentrating on Audit handling special work like flotations, investigations, mergers, acquisitions and Corporate Finance. • Tax, both Corporate and Personal. • Integrated Services - providing an all-round service to small, growing and medium-sized businesses. • Insolvency. • Computer Audit.

Whatever your specialisation, we'll watch you carefully, ar our training programmes to maximise your strengths, develop your business sense and management skills. In all, provide you with the resources to reach the top. If you're good enough, you'll find the route to a partnership shorter than you

Press the button by calling Raymond Hurley, our Resource Development Partner, on 01-353 8011. Or return the coupon and he'll send you a copy of our brochure "Accounting for Tomorrow" and other information.

### **△**Touche Ross

	Hurley, Touche Ross, Hi in EC4A 3TB. me a copy of your broad other information.	
Vame		
Address		
	Telephone	F.T. 249/87

ol, Landon, Latterworth, Manchester, Milton Keyn



# Now you can really start to get results.

With your Chartered Accountancy qualifications behind you, where, and how far, you go depends upon the kind of organisation you join. Arthur Young offers you more in career development - whatever your ultimate goal.

Our strength in an unusually wide variety of client companies offers you the scope and opportunity to broaden your range of experience with our audit, tax, or business advisory groups throughout the U.K. Our management style allows you to develop without losing your individuality. And our businessoriented professional training programme includes our new MBA course.

Advancement in Arthur Young is based on merit rather than length of service. You can make career opportunities rather than wait for them. And reap excellent rewards and responsibilities at an unusually early stage. When planning your career, consider Arthur Young. It's the best way to

get results for years to come. Write to Elaine Curtis, Arthur Young, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH. Orring 01-831 7130.



**Arthur Young** 

A MEMBER OF ARTHUR YOUNG INTERNATIONAL

## The Institute of Chartered Accountants in England and Wales

Results of Professional Examination II held in July 1987

### List of Successful Candidates

O'Sullivan R. E. (Desrden Farrow), London Oake S. N. (Elliott, Templeton Sankey), Manchester O'Callagian O. M. (Arthur Andersen & Co), Manchester Occursor M. S. (Touche Ross & Co.), Leads O'Comor S. P. (Price Waterboss), London O'Doberty C. (Peat Marwick McLimock), Bristol O'Donoghus T. G. (Blick Rothenberg & Noble), London O'Denoghus T. G. (Blick Rothenberg & Noble), London
Ong A. (Arthur Andersen & Co), London
Ogleby W. A. (Arthur Andersen & Co), London
Ogleby T. (Peat, Marwick, Mitthell & Co), Leicester
O'Hanio G. P. (Robson Rhodes), London
O'Hare J. (Deoitte Haskins & Sells), Liverpool
O'Keeffe D. J. (Evans, Weir), Chichester, W. Staten,
Omean M. J. (Leonard Gold), Portsaoush
Ooi L. M. (Bright Grainsne Murray), London
O'Reilly A. J. (Coopers & Lybrand), Birmingham
Osborne A. D. (Coopers & Lybrand), London
Osser G. D. (Coopers & Lybrand), Northamptous
Ossman M. H. L. (Sinders), London
O'Suffivan B. (Coopers & Lybrand), Birmingham
Ousey J. R. M. (Price Waterhouse), London
Ovenden K. F. (Price Waterhouse), London
Ovenden K. F. (Price Waterhouse), London

Pacisford D. J. (Price Waterhouse), Loudon Padmanathan K. (Arthur Young), Bradford, W. Yorkshire Padmin A. (Touche Ross & Co), London Page H. C. A. (Arthur Young), London Page H. C. A. (Arthur Young), London Palieschi D. (W.T. Walton & Son), Hartlepool, Cleveland Palmer I. R. (Stanley & Co), Birmingham Panting K. A. (Price Waterhouse), Birmingham Papas P. (Coopers & Lybrand), Loudon Parker J. H. J. (Grant Thornton), London Parker S. G. (Deloitte Huskins & Sells), Birmingham Parker S. (Coopers & Lybrand), Maidstone, Kent Parker S. E. (Coopers & Lybrand), Maidstone, Kent Parker S. E. (Coopers & Lybrand), London Parker S. G. (Deloitte Huskins & Sells), Birmingham Parker S. E. (Coopers & Lybrand), London Parmar R. S. (Nash Broad), London Parmar R. S. (Nash Broad), London Parmar R. S. (Nash Broad), London Parmar R. C. (Grant Thornton), Wellinghorough, Northants Parell A. C. (Arthur Young), London Parsons A. R. (Ernst & Whinney), Sheffield Partridge P. R. (Peat Marwick McLintock), London Pases D. R. (Landon Morley), Wembley, Middx Pauel B. (Deloitte Huskins & Sells), Chelsenhaun, Glou-Patel S. V. (Peat Marwick McLintock), London Paterson I. M. (Spicer and Pegler), London Paterson I. M. (Spicer and Pegler), London Paterson I. M. (Spicer and Pegler), London Paterson R. M. (Spicer and Pegler), London Patrick S. Vice Markes Stead & Co), Birmingham Patron G. B. (Peat Marwick McLintock), London Patrick S. Vice Markes Stead & Co), Nottingham Patron N. C. (Peat Marwick McLintock),

Patrick R. M. A. (Arthur Andersen & Co),
Nottingham
Passon N. C. (Pest Marwick McLintock),
Middlestrough, Cleveland
Pearse C. A. S. (Pest Marwick McLintock), Sto
Trent
Penson J. R. (Clark Whitehil), London
Pearson J. A. (Pannell Kert Forster), Loccuter
Peet L. E. (Tonche Rose & Co), London
Penfold J. M. (Arthur Young), Nottingham
Penh R. E. (Jordan, Brookes & Co.), Winchester
Hauts

Penis R. É. (Jordan, Brookes & Cu.), warenesse, Hants
Penoington A. I. (Binder Hamlyn), Manchester
Peris A. T. (Touche Ross & Co.), Weiverhampton
Peris G. H. M. (Binder Hamlyn), Loudon
Petris G. S. (Frazer, Whiting & Co), Loudon
Petrie C. R. (Gilbert & Co), St. Albans, Heris
Pettiler R. W. (Bidder Hamlyn), Reading
Philippou C. C. (Touche Ross & Co), Loudon
Philips N. E. (Deiolite Hankins & Sells), Leeds
Philips S. D. (Burnett, Sweyne & Co), Southampton
Philips K. D. (Pest Marwick Mel Inack), Newcastle
upon Tyne upon Tyne Pickles A. M. (Binder Hamlyn), Bradford, Rickles A. M. (Binder Hamlyu), Bradford, W. Yorkshire Pietrunti M. (KMG Thomson MeLintock), London Piko J. E. (Arthur Young), Liverpool Pilinger D. J. (Pen Marwick MeLintock), London Pinfoid C. J. (Norris Gilbert, Stern), London Pinhorn D. A. (Pent Marwick MeLintock), Bournemouth, Dorset Pins A. (Liltson(Nyman), Paul & Co.), London

Pipe S. D. (KMG Thomson McLintock), Loods
Pitman V. S. (Arthur Andersen & Co), Manchester
Plant A. J. (Peat Marwick McLintock), Birmingham
Plant L. S. (Revell Ward), Huddersfield
Plant R. (Daffers & Co), Coventry
Plant R. (Daffers & Co), Coventry
Plant H. J. (Deform Hashins & Sells), London
Pointon M. J. (Moore Stephens), Loudon
Pointon M. J. (Moore Stephens), Loudon
Pointon M. J. (Moore Stephens), Loudon
Pointon M. J. (Revell Ward), London
Potack G. J. (Dearden Farrow), London
Potack G. J. (Brant & Wanney), Luton
Potack G. J. (Ernst & Warney), Luton
Potack G. J. (Frice Waterhouse), Southampton
Potack G. J. (Reason May & Co), Bath
Potter A. J. (Touche Ross & Co.), Banchuell, Barks
Potter M. (Pearson May & Co), Bath
Potter A. J. (Touche Ross & Co.), Manchester
Potte J. D. B. (Spicer and Pegler), Birmingham
Potts G. (Touche Ross & Co.), Manchester
Potte J. D. B. (Spicer and Pegler), Birmingham
Potts G. (Touche Ross & Co.), Manchester
Powell D. C. (Reads & Co.), Guernasy, Channel
Islands
Powell N. S. (Knill James), Lewes, E.Susser,
Poyser D. C. (Spicer and Pegler), London
Prece S. (Simphina, Edwards & Co), Excer
Premice C. J. (Price Waterhouse), Nottingham
Price R. S. (Feat Marwick McLintock), London
Price T. S. (Arthur Andersen & Co), London
Price T. S. (Arthur Andersen & Co), London
Price S. C. C. (Price Waterhouse), London
Province P. C. (Arthur Young), London
Province P. C. (Arthur Young), London
Province R. J. (Coopers & Lybrand), London
Province R. J. (Rill Vellacott), Northursplon
Pyke N. S. (Touche Ross & Co.), Plymouth

Q

Quine R. Q. (Arthur Young), Newcastle spos Type

Radia Y. D. (Blick Rothenberg & Noble). Loudon Radiey N. A. (Price Waterhouse), Southampton Rae N. L. P. (Pent Marwick McLintock). Southesepton
Raflay F. R. (Hall Baker Leake), London
Raflay F. D. (Peat Marwick McLintock), London
Rainford A. E. (Thornton, Harper & Relph), Presson
Ralph C. P. (Coopers & Lybrand), London
Ramsay C. P. (Peat Marwick Muchell & Co), Ipswid
Ramsay C. P. (Peat Marwick Muchell & Co), Ipswid
Ramsden F. M. (Deloitte Haskins & Sells), Newcastle

Rainsy C. F. (Coopers & Lybrand), London Ramselen F. M. (Deloine Haskins & Sells), Newcastle npoo Tyne npoo Tyne Lybrand Lybrand), Leeds Randall J. L. (Hazlewood & Co), Stroud, Glos. Randall S. J. K. (Coopers & Lybrand), Notinglassa Rathbood P. B. (Binder Hambyn), London Raw G. S. (Price Waterhouse), Manchesser Rawlings H. E. (Deloitte Haskins & Sells), London Raw G. S. (Price Waterhouse), Manchesser Rawlings H. E. (Deloitte Haskins & Sells), London Raw G. S. (Price Waterhouse), Manchesser Rawlings H. E. (Deloitte Haskins & Sells), London Raw S. B. (Coopers & Lybrand), London Rawlisson H. T. (Deloitte Haskins & Sells), London Radden A. R. (Spicer and Pegler), Leeds Redford M. (Watta, Kagwins & Co), Leedsworth, Herts Redrup D. R. (Bersham, Bradiford & Hassilium), London Reed C. A. (KMG Tanasson MeListock), Leeds Reed C. D. (Spicer and Pegler), London Reed M. (Deloitte Haskins & Sells), London Reed M. (Deloitte Haskins & Sells), London Reid D. (Arthur Anderson & Co), London Resphaw A. F. (Leach, Bright), Guildford, Sarrey Ryes S. J. (Spicer and Pegler), London Rymstels A. D. F. (Coopers & Lybrand), London Rindes I. (Coopers & Lybrand), Reading Ribbons K. J. (Bick Rothenberg & Noble), London Rickers J. M. (Touche Ross & Co), London Ridgey C. H. (Grant Thornton), Reading Riddel-Webster T. W. (Coopers & Lybrand), Urbridge, Midde Ridge P. G. (Dearden Farrow), London Ridgey C. H. (Grant Thornton), Reading Ridsdale G. D. (Touche Ross & Co), London Ridgey C. H. (Grant Thornton), Reading Ridsdale G. D. (Touche Ross & Co), London Ridgey C. H. (Grant Thornton), Reading Ridsdale G. M. (Praser Kens), Guildford, Sarrey Ridgey M. J. (Past Marwick Mitchell & Ce), Brighass, E. Supers

Rix A. S. C. (Ernst & Whinney), London
Rix D. G. A. (Hodgson Impey), London
Rix D. G. A. (Hodgson Impey), London
Roberts A. F. (Price Waterbouse), Carriff
Roberts A. S. J. (Price Waterbouse), Birmingham
Roberts J. C. (Binder Hamlyn), Croydon
Roberts M. C. (Binder Hamlyn), Birmingham
Robinster G. A. D. (Coopers & Lybrand), Reading
Robinson A. J. (Deloitte Haskins & Sells), London
Robinson D. C. (Pent Marwick McLinnock),
Middlesbrough, Cleveland
Robinson L. S. (Coopers & Lybrand), Landon Robinson D. C. (Peat Marwick McLissock),
Middlosbrough, Creveland
Robinson D. C. (Coopers & Lybrand), London
Robinson F. D. (Coopers & Lybrand), London
Robinson P. D. (Newille Russell), Leeds
Robinson P. D. (Newille Russell), Leeds
Robinson S. N. (Coopers & Lybrand), Leisener
Robinson M. D. (Arthur Young), London
Rogers A. E. (Coopers & Lybrand), London
Rogers J. N. (Ernst & Whitney), London
Rogers J. N. (Ernst & Whitney), London
Rossan R. A. C. (Arthur Andersen & Col), London
Rossan R. A. C. (Arthur Andersen & Col), London
Rossan R. A. C. (Arthur Andersen & Col), London
Rossan R. A. C. (Arthur Andersen & Col), London
Rossan R. A. C. (Arthur Andersen & Col), London
Rossan G. (Price Waterbouse), London
Rossan G. (Price Waterbouse), London
Rossan G. (Price Waterbouse), London
Rossan K. C. (Reeves & Neylan), London
Rossan K. P. (Hodgon Impey), London
Rudd A. B. (Ernst & Whitney), Leicester
Russell P. W. (Coopers & Lybrand), Uzbridge, Middix
Rutherlord M. H. (Arthur Young), London
Ryan L. C. (Price Waterbouse), Birmingham
Rya L. T. (Elliet, Templeton Sankey), Manchester

Sage M. A. (Erist & Whitney), Eneter
Salsac A. J. (Mervyn Frankel and Partners), Jersey,
Changel Islands
Seht J. M. (Peat Marwick McLinteck), Stolut-on-Trent
Salter A. K. (Arthur Andersen & Co), London
Sanders S. J. (Stoy Hayward), London
Sanders S. J. (Stoy Hayward), London
Sanders S. J. (Canschie & Co), Cheshan, Backa
Sannders N. A. (Francis & Co.), London
Sanson S. J. (Canschie & Co.), Cheshan, Backa
Sannderson I. H. (Kidsons), London
Saunderson I. H. (Kidsons), London
Saunderson I. H. (Kidsons), London
Savage T. J. (Price Waterhouse), London
Savage T. J. (Coopers & Lybrand), London
Savers T. M. C. (Coopers & Lybrand), London
Sayers T. M. C. (Coopers & Lybrand), London
Scales K. A. (Littlejohn Frazer), Southend-on-Sen
Scarles N. R. (Coopers & Lybrand), London
Scales K. A. (Littlejohn Frazer), Southend-on-Sen
Scarles N. R. (Coopers & Lybrand), London
Scott D. J. (Ridsond), Nottingham
Scott D. J. (Ridsond), Nottingham
Scott R. A. (Price Waterhouse), London
Scott R. J. (Rodon Protonolou), Nottingham
Scott R. J. (Price Waterhouse), London
Scott R. J. (Rodon Protonolou), Nottingham
Scott R. J. (Rodon Protonolou),

Sharkey A. (Deloitte Hankins & Seill), Newstance in Tyne. Sharp A. S. (Brown, Budler & Cot, Leeds Sharp H. A. (Touche Ross & Cot), London Sharp M. (Price Waterhouse), Beraingham Sharp N. M. (Winters), London Shark A. J. (Price Waterhouse), London Shark D. R. (Peat Marwick McLintoth), Sable-ou-

Trent
Stew J. M. (Coopers & Lybrand), London
Shaw P. R. (Finners & Co.), London
Shaw S. J. L. (Porter, Matthews & Marrien),
Backiners
Shelbours C. J. (Coopers & Lybrand), London
Shelbours C. J. (Coopers & Lybrand), London
Shelbour R. S. (Arthur Andersen & Co.), London
Shelbour D. (Print & Whitney), Hull
Shepherd P. A. (Price Witterhouse), London Sherry H. (Pest Marwick McLintock), Busings Sherry H. (Plan Marwick McLintock), Issuegmone, Hants
ShiaDon A. J. (Blahesore, Elgar & Co), London
Shill D. A. (Debotte Haskins & Selis), Cambridge
Shipley G. K. (Touche Rom & Co.), Bristol
Shipsey J. L. (Brooking, Knowles & Lawrence),
Basingstoke, Hents
Sideboulom A. B. (Plan Marwick Mellintock), London
Simons C. T. (H.W. Fisher & Co), London
Simons C. T. (H.W. Fisher & Co), London
Simon K. A. (Plan Marwick Mischell & Co), Brighton
E.Suere

Sanon K. A. (Pent Marwick Minchell & Co), Brighton E. Suspex Sunpson A. D. (Deloitte Plankins & Sella), Leeds Sunpson C. G. (Pent Marwick McLintock), London Sanpson G. (Arthur Young), Newcastle upon Tyne Simpson S. J. (Price Waterbouse), Leeds Sons C. E. (Pannell Kerr Forner), Oront Yarmouth, Norfolk Singh G. (Levy Gac), London Sinnett D. (Grant Thorston), Sheffield Stack D. G. (Deloitte Haskins & Sella), Nottlingham Stee R. K. F. (Bourner Bullock), London Steph-Johnson N. V. (M.J. Ventham & Co), Heckley, Exert

Stee R. K. F. (Bourner Bullock), London Sleigh-Johnson N. V. (M.J. Ventham & Co), Hock Essex: Sloan R. W. (Touche Ross & Cu.), Leienster Smend R. A. (Deloitte Haskins & Sells), London Smith A. (Oswald Ling & Son), Derby Smith A. J. (Bluder Hashins & Sells), London Smith C. M. (Deloitte Haskins & Sells), London Smith E. D. (Spicer and Pegler), London Smith D. K. (Grant Thornton), Liverpool Smith E. D. (Spicer and Pegler), London Smith E. O. (Spicer and Pegler), London Smith E. M. (Brader Hambyn), Newcastle upon Tyl Smith I. (Milne Ross), London Smith I. (Milne Ross), London Smith I. (Milne Ross), London Smith I. A. (Grast & Lybrand), Resding Smith I. A. (Grast & Whimney), Ipswich Smith J. A. (Grast & Whimney), Ipswich Smith J. S. R. (Binder Hambyn), London Smith J. G. (Arthur Andersen & Co), London Smith J. G. (Arthur Andersen & Co), London Smith M. J. (Price Waterbouse), London Smith M. R. (Spicer and Pegler), London Smith R. M. (Pent Marwick McLintock), Dristol Smith R. M. (Pent Marwick McLintock), Dendon Smith P. A. (Touche Ross & Co), London Smith R. Gylicer and Pegler), Croydon Smith P. A. (Lintol Thomson McLintock), Nanchester Smyth S. (Spicer and Pegler), Croydon Smith R. G. (Pent & Whimney), London Sonstei R. G. (Morrky & Scott), Winchester, Hants Southwell C. J. (Edwin Smith & Co), Rending Soverby G. A. (Ernst & Whimney), London Spics H. D. (Binder Hamlyn), London Spowart J. H. (Nickalls & Co.), Alwick, Norfad Spry E. K. (Pest Marwick McLintock), Plymonth Square P. (Bloond, Addats & Partanes), Wolverbatnipton Shooty J. C. (Pest Marwick McLintock), London Spowart J. H. (Nickalls & Co.), Alwick, London Spowart J. H. (Nickalls & Co.), Alwick, London Spowart J. H. (Nickalls & Co.), Alw

Spright F. (Frest Perfect States and C. (Spiere and Perfect), London
States P. J. (Hawaren), Sheffield
States R. J. (Hawaren), Sheffield
States R. J. (Hawaren), Sheffield
States W. (Peat Marwick McLinnock), Sheffield
States W. (Peat Marwick McLintock), Sheffield
States S. L. (Coopers & Lybrand), Sheffield
States J. L. (Coopers & Lybrand), Sheffield
States J. L. (Coopers & Lybrand), Sheffield
States J. L. (Coopers & Lybrand), Author-UnderLyot, Lance
Staple D. J. (Ernst & Whitney), Bristol
Stark G. D. C. (Coopers & Lybrand), London
Starkey C. J. (Blick Rothenberg & Noble), London
Starkey R. J. (Longerobs), London
Stephens A. (Arthur Young), London
Stephens G. N. (KMG Thousan McLintock),
Manchester

Stephens T. J. (Price Waterbrane), London
Stephens T. J. (Price Waterbrane), London

Manchester

Stephene T. J. (Price Waterloune), Loudon
Stevens R. M. (Coopers & Lybrand), Loudon
Stevens R. M. (Ernst & Whinney), Birmingham
Stevenson-Hibshim I. R. H. (Coopers & Lybrand),
Loudon
Stevent D. A. (Ernst & Whinney), Physicath
Birmart J. H. (Price Waterloune), Manchester
Stewart D. A. (Ernst & Whinney), Manchester
Stewart J. H. (Price Waterloune), Manchester
Stewart M. S. (Post, Marvick, McListock), Bringh

Stewart S. C. (Binder Hamlyn), London
Soloe D. B. (R. Tait Walker & Co.), Newcastle up
Tyne
Stone O. R. (Arthur Andersen & Co.), London
Stortner S. J. (Price Waterhouse), London
Stortner S. J. (Price Waterhouse), London
Stortner S. R. (KMG Thomson McLissock), London
Stortner S. R. (KMG Thomson McLissock), London
Stortner S. R. (Constance), London
Stroud N. L. (Touche Ross & Co.), Durtford
Stroud N. L. (Touche Ross & Co.), Durtford
Strand P. A. F. (Ernst & Whaney), London
Starmey N. J. (Price Waterhouse), Liverpool
Stylianades C. J. (Moore Stephens), London
Startney N. J. (Price Waterhouse), Liverpool
Stylianades C. J. (Moore Stephens), London
Startney N. J. (Price Waterhouse), Liverpool
Stylianades C. J. (Moore Stephens), London
Statistio Y. (Arthur Young), London
Sactific A. J. (Deloine Haskins & Schi), Nottingha
Sutcetto I. T. (Peat Marwick McLintock), London
Stater D. E. (Binder Hamlyn), London
Stater D. E. (Binder Hamlyn), London
Stater R. C. (Coopers & Lybrand), Leeds
Swann R. A. (Deloine Haskins & Schi), Manchett
Swettenbam I. R. (Coopers & Lybrand), Nottingham
Synnes D. (Hacker Young), London Tafbot I. M. (Jardan, Brookes & Co.), Farcham,
Hants
Tan H. L. (Chambers Fry & Co), London
Tan J. W. (Lubbock Fine), London
Tarbuck S. R. (Edward Denton & Son), Liverpool
Tasker R. V. (Coopers & Lybrand), Leeds
Taveour R. M. (Ernest Francis & Son), Reading
Taylor D. (Misson Burrows & Yearstey), Altriachum,
Cheshire
Taylor D. M. (Arthur Vounch Mandand) Taylor D. (Mason Burrows & Yearstey), Attriacham, Cheshire
Taylor D. M. (Arthur Young), Manchester
Taylor G. E. (Stewart & Co), Camberkey, Survey
Taylor G. S. (Moore Stephens), London
Taylor J. M. (Armitage & Norton), Bradford,
W. Yorktshire
Taylor M. S. (Coopers & Lybrand), Sheffield
Taylor R. W. (Elliott, Templeton Sankey), Manchester
Testre E. J. (Peas Marwick McLintock), Manchester
Teffer S. C. (Hilf Vellacott), London
Templeman D. G. (Stoy Hayward), London
Terry A. J. (Morison Stoneham), London
Terry D. W. (Binder Hamlyo), London
Tenten P. T. (Ernst & Whimney), London
Thatcher L. (Fraser Keen), London
Thatcher L. (Fraser Keen), London
Theaton C. W. (Percy Westhend & Company),
Manchester
Thiong T. F. W. S. (Feat Marwick McLintock),
London
Thomas A. M. (Coopers & Lybrand), Rending London
Thomas A. M. (Coopers & Lybrand), Reading
Thomas A. M. (Coopers & Lybrand), Reading
Thomas A. J. (Touche Ross & Co), London
Thomas C. M. (Arthur Young), London
Thomas H. (Clark Whitehill), Reading
Thomas P. N. (Pear Marwick McLintock), London
Thompson E. H. (Arthur Young), London
Thompson J. C. (Coopers & Lybrand), London
Thompson J. A. (Spicer and Pegler), London
Thompson J. A. (Spicer and Pegler), London
Thompson J. A. (Peat Marwick McLintock), Sheffield
Thompson M. P. (Peat, Marwick, Mitchell & Co),
Bristol
Thompson M. R. (Peaz Marwick McLintock), London Bristol
Thompson M. R. (Pesz Marwick McLintock), London
Thompson R. C. W. (Coopers & Lybrand), London
Thompson R. G. (Coopers & Lybrand), London
Thompson M. R. (Neville Russell), Dudley, W.
Midlands

Thomson M. R. (Neville Russell), Dudley, W. Midlands.
Thomson S. (Casson Beckman), Loadon
Thomley M. S. (Cape & Dalghash), Loadon
Thornley M. S. (Cape & Dalghash), Loadon
Thorpe M. S. (Allwood Baird), Chester
Thotpe M. E. (Grant Thorston), Liverpool
Thrower J. J. (Arthur Young), London
Thurlow N. R. G. (Spofforths), Chichester, W. Sussen
Tickle P. J. (Spicer and Pegler), London
Timms J. L. (Tonche Ross & Co.), Birmingham
Tindals P. A. (Coopers & Lybrand), Nottingham
Tindal S. J. (Barber, Harrison & Platt), Sheffield
Ting W. S. D. (Poulsoms), Manchester
Tithecott S. J. (Ledbury Martin & Co), Ribiol
Tobin P. A. (Foet, Marvick, Mitchell & Co), Mibon
Keynes
Tocher H. E. (Binder Hamlyn), Manchester
Tomkinson A. (Price Waterhouse), Birmingham
Townsend R. B. (Pent Marvick McLintock),
Birmingham
Trantum N. A. (Deloùte Haskins & Selbst, London

rmugnem num N. A. (Deloitte Haskins & Selfst. London

Stewart S. C. (Binder Hamlyn), London
Stokes D. E. (R. Tait Walker & Co), Newcaste apon
Tyne
Stone O. R. (Arthur Anderson & Co), London
Storey K. (Famics & Co.), London
Storey K. (Famics & Co.), London
Storer S. J. (Price Waterbose), London
Storther S. J. (Price Waterbose), London
Stothert S. K.MG Thomson McLintock), London
Stott C. I. (Dearden Farrow), Croydon
Storet C. J. (Dearden Farrow), Croydon
Storet C. J. (Dearden Farrow), London
Taut E. (Shartes & Co.), London Tucker P. M. (R.W. Allon & Co), Rotherham, S. Yorkshire Tudor H. R. (Price Waterhouse), London Turner A. W. (KMG Thomson MeLintock), Birmingham

Birmingham
Turner D. H. (K MG Thomson McLietock), London
Turner E. (Price Waterbouse), Manchester
Turner G. (Neville Russell), London
Turner I. M. (Pax, Marwick, Michell & Co), Bristol
Turner R. (Howard, Tilly & Co.), London
Turner R. (Howard, Tilly & Co.), London
Turner D. S. (Peat Marwick McLintock), London
Tyrer E. H. (Peat Marwick McLintock), London
Tyrer E. H. (Peat Marwick McLintock), Liverpool
Tyrie S. M. (Peat Marwick McLintock), Birmingham

Udale R. (Ametroog Watson & Co), Carlisle Udall D. C. (Kevan Pilling & Co), Bolton Unwin D. A. (Erast & Whiteey), London

Valers A. K. H. (Haslers), Woodford Greea, Essex Van Dükhnines P. E. (Peat Marwick McLiatock), Loadon Vaughan D. (Coopers & Lybranet), Unbridge, Midda Visna D. A. (Neville Russell), Loadon Vinceat I. K. (Arthur Andersen & Co), Birmingham Vincy B. (Price Waterbouse), Loadon

Wadbern A. (W.H. Payne & Co), London Wahab Y. L. (Deloitte Haskins & Selis), London Wai J. S. H. (Deloitte Haskins & Selis), Newcastle

Warbern A. (W.H. Payne & Co), London
Wahab Y. L. (Deloitte Haskins & Sells), London
Wail J. S. H. (Deloitte Haskins & Sells), Newcastle
upon Tyme
Waight S. M. (Grant Thornton), Bristol
Wainwright J. C. (Coopers & Lybrand), London
Wakefield J. D. C. (Cape & Dalgleish), London
Wakefam M. C. (Armitage & Norton), Leeds
Wakeman H. M. (Hays Allan), Reading
Waldron P. (Proc Waterhouse), Newcastle upon Tym
Walker-Shurp T. C. (Gordon (John), Walton & Co),
Leeds
Walkett N. J. (Touche Ross & Co.), Leicester
Walkec E. (Spicer and Pegier), London
Wallish A. C. (Kingston Smith), London
Wallish A. C. (Kingston Smith), London
Walters J. R. (Peat Marwick McLintock), London
Walters J. R. (Peat Marwick McLintock), London
Walters J. R. (Peat Marwick McLintock), London
Walton R. M. (Stoy Hayward), London
Ward F. A. (Arthur Young), Southampton
Ward G. (Newlle Russell), London
Ward G. (Newlle Russell), London
Ward M. R. (Touche Ross & Co), London
Ware C. T. (Longorofts), London
Ware S. J. (Peat, Marwick, Mischell & Co), Bristol
Wassell J. H. (Ernst & Whinney), Birmingham
Warson N. J. (Grant Thornton), Onford
Watson M. W. (Stoy Hayward), London
Warson N. J. (Pannell Kert Forster), Manchester
Walson S. C. (Neville Russell), London
Watson S. C. (Neville Russell), London
Wardes J. F. (Peat Marwick McLintock), Leeds
Webber S. J. (Peat Marwick McLintock), London
West D. R. (Ernst & Whinney), Birmingham
Weston C. M. (KMG Thomson McLintock), London
Weston E. C. (Arthur Andersen & Co), Bristol
Wheatley J. E. (Leigh Carr), London
Wheatley J. E. (Leigh Carr), London
Wheatley J. E. (Leigh Carr), London
White B. J. (Peat Marwick McLintock), London
White P. D. (Deloitte Haskun & Sells), Bristol
White P. M. (Ernst & Whinney), Birmingham
White R. J. (Pan Marwick McLintock), London
White P. D. (Deloitte Haskun & Sells), Bristol
W

7.7



PROCTER & GAMBLE LIMITED Richardson Vicks Limited · Norwich Eaton Limited



# We'll take good care of your career

It could be the start of an interesting, challenging and rewarding career, which will enable you to gain a far greater understanding of business management than if you'd followed a specialist path elsewhere – for example, within the Accountancy profession. From an early stage, you'll be part of a team actively involved in the running of a large scale company operating in highly competitive markets. The management training is fast and practical - as soon as you've proved yourself ready for more responsibility, it's yours. And since they promote only from within, strictly on merit, you can progress as far as your ability and efforts will take you.

The work – which includes close contact with other key functions such as Marketing, R & D, Sales, Manufacturing, Buying and Distribution – is demanding but satisfying. It follows, therefore, the

real contribution to their success, as well as benefiting from it. If you are confident that you can meet these require more details about the opportunities, the organisation, the locations and the

competitive salaries/benefits that are availab

Interested applicants should contact Angela McDennuttroe,
Michael Page Partnership on 0532-450212

at Leigh House, 28-32 St. Paul's Street, Leeds LS1 ZPX
or Keith Evans on 0372-375661 at Cygnet House,
45-47 High Street, Leutherhead KT22 8AG.
Relocation facilities are available where appropriate.

Michael Page Partnership
International Recruitment Consultants

nghum Nottingham Manchester Leeds Glaugow & Worldwide

A member of Addison Consultancy Group PLC



### ACAs-The Best Of Both Worlds! A Dynamic Financial Services Role And The Benefits Of Life On The South Coast

### Worthing, W. Sussex

Excess is the highly successful UK subsidiary of a US Group with over 1,000 employees. It has doubled its volume of business in the last 3 years and in 1986 increased pre-tax profits by 26%. This success is based on a fast, flexible response to changes in the dynamic financial services industry and is indicative of a high calibre, well qualified workforce. Continued expansion has created an exceptional opportunity for a newly/recently qualified Chartered Accountant, ideally from a major firm, with good inter personal as well as technical and analytical skills.

Based at the Company's Head Office in Worthing you will join a small high calibre team on project orientated assignments studying profitability, business efficiency as well as financial control. You will have the intellectual

To £20K + Reloc + Benefits

challenge presented by a complex industry and a sophisticated computerised environment, and you will need to present analyses and commercial reports to senior management both in the UK and the USA. The position is regarded as a first rate training ground for future senior management and career prospects are excellent as the Company will not recruit an individual without the potential to achieve this senior management status. The benefits of the role include its location in an area of superb natural beauty and leisure

Candidates interested in this exciting challenge should contact Keith Evans on 0372-375661 or write to him at Michael Page Partnership, Cygnet House, 45-47 High St, Leatherbead KT22 8AG.

Michael Page Partnership

International Recruitment Consultants London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide A member of Addison Consultancy Group PLC

# Your results are good

INTERNAL AUDITOR

SOLIHULL

C.£16,000 + CAR + LOW COST MORTGAGE

YOUR EXPECTATIONS HIGH

Investors in Industry is the leading UK source of private renture capital. Bi invests in new and growing companies, and management buyouts to support commercially sound ventures.

With our continually developing business, we now seek a newly qualified Internal Auditor to join a small professional team which plays a key role in ensuring tight financial and operational control. The ream operates from our Waterloo headquorters and from Solibull. Candidates should have audit experience of large clients including computerised accounting systems. Good communications skills are important, as well as on independent minded approach.

The Internal Auditor will experience a broad cross section of 3i. Good cureer opportunities will arise for the successful candidate to be considered for a transfer to an investment or operational position and the background knowledge gained in Internal Audit, will be an

The salary of around £16,000 will depend upon qualifications and experience. Our ourractive sinancial sector benefits include a company cur. concessionary mortgage scheme, profit

shoting, free medical insurance, a noncontributory pension scheme and free lunches. for further details and an application form, picase contact Paula Bates, Assistant Personnel Hanager, Investors in Industry plc, 31 Homer Road, Solihull. West Midlands, B91 3QA. Tel: 021-704 5181.



## APPOINTMENTS **ADVERTISING**

£43 per single column centimetre

Premium positions will be charged £52 per single column centimetre

For further details

call: 01-248 8000 Tessa Taylor ext 3351 Deirdre Venables

ext 4177 Paul Maraviglia ext 4676

Elizabeth Rowan

ext 3456

### Marvellous Opportunity Amractive package for recently

qualified or part qualified ccountant for prominent development company, located at humry sports and leisure complex in Spain. Strong accounting exercise required. Spanish useful, but not essential. £18,000+ and odation provided. Please send C.V and recent photo in

Ber Al669, Financial Thurs, O Casson Street, London ECAP 48Y.

## You've worked hard to qualify.

### Your reward could be a career in Investment Banking.

Your qualification speaks volumes for your ability to Jeann and your potential to go a very king way.

It also means you're eager to reap the high remands which your ralents deserve.

These, more than specific experience in the financial sector, are the qualities which can open the door into Investment Banking with County NatWest.

County NariWest is already one of the leading UK Investment. Banks and well on course to become an international competitor throughout Europe, the USA, Japan and the Pacific Basin.

Our rapidly expanding and increasingly global business provides a new dimension of challenge to ambitious Accountants particularly newly-qualified ACA's like you.

By joining us as a member of our Operational Andit Group, you'll quickly gain broad experience in all the key areas of Investment Banking including capital markets, treasury, investment management, corporate advice and equity securities (both market-making and broking). Your involvement in annual reviews of our growing operations in New York, Tokyo, Hong Kong and Springy would take you overseas for two to six weeks a year.

The learning curve, like the demands made on your commitment, wit and versatility, will be steep. That's why, if you rise to the challenge, you can expect to be given a front-line role in a specific business area within two to three years. From then on, the limits of achievement are governed solely by you.

The fact that you will receive a competitive salary (plus a banking benefits package which includes non-contributory pension and a subsidised morrgage) gives you an indication of the rewards to come in the near future.

You could take the first decisive step towards that future by ringing Tina McKay on 01-831 0111 during office hours or on Ol-794 3669 evenings. Alternatively write with your ov to: JM Management Services, Ref. 403 FT, Columbia House, 69 Aldwych, London WC2B 4DX.

### COUNTY NATWEST

& The NatWest Investment Bank Group



Good academic

background

◆ Self motivated

High achievers

akills

Strong inter-personal

### **Corporate Finance with International Practice** in New York

Newly/recently qualified ACA's, no previous experience necessary.

Applicants should be newly/recently qualified, currently working in Audit, General Practice or Tax.

Relevant training will be provided for six months in the London Corporate Finance or Tax Departments prior to transferring to the U.S.A.

For further information please telephone immediately Gary Johnson or Martin Purrier ACA on **FREEPHONE 0800-28-9501** (24 hour service 01-836 9501) or write to our London address.



FINANCIAL & MANAGEMENT



RECRUITMENT CONSULTANTS

DOUGLAS LLAMBIAS ASSOCIATES LIMITED, 410 STRAND, LONDON WC2R ONS

tation

Are you ambitious for career progression?

c£17,000 p.a. + benefits + reviews

Our client is a successful and expanding insurance

subsidiary of a major group. Expansion of the accounting function has now

created a career opportunity for an ambitious Chartered

Reporting directly to the Chief Accountant, you will be responsible for all aspects of worldwide agency and

branch accounting. You will also be expected to participate in several key management projects and to mage a Small team.

This important role offers excellent scope for a motivated Accountant who has good experience of staff supervision and

S.W. Essex

project control. A good understanding of computerised systems is essential as a key feature in the development of the department is the enhancement of existing computer With a salary of circa £17,000 p.a. to be reviewed

twice in the first year, plus benefits, the position offers first-class prospects for career progression. Please write in the first instance with a full c.v. to:

Simon Woods, Stafford Long & Partners Recruitment Ltd.,

17-19 Foley Street, London WIP 7LH, quoting ref: 5065. Please state in a covering letter any companies to whom you do not wish your application to be sent.

SCIPPING PARTNERS FOR



ACCOUNTANCY ASSOCIATES LIMITED temp /perm recivil 5 VIGO STREET LONDON WIX 1AH TEL: 01-439 3387/8/9

For an individual approach to the job market call Mark Gilbert ACA on 01-930 7850

ROBERT • WALTERS • ASSOCIATES RECRUITMENT CONSULTANTS

### UNIQUE OPPORTUNITY MULTI-DISCIPLINARY CITY PRACTICE

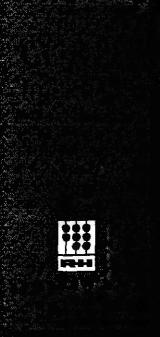
We specialise in Corporate Finance, Banking, Insolvency and Commercial Law.

We require a qualified Chartered Accountant with some insolvency experience for receivership and investigation assignments. The successful applicant will need to be ambitious, with expectations of early partnership, and be flexible to suit the demanding working

Please write in the strictest confidence, to IPE JACOB at:

# ALLCOMBES

50 Leadenhall Street, London EC3A 2BI Telephone: 01-480 6166 · Telex: 928060 ALLCOM G · Fax: 01-481 8927 Telecom Gold: 76: WJJ 011



# y for Newly Qualified ACA...

Our client is a US-owned international manufactu marketer and distributor of a broad range of household name consumer products. The company continues to expand both organically and through acquisition. Assisting the Finance Director, responsibilities will involve the preparation of accounts, budgets, plans, plus Company Secretarial duties. In addition there is considerable liaison with the Treasury function dealing with the company's Eurocommercial paper programme with exposure to foreign exchange and the money markets. This is a broad career development role offering realistic opportunities for rapid progression. Please apply directly to Suzzane Wood at Robert Half, Freepost, Mountbatten House, Victoria Street, Windsor, Berks SL4 1YY, Telephons: 0753 857181,

Financial Recruitment Specialists London · Birmingham · Windsor · Manchester

evenings 01-876 5405.



127

10 mag 25

 $\mathbb{V}_{\mathbb{T}^n \times \mathbb{R}^n}$ 

15).

AMBIAS

Having formed a minority government after this year's general election, Mr **Charles Haughey** 

Ireland's Prime Minister, has defied his own past and wrong-footed the Opposition by launching a harsh austerity programme to put the nation's finances on an even keel. He has also embraced the Anglo-Irish agreement. Hugh Carnegy reports

# **Haughey gets** to grips

of beginnings, 1987 may turn out national debt, a record budget to be the year in which the Re- deficit and record unemploypublic of Ireland at last began -ment.

not certain yet, one of the most controversial and intriguing politicians the country has produced, Charles Haughey, will which flowed away from Fine take much of the credit for put-

minister) for the third time afgin the biggest party but, for the ter a general election in February which saw the eclipse of his leadership, it had failed to win ter a general election in February which saw the eclipse of his long-time rival, Dr Gerrat Fitz-Gerald, leader of Fine Gael

Fine Gael's four-year old co-alition with Labour had finally convinced by Dr FitzGerald's fallen apart after months of appeal for another chance to wrangling over public spending put the economy right. But, cuts. Despite Dr FitzGerald's equally, voters were chary of Mr commitment to a severe austerity programme to restore control of the wayward public finances and some successes in reducing borrowing levels - his gov- land to grow rather than cut its

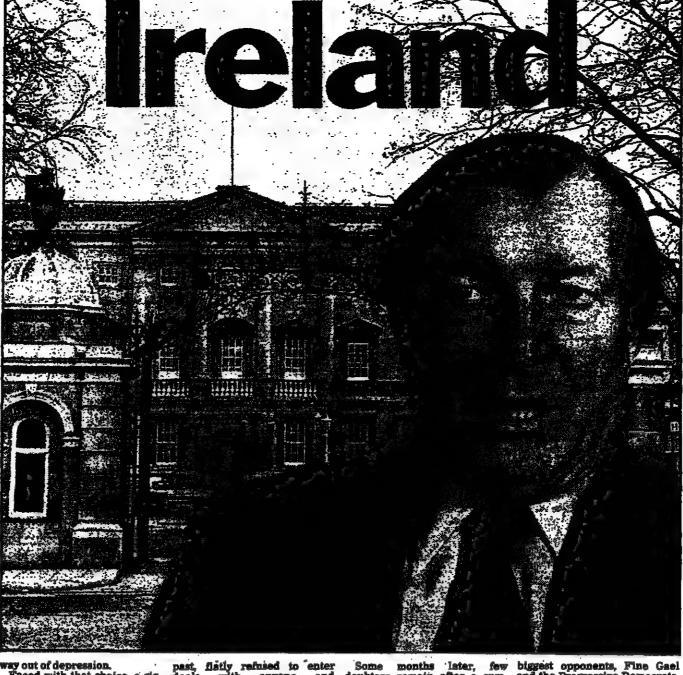
to get to grips with the problems
to get to grips with the problems
If was not a recipe for electorIf was not a recipe for electoral success and Fine Gael was
have dogged it for more than
savaged at the polls. Dr FitzGerald resigned as Fine Gael's
If it does, and the outcome is leader shortly afterwards.

ting right a situation his opponents always said he was largely responsible for creating.

Mr Haughey, leader of the Flanna Fall party, returned to the office of Taoiseach (prime Flanna Fall was by some marginal first the office of the state of the office of the of

a majority and had to form a minority government.

Haughey's past record in free-spending Fianna Fair govern-ments and his rather woolly ments and his rather woolly election talk of the need for Ire-



Faced with that choice, a sig-nificant chunk of voters preferred the Progressive Demo-crats' seorn for the two old parties and their call for a truly

radical belt-tightening, free-market economic policy.

Mr Haughey's position looked ominously weak. Compromising deals with small parties, which he had fixed in a similar situa-

he had fixed in a similar situa-tion in 1982, or another election looked likely options.

What happened instead has become the biggest political talking point in Ireland, la-belled by many an Irish bar room wag as the greatest con-version since St Paul. Mr. Haughey, defying his own

past, flatly refused to enter deals with anyone and launched his minority government on the toughest austerity programme the country had witnessed. Withering criticism of FitzGerald's brutal cutback plans gave way to stern warn-ings of the harsh measures needed to confront the grave fi-

needed to common the grave mancial crisis facing the nation.
Scepticism about Fianna
Fail's ability, or determination, to do the job it spent most of the election saying was not really necessary began to wane when.
Mr Ray MacSharry, the Finance Minister, produced a budget containing a raft of public spending cuts and warnings of a public pay freeze.

doubters remain after a sum-mer of relentless cuts in which hospitals have closed, public aroment strategy. The left, in service jobs have been axed the shape of the small Labour and Mr Haughey and Mr Mac-Sharry have pressed their min-workers' Party, protest loudly isters into preparing more of about the bruising the poorly-

and the Progressive Democrats, essentially agree with the gov-

isters into preparing more of the same for next year.

The intention is to close the gap between government spending and revenue, last year a deficit of IREL4 bn, by IRE200 m fect, support a Prime Minister they have long distrusted. Mr so move towards a position where the total government debt, now standing at IRE24 bn, stops growing, at least as a proportion of national income. stops growing at least as a pro-portion of national income.

Where Mr Haughey has
scored politically is that his two

crucial stage for new Dublin centre

The economy: patient takes the fiscal medicine industrial policy: Changing the

Case study: how Dublin Bay acquired a touch of Steven Electronice: fruitful recruitment

Politics: Mr Haughey

Energy: burning of natural gas for electricity exacerbates management problems 6

Agriculture: EC clouds looms over livestock sector despite sunny irlines encourages switch from

sea terries to air travel Tourism: millennium celebrations should bring bumper year for

Early this month, Mr Alan Dukes, the new Fine Gael leader struggling to regroup the par-ty after its election hammering, pledged not to oppose next January's budget if it continued the assault on the debt, virtually assuring Mr Haughey of a clear passage for at least another

Nobody is suggesting that Ireland's economic problems can be solved in that time. Even if the public finances are getting back on the right track, it will only be the beginning of a long war of attrition on the debt. Then there is the enormous problem of unemployment, currently at 192 per cent of the labour force. The full scale of the challenge involved in achieving real employment growth be-comes alarmingly clear when the emigration figures of some 30,000 a year are added to the 250,000 on the dole at home.

Industrial output is set to rise significantly this year, but em-ployment is still declining in post sectors, including agriculture and construction. The government's energetic espousal of industrial development based on export-oriented, indigenous natural resources is doubtless correct and, certainly, there is less of a feeling of gloom in Dublin than a year ago. But the fact remains that the decline of the past few years will take a long time to reverse, even in the best conditions.

While the economy has dominated the scene this year, important developments have also

occurred in other areas.
Ireland's commitment to the European Community, whose net annual contribution to the Republic of about IRfibn is more than ever needed, seemed to falter in the Spring when the Supreme Court ruled that the Single European Act contra-

The Act, seeking to bind members states more closely on economime and political matters, was held up while Ireland to ensure that Sinn held a referendum on the issue. not develop into It was baffling to most voters, threat in the south.

vened the constitution.

many of whom stayed at home. and there were government fears that the day might be lost amid allegations that the country's unique position within the EC of military neutrality and Roman Catholic conservatism would be compromised by the Act.

In the end, however, it was passed easily, leaving Mr Haughey clear to fight within the Community for the additional regional funds promised by the EC Commission, but not yet approved by Community Heads

Mr Haughey's so-called con-version also encompassed the Anglo-Irish Agreement, the ac-cord on Northern Ireland that was the main achievement of Do

The 1985 agreement gave Dublin a formal role in north-ern affairs for the first time in northern majority's right to re-main within Britain. Mr Haugh-ey attacked it bitterly in opposibeen happy to let it operate un-hindered.

His foreign minister, Mr Brian Lenihan, has struck up a warm repport with Mr Tom state for Northern Ireland, and meetings of the ministerial conference have continued to tack-le the key issues of the judicial system, employment discrimi-nation and cross-border securi-

Flanna Fail, traditionally the strong republican party, has shown no compunction in cooperating on the latter. There is no love lost between the party and the Irish Republican Army, which is fighting British rule in

Sinn Fein, the IRA's political wing, put up its biggest fight to date in the Republic in the February election but made little impression, failing to take any seats by some margin. Flanna Fail leaders are as keen as any to ensure that Sinn Fein/IRA do not develop into a political



# Where there's Business in Ireland, there's Bank of Ireland.

Where there's business in Ireland, you'll find Bank of Ireland. Not only because we have the largest branch network in the country-so there's always a branch near you-but also because we support business in Ireland. In fact we have more money invested in Ireland than

any other financial institution.

And we're constantly seeking to assist new and develop existing business in Ireland.

That's why Bank of Ireland Group has a wide range of products and services to meet the varied needs of businesses, no matter what size.

If you're thinking of business in Ireland, you'd be much better off with Bank of Ireland.

# Bank & Treland

Now, what can we do for you?

Dublin

Lower Baggot Street, Telephone: 615933/615744. Exin. 2148/2481.

London ·

Extr. 453.

London EC4R IBN. Telephone: 329 4500. Brussels Representative Office:

11th Floor, 15 Rue de le Loi, Brussels 1040. Telephone: 231 1210

Frankfurt

Representative Office: D-6000 Frankfurt/Main 1, Federal Republic of Germany. Telephone: 290578/9.

New York 640 Fifth Avenue, New York, N.Y. 10019, Telephone: 3971700.

Chicago Suite 4004.

135 South La Salle Street, Chicago, Illinois 60603, U.S.A. Telephone: 236 6195.

Hong Kong

BOI Asia Limited, 8 Connaught Place, Hong Kong, Telephone: 5 8100132.

Bank of Ireland (Jersey) Ltd., Union House, Union Street,

### Banking and finance

## **Battle for new business** at home and abroad

THESE ARE busy times in Ire-land's banking and financial sector, even without the hoopla being generated over the setting up of an international financial services centre in Dublin's Custom House Docks (\$20.4m) came from the share development

The country's two biggest banks, old rivals Allied Irish Banks and the Bank of Ireland, are both engaged in significant expansion overseas while positioning themselves to meet changing circumstances at home where competition is in-tensifying while lending and resources markets are depressed.
Earlier this year. Northern
Bank Ireland, with National
Westminster Group's Ulster
Bank one of the big two's main,
but much smaller competitors

in the Republic, was sold by its parent Midland Bank to National Australia Bank. The sale was part of a package in which NAB was chiefly interested in ac-quiring Scotland's Clydesdale Bank, but the newcomer has promised vigorous commitment to Northern's development.
Meanwhile, the level of competition between the banks and

other financial institutions, particularly the building societies, is increasing sharply as the banks move aggressively into housing finance and regulatory changes are in the pipeline to allow the societies to broaden their activities.

AIB patted itself on the back in May when it announced it had broken the I£100m mark for pre-tax profits for the first time in the year to March 31, 1987, with after-tax profits of I£65.4m, up 20 per cent, underlining its position at the top of the league.
In the same period, Bank of
Ireland, in recent years regarded as sluggish by Dublin analysts, made pre-tax profits of I£31.5m, although it took com-fort in a 16 per cent rise in the after-tax figure of LC51m.

An outstanding feature of the strategy pursued by both banks recently has been overseas expansion to diversify from a limited home market which has suffered from severe economic depression for most of this de-

The clearest illustration of the difficulties encountered in the Republic in that period has been the very high bad debt provisions the banks have had to make, last year totalling 1648.2m for AIB and 1646.5m for Bank of Ireland.

AIB's overseas operations ac-counted for 52 per cent of pretax profits last year, more than half of that coming from Britain the bank has had in First Mary-land Bankcorp in the US since 1983. AIB is due to increase its

stake to 51 per cent of FMB at the end of this year. Bank of Ireland has been has been actively looking for an ac-quisition in the US for some time. Meanwhile, it has bought into the home mortgage business in the South-East of England through the acquisition of BankAmerica Finance, now renamed Bank of Ireland Home Mortgages, which had £850m in mortgages on its books when the bank took it over.

The bank also became the first Irish issuer of commercial paper in the US earlier this year aimed at increasing dollar funds available to it.

This is not to say that there has been little activity back home, despite a difficult domestic outlook in which a feature last year was the introduction of a deposit interest retention tax which squeezed margins. All fi-nancial institutions have been confronting changing elecun-stances in which the pressures, both from within and from the EC's moves towards the single market, are towards much greater flexibility in the sale of

For the banks, an important element in this lies on the staffing side. Protracted negotia-tions are going on with the strong Irish Bank Officials As-sociation on a deal covering pay and changes in work practices due to technological changes. If and when that is completed, the issue of lunchtime closing still has to be tackled.

On its own, the Bank of Ire land is seeking agreement with the IBOA on a programme of up to 700 redundancies to get its operating costs in line with ri-val institutions.

The country's 10 building so-cieties (with total assets of 123.2bn, nearly 90 per cent at-tributable to the big four Irish Permaneut, First National, Ed-ucational and Irish Nationwide) are awaiting new legislation which will allow them, like their counterparts in Britain, to

offer a far wider range of prod-

At present, they are restricted to providing private housing finance, with some limited leeway for commercial mortgage lending, bridging finance and

home improvement lending.
In the last year, AIB and Bank
of Ireland, both out to exploit
their huge branch networks and advanced computer systems, have made big inroads into the mortgage lending market, worth around 1£600m a year in new business. Bank of Ireland had aiready upset the "big four" by harriest the \$500 have to so into the second statement of the second buying the fifth largest society in Ireland, the ICS. This year the banks are set to account for about 40 per cent of all new mortgage business.

Given, as the Irish Nationwide pointed out this month, that the overall demand for

mortgages is set to decline and competition is fierce, the building societies aredesperate to broaden their activities into other lending forms, such as in-surance and perhaps estate

Here again, the big banks have been using their muscle to expand, with AIB establishing a securities company and buying a stake in an Irish insurance brokers and Bank of Ireland starting a life assurance compa-

As the competition hots up, so do the arguments about the commercial advantages which each side accuses the other of having because of differing tax and regulatory regimes. The banks complain that the building societies pay tax at 35 per cent while they pay 50 per cent (though not on mortgage earn-ings) and are subject to a special bank levy.

The building societies object

the tax concession for the banks on mortgage earnings and the regulatory strictures put on their activities. Both banks and building societies complain about the tax advantages enjoyed by insurance companies which have taken a growing share of the savings market - and state institutions like the Post Office.

All seem to agree on the need for greater legislative harmony governing financial institutions, including the removal of remaining exchange controls, as they gird their loins to meet the



### International financial services centre

# Dublin project reaches critical stage

ficers and marketing execu-tives, to name the city's biggest talking point of the year and the past few months.

There has been talk of big will be: The Custom House Docks."

There has been talk of big American, Japanese and European banks and securities house

acre abandoned inner-city dock 7,500 jobs being created over-site, has been seized upon with the next few years," even of the messianic fervour by a Govern-ment desperate to find some de-commodate all those who want velopment - amid the litary of to set up within it public spending and employ. Now the critical stage is ap-ment cuts - that offers the pros- proaching when evidence will public spending and employ-ment cuts - that offers the pros-

shops and restaurants had attractions enough as it stood. But the boundaries of the develop-

stockbrokers and builders to Development Authority- and lo-politicians, public relations of- cal financiers closely involved cal financiers closely involved in the project - has raised a host of optimistic expectations over

es sniffing about, of "as many as

pect of jobs and prosperity.

The idea to bring life back to the Custom House Docks really the site on the north bank of the River Liffey through building significant centre for internsprestige offices, hotels, houses, tional financial services.

The selling points of the IDA, which is marketing the scheme, it was given added fizz by the are these: corporation tax will Government's decision to offer be 10 per cent, capital gains tax a package of julcy tax and other zero, commercial property incentives to financial service taxes zero for 10 years and there businesses which set up within will be double tax deduction of rent costs. The EC has approved these financial incentives.

Dublin's attempt to set up an Non-financial attractions inInternational Financial Serclude a convenient time zone,
vices Centre was born. Muck agEnglish as the local language,

good quality telecommunica-tions and membership of the EC. The Irish also make much of having a highly educated pool of relatively low-cost labour suitable for a sector in which Irish people have shown considerable aptitude - witness the numbers of Irish traders in such centres as Chicago and London.

Just about every form of inter-nationally-traded financial ser-vice is listed as a potential for Dublin by the IDA, including foreign exchange trading fu-tures and all kinds of securities, fund management, corporate treasury management, insur-

ance and leasing. So far, several institutions and companies have signalled their intention to apply for a li-cence to operate in the Docks. The two big Irish banks, Allied Irish and the Bank of Ireland,

were the first to declare.

Wang, which already has a manufacturing and leasing operation in Ireland, is moving in through its international leasing of the state ing division. A group of mainly Irish-American traders from the Chicago Mercantile Ex-change intends to establish a European Mercantile Ex-

tures and options. A new company backed by Citicorp, Irish Life and others to the time of If33m called Gandon, headed by the former Citicorp investment manager in Dublin, will trade in a number

of financial instruments, while Citicorp itself has said it is The IDA has gone as far as saying that at least 10 institutions will be signed up by the end of the year.

Observers in Dublin's finan-cial markets tend to be fairly optimistic about the scheme's hances of success, if somewhat less bullish than the Government promoters.

There is caution over the

claims that the biggest interna-tional names in the industry might come to Dublin and over some of the more extravagant hopes for job creation. But the Gandon initiative is seen as a pointer to the type of operation which might flourish.

which might hourish.

The Gandon deal involved a transfer of Citicorp's 30 per cent stake in Ireland's biggest stockbrokers. J & E Dayy, to Gandon to complete a tle-up will an ex-

rial markets. A crucial element in the success of the centre will be the availability of people with the requisite skills. This may be blunted by the extremely high personal tax regime in Ireland which erodes the incentive, for example, for Irish traders cur-rently working abroad to return home as the backers of the scheme hope will happen. Nor should it be overlooked

that the Custom House Docks have yet to be built. Proposals for the site have been received from eight development groups, whose names include Taylor Woodrow, Trafalgar House, Tar-mac and Wimpey. A preferred proposal is to be chosen by the end of October, so physical building of the site has a long way to go before it is ready for

That is no obstacle, says the Government. It has made special provision for investors in the financial services centre to qualify for the incentive pack-age on different sites until the Custom House Dock is ready.

bonds Equities Depo Forwards · Swaps · Forecast Research · Software · Varia Analysis · Eurodeposits · E hnical Analysis · Eurode es · Deposits · Forwards Forecasts · Research · ·Software · Variable search · Equities · De · Eurodeposits · Bo s · Forecasts · Re rical Analysi twa s. Forwards rode c Capital Issu recasis. its · Bonds · Equities chnical Ana posits · Forward recasts · Research · So cal Analysis · Eurode riable Capital Issue nds · Equities · Deposit wards · Swaps · Foreca search · Software · Vari Japital Issues · Technic

# YOUR SUCCESS AT OUR FINGERTIPS

**National** Waldron

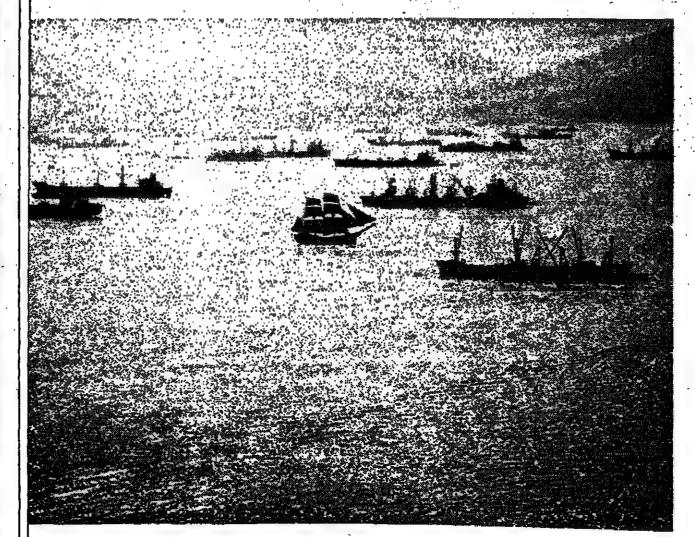
**NCB** 

Independently-owned · Research-driven · Market-aware Technology-led · Service-oriented · People-based Integrated financial services group



FERRY HOUSE, 48/53 LOWER MOUNT STREET, DUBLIN 2, IRRELAND, TELEPHONE: 612944/ 616155.TELEX: 92409 DIEW EI.
FIXED INTEREST TELEPHONE: 606944. SAX: 607870. EQUITY TELEPHONE: 612955. REUTERS PAGES NCSE-O, TELERATE 3916-8.

## Well-traded. Over 100 years of smooth sailing.



While the clipper ships were establishing speed records for bringing tea from the East to the West, the Hongkong and Shanghai Bank was establishing a unique reputation in trade finance.

Formed over a century ago, we were one of the first banks to set up branches not only in Asia, but also throughout the world. Today we are one of the world's major financial institutions, with over 1,300 offices in 55 countries.

We offer a wide range of trade services. and FOREX-related services: documentary credit facilities, collections and remittances, performance and bid guarantees, letters of introduction, and government export credit and

insurance services.

We also offer Hexagon, the group's state-of-the-art electronic banking system, which lets you control all your domestic and international financial affairs - including Import/Export right from your office.

For further information on our range

of services and facilities, contact the Imports/Exports Department of our Ireland Office at 17 Dawson Street. Dublin 2, Republic of Ireland. tel: 717511, our London Office at 99 Bishopsgate, London EC2P 2LA, tel: (01) 638-2366, or your nearest branch of the HongkongBank group. We'll put your trade on a steady course.



Fast decisions. Worldwide. CONSOLIDATED ASSETS AT 31 DISCEMBER 1980 EXCEED USSIN BILLION.

### The economy

# Applying the fiscal medicine

**Basic Facts** 

Exchange Rates (Sept 14, 1987); IR £1.11 = STG 1.00; IR £1.00 = \$1.48

ndise Trade (IR Ranj: + 155 in 1985

their governments have been telling them that the country faces such profound economic crisis that only the most draconian measures will suffice to put things right.

. Zepiewher & Ja

put things right.

It is at least seven years since political leaders began to warn that the alarming levels of debt caused by the heavy imbalance between public spending and revenue was choking the nation's livelihood.

After four years in power ded.

After four years in power dedicated to "fiscal rectitude," Dr. Garret FitzGerald's coalition left office last February in dis-array, his Fine Gael party and its Labour partners having fall-en out over proposed spending

The gap between spending and revenue and the total na-tional debt were greater than they had ever been. Growth was non-existent, strangled by the adverse conditions caused by the debt. Unemployment approached 19 per cent of the workforce and tens of thousands more were flowing out of the country in a tide of emigration. The outlook was grim and the election campaign was yet another trudge through the woes of the public finances.

It was pretty remarkable, therefore, that within six months, the country's Economic and Social Research Institute was able to suggest, sibeit hedged about with "ifs" and "maybes", that the worst could be over by the end of 1988. "The prospects for more substantial economic growth in the years beyond 1988 are quite promising, and the haemorrhage of falling job levels could be stemmed before the end of the decade," its senior economists

declared. What has happened in those Much to the nation's surprise. what has happened is that a Government has finally got

1 Televisia (12.5)

down to the job of administer-ing the painful fiscal medicine to state agencies involved in in-so long prescribed but so often dustrial and other develop-lise. watered down by political ment.
weakness. The Government has Hospitals have been closed, had its share of luck in broadly public servants laid off and favourable external factors, but it has so far not shirked its task,

The task is a mighty one. In his budget at the end of March, Mr Ray MacSharry, the Finance Mr Ray MacSharry, the Finance Minister, set targets to reduce the current budget deficit this year to If1.2bn (6.9 per cent of gross national product) from If2.4bn (8.5 per cent of GNP) last year. This would bring the Exchequer borrowing requirement down to If1.85bn (3.8 per cent of GNP) from If2.1bn (13 per cent of GNP) from If2.1bn (13 per cent of GNP).

The chief method for achieving these targets was a profile with that Mr MacSharry is seeking that Mr MacSharry is seeking

ing these targets was a pro-gramme of spending cuts that has sent a chill wind whistling through the public sector from the politically sensitive health,

Head of Flanna Fail Government: Charles Haughey

Unemployment (Average rate 1st 1/2 1987); 19.2%

G. N. P. Per Head: \$6,650 at current exchange rates

pe of Payments: Current Account (IA £m):

mer Price Index Rise: Aug 86-- Aug 87=2.6%

**President:** Patrick Hillery

Population: 3,54 m

Labour Force: 1.28m

Official Languages: Gook/English

Currency: Irish Pound: IR £1 = 100 pence

Q.M.P. at Harket Prices (IR Cm):

When the budget came out there was scepticism in the fi-nancial markets that its targets some entire organisations, such as the Environmental Planning Board and the Health Education Board, shut down.

The Finance Act enacting the budget was not through Parliament before Mr Charles Haughey, the Prime Minister, had sent a letter to his ministers calling for "further significant cuts in a server of the property of the prime Ministers calling for "further significant cuts in the property of the prime Ministers calling for "further significant cuts in the property of the prime Ministers calling the property of the prime Ministers calling the property of the prime Ministers and the Health Education Board, shut down.

The Finance Act enacting the budget was not through Parliament before Mr Charles Haughey and Mr MacSharry, coupled with a lack of widespread industrial action to oppose the unionists, has led most analysts to conclude that the outturn this year will be acceptably close to the property of the prime Ministers and the property of the property of the prime Ministers and the property of the prime Ministers and the property of the prime Ministers and the p

The intention is to get annual outflows which arose last year government borrowing down to about 8 per cent of GNP, the level at which the overall ratio of domestic money markets has domestic money markets has helped both to ease the Govern-ment's funding problems and to peg back prime interest rates, which had risen to historically high levels, at around 11 per

Other factors have also played a large part in these improvements: in 1986, the weakness of sterling had a deeply damaging effect on Ireland which, because of its strong trade link with Britain, is still allowable to the strong trade link with Britain, is still allowable to the strong trade link with Britain is still allowable to the strong trade link with Britain is still allowable to the strong trade link with Britain in the strong trade in vulnerable to fluctuations in sterling despite the break in the formal link between the curren-cies in 1979 when Ireland oined the European Monetary

The high levels of the Punt against sterling made Irish exports uncompetitive and sucked liquidity out of Dublin in a speculative judgment that it was bound to fall again and thus sterling was cheap. This year, rates have been stable at around £1 = 90p, eroding pressures in Dublin and easing the Irish clamour for Britain to join



at the way Irish interest rates tend to reflect rates in London and there are moves afoot to "decouple" the link, the latest being a plan to launch an ECU-denominated government gilt on the Irish Stock Exchange. on the Irish Stock Exchange.

While the danger always exists that things may again turn account deficit is expected this year to more than halve to less than the will depend on external factors like world trade trends remaining favourable - the relative currency stability and lower interest rates. er interest rates have helped encourage a resurgence of ex-

One of the effects of the strong export performance, in which Ireland's large pool of foreign-

the ESRI. But, as it readily acknowledges, enormous difficul-ties still exist even if the public ports this year. That has led to a knowledges, enormous difficul-recovery in industrial output, ties still exist even if the public which is set to expand well finances are brought under con-ahead of last year's 2.8 per cent trol. Even if the debt/GNP ratio stops rising, there will remain a

long period of heavy debt repaymay stabilise this year, but numbers in manufacturing work ment to get it down. have tumbled from 222,000 in Unemployment is an equally intractable problem. Although 1981 to fewer than 187,000 last

Manufacturing employment

industrial output is rising, over-all GNP growth this year is still The problem is partly strucunlikely to be more than 1.5 per tural as the young population means the workforce is still cent, leaving little room for expansion in employment. The de-flationary effect of the Governgrowing. Were it not for emigra-tion, which has accounted for ment's austerity programme, with the curbs it puts on public more than 100,000 in the past five years, unemployment numand private consumption, is a factor here. bers, now at 250,000, would be unmanageable. The numbers in work have de-clined steadily in the 1980s to last year's figure of 1.07m. Vital

Even if some regeneration of industry gets underway, clearly there is a long way to go to make a significant impact on employsectors such as agriculture and construction are still showing a decline in numbers employed.

Hugh Camer

### **Industrial Policy**

# Changes on the way

TRELAND HAS to industrial strough 40 per cent of manufactures alise," says Mr Mike Healy, one of the owners of Ashling Microsystems, a small Irish electronics company near Limerick. "We cannot expect to achieve the standard of living we appear to trained by the multinationals. The companies are spread across a wide sector, including sectors, including s

and one t places an onerous burden on

every governing administration.
The lot has now fallen to Mr
Charles Haughey's Fianna Fail
Government and subtle policy
changes on industrial development are already emerging un-der Mr Arthur Reynolds, the Minister for Industry and Com-

These include greater amphasis on developing the food and other natural resource industries by pushing down more into higher value added processing. Ireland has been way behind Denmark and the Netherlands

While continuing to encourage inward investment, the Goverument says it also wants to ac-celerate the policy of the previous administration in ightening up grants and simplifying the present structure of 14 or so agencies involved in de-

The consequences for Ireland of failing to cope sufficiently well so far with the need to generate wealth are all too obvious. An unemployment rate of 19 per cent, a net migration of 100,000 ople in the past six years and the "exportation" of about 30 per cent of Irish technical and scientific graduates during that period all make unpleasant

With more than three children per family - one of the highest birth rates in Europe and a half of its population under 25, Ireland has to run just to

stand still. - .. An examination of the employment structure appears to show that, on the face of it, Ire-land is not widely different from some other European

ing, for example, is around 19 per cent of the workforce, against an OECD average of 22 per cent Ireland is also a trad-ing nation which regularly notches up a healthy trade bal-

Calculating on the basis of a small domestic population, the Irish are keen to emphasise that Irish are keen to emphasise that the country exports three times as much as Japan per head of population, a significant pro-portion of that being manufac-

tured goods.

But statistics can deceive. Unlike Europe's main manufactur-ing nations, Ireland has not had a large manufacturing employment base which is simply shrinking through the progression of new technology.

In fact, it had no real manu-

facturing culture at all until the 1960s, when foreign-owned companies began moving in For-eign companies still play a dom-inating and unhealthily large role. The 920 foreign production and trading services companies account for 75 to 90 per cent of goods manufactured or heavily processed in Ireland and

agriculture underdeveloped vestment almost looks like a ve-service industries and spotty meanufacturing." vestment almost looks like a ve-meer, albeit a weighty one, rest-ing on what is still a largely Creating wealth and generating on what is still a largely rural, agrarian and non-entraing jobs is a perennial head-preneurial economy.

It does not have the terrible scars and baggage of an earlier industrial revolution. Many companies testify to the speed at which the Irish can train and adapt.

The pace of work here is not a problem. Productivity is defia problem. Productivity is desi-nitely comparable with Ger-many, says Mr Harry Dieg-mann, who runs the Waterford production plant of Kromberg and Schubert, the West German manufacturer of cable har-nesses and sub-assemblies for the vehicle and data processing

Baum and Losch, the US open cal equipment company, has rate of foreign companies and found its Irish operations so also been higher than indige-found its Irish operations so also been higher than indige-that one of its after its nous businesses. The closure

package of assistance, with a yearly capital budget of El 40m. Ireland is also churning out a lot of engineers, some of them from the highly-rated engineer-ing institute in Limerick. The problem is that the country just cannot absorb them. And many se that do find employ-

of those that do find employment disappear abroad, driven
out by high personal taxes
raised to cover the country's
huge debt, much of it built up
under a previous Haughey administration. "Personal taxes
here are obscene," says Mr
Brian McAloon, the Scottish to some 200,000 from 240,000.

Managing director of the Irish
production site of Analog De18,000 jobs are still being cre-

managing director of the Irish According to the IDA 17,000 to production site of Analog Devices of the UK.

Industrial policy in Ireland has gone through some major and 1950s and continuing the state of the IDA 17,000 to 120,000 jobs are still being created in manufacturing industry as a whole but total job losses are running at around 29,000 a year.

The relieve of twing to density the state of the IDA 17,000 to 120,000 jobs are still being created in manufacturing industry as a whole but total job losses are running at around 29,000 a year. and 1950s - and continuing per-haps long after that - protection-ism was the name of the game.

The policy of trying to devel-op local food processing from the traditional areas of farming

two serious flaws. It was never used to breed domestic manufacturing companies and it en-couraged some uneconomic for-eign investment which simply

The co-operative based proeign investment which simply packed up and went home when markets opened up.

The most striking example of this was the car industry. Ire-iand has had five vehicle assem-bly plants owned by foreign companies - General Motors, Ford, Toyota, Talbot and Leyland. That is a staggering num-ber for a small country. Inevita-bly perhaps, all these small assembly operations have shut, the last being Ford's Cork plant

in 1985. The 1960s and 1970s were periods of very significant inward investment. The IDA, with 20 offices in 11 countries, has been very successful with this policy, foreign companies accounting for 80,000 jobs in manufacturing and export services out of 200,000, according to IDA fig-

-329 in 1986

+560 in 1986

The companies are spread across a wide sector, including electronics, chemicals and pharmaceuticals, heavy and light engineering.

The critics of foreign investper cent or so of components and raw materials the multina-They also argue, with much ins in the 1969s and 1970s, relying on inward investment while failing to nurture domestic manufacturing. The decision this year by Hyster, the US lift truck maker to abandon its Dubin production site, which the IDA had backed with I£15m in grants and I£6m in buildings, executated those feelings.

The Industrial Development against 6 per cent a year as against 6 per cent for Irish companies, with 19 offices in 11 countries, still offers a splendid package of assistance. performed poorly, their closure rate double those from the US. The problems with just stick-ing to inward investment - even with the more recent IDA em-phasis on product development and research in these compa-nies - have been obvious in re-

ism was the name of the game.

This produced some benefits, and meat boning in Ireland to including the arrival of many UK food companies. But it had sales to the consumer with vacpac packaging and direct sales to the consumer with much more Irish branding is likely to be helped by recent

ing larger units with more mar-keting strength. The success in generating a more developed indigenous food industry in Ireland, however, will be partly governed by the speed of

change in agriculture.

Industry has welcomed the plan to simplify the structure of agencies used in attracting and supporting inward investment and domestic companies. How-ever the Government has recently sent out some confusing signals on this, upsetting the IDA by increasing the power of the Shannon Free Airport De-

velopment Company. The outcome of talks with the IDA and other bodies on what kind of structure Ireland should have is still unclear.



WE'RE MAKING DUBLIN A LEADING FINANCIAL SERVICES CENTRE

IDA Ireland 🕰

"WE'RE THE YOUNG EUROPEANS".

### Manufacturing industry

# Bid to strengthen domestic links

cally-owned manufacturing companies is one of the biggest challenges facing the Republic.

The country's indigenous manufacturing base is small. It has no long-developed manufacturing culture, in partial contrast to Northern Ireland. It has no ingrained pattern of producing engineers in the Scottish

It has wasted opportunities in using its agriculture to develop a really significant food indus-try on the lines of that of Denmark or Holland. Ireland also faces the difficulty of generat-ing businesses on the back of a tiny domestic market.

Many Irish businessmen, though, believe conditions might be right for some real im-provement in this picture. The co-operative based food indus-try has been rationalising into larger units which should give it greater economies of scale and more strength to develop much more value-added processing

and brand marketing.
The multinationals involved in engineering and consumer goods production have spawned over the past 20 years a range of well-trained Irish managers who might eventually form a nugest company of its type in the cleus for indigenous manufactorial. Resurrected around turing That has yet to show it- 1950, after lying moribund for self, though, and the country is about 100 years, it is going

nior engineering production

Several electronics companies run by Irishmen trained by the large US high-tech compa-nies in Ireland have emerged and some of these as-yet-tiny companies have growth poten-

Government-supported agencies are also trying to improve the linkage between domestic and multinational manufacturers on lines first spelt out in a 1983 White Paper in order to expand what are still rudimentary or non-existent supply arrange-

There are at least three Irishowned companies with an international name and presence: \*\*Defferson Smurfit, the big-gest company in Ireland with sales of over Iflbn, is now prob-ably the world's sixth or sev-enth largest paper and board company. Founded by a tailor from St Helens, England, Smurfit has 33 paper mills world-wide, 72 corrugated case facto-ries and almost 100 other

terford-based cut glass manufacturer, claims to be the lararound through a difficult period of readjustment, with manufacturing and marketing changes after slumping profits. It is cutting a quarter of its workforce of 3,000.

GGlen Dimplex, started up by Mr Martin Naughton in Newry, Northern Ireland, but now based in Dunleer, Louth is a significant European producer of domestic appliances and heating equipment. Its brand names include Morphy-Richards, Dimplex and Burco. With sales of £300m and 5,000 employees this

is is the largest privately-owned company in Ireland.

All three of these companies have made big purchases abroad over the past year or so.

Smurfit took control of the Constitution of the US tainer Corporation of the US, Waterford bought Wedgwood, the UK pottery company and Glen Dimplex acquired Hamil-ton Beach, a leading US supplier of small domestic appli-

healthy desire to broaden pro-duction and marketing bases. But they also showed how increasingly dependent these Irish companies are on offshore activities. Of Smurfit's work-force of almost 28,000, only 2,400 work in Ireland.

The country has a cluster of

indigenous food processing companies. The Government is

policy. It was delighted recently, therefore, when Anglo Irish Meats(Goodman International), a private beef processing and exporting company, announced an 1£260m scheme to upgrade its processing capabilities. The IDA is contributing 1£20m to

One big weakness of the Irish-owned food industry is the small size of companies despite a lot of useful rationalisation. In the 1970s, for example, there were 70 or 80 pigmest process-ing plants but this is now down to a dozen. The IDA hopes it will further rationalise to seven or eight

The most marked change have been in businesses with their roots in the dairy industry. Some 300 creameries dotted the Irish landscape in the early 1970s, but the dairy industry now has six or so dominant cooperatives. The IDA believes this should come down to two or

These co-operatives include Avonmore in Kilkenny, Bally-clough at Mallow, Golden Vale at Charleville and the ones in Mitchelstown and Waterford. The biggest company with its original base in the dairy industry is the Kerry Group. With its

company has shown impressive growth from its start in 1972 with £150,000 share capital to a business with 2,000 employees and a turnover expected to be more than I£300m this year.

It has a relatively broad spread of products from skimmed milk protein to meat processing through its purchase of Duffys and Denny, both leading brand names in Ireland. It has trading relations with some of the world's largest food dis-tributors and this year it ac-quired a plant in Milwaukee, Wisconsin, for the manufacture of protein ingredients for the US market.

Even this company, though, is small compared with the larger co-operatives in Denmark and the Netherlands. Coberco, the Dutch co-operative whose prod-ucts now include soft drinks and baby food, has a turnover of more than Hibn and Dairy Denmark has sales of around

Mr Hugh Friel, joint deputy nanaging director at the Kerry Group, says further rationalisa-tion of the Irish food industry will probably take quite a long time but size and marketing

power are crucial. People do not understand the high cost of research and development," he says. "But as a na-tion we have to put a big effort into selling. There is not enough of the hard sell in this country." Ireland has a range of small, indigenous companies in light engineering, plastics moulding and small components. These

are generally tiny operations compared with the engineering multinationals operating in Ireland, like Garrett in turbocharg-ers, Liebherr, the West German crane and construction equip-ment maker and Kromberg and Schubert in cable harnesses.

One interesting development is the re-emergence of vehicle building with Harris Assemblers, the Dublin-based distributors of Japanese Hino trucks. Harris employs 130 assembling Hino trucks from 7 tonnes gross weight to 40 tonnes from mock-down kits. Mr Joe Hutch-

inson the sales manager said Harris assembled some 900 to 1.000 trucks last year, a quarter of which were exported to the UK. Production this year will be about the same. The company also started as-

sembling Isuzu 7 tonners last year but said there were no plans yet to export them. Ireland's shipbuilding indus-

try collapsed two years ago with the closure of the Cork facility run by Veroime, a Dutch compa-ny. The IDA is in talks with a group of investors interested in surrecting at least part of this

Ireland has had a long-stand-ing clothing industry, but this has suffered a lot of contrachas suffered a lot of contrac-tions and closures with compa-nies like Janelle and Doreen shutting their operations. Other companies like McGee appear to be doing very well.

Cement Roadstone is Ire-Cement Roadstone is Ire-

land's largest construction company but the country also has a number of housebuilders, in-cluding Gallagher, the Abbey group and McInerney. Some of these companies have extensive building operations on the Spanish tourist coast.



How Dublin acquired its own animation house

# Drawing on Irish talent

licence-plate on the car parked outside the modern building overlooking Dublin's Phoenix Park Another is the six-storey building's rather glitzy decor.

Clues, that is, to the arrival in Ireland of a little slice of Holly-wood in the shape of the Sullivan Bluth Studios. Since June 1985, when the Sullivan Bluth company packed up its operations in the US and

moved to temporary premises on the north side of Dublin Bay, Ireland has had a film animation industry. Next year the first full-length animation film, made at the im-pressive Dublin studio to which Sullivan Binth moved only late

last year, will be ready for the cinemas. The Land Before Time Began a feature film crammed with cute-looking cartoon dinosaurs and made in association with

producer Steven Spielberg of BT isme, has been produced al-most entirely in Ireland. This film, to be released next year, will be followed by another feature-length production as mercials and video games which are already either pro-duced or on the stocks.

The company already has on circuit its big box-office smash,

production staff came over to live and work in Dublin. But of the 300 workforce at Sullivan Bluth, about 200 are Irish. They include four Irish animators key people who act out a car-toon story idea, drawing the main poses that will make up the film - together with scores of

and other production people. By the end of the year the com-pany expects to be employing around 380, of whom 300 will be

The Irish animation industry has rapidly entered the folklore of job creation in Ireland It all began in the early 1970s, when three men, Don Bluth, Gary Goldman and John Pomeroy, all senior production men at the Disney studios, decided that cartoons just were not what they used to be.

They broke away from the Disney factory and started working instead in Bluth's three-car garage in Cuiver City. California, trying to start a busi-ness making the kind of com-plex, classical animated films which have been largely dropped by Disney because of the huge labour costs they in-

"At one time, we had 26 peo-ple working in that garage and one toilet," says Mr Goldman. Out of that linespicious be-ginning came Banjo the Wood-By the early 1980s, though, came a lot of problems too - with cash flow, distributors and eventual-

ly Chapter 11 of the US bankruptcy code.
Onto the scene came Morris Sullivan, a wealthy US financial consultant of second generation Irish extraction, his family emigrating from County Clare.

A new business was formed with his help but the problem still remained of how to make full animation films - rather than the TV-style limited anisuffering from rocketing pro-

tions on the main poses that will make up the film-together with scores of California and New York to Tal-Nick Germett

A lot of US animation work main poses that will make up the film-together with scores of California and New York to Tal
Nick Germett

countries but the Sullivan Bloth group was determined to keep things firmly in its own hands. Offers to relocate in Austra-lia, Canada, Spain and the UK

began to emerge but at the last minute the IDA sneaked in through the back door and with an attractive financial package lured the Americans to Dublin. It has been something of a wrench. The Irish winter has not been easy to cope with. Many of the US artists will work only with the brands of pencils and paper they have been used to, which means importing them from North America. We found better paper coming out of Por-

tugal but that company does not export it now. That was very frustrating, says Mr Goldman. Making sense of the economy has also been tricky. I do not understand the economy at all. It is expensive to live here but people do not get paid all that

There was also some sugge tion earlier this year that the company was finding it hard drumming up venture capital money for its upcoming proj-

But Mr Goldman says the company has been very pleased with the move. Labour costs are about a half what they would have faced in the US. The whole idea was to do quality work at a reasonable price to make a profit."

He has also been impressed by the quality of young people applying for jobs, 26 of whom re subsequently trained in

There is this incredible youth thing here. We require about 12 drawings a day from an assistant. At first they were struggling with three a day. Now we have some of them doing 30 drawings a day."

**Nick Garnett** 

### **Electronics**

# Survival record is good

about 24,000 in Ireland, contributing I£3.5bn in sales. All but 2,000 of these jobs are in for-

eign-owned companies. Ireland has had some disappointments. It failed to attract IBM as a hardware producer though the largest computer company in the world has a marketing and some software operations in the country.

Various in the country.

operations in the country.

Ireland has suffered a few closures too, including last year that of Mostek, a memory-chip making subsidiary of United Technologies. The country's electronics industry is about half the size of that in Scotland mail the size of data in Scotland with which it sometimes com-pares itself and a very large proportion of components and raw materials for the industry are imported.

Importation of components is inevitable but a surprising number of electronics compa-nies in Ireland still bring in items, such as cabinets and other fabrication, which appear to be readily available in the country. Indigenous electronics companies have also been slow

Yet the electronics industry in Ireland, centred in Cork, Galway and Limerick, has some quite impressive characteristics and a very good survival record. Many of the big international names have produce Districtional transfer These include Districtions. sites there. These include Digi-tal Equipment Corporation (DEC), Wang, Apple and

There has also been a steady progression at many sites from basic low-value added assembly to more direct engineering, product design and software de-

FLECTRONICS HAS been a fruitful recruitment ground for the Irish agencies working to attract inward investment.

Statistics collated by the Industrial Development Authority show that this sector, including welopment work on site, as well the company that the sector, including the company that the sector including the company that the sector including the company that the sector is the company that the company tha as developing hardware and

The Ireland operation accounts for a quarter of Analog's total yearly sales of \$350m and its customers include IBM and

test systems.

Several of the Irish operations of the big multinationals are the largest European production centres for some of their products.

Digital, which employs 1,900 in the country, has its largest European systems plant in Galway. This plant, which contains

some very advanced manufacturing equipment, produces the full range of VAX products. The company also has a facility at Clonnel producing sub-assem-blies and is now developing a detailed vendor system. We are taking that seriously. We are here to stay," says Mr David Toohey, the company's manu-facturing marketing manager.

Foreign-owned companies ap-near to adapt easily to working in Ireland. Nixdorf has a £20m plant at Bray, near Dublin, em-ploying 410 assembling central processing units and keyboards. The pace of work - putting to-

ether circuit boards - is probably a third that of a South Ko-read plant and the mainly female workers in this part of the factory do not strive to earn maximum bonuses. Basic pay on circuit board production is If112 a week, but they can earn up to I£150 or so by hitting output targets. However they are averaging around I£132 a week. Mr Jim Dorgan, a senior man-

ager at the Bray site, says Nixdorf has been very satisfied with progress at the facility. Bonus pay tends to go up closer

worked for National Semicon-ductor in the Far East before joining Analog Devices as managing director of its Limerick operation, says Irish engineers are proving to be as good as any-where in the world.

He says, though, that local en-gineering-trained middle managers are non-existent. His biggest worry, however, is inretaining staff in the light of ireland's very high personal taxes and relatively high cost of

Of Analog's staff of 650, 625 are Irish. The most difficult task is finding ways of adequately compensating people," he says. Everything you give them is taxed as benefit in kind. You cannot have taxes like this and have to compete an e and hope to compete on a worldwide basis. It is a disin-centive for people to stay here."

Mr McAloon says Analog runs a stock option scheme for some staff to try to circumvent this problem and pays more than comparable companies in the UK Engineers in their late 20s are earning around 1£22,000 a

The Irish are proud but ner-vous of the fact that many of their engineers are now work-ing abroad - the most celebrated group being those at Philips

One central question surrounds the growth prospects for indigenous electronics companies. Many of these companies have been set up by people who developed their skills as engineers and managers working for the multipationals.

the multinationals.
At least a half dozen companies have been formed by men who worked at some time or another for Telectron, an Irish manufacturer of telephone exchanges and which is now part of AT&T. One of the largest is Lake Electronics which em-ploys 130 making small PARXs

its founders worked at Telec-tron but set up Lake direct from a stint in the Irish Post Office. Ashling Microsystems em-ploys 40 with a turnover of M2m, producing microprocessor de-velopment systems. Its custom-ers include Siemens in West Germany and Racal of the UK. Starting production at the end Germany and Racal of the UK.
Starting production at the end
of 1984, it is now in profit. I
think the prognosis for the electronics industry in Ireland is
excellent, says Mr Mike Healy,
an Ashling director and a former employee at Wang which
has its main plant on the same
Plassey science park at Castle-

Plassey science park at Castle troy, near Limerick Next door to Ashling, Interro makes test equipment for power supplies used in computers. The company made its first shipment in 1985, employs 52 and is expecting a turnover of about If2.8m this year. Interro, whose customers include Pleasery, British Telegon and IG. sey, British Telecom and ICL, the UK computer manufacturer, is currently assembling a large

test system for Boeing.

Ireland has a substantial number of software companies.

ICL is one foreign-owned business. ness that recently set up a soft-ware centre near Dublin. This centre, housed in an excellent building designed by ICL, puts together groups of software packages.

The country also has a number of indigenous software companies, including Microman, Glockenspiel and Generis. Mr Mahon Tampoe, managing di-rector at ICL in Dublin which contracts out work to some of these companies, says the Irish software industry does not have

the reputation it deserves.

"But marketing is a major issue here," he says. "Indigenous companies are weak in marketing in the companies are weak in marketing." ing. They do not have the finance to go on a marketing binge. The Irish software industry will survive or fail on the basis of marketing, not product."

Nick Garnett



Second Thirty



It's all very clear really. The company above owns 54% of the



And the company at the bottom bought the company above. (Oh, that's Hamilton Leasing, who are Ireland's market leaders

in sales aid leasing).



Now on to Bowmaker Bank (one of Ireland's leading finance houses). Well the company at the bottom owns that company also.



Which brings us to Shannon International Leasing who operate through the Shannon Free Zone. And who are an associate company of the company you know where!

And that's why the company at the bottom are doing so well these past few years. Simple really, isn't it?



THE WOODCHESTER GROUP A complete financial service

WOODCHESTER HOUSE, GOLDEN LANE, DUBLIN 8. TEL: 784299, TELEX: 31108, FAX: 756681.

ःवटाः September औ



Difficult times for Ireland's main opposition leaders, Mr Des O'Malley of the Progressive occuts (linft) and Mr Alan Dakes of Fine Good

### **Politics**

# Opposition dogfight benefits Mr Haughey

er aus Less de la 

With a second little party.

There was diego to return the Court to the \$1.00 pt 12.03 \$25.

15 14 20 44 mg And the post later of

Cared in 22

A TANK A TANK

THE PATH of Irish politics took a dramatic twist in last February's general election.

The shift was provided by the emergence of a new purty called the Progressive Democrats which, preaching a radical brand of market economics and promising an alternative to the historical rivairies of Fianna valry was and to a large ariant promising an alternative to the historical rivalries of Fianna

with 14 seats.

for most of the alarming slump in support suffered by Fine Gael, which for the previous four years had been in coalition

with the Labour Party.
Flanna Fail formed a minority government, but its share of
the overall water addresses. the overall vote actually de-clined from 1982. Party leader Mr Charles Haughey had failed for the fourth time to gain a majority. Fine Gael had not suffered such a setback for 30 beneficiary years and its leader, Dr Garret uew party. Mr O'Manearly a decade of Haughey-

promising an alternative to the historical rivairies of Fianna Fail and Fine Gael the two biggest parties, took nearly 12 per ranks of nationalists over the terms of independence rather than clear political ideology of a conventional left-right type. Fianna Fail, founded by Estimate the PDs, led by Limerick lawyer Mr Des O'Malley, the third biggest party in the Dail, Fine Gael grew out of the side the lower house of partiament, with 14 seats.

with 14 seats.

More significantly, the newcomers effectively deprived
Fianna Fail of its expected
overall majority and accounted

Cy.

It is still a moot point, however, as to how much the mould
has really been cracked by the
Overall majority and accounted pe for dealing with the country's entrenched economic difficrystenared economic diffi-culties - by far the most important political issue - dif-fers only in detail from those of Figure Fail and Fine Gael. All three are conservative, favour-

ing private enterprise and a cut-back in state spending. Ironically, Fianna Fail, from which the PDs first sprang, may well turn out to be the main beneficiary of the rise of the

Mr O'Malley was a Flanna Fail cabinet minister before he

itzGerald The resul	domi	nance.		(ell	out	with	Mr	Haughey 1985, taki	and
State	ol	the	partie	5	atte	. 1	7	electio	n

Florence Folk	SEATS 81	% <b>VOTE</b> 44.1	PROM '82 -1.0
Fine Gael	.51	27.1	-121
Prog Detti	14	11.8	
Labour	12	6.4	-3.0
Workers Party	4	3.8	+0.5
Independents	3	(6.6)	(+3.7)
Speaker	1		
TOTAL	100		

# Aran Energy plc

Aran Energy pic is ireland's leading independent oil and gas exploration and production company. Its main activities are in the United Kingdom and Ireland offshore sectors where it has interests in a total of 84 offshore blocks; these include the Kinsale Head gas field and the Forties oil field, from which the Company receives revenues. In addition the Aran Energy group has downstream marketing and distribution

operations in Ireland.

This balanced range enables Aran to develop its role as a dynamic international oil and gas

Aran Energy pic :

Clanwilliam Court, Lower Mount Street, Dublin 2, Ireland. Telephone: 760696 Telex: 30488

Aran Energy Exploration Limited 37 Maddox Street, London WIR 9LD, England. Telephone: 629 2080 Telex: 297326.

number of anti-Haughey dissi-dents with him. But instead of weakening Mr Haughey, the departures ended a period of uncertainty over his leadership and consolidated those who re mained behind him.

At the same time, the PDs drew most of their electoral support from erstwhile Fine Gael supporters distillusioned by the coalition with Labour and Dr FitzGerald's failure to

put the economy right.

Now that Mr Haughey is pur-Now that Mr Haughey is pur-suing policies essentially ap-proved of by Fine Gael and the PDs, those two parties are in the difficult position of trying to show voters how they would do things hettar. A senior PD poli-cy-maker described his party's, lask now as one of defining 'product differentiation." Mr Haughey knows that he will be vulnerable to attack from the PDs and Fine Gael if

his policies fail to show an improvement in the economy or in he does not stick to the austerity line. But for the time being he is benefiting from the doglight between the two opposition par-ties as the PDs try to consoli-date their successes and Fine Gael tries to claw back what it lost to Mr O'Malley.

To lead their recovery, Fina Gael chose as their new leader Mr Alan Dukes, a lanky, bespectacled former Finance Minister who entered the Dall only in 1981.

Although an able technocrat and polished television per-former, Mr Dukes lacks raw po-litical experience and has made a rather lack-lustre start to his job. The summer parliamentary session ended for him on a husession ended for him on a hu-miliating note when Mr Haugh-ey successfully called his bluff on a key Dail vote that could have toppled the Government. A central problem facing Fine Gael, with 30 seats fewer than Fianna Fail, is how it can rebuild itself into a credible al-

ternative government now that the prospect of a return to coalition with Labour looks out of the question. A coalition with

the question. A coalition with
the PDs is the obvious course,
but neither party is keen and
even their combined total trails
Fianna Fail by 16 seats.
That the old Fine Gael-Labour alliance seems for ever
broken is another side-effect of
the advent of the PDs which exposed the essential ideological
paradox of the coalition.
There is now a clearer left-

There is now a clearer left-right split in Irish polities, but the left remains very small and divided. Socialism has never been a popular creed in Ireland where it has always faced the hostility of the powerful Roman Catholic Church. The left has also failed to make a convincing case for greater state involvecase for greater state involve-ment in the economy at a time of huge public deficits and debt.

dehin.

The moderate Labour Party is the biggest group on the left but its share of the vote has alipped badly in recent years. Its traditional rural base has not made it easy for Labour to build support in the big urban centres like Dublin.

Il than dacay has proved outs.

like Dublin.

Urban decay has proved quite fertile ground for the Marxist Workers' Party but it has less than 4 per cent of the overall popular vote.

The other left-wing party, Sinn Fein, the political wing of the Irish Republic Army, made little impression in the election, winning less than 2 per cent of the vote. It foundered on cent of the vote. It foundered on the difficulty of persuading peo-ple in the Republic, who are pre-occupied with economic is ues and mostly opposed to IRA violence, to support a party mainly engaged in armed insur-rection in Northern Ireland.

### Foreign Debt

# Urgent need to cut borrowings

entirely clear, the Irish general election, earlier this year, re-ceived much more international ceived much more international media attention than previous such occasions. Newspapers from Norway to Australia sent correspondents to report on the campaign and the state of the country. Almost every serious economic journal, including the Economist and Business Week, carried analyses.

By and large, the Irish did not like what they read about them-selves. So negative was the pub-ticity, that the Industrial Development Authority (IDA) despatched teams of officials to 'set the record straight' for potential investors.

The subject to which all the

foreign commentators kept re-turning was Ireland's debt, and it is hard to blame them. A quick flick through the libraries

of Irish newspapers will throw up some pretty scary statistics for any visiting reporter.

A recent analysis in the Irish newspaper, Sunday Tribune, put Ireland fourth in the world put Ireland fourth in the world in terms of foreign debt per head. Since two of those above it were the tiny, oil rich states of Knwait and the UAE, only Israel, in affect, ranks above Ireland. But Israel, too, is a special case, so perhaps the Irish can claim to be the true leaders of this dubbious league. Foreign debt per head is, of course, a crude measure of indebtedness But things are only slightly ness.But things are only slightly better when the more meaning-ful ratio of debt to GNP is used. Chile heads that table but Ire-Chile heads that table but Ire-iand ranks eighth, below Peru and Portugal, but ahead of 'problem debtors' such as Ar-gentina and Mexico. South Ko-rea, interestingly, ranked 11th, which proves the point even about this kind of measure-ment; that it tells very little about the economic health of the countries involved. Ireland itself, and its debt, have their own neculiarities. These make own peculiarities. These make snap comparisons with Latin American debtors pretty mean-ingless and explain why Minis-ters and officials thought the foreign media coverage unfair.
The point they felt was often missed is that Ireland is still a

successful voluntary borrower

on world capital markets. In many ways, the growth of these markets and the increasing

range of instruments, has made borrowing easier and cheaper. Some recent loans to Ireland have been below LIBOR, whereas a few years ago they were often 1 points above LIBOR. The Dept of Finance has taken further advantage of these changed circumstances to restructure Ireland's foreign borrowing, by pre-paying existing expensive loans and replacing them with cheaper, longer maturity ones. When Ireland began this process in 1984, it produced some hostility from lenders, but is now accepted practice in the markets. The result has been to extend the maturity profile out towards the end of the century. By the end of last year, only 25 per cent of the debt was due to mature in the following five problems, for fear it should be years, compared with 57 per cent in 1984 and the savings already amount to some LESOM.

Last year also, a programme to the lar loans are at fixed rates, compared with 73 per cent of the changes is that, despite continued high borrowing, the ratio of debt servicing to exports is expected to be 10.5 this year, compared with an average of 12.3 in the previous five years.

Not surprisingly, then, the official government information booklet on Ireland contains a section on the country's creditory in the provious for its \$500m facility towards the end of the century. Last year. Confidence is a fragile thing and finance officials refuse even to discuss world debt mature in the following five problems, for fear it should be thought they have something to do with Ireland.

They prefer to quote S and P's description of Ireland as a

Irish Punt million

Irish Punt million

1200

800

1200

1000

ready amount to some Itsum.

Last year also, a programme description of Ireland as a of swapping from floating to country which 'has a strong cafixed interest rates on dollar pacity to meet its senior, publicans was launched, to give a cally - held external debt serbetter balance between the two, vice obligations in a timely pollogical part of the program of the country which the program of th Dollar and DM loans each account for almost 30 per cent of tibility to adverse develop-the total lf10bn foreign debt, ments.

30 June 1984

1985 88 87 88 89 90 91 92 93 94 95 96 97 98 99 01 02 03 04

Foreign debt maturity profile

1987 88 89 90 91 92 93 94 95 96 97 98 99 01 02 03 04 05 06 07 08 09 Source: Department of Finance

31 December 1986

Unfortunately, this is not quite how things are seen in Ire-land. One reason is that foreign debt makes up less than half of total government debt. Another £12.5bn has been borrowed on the Dublin gilt market and, while there may be no currency risk, interest rates on the do-mestic debt are much higher. What the Irish taxpayer sees is that total debt servicing costs this year will amount to over IE24bn almost as much as the

Interestingly enough, the new Fianna Fail government has signalled that it also thinks domestic gilt rates are too high. It is about to launch stock denominated in European Currency Units (ECUs). This will give protection against changes in the value of the punt and carry a coupon up to 2 points lower than recent issues. But the gov-ernment is also hoping the mar-ket will see this as a sign that it

intends pegging the punt to the value of the ECU, within the EMS system, and be prepared to accept If gilts at lower rates in Foreign debt maturity profile

Mr Haughey indicated that he thought the management of the thought the management of the debt could be improved further, to bring down the servicing costs. One suggestion is to set up a special treasury unit in the Department of Finance specifically to do this job. Another is to parcel the debt portfolio out among up to 10 leading banks and finance houses and leave them the task of actively managing it to keep servicing costs as them the task of actively managing it to keep servicing costs as low as possible. But the pressing problem is not so much financing the borrowing requirement so long as gilt markets remain healthy or servicing the foreign debt, as maintaining a tolerable tax and public services structure while meeting the obligations. This is why talk has been heard in some quarters of renegotiating or even reneging on debt obligations. neging on debt obligations.

Such talk is foolish and need not be taken as a serious threat. For a start, with 60 per cent of the debt domestically held, the citizens would be reneging on their own pension and insur-ance funds. The very successes by the Dept of Finance's debt managers mean that any formal renegotiation with the bankers would be unlikely to produce better terms and would probably result in worse ones. The consequences of any default for Ireland, one of the most trade dependent countries in the world do not bear thinking

But the talk is understandable after seven years of apparently fruitless wrestling with the public finances. The per-ception that the poor and the sick are making sacrifices for the bankers could be politically

This is the real reason, rather This is the real reason, rather than external pressures, why time is running out for Irish governments. The present objective is the fairly modest one of at least halting the growth of debt as a percentage of gross national product (GNP). The ratio already exceeds 150 per cent and the fact that even this year's tough budget will not be enough to prevent a further increase to prevent a further increase shows both the urgency and the 



After all, it's our very own airline. Ryanair fly to Dublin, Cork, Waterford and Knock. Contact Ryanair London 031 372 5341, Birmingham 021 474 6644, Manchester 061 998 5431 or your travel agent.

### **Energy supplies**

# A problem of mismanagement

DUBLINERS HAVE a daily remained high. Once minder that all is not well with they fell, the company was unthe country's energy policy. It able to meet its sales and revenue the state of more than nue targets or to service the nue targets or to service the provising under that all is not well with they fell, the company was unthe country's energy policy. It also to meet its sales and revenue which is known to be much lower than provailing world rates.

We want to make the state of more than nue targets or to service the provising under that all is not well with they fell, the company was untitive to be given to comes on stream. The heavy capital programme, though the state of the state o comes in the snape of more man 2,000 holes dug by the gas company in an emergency programme to replace and repair the Victorian pipe network to take supplies of natural gas. The company went into receivership and was taken over the programment, which should be the state supplier of the

the industry.

But something even more extraordinary, at least from a financial point of view, has been happening. Some large industri-al companies have found it pays them to switch to natural gas and instal their own generators to make electricity from it, rather than buy power from the grid. Since both the electricity board (ESB) and gas board (BGE) are state utilities, someone has clearly got their wires crossed

At the heart of both problems lies the mismanagement of Ire-land's only commercial hydrocarbon discovery to date, the Kinsale Head natural gas field. This was equivalent to an oil find of 200m barrels a substantial figure set against Ireland's energy requirements. But the decision on what to do with the gas took too long and the result has been much recrimination and misallocation of resources

along the way. Most of the output from Kin-Most of the output from Kin-sale has been used by the ESB to generate electricity. This was the only way large quantities could be sold in the early days. It also helped keep electricity charges down, and contributed to the balance of payments, af-

ter the oil price rises of 1978.
However, gas is a primary energy source, and a decison was taken to build a pipeline to Dublin, the only market which could provide enough primary domestic, commercial and in-dustrial customers. Early hopes of extending the pipeline to Belfast fell through when the

two governments could not agree a formula on pricing. The Dublin Gas Co., founded by the author of Catholic Emancipation, Daniel O'Connell, was showing its age. Despite oft-re-peated promises of reform, and veral hundred redundancies, the latest report on its activities show it is still bedsvilled by your management and restrictive trade union practices.

These weaknesses, not un-known in other gas utilities, might have been hidden behind the profit figures if energy

have been foreseen and planned, only began when a natural gas. That, along with a natural gas. gry complaints from directors of Dublin Gas that the then La-

Even so, it will be a long time before BGE and the government see any return on the gas investment in Dublin. As well as the problem of low world energy prices, there is a basic supply and demand imbalance, with more gas needing to be sold, to maintain revenues, than the market can easily absorb. Hence the need to sell it to industry at prices which neither the ESB nor the LPG industry

BGE gets the gas from the pro-

Marathon has been unhappy about this for years, and a legal squabble over contracts and the price to be paid for supplies be-yond the original agreement is still before the courts. But the into the network if it cannot make more substantial discovlow price means BGE can un-dercut its rivals and still deliver much needed profits to the Exchequer. However, Kinsale supplies are running down, and will come to an end by the turn bour Energy Minister Dick of the century. Ireland is now spring had encouraged the process.

Even so, it will be a long time must soon start thinking about replacements. Industry lore has it that a consortium headed by BP has found a smaller gas field in the same area off the south coast, but is unwilling to devel-op it until it can be sure of a better deal than the Marathon one. In the circumstances, it is likely to get its way and the present Energy Minister, Ray

Burke, has hinted that a com-

Beyond that, consideration

it does, a pipeline would again open the possibility of exports. open the possibility of exports. Prices have also been the subject of a row between the government and the ESB, with the government claiming that electricity charges could be reduced by 10 per cent and the electricity board elaiming this would lead to eventual bankruptcy.

The ESB has put a lot of effort. and money into diversifying from the almost total depen-

dence on oil in the 1970s. Apart from natural gas, the construction of the coalfired station at Moneypoint on the Shannon is largely responsible for the slice of national energy require-ments now taken by coal. The importance of coal will inmercial discovery could be de-clared later this year.

With natural gas now one of Eu-

rope's most plentiful energy sources, Ireland will want to tap

eries off its own shores. Even if

comes on stream.

The heavy capital investment

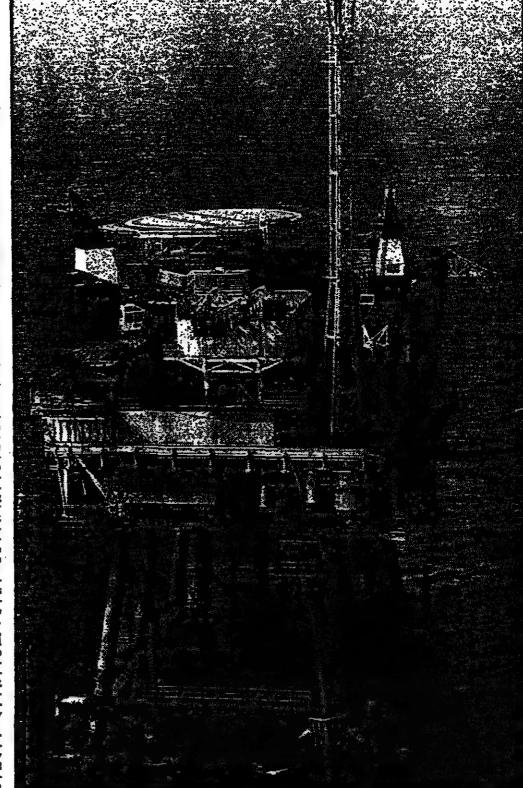
line, probably to Wales, but pos-sibly via Northern Ireland to the shorter sea link to Scotland. programme, though now com-plete, has left the ESB with borrowings of If2bn., much of it in foreign currency. However, the ESB, under the 60-year old legislation which established it, makes very conservative provi-sions against these borrowings, setting aside both depreciation on its plant and an amortisation on its plant and an amortisation charge against the loans. Ministers argue that, with no new power stations planned for this century, the board could afford to be a little less cautious and pass on some benefit to consumers now. So far, the tough minded ESB chairman, P J Moriarty, seems in no mod to asyree.

seems in no mood to agree.
Electricity charges for industry are among the highest in Europe, but Mr Moriarty argues that this is partly because the domestic consumer is relatively well treated. He also points to the hidden taxes on electricity through duties on fuel oil and through duties on fuel off and rates on power stations. The ESB also has inbuilt disadvantages because of the small size of the grid, lack of cheap nuclear power and the absence of an interconnector to provide reserves since the IRA blew up the North-South link in the early 1970s. The ESB also main-tains expensive peat-burning stations, which are the only way to use the resources of the pe bogs. The peat industry is a substantial employer in the mid-lands, but the peat too will be exhausted round the turn of the

century. Meanwhile, the search for further hydrocarbons off ireland's coasts has run out of steam, determs from the sovernment.

Irish exploration companies,
born in the sometimes frenzied optimism of the 1970s, have mostly gone off to look for minerals, either in Ireland or overseas. One, Aran Energy, bought into the North Sea with the ac-quisition of the Petrolex compa-ny, and has stakes in what may be two substantial discoveries.

There was grave disappointment in the summer when a further well near the discovery made off the south coast in 1982 made on the south coast in Pous turned out dry. BP was the oper-sior and, while the main Irish partner, Atlantic Resources, has not abandoned hopes for the prospect, a major rethink on the south coast potential is un-



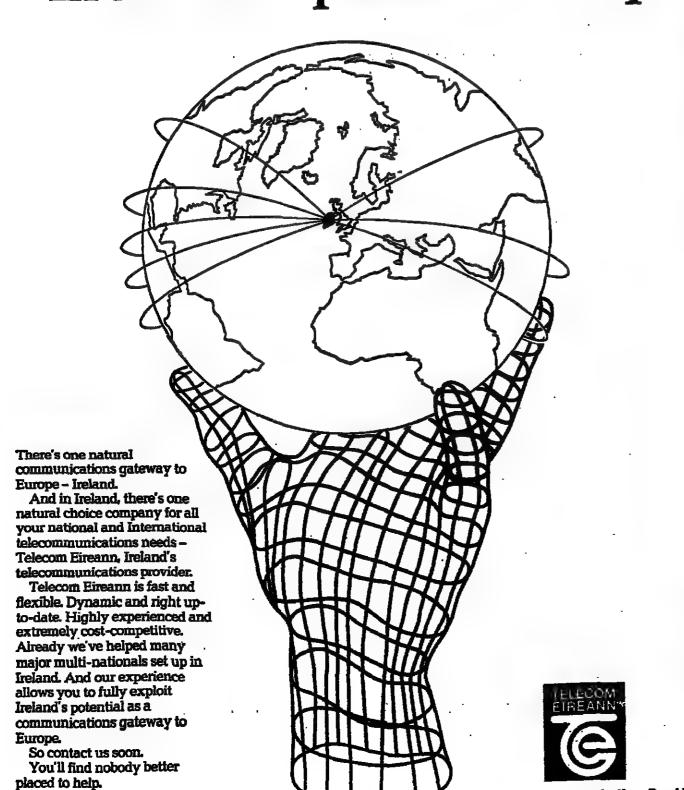
Head natural gas field: most of the output has been used to generate electricity

oil prices rise through the \$30 a barrel level again. The brigh-test feature of the energy scene A recent document from BP was a reminder that there probably are substantial oil reserves in the deep waters off the west.

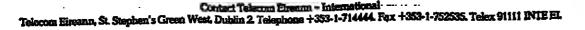
past. As well as those reserves

hard pressed men in the Department of Finance, thinking of the potential gas. revenues, 34 472

TELECOM EIREANN In excellent position to help.



While our companies abroad were winning greater coverage of the international consumer market, one of our newspapers was wrapping up the Fastnet Race. Independent Newspapers PLC has come a long way since our first, early, toe dipping efforts in international markets. Now we are one of Ireland's largest international organisations with publishing and outdoor advertising interests in Australia, Mexico, West Germany, France and Britain; while at home in Ireland we are the largest newspaper publishing group, with the leading Daily, Evening and Sunday newspapers, as well as ten of the most popular and influential provincial newspapers. In December the Group purchased 80% of Greater London and Essex Newspapers Limited (GLEN) quickly followed by a substantial participation in Anglo Vision the first pan-European satellite delivered news service in association with NBC's News International and American Express Venture Capital.
Our London based company, Employment
Publications Ltd. (EPL) has been publishing, for a number of years, two of Londons well known magazines aimed primarily at the young market: Ms London and Midweek. In recognition of our closer links with Britain we thought it a good idea to mark the occasion by sponsoring an Irish entry for the Admiral's Cup. It went on to win the Fastnet Race overall—the first Irish boat ever to do so. But perhaps it's not so surprising, considering our success at toe dipping. Independent Newspapers, PLC 1/2 Upper Hatch Street, Dublin 2. Tel: 758432. Tbc 91086. Irish Independen



Ireland's Telecommunications Provider

#### **IRELAND 7**

# Farming Struggle to arrest decline in output

September 24 124

successive disastrous summers. a modest lift in farm prices and Ireland won considerable con-reductions in costs led An cessions because of its special Foras Taluntais, the agriculture position. It was not spared when institute, to say in its latest update that 1967 provided "some was agreed for this year, alrespite from the gloom that has though the effect of the weather pervaded the sector in the past on output last year means that

But alongside its predictions by a 4 per cent of a rise of around 15 per cent in duction figures.

difficult to maintain 1987 in. One predicted effect is a come levels next year. Output is in national herd numbers also set to decline next year as ducing the supply of beef to the EC agricultural reforms take ef-processing industry which the

City dwellers have grown expand and improve to gain weary and cypical about farm-more added value. ers' tales of woe, especially at a time when the economy as a whole in in such difficulties and unemployment is so high But fighting a rearguard action on there is no denying that Irish EC supports, recognises that agriculture faces deep-seated surpluses have to be tackled.

conomy. Agriculture still accounts directly for some 15 per cent of ing farmers to get out of surplus the total workforce and more than twice that when all associ-the milk quots scheme. Like the

mestic Product.

All these figures are well above EC averages and this relatively great importance of agriculture in the national economy has made Ireland acutely sensitive to and reliant on the Comfactors right than to the CAP research active in the capture of EC subsidies to farmers make get interest rates down. up 15 per cent of farm incomes

Ireland is also unique within per cent bracket, well ahead of the EC in that 78 per cent of its most EC levels. Interest pay-farming production comes from ments by Irish farmers account farming production comes from most &C. levels. Interest pay-farming production comes from ments by Irish farmers account milk and beef, exposing it great-ly to milk quota allocations and beef price restrictions imposed

Above all, the message from beef price restrictions imposed

Above all, the message from as Brussels struggles to control

the Soverment, the IFA, the

in their

THE SUM has anone on trish surpluses. Over the past two years, it has ly certainly, but enough for a been difficult to disentangle in few warming rays to be felt, what proportion EC policy, the both metaphorically and literal-weather and the general economic malaise have caused the

A return to more normal negative trends in farming teather conditions after two When the EC introduced the on output last year means that the quota cut will represent only a 4 per cent cut on 1986 pro-

the value of agricultural products and farm incomes were sober warnings.

Farm incomes in real terms
have halved since 1978 and remain well below 1984 levels.
The institute adds that it will be
difficult to maintain 1987 income levels next year. Output is
in national herd numbers, re-

processing industry which the Government is busily trying to Mr Joe Rae, the outspoken president of the Irish Farmers' Association, while vociferously

problems which have profound He regards the way forward as a consequences for the national system of managing supply economy.

within the Community to match market demand, partly by payated employment is taken into Government, he also attaches account. It contributes more great importance to a promised, than 20 per cent of exports and though still not agreed, inground 10 per cent of Gross Do crease in regional funds from

mon Agricultural Policy. Last gime. He is therefore encour-year, the Community put 12350m aged by the tough fiscal ap-into Irish agriculture. The agri-culture institute estimates that Government which has helped But the main rates applicable to farmers remain in the 12-15



expensive development of vale-added processing. Proposals have been a ap-

proved by the society of co-op-eratives to streamline their

nearly 50 co-ops into three ma-jor organisations to improve ef-

ficiency and product develop-ment, but there is a long way to go before the plan is imple-

Outside the beef and milk sec-tors there is room for diversifi-

Agriculture Institute and every other interested party is for Irish farming to become much Irish farming to become much more consumer-oriented and less reliant on EC support mechanisms. Turning Irish milk into butter and skissmed milk is like turning steel into Model T Fords. People don't want to by Model T Fords any more, says MrRae.

More sophisticated proce ing, product development and new products are being sought in all areas to raise the price earned. Much attention is being paid to marketing and capitalis-ing on an image of Ireland as an unpolluted source of fresh food.

Progress has been made, for example, in the shift from a tra-ditional reliance on live cattle

exports towards increased processed meat exports. Vacu- and sheepmest, the latter at um-packed beef exports last ready growing in output Market year were up by 45 per cent. But gardening, vegetable growing live cattle and bone-in meat ac-count for the bulk of beef ex-ports and on the milk side, EC But they are regarded as mar-intervention means that mode. intervention means that produ-cing butter and skimmed milk is still often more profitable than

gnal.

Irish agriculture is expected to remain grass-based, divided geographically into the poorer north and west where the traditional small farmers will continue to rely on subsidies to exist and the big commercial capital-intensive farmers of the more productive south and east. There is a hope that individu-There is a hope that individual incomes will stabilise by 1990. The struggle will be to try to arrest an absolute decline in

the value of output.

# Air price war hits sea route traffic

Transport

Air and sea traffic between Ire- from the relative stagnation in entire deal on July 1st land and Britain has undergone. Ireland over the last ten years The Irish Transport I a major revolution in the past year. Sharply reduced air fares have created hundreds of thousands of extra passengers for the airlines - most of them the airlines - most of them the most of them crosschannel ferries. Irish emigrants who once would have taken the reason is simple. The cheapest boat to Britain now each the reason is simple. The cheapest who once would have taken the reason is simple. The cheapest boat to Britain now catch the plane. The Irish Airports Authority, Aer Rianta, is forecasting that over 5m passengers will the lowest ship and rail ticket. Pass through Dublin, Shannon and Cork airports this year, compared with 4.1m only two years ago. In the first eight months of this year alone, the State airports handled an extra 600,000 their fares, they nevertheless passengers, most of whom were taking advantage of cheap fares got tough they had to rely onpastaking advantage of cheap fares got tough they had to rely onpas-to travel to and from sengers travelling with cars. By Britain Fares started falling in the end of July, the ferries' May 1986, when a new indepen-share of the overall market had

anair went out of business, the from Dublin to Fleetwood. Even same way as a previous challenger, Avair. But Ryanair has ment approval, B + I along with gone from strength to strength said next year will seek a stock market quotation in both Dublin and London on the Unlisted Securities Market.

that another low-cost airline of problems for the State-owned fering cheap fares, Richard Aer Lingus which needs much Branson's Virgin Airways, improved profits to replace its moved on to the Dublin-Loudon ageing fleet. The Government is run this summer to make life unwilling to provide the neceseven tougher for the established carriers. Ryanair and consider selling off a minority Virgin have now captured most ahareholding to institutional intended by the seafer ries.

The eventual course to be followed.

tionally went on the seeferries.

The eventual course to be surtionally went on the seeferries.

The lrish Airports Authority

The Lingui knows what benefits

Are Lingui knows what benefits has been heartened by the ferocious competition and its chief will accrue to it from a more libexecutive. Martin Dully, points eval EEC air transport Policy.
out that the Dublin-London experience has demonstrated that talks with a number of EEC lower air fates can produce a member states in the hope of significant growth in passenger implementing part of the pack-numbers. There is a new dyna-age of airline reforms which mism in air travel today and were agreed by Transport Min-that's an invigorating change laters before Spain blocked the

Britain Fares started failing in the end of sail, the fertical May 1986, when a new indepensal share of the overall market had dent Irish airline, Ryanair, was declined from 60 to 51 per launched by the two sons of Mr. cent. The loss of business by the Tony Ryan, found and chairman ferries has been particularly of GPA, one of the largest air-craft leasing companies in the complete companies in the complete losses of 1650m, and world. Instead of the complicat- cumulated losses of 1£50m, and ed fare structure offered by Aer estimated losses of about 1£14m

DanAir, the new airline on the Dublin-London route had only one fare - an unrestricted rate of £25.00.

The big carriers immediately dropped their Tourist-Class fares, half expecting to be able to raise them again when Ryanair went out of business, the same way as a previous chal-

Such was Ryanair's success Virgin has also posed serious that another low-cost airline of problems for the State-owned fering cheap fares, Richard Aer Lingus which needs much

The Irish Transport Minister, Mr John Wilson, is particularly anxious to rescue elements of the agreement which would have allowed Aer Lingus and Ryanair to pick up and drop off passengers at British airports on route to their main destina-tions. Aer Lingus enjoyed similar rights through Manchester up to 1977, when it was forced to

drop services to Paris, Rome, Zurich, Dusseldorf, Frankfurt, Copenhagen and Brussels.
Under the EEC package, the
Irish carriers would havebeen entitled to pick up 30 per cent of passenger loads at one major airport in member states to which they fly as well as at many regional airports like Manchester and Birmingham. In return for these rights, the Irish would have to contend with greater competition on the lucrative Dublin-London route. The Irish side admit that Britain has shown no sign of making concessions in advance

or the next stage in the to intro-duce some form of deregula-tion. As evidence of this intransigence, the Irish Minis-ter points to the refusal of the Civil Aviation Authority to sanction a direct service by Ryanair from Cork to London. . Despite the refusal, Ryanair has still managed to operate the service for the past three months by rerouting flights through Dublin. Their aircraft literally touches the ground at Dublin airport each day to fulfil technical requirements before taking off again for London. The manoeuvre, know as a touch and go operation, costs the air-line £2,500 per round trip and adds 25 minutes to the flight

ryanatr has also conconned the critics by running successful jet flights six days a week between London and Knock, the world's most unlikely international airport built by a parish priest in the remote boglands of the west of Ireland. The majority of the passengers are smity of the passengers are emi-grants now living in Britain. Before the £12m airport was opened, most of them made the trip by boat or plane to Dublin followed by a 4-bour cross-country journey by car, train or bus. The plane journey takes an

# STEP BY STEP TOWARDS A BETTER CLEANER **FUTURE**

hildren are the most precious natural resource a country has; what they inherit helps to shape their future.

Bord Gáis Éireann is making that future better by harvesting another precious resource-the pure energy of Natural Gas. A fuel so clean it has already removed literally thousands of tons of sulphur dioxide from the air our children breathe.

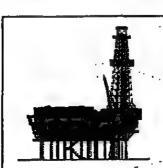
But not just that. Bord Gáis is helping industry to lower production costs. That's a real competitive edge in home and export markets.

Even better - with Natural Gas on our own doorstep, money for imported fuels has stopped gushing out of Ireland. A saving to the country of £1.5 billion to date. Not to mention the millions the Bord Gais returns to the Exchequer

All pipeline projects have been completed on time and within budget, creating hundreds of jobs and safeguarding many more. Because of this, our



# Hugh Carnegy Where does Marathon fit into the Irish energy picture?



The Kinsale Head Gas Field. discovered and brought into production by Marathon Petroleum Ireland, produced over 14% of Ireland's total energy needs in 1986. The field has reserves of 1.4 trillion cubic feet of extremely pure methane gas.



45% of the natural gas produced by Marathon in 1986 was used by the ESB to generate e quarter of Ireland's electricity needs with the resultant savings on imported oil and coal.



Nitrigin Eireann Teoranta owners of two of Ireland's largest fertilizer plants - is another major consumer. using 31% of Marathon's natural gas production in 1986 as feedstock for ammonia and urea at an economical cost.



Along with numerous commercial and industrial users, nearly two hundred thousand homes in many parts of the country are now benefitting from clean pollution-free natural gas cooking and heating.



Know-how and experience, 18 years of offshore exploration and development, participation in 38 of the 98 exploration wells drilled, investment of hundreds of millions . . . bear witness to Marathon's on-going commitment to making Ireland self sufficient in energy.



To date, Marathon's involve ment in Ireland has resulted in: 700 permanent jobs created.

\* £20 million contributed to: the Irish economy every year.

\* £1.5 billion balance of payments savings for the nation Marathon has proved it can do the job, competently and

# Almost everywhere



MARATHON PETROLEUM IRELAND, LTD., Mahon Industrial Estate, Blackrock, Cork. Making Ireland's Energy Work

#### <u>Tourism</u>

# Cashing in on millennium shindigs

largest source of revenue, will get a boost from the celebration of Dublin's millennium in 1988.

This is not a completely arbitrary choice of dates, since the Celtic chieftain Mael Sechnaill reclaimed the Norse sea fort. Dyflyn, in 988; but the Norse had first settled the site at the mouth of the Liffey, whose name means "dark pool" in Norse in 941.

The millennial celebration will last all year, starting with a Millennium Suite composed by Raymond Deane to be performed at the New Year's concert at the National Concert Hall. Special sport, social and cultural events will culminate in December 1988, with a conference on Dublin: The Next 1000 Years. By then, the ersatz origins of the celebration will no doubt be

forgotten. Not only are the Irish shame less in their pursuit of tourists, but they are always dogged. Cheap fares may be sufficient to lure visitors from Britain and the Continent, but more deter-mination and imagination have been applied to get Americans to include Ireland on their European itineraries.
The millennium will include,

in October 1988, an American football game between two university teams, Boston College and Army, in the 53,000-capacity Lansdowne Road Stadium in

Such blatant appeals to Americans have proved extremely successful in the past. To boost tourism in the off-sea-son, Mr Ken Block, of Matterhorn Travel in Maryland, devised a shopping weekend with the co-operation of Irish department stores, hotels and Aer Lingus to bring the price of the package down to a rock-bottom \$499 for three nights, covering Dublin, Cork and County Clare. The tour, including flight, ac-

commodation and meals, has nearly doubled its bookings from 3,500 the first year to 5,000 last year, its second. This year, Aer Lingus is organising a similar Pub Tour of Ireland for the same price in an effort, according to Mr Simon O'Hanlon, an Irish Tourist Board official in New York, 'to provide speci-alised products for diverse peo-ple, particularly in the off-sea-

This appeal to money-conscious Americans belies the underlying economic benefit to Ir-eland of these transatiantic tourists, who spend so much when they get there. In 1985, before the drought of American the trend with a recently-intro-



tourists in 1986, 392,000 Americans visited Ireland and spent I£178m, I£6m more than the lim British tourists. Americans' need of transport in Ireland accounts for much of the difference whether hiring a car, or, more usually, joining coach tours that include accommodation and meals.
"Americans are more likely to eat out than buy something in shops and take it back to the horoom for meals', according to Mr O'Hanlon.

An extensive exit survey of visitors has also revealed that the social class of American visitors is 53 per cent managerial and professional, compared to per cent of British tourists and 46 per cent of European vis-ltors. Aer Lingus encourages

duced Emerald Holiday individualised package that, for less than a first class New York-London return ticket, provides the ticket as well as a week's stay at famous Irish destinations like

Dromoland Castle and the hire of a Mercedes for the period.

Realising that half of the Americans include Ireland on a trip to Britain, the airline has a co-operative arrangement with TWA for a return flight direct from London. With business and first class fares \$400 to \$600 cheaper each way on inter-con-tinental flights, Aer Lingus makes the most of its co-ordinated schedules with domestic US carriers for 104 American cities, in addition to its own flights from Boston and New

Having suffered a 21 per cent

drop in American visitors with the rest of Europe in the sum-mer of 1986, Ireland has seen a rebound of 20 per cent so far this year to match the last record year, 1985, when tourism earned the country 16954m. Accounting for over 6.3 per cent of all exports in 1986, tourism provides 91,000 job equivalents, which is 10 per cent of non-agricultural employment and 5.3 per cent of GNP. The multiplier effect of further spending raises the full impact on the economy to 7.5 per cent of GNP, according to Irish Tourist Board statis-

The contribution, however, is not evenly divided across the country. Dublin and the South-West get the lion's share of the tourists and tourist revenue. "Other parts, like Sligo and

Donegal in the North and the Midlands, do not feel they get their fair share," admits Mr O'Hanion, but the tourist board argues: "There's nothing we can do about it. It is hard enough satisfying the generic need without having to cater to specifics. We have to treat the whole country as a geographical area, not the regions." A recent advert did feature the Shannon River in the Midlands, but most remind visitors of familiar sights in Cork or the Cliffs of

With an overseas budget of 1622m, down 3 per cent from 1985, the Tourist Board cannot indulge in television advertis-ing either. "We don't have the budget of an Australia." Mr O'Hanion says, referring to a re-cent campaign featuring Paul Hogan, which served to boost not only Australia but also the film, Crocodile Dundee, in which he starred.

Instead, the Irish Tourist Board in New York spends 40 per cent of its \$5m budget on ad-vertising in upscale magazines with smaller amounts for tour-ist-agent and journalist visits. It also produces a brochure for the trade, Ireland's Eye, which, because of the expense, is being scaled down, and a bi-monthly magazine, Ireland of the Wel-comes, which, with its \$12 sub-scription price, actually real-ises a small profit.

The tourist board also sup-

plies video-cassettes for travel agents and groups and, for a fee, agents and groups and, for a fee, for potential travellers who ask for them. It has, in addition, cooperated in the production of commercial travel cassettes on Ireland, one of which is now widely available in a large American bookshop chain, Waldenberts. deubcoks.

The surveys have shown that 70 per cent of visitors are of Irish extraction. Mr O'Hanion wishes they would take their ge-nealogy mare seriously. Most visit the town of their origins and kick round the local cemetery," but do not take advantage of the services that can help trace family ties. The Chief Herald's Office in Dublin is geared up for tourist inquiries, but the need for visitors to find out as much as possible at home first deters all but the most deter-Boosting family visits would

be a way to counter another overwhelming statistic, that the vast majority of visitors are on their first visit to Ireland, the reversal of which could do won-







# Ireland's International Bank

With assets of IR£8,500 million at March 31st 1987, Allied Irish Bank is Ireland's largest financial services group. Through its 376 offices in the Republic of Ireland, 52 in Northern Ireland, 64 in major cities of Britain and its International offices, it provides a comprehensive range of financial services to a wide range of corporate, institutional and personal clients.

Allied Irish Bank's International offices are located in London, New York, Cayman Islands, Chicago, Brussels, Frankfurt, Singapore, Isle of Man, Channel Islands and Sydney.

The Group also has a major shareholding in First Maryland Bancorp of Baltimore, USA.

Whatever your financial requirements, it makes sense to find out how Ireland's largest banking group can help you. Group Headquarters: Bankcentre, Ballsbridge, Dublin 4. Tel: 600311. Telex: 31507.

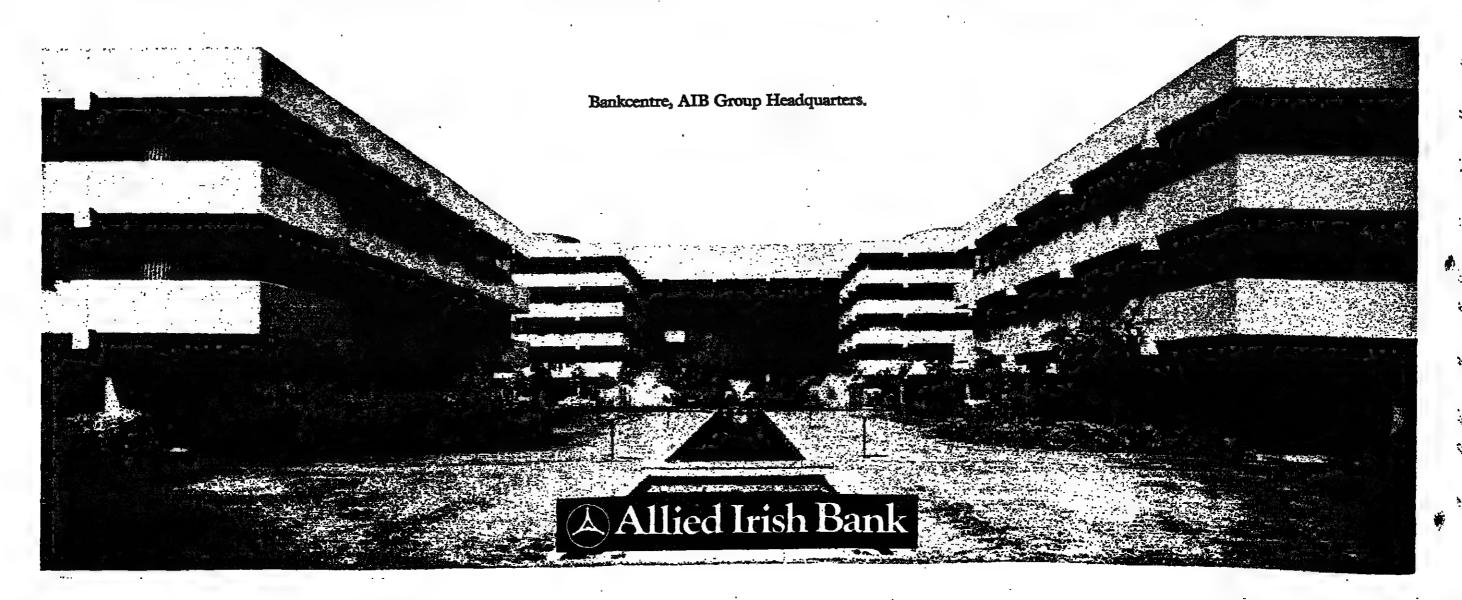
GROUP OFFICE BRITAIN: 12 Old Jewry, London EC2R 8DP. Tel: (01) 606 3070. Telex: 892695. Brussels: Square de Meeus 30, Box 1, B 1040 Brussels, Belgium. Tel: (02) 5138464 Telex: 25814. Frankfurt Representative Office: Oberlindau 5, D-6000 Frankfurt-am-Main, Federal Republic of Germany. Tel: (69) 728458. Telex: 414732.

New York and Cayman Islands: 405 Park Avenue, New York, N.Y. 10022. Tel: (212) 223 1230. Telex: 125632. Chicago: Suite 4412, Three First National Plaza, Chicago, Illinois

60602. Tel: (312) 630 0044. Telex: 255192.

Sydney: Allied Irish Australia Ltd., Level 65, MLC Centre, 19 Martin Place, Sydney, New South Wales 2000, Australia. Tel: (02) 221 4411. Telex: 72656.

Singapore: 11th Floor, Hongkong Bank Building, 21 Collyer Quay, Singapore 0104. Tel. (225) 8666. Telex: 25231. Isle of Man: Allied Irish Banks (IOM) Limited, 21 Athol Street, Douglas, Isle of Man. Tel. (0624) 24315. Telex: 628782. Channel Islands: Allied Irish Banks (CI) Limited, Eagle House, Don Road, St. Helier, Jersey. Tel: (0534) 76600. Telex: 4192394.



#### SECTIONIV



. Zebtēmper Milk

Science parks in Europe and the US are helping to link industry with academic iii research and thus

promoting economic regeneration at many levels. Although most of these developments are still in their

infancy, they show great potential, as Alastair Guild reports here.

# Much scope for growth

SCIENCE PARKS have caught parks more as catalysts in helpthe imagination of universities ing to change the industrial climate of a region.

In Scotland, for example, the
agencies and property companies. Their interests in this
growing phenomenon have in Glasgow, St Andrews, Heriotgrowing phenomenon have been disparate and varied.

For institutes of higher edu-cation (HEIs) and industry, col-glish Estates are also important cation (HEIS) and industry, collaboration in the development
of new products and technologies has been the driving force.
Cuts in university funding
prompted HEIs to scrutinise
ways in which they might capitalise on the application of
their expertises to the benefit of
the respertise to the benefit of
the respertise to the benefit of
the respective respectives. their expertise to the benefit of vestment. UKSPA suggests industry. Those universities to there is a need to spend filling a have developed parks on their own land and out of their own growth, whereas over the past funds, such as Surrey, Brunel, five years total investment in Cambridge and Heriot-Watt, science parks has been £100m. It is starting to look at sources decide the pace and direction of private sector investment of development without interval. of development without inter-

of development without interference from outside.

Nevertheless, two-thirds of with research conducted last followed some 10 months later the £100m invested to date in UK science parks has been proceeding to estimates from the userned parks the public sector, according to estimates from the United Kingdom Science Park has been the increasing involved in partnerships with the increasing involvement of private development agencies, armed by Heriot-Watt, early in 1972.

No further parks were developed by the cambridge Science Park.

No further parks were developed in the UK until 1982, by the middle of 1984, eight were in operation. During 1985, at third wave started to come on stream. The UK now has a total of 31 'true' parks, with several others in the final planning stages. That compares with more than 150 in the US and

en desim

 $|S_{ij}| \leq \kappa \cdot \frac{1}{2} \sum_{i=1}^{n} C_{ij}$ 

AND THE STREET

1. 18.50

Watt and Stirling. The Welsh agents in science park develop-

There is now concern that constraints on public expenditure may hold back the further expansion of those science parks dependent on public investment. URSPA suggests there is a need to spend from a other than pension funds and



Barclays financing an initiat in-cubator block at Warwick, Prudential backing for the South Bank Technopark, and an incu-bator block at Surrey financed by Grand Metropolitan Biotech-

nology.

The two science parks to lead the way in the UK were essentially university-funded initiatives. The first was developed by Heriot-Watt, early in 1972, followed some 10 months later by the Cambridge Science Park. No further parks were developed in the UK until 1962,

By the middle of 1964, eight were in operation. During 1985, a third wave started to come on

about 20 in France. And there tance affirmed to smaller compa-are parks being created in other nies to develop their business, countries, as well.

But there is in the UK at least sory service. an equal number of developments, calling themselves vari-ously business parks, high technology parks or science eampuses. Then there are business innovation centres (BICs), cent OECD seminar on science designed to help small companies grow and develop innovative ideas.

Company of the company of

ence park is that there is a cen-tre of academic expertise from which companies on the site eluster of about 3,000 mostly can draw benefit and that there are mechanisms to assist them to do so," says Mr David Rowe, chairman of UKSPA, and director of the University of Warwick Science Park.

"There should also be assis-

The question now being asked is how successful are science parks in achieving these objectives and in promoting economic regeneration in general. A recent OECD seminar on science of the earliest prototypes. Route 128 in Massachusetts and California's Silicon Valley, a cluster of about 3,000 mostly

Picture by Trevor Humphries

at the Cabinet Scientific Adviser
at the Cabinet Office. "The concept is ontstanding, but companies have gone to Cambridge,
for example, just to get the Cambridge address. For some universities, parks have become almost a test of their virility.

It was also be too even to say

"It may also be too soon to say whether parks have been effective in transferring technology. One of my main measures is whether mainstream industry is moving into support them and, by and large, it is not. One reason is that British universities son is that british inhibitions and sales and selected the sales are selected to have difficulty established parks, having gone through a lishing multi-disciplinary reperiod of growing their own

#### CONTENTS

The variety of companies

Finance for new projects
Science perks now under
construction in Britain 3 Directory of Britain's operational

Small and medlum-size The role of invo

search teams, making it less attractive for industry to work with them. In the US, science parks are more of a community enterprise, with universities joining forces in generally mul-

ti-disciplinary teams." The Government's initiative in establishing multi-disciplinary research teams to look at areas of science and technology which might cross traditional university departmental bound-aries is seen by Mr Fairclough as one means of improving col-laboration with industry. One way a company could key into such a team would be by moving on to a science park. He also on to a science park. He also welcomes the decision by GEC to set up a major research facil-ity on the Cambridge Science Park, as one of the first signs of major UK companies taking an interest in science parks.

GEC Research is spending film on the project, due to be completed by spring of next year. There were three principal reasons for choosing Cambridge, says Dr John Williams, head of GEC Research.

head of GEC Research.

The company already had numerous close contacts with, for example, the university's departments of electrical engineering and physics and the Cavendish Laboratory; the Cambridge park, where GEC already had a three years antion on land had a three-year option on land, would be close to its other two main research centres, at Wembley and Great Baddow, with reasonable access also to Lon-don. Also important was Cambridge's reputation as a pre-mier UK university and the time its park had been estab-

By being on a science park, we will be able to recruit from "If the goal is to bring industry other companies on the site, and universities closer togethand will collaborate with one or er, then science parks haven't two others in bidding for and been 100 per cent successful, undertaking work. Perhaps we will be able to recruit from the two others in bidding for and undertaking work. Perhaps we though it may be too early to might also establish major judge,' says Mr John Fair-teams of people, drawn from clough, Chief Scientific Advisor both the company and the unitable of the company and the company and the unitable of the company and the company and the unitable of the company and the com versity, to work on specific areas of research. But I'm not sure that you can link the lack of large companies on science parks with the absence of mul-ti-disciplinary research within universities, says Dr Williams.

While some science parks in the US have gone all out to attract a major company from the outset, most UK parks have started with smaller units for started with smaller units for start-ups, then progressed to sort of area where science provide larger scale premises.

The small, successful science parks could be quite creative."

As science parks mature, so more consideration is being giv-

small businesses, find they have become attractive to larger companies, says Mr Rowe. He quotes the examples of Aston, South Bank Technopark, West of Scotland, Bradford and Sou-

Even Cambridge Science Park started like this 15 years ago. Only a minority of UK science parks such as Surrey, Heriot-Watt and Warwick have attracted the big league corporations

from the outset.

'Science parks are not seeking just to bring in large manufacturing operations to a region but to grow new core activities based on innovative product de-velopment, new ideas rather than new capacity which is turned on and off as the demand for products change," says Mr

Science parks have an impor-tant role also in encouraging academics to set up companies to exploit ideas formed within universities. Over 25 per cent of companies on science parks have been set up by graduates and academic staff from the associated university. Science parks have a particularly strong enterprise culture among their companies and this provides a valuable commercial input into, academic spin-off business

Larger companies are in turn failing to see the potential of small companies on science parks for adding a new dimension to their research and development strategies, he be-

"A major strength of small nigh-technology firms is the absolute priority they have for identifying and, if necessary, creating the markets for their products and services. Science park companies tend to be more leading odge than most and in leading edge than most and in many cases would also have much to gain from partnership

with a larger company."

One example of a company that has recognised that potential, quoted by Hilary Sunman, an economist and author of several studies on the science park movement in Europe, is Olivet which involves and like comti, which involves smaller com-panies in areas of research that it may need to have developed particularly quickly. Such joint ventures between equal part-ners seem to be an enterprising way of injecting equity into smaller companies, and it is the



#### What's the outlook for high tech companies in Rirkton Campus, Livingston?

In a word, superb.

Spread over 250 beautifully landscaped acres looking out across the Pentland Hills, Kirkton Campus in Livingston is Scotland's first and most successful high technology park.

All factories and fully-serviced sites are specially designed for companies involved in high technology and research and development.

At the same time, they've been designed and built with the environment very much in mind. So they're in perfect harmony with their natural surroundings.

Companies with a successful outlook here include WL Gore, Unisys, Apollo Computer, Johnson & Johnson and BB & N Communications.

Join them (with the help of maximum investment grants, if necessary) and you'll find it's not just the scenery that makes Kirkton Campus such a logical location.

For one thing, you'll be right in the heart of Scotlands Silicon Glen-amidst a greater concentration of electronics companies than anywhere else in the EEC.

You'll have main line railways, motorway lanks and two international airports practically on your doorstep.

And within a forty mile radius you'll find six of Scotland's eight universities and the pick of a highly skilled and extremely productive workforce.

Find out for yourself. Return the coupon and we'll send you an information pack.

It could do wonders for your company's outlook.

Send to: David Balfour, Commercial Director, ivingston Development Corporation, West Lothian EH54 6QA, Scotland Tet: 0506 414177. Fax: 0506 3301B. Prove that Kirkton Campus, Livingston, is the most logical location for my company. BLOCK LETTERS PLEASE. Europe's most logical logation.

# ? million Antrim scheme major boost for industry Enteresting Epening for Businessmen.

The benefits on tap at Antrim Technology Park a ready supply of top class graduates. include the wide range of excellent incentives available to businesses throughout Northern

These include up to 50% on new buildings and machinery, R&D grants of 40%-50% and help with taxes, rent and rates.

But there's more to Northern Ireland than even the best financial package.

A work ethic that's all our own.

Easy access to the talent and resources of Northern Ireland's two universities, colleges and technical training establishments - plus

And a well-planned industrial infrastructure that helps give Northern Ireland companies that extra competitive edge.

For further information, contact the Industrial Development Board for Northern Ireland, IDB House 64 Chichester Street, Belfast BT1 4JX. Telephone: (0232) 233233 Telex: 747025.



# Agents for change in the regions

SCIENCE PARKS are widely misunderstood, say their pro-tagonists. They should be judged by measuring the over-all impact on the economy of a region or that of the nation as a whole, not by looking at them in

isolation. We are agents for change, s major instrument for regional development, says Dr John Al-len, chief executive of the Newtech Science Park and Innovation Centre. Newtech is situated within Deeside, North Wales, an area that has seen major rean area that has seen major redundancies, particularly with the steel and coal closures of the late 1970s. Ours are long term objectives, of enhancing Clwyd's technology base to encourage new, small high technology businesses into being, to the courage may be stack in the course of replace dying smoke stack in-dustries. The innovation centre has a role, not just for compa-nies on the science park, but

roughout the region."
While it might be unfair to judge Newtech's success in achieving its objectives in their for another five years at least, the scheme, launched in December 1985, is already having an impact on the re-gion's economy, believes Dr Al-ien. He is particularly encouraged by the co-ordinated response to the project, with the Weish Development Agency, Clwyd County Council and the North East Wales Institute supporting the science park.

The WDA has invested some £1.5m in park buildings. Back-ing for the innovation centre has come from British Coal En-terprises, the county council, Coopers and Lybrand, BSIC, the EEC, and all the local district councils. Over film of public funds has been raised by Newtech to promote business develment and expansion by small

firms in the area. There are now 12 companies on the science park, with another three expected to sign leases in the next few months. In addition, Newtech has played a sig-nificant part in the formation of 42 small manufacturing companies and the diversification of 20 established firms in North Wales. It alsoworks closely with companies on the industrial park which surrounds it and where 3,000 jobs have been created, most of them in high tech-

nology industries. The North East Wales Institute, the innovation centre and the science park should be seen as a continuum," says Dr Allen. One of the functions of the innovation centre, designated by the novation centres, is to assess far ideas coming out of the institute let.



this year, which it sifted down to 15 with commercial possibili-ties, but only three or four are likely to progress through to full

At that stage, the innovations and inventions may be exploited by a company setting up on the science park. The insti-tute, of which Dr Allen remains dean, is there to provide technical support and collaboration. Thus, a research and develop-ment arm of the US company Squibbs Surgicare moved onto the science park, and is making use of the institute's expertise in blotechnology. Squibbs has a factory close by, producing sur-

Another company, Biokits, which was set up to manufac-ture immuno assay kits, an idea conceived and developed with-in the institute, has taken 10,000 to the park and pays half the cost of university research proj-

providing smaller units for the science park, and would not enfar on the park, 65 per cent is

The Bradford science park rcial potential Newtech has likewise concentrated on has received some 150 ideas attracting the smaller firm. Virtually all its initial phase of attract small companies that will grow and eventually move: off to make way for others," says Mr David Green, the universi-ty's industrial liaison officer. One company that has grown One company that has grown particularly rapidly is already thinking of that as an option.

Just one mile from the city centre, the science park has been a tripartite initiative, involving the university, Bradford City Council and English Estates. It was opened in 1983 on land owned by the council and reserved for university expan-sion, though nothing was done after the UGC cuts of the early

to the park and pays half the cost of university research proj-ects up to a maximum of £10,000. We have concentrated on For its part, the university pro-royiding smaller units for the vides access for science part. tenants to research and test isvisage a single occupier taking cilities, the library and sports more than 10,000 sq.ft," says Dr and leisure facilities. English Allen. Of the 60,000 sq.ft built so Estates has built accommodation on the new SE new cast in tion for the 30 companies now on the park, carries out the

about Bradford," says Mr Green.
"With the decline of traditional industries such as textiles, we used to be seen as a Yorkshire city that had fallen on hard times. Bradford now has a good reputation, not only in the UK

Brunel, by contrast, is situated in what is unarguably one of the country's privileged loca-tions, just 15 miles wast of cen-London, a mile from the M40, four miles from the M4 and four miles from Heathrow Air-

'It has been one of the selec few universities able to raise the finance for its park building programme. In the early days it did prove difficult to con banks that lending against what was effectively government land was a good proposition, says Dr Peter Russell, the park's director. But the univer sity now has a straight loan over 12 years from the Midland Bank

Consequently, the university has complete control over which companies are grante leases, the only outside say on development resting with the local council as planning au-thority. The International Tin arch Institute is the only occupier owning its own prem-

We have been able to be ex-tremely selective in the compa-nies we accept on the science park, while at the same time charging relatively high rents," says Dr Russell. Each company wanting to take space is inter-viewed by a vetting committee of academics and senior univeror academics and senior univer-sity administrators to gauge the likelihood of collaboration. This would be a nice place to have a sales force, but that sort of proposition doesn't interest

park's day-to-day administra-

tion, also providing advice through its business advisory

service set up last year. It is cur-

rently in discussion with the

land for an extension to the sci-

Of the 30 companies now on

the park, employing a total of over 340, five are spin-offs from the university. The first one to

nove on was BUSS (Bradford

University Software Services) started with two employees and

now employing 11. Another example is ELTEC Services, run

by a university lecturer, specialising in business software packages and consultancy, and now occupying 8,000 sq ft premium.

But several companies have also relocated from eisewhere in the UK, and one from as far afield as California. Oxytech

came to Bradford to look at the

science park, and has aince moved into adjacent premises,

where it is developing equip

ment to generate ozone. Now employing half a dozen, it says

it will take on extra staff, possi

bly as many as 50, when it moves

into full manufacture, probably

city council about the releas

Despite such stringent con-trols, progress has been rapid since the first building was opened last year, with the first phase of 54,000 sq ft aiready let, the second phase of 12,500 sq ft now under construction and the university planning to develop a further 6,500 acres. This suc-cess has whetted the appetite of can has whether the appetite of some banks that were earlier so sceptical, with one now ex-pressing firm interest in becom-ing involved.

The park has attracted its first major tenant, General Technology Systems, the independent space consultancy. GTS is taking 11,000 sq ft of Phase II with an option on the remaining 1,500 sq ft. The com-pany expects co-operation with the university to be extensive. ty of Brunel's undergraduates post-graduates, lecturers and professors," says Mr Geoffrey Pardoe, GTS's managing direc-

We will place research con-tracts, and use university equip-ment and facilities. We would expect to hire some of the uni-versity's laboratories, since we versity's laboratories, since we don't want to develop our own, and have access to Brunel's high capacity computer facility on 'fair' rates. The university should benefit by being associated with our global network of contacts over a broad range of technology and selected. echnology and science."

Nevertheless, the park's rents could prove prohibitive for some small companies such as university spin-offs. So the uni-versity has said it will release a further acre for cheaper accom-modation, likely to be built and managed by the science park, as well as letting at relatively cheap rates surplus accommo dation around the university.

Business and professional advice is also available on the park for those tenants without in-house expertise. One Stop Professional Services offers the services of an accountant, a patent engineer, a trademark agent and a marketing special-ist. The West Greater London Productivity Association pro-vides a range of support, from in-company training, to semi-nars, wage and salary surveys and can also provide a secre-tarial service to other tenants.

The company view

# Know-how is on tap

COMPANIES ON science parks Edinburgh come in all shapes and sizes, owned 25 per cent by Ferranti, encompassing start-ups, spinoffs from universities, large velopment Agency and 50 per

semble and build multi-user About four years ago, its 4,000 computer systems for the UK so ft unit, leased from the unit personal formula and one of the first companies on the Aston science aq ft at a cost of £100,000, paid park. A primary attraction for for by the SDA. Wr Graham Gongh, the firm's founder and managing director, ther, though we may not be able was access to venture capital to expand on the research from Birmingham Technology, park," says Mr Wilson. "At presthe venture capital company ent, we produce a small number owned jointly by the City of Birmingham, Lloyds Bank and Aston University, and the only ne systems. The terms of the refund so closely associated with

In return for a 25 per cent stake, Birmingham Technology injected an initial £300,000 of long-term capital. This gave us dous amount of credibility in the early days, much more than going to an ordinary venture capital fund." The ven-ture capital was needed, among other things, to set up a produc-

a UK science park.

to reach £4m this year, and was earlier this month acquired by

since taking its first building on the science park of 150 sq ft, initially into 2,000 sq ft, then onto 5.000 sq ft of premises, before its 'host' university, Surrey, inmoving into its 12,000 sq ft 'venture unit.' In one year's time, the company expects to grow into 18,000 sq ft. "The availability chance that the Guildford restreeties of height on the streeties of height of the streeties of th other attraction of being on the science park in easing the company's growth, says Mr Gough. Nursery units were offered on one-year leases, venture units on three-year leases.

Also important was the "general synergistic atmosphere' of having like-minded companies nearby. AT has already placed a contract with one science park company for a communications board, and the number of contracts placed with other science park companies is likely to

cruited students coming out of Aston University, we have considered it and will no doubt start taking graduates as we grow, mainly software people and maintenance engineers. We've already taken a lot of full-time employment, particu-

Untypically of science parks, perhaps, Asion has welcomed Asion Technology's manufac-turing facility. It is currently producing over 200 multi-user and multi-processor micro systems a year, which it markets through 30 systems houses, as well as direct to government bodies such as the Inland Revenue, MSC, Ministry of Defer and local health authorities.

Edinburgh Instruments was an early entrant to its science park also. The first company to set up on the Heriot-Watt re-search park, just outside Edin-burgh, it was formed by Prof Desmond Smith, head of Heri-ot-Watt's physics department, with the intention of taking ideas out of the research laboratory and making them more useful to the wider public.

It specialises in lasers and la-ser systems for research and de-velopment and industrial applications. Universities and the Ministry of Defence are its main R & D customers, while its prod-ucts are used in industry for cutting paper and plastic, for example.

example.
"Though the company now has
its own product line, and so its
'own in-house expertise, close
proximity to university research-staff is still a useful
source of assistance when we
come up against a fundamental
physical problem or a request
for a one-off system," says Mr
lan Wilson, Edinburgh Instruments' production director. "We ments' production director. "We will either get an expert in the university to solve it or hire their services into the company, in both cases at commercial rates."

multinationals and everything cent by its own directors, now in between. Their reasons for has a staff of 40, mainly physichoosing to locate on a science cists and mechanical and elecpark are equally as varied. tronic engineers. Last year's Take Aston Technology, a turnover was £2m, nearly 80 per company set up in 1983 to as- cent accounted for by exports. and Europe, and one of the first versity, was extended to 10,000

> We expect to grow still furue systems. The terms of the research park may limit the vol-ume of work we could carry out, so if we start volume produc-tion, we might have to set up manufacturing plant else-where. Livingston, a few miles-down the road, is one possibili-ty being considered by the com-pany. There it could get grants,

pay attractive rents for the first few years and receive help with the purchase of machinery. The company, which started would retain its presence on the with four employees, now has a park. There is still some attractant of 65, a turnover expected tion in having a close association in having a close associa-tion with the university: if we saw something being re-searched in the university with nmercial potential we would chase after it and it's also

Interaction between BOC and the company had set itself when moving from its former head-quarters in Brentford, West London The building put up in the 1960s, was proving increingly unsuitable. Close to main roads out of London, it lacked

ditioning, double glazing and had multi-occupants.

\*Given that we were already in the west, it was only sensible for us to look further west. We

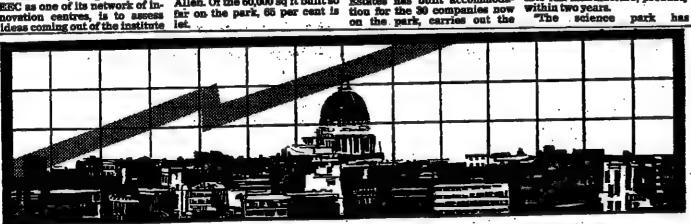
wanted to minimise the impact of the move, particularly on our senior people, while having easy access to the M25," says Dr Don Lamb, managing director of BOC responsible for its industrial gases operation in Western Europe and the food distribution company, BOC Transhield Discovering Guildford was like finding an El Dorado. Eighty per cent of our employees have come with us from Brentford, and being on the research park will make us more attractive when recruiting grad-

Also important to BOC was the fact that on the Surrey research park it could purpose-build and own, rather than lease, its building. The initial phase of 120,000 sq ft houses 350 phase of 120,000 sq ft houses soot staff, while the second phase of 60,000 sq ft, accommodating a cryogenic engineering and de-sign facility, employing 240, is due for completion by the end

of the year. Since moving to the research park in November last year making it the first company to take space on the site, BOC has announced it is sponsoring a chair in process engineering, has engaged a number of academics in consultancy work and placed a major research contract with Surrey's Department of Chemical and Process Engi-neering to examine novel techniques of gas separation. A BOC employee has been seconded for three years to work in the department, and the company has provided both equipment and resources for the laborate

ry to undertake the work. Undergraduates have taken on for their industrial training year, and a handful of Surrey graduates has found employment with BOC.

It is still early days, both for us and for the research park. The university has to earn col-laboration with BOC, and cannot take anything for granted. But we are seeking to build re-lationships with Surrey and with other companies as they move onto the research park That opportunity is very aftrac-



The FT / British Venture Capital Association

# Venture Capital Financial Forum

London, 3 & 4 December, 1987

This will be the fifth in the highly successful series of Venture Capital Financial Forums arranged by the Financial Times and the British Venture Capital Association. The event provides a unique opportunity for investment managers and senior executives from financial institutions and industrial companies to meet some of the leading venture capital backed companies in Britain—all of which will either be raising additional venture capital funding or seeking a public quotation, be it on the USM, the third market, or by way of a full stock market listing, in the foreseeable future. The Forum is also for those raising equity for the first time.

This two-day Forum is arranged to allow the maximum amount of time for meetings between delegates and participating companies. Both afternoons are set aside for private meetings following the short formal presentations made by each company in the morning. It is anticipated that there will be presentations from some 30 companies across the UK and covering a wide range of industrial and service sectors including: Biotechnology, Engineering, Computers, Electronics, Instrumentation, Health Care, Retailing, Media and Communications.

The Council of the BVCA will choose up to 30 companies to make presentations. Any British company which would like to make a presentation should contact Victoria Mudford on telephone: 01-836 5702, telex: London 8953833 TOMCLI G.

For further details, please complete and return the form below. Due to the format of the Forum, attendance will be limited and early booking is therefore advised.

### Venture Capital Financial Forum

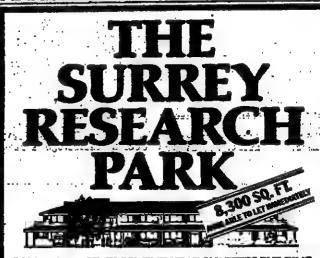
Please tick ( 🗸 )

 I am interested in attending the Forum as a delegate, please sent a registration form and further details.

☐ My company is interested in making a presentation at the Forum, please forward my company details to the

n Street, London SW1Y 4UJ let: 01-925 2323 Thr: 27347 FTCONF G Fex: as tel no. Company Type of Company.





RESEARCH & DEVELOPMENT HEADQUARTERS BUILDING

- Ready for immediate occupation
- Fitted out to a very high specification
- 34 car parking spaces

Two self contained Research & Development suites comprising 1,200 sq. ft. each ready for immediate occupation. AND

30 acres remaining for purpose built accommodation. up to 120,000 sq. ft.

For further information contact Dr. Malcolm Parry at the Research Park Office (0483-579693) or Andrew Heselgrave of Strutt and Parker (01-629 7282).

University of Surrey 🎹



PHASE I was fully let to 35

companies within 6 months of

PHASE 2, completed in August 1987, was largely let before construction was finished.

Jeffe Jeffers, South Bank Technopark, 90 London Road, London SE1 6LN

42 new companies

Keele Science Pork offers full access to the substantial scientific and lechnologico services of the University, in a compas setting that provides conference, entertainment, catering, library and sports facilities.

Dismosa testi accommendation is now available on a declarated eithe control to all University facilities.
Excellent air, road and rail links, fow housing costs and our proximity to some of agrand's most beautiful countryside combine to make Keele a superb research and If you want more than just space, a great deal more,



#### **SCIENCE PARKS 3**

# The quest for 'seed capital'

ence parks and venture capital companies regarding the efficacy of their respective roles - and even the very definition of those roles - is hard to find.

Despite the growth of the science park movement in the UK, there are few parks which are directly linked with venture capital funds which can be crucial in funding start-up businesses.

Aston Science Park, jointly owned by the City of Birmingham, Lloyds Bank and Aston Uniam, Lloyds Bank and Aston Uni-versity, is unique in this field. Birmingham Technology (BTL) jointly manages both the sci-ence park and venture capital for start-up companies located

trates on 100 per cent high-tech start-ups - an area considered talking to looks at a small comwhich tends to provoke extreme from venture capital groups.

They can't see a quick way out,

They can't see a quick way out,

they decide not to play. Shortcrazy or very brave, we think termism is close to a national

Aston is unusual, too, in offer-offer ing a range of investment from er,that venture capital compa-£20,000 to £300,000 to science nies cannot be blamed for their park tenants. Such small disinclination to lend relativistari-up finance is hard to observable amounts to start-ups. tain from the venture capital in-dustry, although opinions differ dustry, although opinions differ vestigate and appraise the as to whether the situation has start-up situation (as a later inned in recent years.

Mr Nicholls is clear that ven-ture capitalists ought to be do-ing more at this end of the busi-ness. What I say to venture ing away from diseconomies of expitalists is that if you ean't scale," says Mr David Rowe, di-find it economic to invest in rector of Warwick Science Park. small companies, who the heli should? One can't ignore high-tech start-ups and just look at management buy-outs."

become increasingly popular with venture capitalists, but are thought by some merely to be a passing phase, with the likelihood of a return to a greater emphasis on the needs of smaller businesses.

At a malan's South Runk Tech-Management buy-outs have

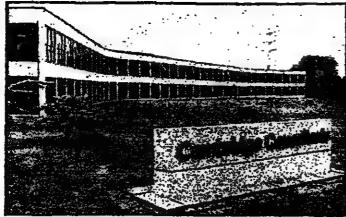
At London's South Bank Technopark, one of Britain's most successful science parks, Mr Jeffe Jaffers, managing direc-

en processor de la companya della companya della companya de la companya della co

Jeffers says that in its three-year existence, venture capital

of the marketing costs. British companies aren't interested in the funds that were concentrat: Cambridge. Science Park, as ing on technology are drifting does Si Cambridge, a regional away from it now.

away from it now. "A major Japanese fund I was



pany investment as 10 years - in the UK, companies are looking to get out in three to four if

we are brave, says Mr Harry Ni-disaster, he says.

cholis managing director of Others may be less outspoken. but privately agree. There is an often-expressed belief, howev-

disinclination to lend relatively "It takes as much work to investment), regardless of how

Only a few companies have entered UK science parks with venture capital, he says, in his capacity as chairman of the UK Science Park Association. Most

the UK was £400,000, according to the association.

A survey by Peat Marwick for Jeffe Jaffers, managing director, is gloomy about the prospects.

The Technoperk looks to outside venture capital, and Mr.

Jeffers says that in its three-year existence, venture capital

from vanious capital from parks were financed from personal savings, 12 per cent from bank loans, and just 3 per cent from venture capital.

A few other link-ups between The venture capital industry science parks and venture capital the UK does not like software tal funds have sprung up, how-because of the risk and because ever. Prelude Technology Investments, backed by three pension funds and Equity Capi-tal for Industry, operates on the Cambridge, Science, Park, as

#### Finance and new developments

Quist the venture capital arm

who have nothing but a con-cept... 'seed capital' is needed.

corn capual, while investigating whether a fund can be raised specifically for science parks in

point for science parks now fer spending a few years me ing and learning more about the business - is the managemen expertise they are able to provide for a small business. At venture capitalists Alan Patricof, management help is sought by companies at varying stages of development. Whether

these companies want management more than they want cash he maintains. at start-up or rescue stages, "all these companies want manage-While venture capitalists are

to some extent competing will the banks in providing cash their management skills place them in a field of their own par-ticularly when it comes to the larger companies with interna-tional contacts. A few groups, such as BBHQ straddle international bound

of the London-based merchant bank, manages funds for Trinity College, Cambridge, which owns the Cambridge Science Park Its chief executive, Mr Dick Onians, believes there is more than enough funding available for people who alaries, and there are venture capital schemes on offer within

management between science parks and venture capital funds

Technopark, he gets manage an edge in any such competi-ment belp free, as does the ven-tion, however. The principal tion is currently thinking of ways to stimulate such seed-

#### **UK SCIENCE PARKS NOW UNDER CONSTRUCTION**

tinheralty/ College		filame and Address of Development	Contact Tel. Ho.	Partners	Date of Opening	Total Area Acres 73.5	Buildings Completed sq. ft.	Buildings under Construction sq. ft. 124,000	No. of Companies on Park
ARTSPERM		Aberdeen Science and Research Plats do Soctifish Development Agentsy 10 Cuser's Road Abardeen	Philip Miller 0224641791	Scottish Development Agency Gramplen Regional Council Aberdeen University Robert Gordon Institute of Technology	June 67	60	Dec. 87	12,000	
CARDOT	•	Cardiff Business Tachnology Centre Senghennydd Road Cardiff	Jeff Andrews 0222 499022 Mr D Winnerd 0222 49441	South Glamorgan County Council Cardill BTC	Nov. 87	1.5	_	18,000	=
ALFORD	•	Selford University Business Park Selford M5 4WT	Tony Wiby 051 933 2020 Geoff Mortimer 081 756 8921	Saford University English Estates Saford City Council	Jen. 56			41,000	
METELS	•	Shaffeld Science Science Park do Shaffeld City Council Dept. of Employment A Economic Development Paladne Chambers Printone Street Shaffeld S12 8HM	Dr. B. Pemberion 0742 756755 Dr. Jack Hobbs 0742 20911 Phil Wilbourg 0302 66865	Sheffield City Council Sheffield Polytechnic Sheffield University linglish Estates	Jan. 66	5	<del>-</del>	\$3,000	
BURDENLAND		The Burn Park Technology Centre Chaster Food Sundedand	Phil Culvert 091 487 4711	English Estates Sunderland Borough Council Sunderland Polytachynic	Dec. 67	8	-	20,000	-
DESCRIPTION OF									

tracts. But there is an element of competition because some funds are looking for fee in-

Science parks feel they have

close to the business sector - the consultations with acuniversity ademics, university proj-ects are the main advantages for small companies which ties," says Mr Rows.

are all that interested in the smallest companies, however, and some express doubts about

ong as certain rules are ad-

thusiastic environment. But they should not attract big corporations for an undue share of costs, as that sets the wrong tone - science park managements tend to give in to big com panies," says Mr Onians.

## Baring Brothers Hambrecht & Much scope for expansion

en to formal mechanisms for providing financial backing to companies seaking to exploit oney ideas of the season o



# The perfect breeding ground for high technology businesses.

Promoting the growth of high technology businesses involves much more than simply providing property with an up-market image.

Over the last five years we have developed half a million sq. ft. of premises specifically designed to to meet the needs of small and medium sized high technology firms. Each of the fifteen schemes is located close to a university, polytechnic or leading industrial company. This has opened the way to the transfer of ideas and expertise and the sharing of resources and amenities.

A case in point is the 167 acre Belasis Hall Technology Park. Here ICI and English Estates North, with support from central and local government, have joined forces in an initiative which will contribute significantly to the renewal of the economic base of Teesside. The first

phase will provide the home for forty new and growing companies in a parkland setting adjacent to the Seal Sands Bird Sanctuary.

Although each of our high technology schemes has its own individual characteristics, all are helping the private sector to generate economic activity and create jobs in areas where they are needed most.



High Technology Developments at: Billingham, Bolton, Bradford, Cockermouth, Consett, Durham, Falmouth, Gateshead, Hull, Leeds, Liverpool, Middlesbrough, Plymouth (2), Ulverston.

300,000

37,500

20,000

15,000

22,000

75,000

32,200

24,000

15 TO 16 3

grand 2

(T) 12.39

ary and

30

25,000

Date of Openin

Dec. 84

Dec. 86

April 84

English Estates Hull University Hull City Counc

Kent University ant County Count Canterbury City Council

Linkersity of Liverpool Liverpool Polytechnic

Leicester Count Council

Prudentel Assura S.B. Polytechn South Benk

Contact Tel. Ho.

lan Delton (31 449 5111

Paul Barber 0302 66965 David Geekle 0482 465510

Philip Osman 0782 621556

Arthur Flimme 051 708 0123

Peter Smith 0533 87131 Loughborougi Consultants 0609 230425

Paul Barbe 0902 6698

Keele University Science Park Lid Keele University Keele Staffs ST5 58Q

Kent Research & Development Centre The University of Kent, Centerbury Kent CT2 7NR

Loughborough schmology Cart Epinal Way Loughborough

South Benk Technopark 90 Landon Road London SE1

SpringSeld House at Leads University

Manchester Science Park Ltd Enterprise House Lloyd Street North Manchester M15 48

HULL

KEELE

KENT

nce parks in the UK

						Summary of scie			
							•	Pully operatio	
University/ College	Name and Address of Development	Contact Tel, No.	Partnera	Date of Opening	Total Area Agres	Buildings Completed sq. ft.	Buildings under Construction eq. ft.	No, of Companies on Park	
ASERYSTWYTH	Aberystwyth Science Park Cefn Llan Aberystwyth SY23 3AH	Conrad Jenkins 0970 615779	University College of Wales Aberystwyth Mid Wales Development	Feb. 85	6	12,000	10,000	6	
QUEENS UNIV. AND UNIVERSITY OF ULSTER	Anthim Technology     Park     Belfast Road     Antrim 8T41 1QS	George Dillon 0266 3655	Industrial — Development Board for N, ketend University of Ulater Queens University Bolfast	Nov. 86	74	43,000	16,000	4	
ASTON	Birmingham Technology Ltd Aston Science park Love Lane Aston Titangle Birmingham 67 48J	Barry Nicholis Barbara Richards 021 359 0981	City of Birmingham Aston University Lloyds Bertk PLC	Feb. 87	22	147,200		51	
PANGOR	<ul> <li>University College of North Wates Bangor Gwynedd</li> </ul>	Dafydd Jones 0248 354103	Gwynedd C.C. Arlon Borough Council University of North Wales	July 86		5,425	-	2	
SMARINGHAM	University of Birmingham Research Park Vincent Drive Edgbasten Birmingham     B15 25Q	Dr. Derek Burr 021 471 4977	Birminghern University Birminghern City Council	April 86	8	32,000	12,000	9	
BOLTON HISTITUTE OF HIGHER EDUCATION	Bolton Technology     Exchange     Cueenstrook     Off Spa Road     Bolton     Lancs, BL1 44Y	David Bromley 9204 381708	English Estates Bolion Institute of Higher Education Bolion M.B.C.	April 96	25	25,000	_	10	
BRADFORD	<ul> <li>Listerhills at Bradford University Bradford Wast Yorkshine</li> </ul>	Lawrence West 0274 733466 Ext. 8284 Paul Barber 0302 668563	English Estates Scadford University Bradford City Council	Merch 83	11.76	93,000		41	
BRUNEL	* Brune! University Science Park Unbridge Middlesex USB 3P14	Peter Russell 0895 72192	Brunel University	June 86	6.4	54,000	12,500	15	
CAMPRIDGE	<ul> <li>Cambridge Science Park Milton Rosal Cambridge</li> </ul>	John Twadde Henry Bennett - Letting Agents Bkiwells 0223 841841	Tiirity College Cambridge	1972	130	596,000	58,900	. 65	
CANDRIDGE	St. John's Innovation Centre of St. John's College Cardinologe	Chris Johnson 0223 338627	St. John's College Cembridge	Sept. 87	19	37,000	-	1	
DURHAM	<ul> <li>Durham Mountjoy Research Centre Durham University Durham</li> </ul>	Civis White 0642 165911 Dr. Eric Howells 0385 64971	English Estates Durham University	Oct. 85	2.7	36,272	-		
EASTANGLIA	<ul> <li>University of East Anglia Science Park University Village Wilberfoto Road Norwich NR4 7TJ</li> </ul>	Philip Lannigen 0803 55161	University of East Anglis	Feb. 84	12	10,000		3	
GLASGOW/ STRATHCLYDS	West of Scotland Science Park 1,01 Kelvin Campus Glesgow, G20 0SP	Linda Stark 041 946 7161	Scottish Development Agency Glasgow University Strathchide University	Sept. 83	61.5	78,000		17	

# Science Parks. A guide to the swings and roundabouts.

When it comes to evaluating locations, business plans or prospects for high technology enterprises, there's no one better placed than Peat Marwick McLintock.

Or more up-to-date.

In conjunction with UKSPA we have carried out an in depth survey of new technologybased firms located in Science Parks and a similar number of firms based outside these

Our expertise in the business of new technology doesn't stop there.

Our own Science Park Network covers the

In each of our 50 offices, you'll find at least one partner who knows about the special needs of new technology-based concerns.

He or she can draw on the resources of the whole network to supplement the skills of your management team in such vital areas as general business advice, management information systems, marketing, preparing business plans, raising finance and planning for the longer term.

Whatever thrills or spills the future holds for technology-based companies, we at Peat Marwick McLintock are committed to your growth.

For more information or advice, simply contact Bruce Bower on 01-236 8000 or your nearest Peat Marwick McLintock office.

You have a partner at Peat Marwick McLintock.

**KPMG** Peat Marwick McLintock

#### **Education and industry**

# Collaboration is the key

laboration. The key stimulus in the early 1980s was the financial presure on HEIs, but other factors have helped to accelerate the process. HEIs have become more entrepreneurial as they realise the benefits of links with industry, while industry, faced with the challenge of advanced technology, has turned to HEIs to help it meet its need for skills and know-how. This is reflected at both undergraduate and continuing education level. reflected at both undergraduate and continuing education level.

"We could see a shortage arising of people who are engineers but understand sufficient about bio-sciences to be able to work with bioscientists," says Professor Roland Clift, involved in seiting up a new intendisciplinary course at Surrey University in process biotechnology, due to take its first students this year. "We talked to a number of companies and all but one said 'super: can we have some tomorper: can we have some tomor-row?' This convinced us we had

row? This convinced us we had the right idea."

An advisory board was set up with members from BOC, ICI, Glaxo, the Brewers Society, Al-fa Laval, RHM and Unilever, the companies that would be the main employers of gradu-ates from the course, and the board helped formulate the

course, a "thick sandwich" with one full year spent in industry. Interdisciplinary courses, INSTITUTIONS OF higher edueation and industry are enter-ing into increasingly close col-laboration. The key stimples in both within and across facul-ties, are an important feature of teaching at Strathelyde Univer-sity, again aimed at addressing the broad issues faced by indusration. The key stimulus in the broad issues faced by indus-try. A degree course in informa-tion engineering, for example, is put on jointly between the de-partments of electronics and computer sciences, while the university is about to launch a course in manufacturing systems engineering, a collabo-ration involving electronic and electrical engineering.

electrical engineering "Universities are going more and more down the modular route," says Mr Tariq Darrani, professor and chairman of Strathelyde's Department of Electronic and Electrical Engi-Electronic and Electrical Engineering. This makes them much more flexible in responding to technological change, though every department has, in addition, its own mainstream course. Industrial liaison committee are important in providing feedback from industry in structuring courses."

But interaction with industry in structuring courses is achieved not just within advisory board meetings but also through the time spent by undergraduates in companies, an increasingly common feature in most univers. Some 270 teaching company

VISION PARK

Part of Deeside Ind. Park 66,000 Newtech Newtech Science Per Desside Industriel Park Caryd CHS 2NU 13,000 45,500 Chierorth Recent Centre Chievorth Mans Southemplon 909 1XB 80,000 150,000 nomic Develope Corporation Ltd 140,000 University of Surrey POBox 112 Guildford Burrey GU2 50 sathe LK Sc of what is going on in the real world," says Mr Mike Reath, manager of one of the schemes at Salford University. programmes are currently in operation in the UK. A universiprocedures.

The idea is to transfer ideas operation in the UK. A university or polytechnic team takes part in a company's plan intended to achieve comprehensive changes in its techniques and from the university into a com-pany, while the benefits to the university are that it gives aca-

be able to hold their own in that time in industry colours the way we put a syllabus together," says Dr Brian Mulhall, a lecturer in Surrey's Department of Electronic and Electrical Engineer tronic and Electrical Engineering, which has designed a number of courses in response to industry's needs. Its master's degree in electronic and electrical engineering was one of the winners of the Industry Year Award. The initial intake

in conjunction with

Tartan Developments Limited

A development by: MERIVALE MOORE plc CAMBRIDGE PHASE ONE Exceptional New Headquarters Building 31,400 sq.ft.



1 mile from M11 (junction 14) ● VAV Air Conditioning Close to city centre • • Glass lift/atrium

125 Parking Spaces ● Superb specification/landscaping

CHESTERTON LALONDE 64 Brook Street, London W1A 28U 01-499 0404



FINANCIAL PACKAGE NAME TIŢE COMPANY FT/1/9 Send for the Cloyd / MEWTECHD fact pack now! NEWTECH Science Park, that you'll be in good company, Deeside. The total environment as over 200 new, growing for innovation. NEWTECH companies can testify. provides hi-tech premises and

demic staff a greater awareness

in-house support for all the on NEW/TECH and the new technologies, from County of Clwyd, contact the Clwyd biotechnology and process control, to computing and Industry Team, Clwyd

Further benefits of settingup in Clwyd could include an unbeatable financial package and the

materials science.

knowledge

For further information County Council, Shire Hall, Mold, Clwyd, CH7 6NB. Tel: 0352 2121.

#### **SCIENCE PARKS 5**

Property developers have been slow to meet high tech needs

# Universities lead the way

and Verbuilding

gas. Sediewpelak

books dried up as the economy went through a shake-out, and they desperately needed a new product.

High-tech seemed to provide the answer. Out in the Thames Valley and in other pockets such as Central Scotland, electronics and science-based companies were still growing. But technics had to provide the they needed a new type of lead, as they were more conpanies were still growing but technics had to provide the they needed a new type of lead, as they were more con-building bright, airy, flexible cerned with exploiting the com-and set in much more pleasant mercial potential of their staff surroundings than the tradi-than judging the risks of invest-

tional cramped trading estate.
Suddenly, every development
was "high-tech" and every cluster of buildings was dubbed a & Science Parks Association.
"park". But developers are a "Only now have we been around conservative lot. Under the long enough to show investors

pswich

THE CHARTER PARTNERSHIP

Architects

St. Mary's House 15 Cardington Road Bedford MK42 OBP

SCOTT-WHITE AND HOOKINS

Engineers

Fountain House 25 St. John's Street Bedford MK42 QAQ

**NEAVE TINWORTH AND NUNAN** 

Quantity Surveyors

Sycamore House Drayton Road Bietchiey MR2 3RR

The consultants to England's premier science

either Jointly or Individually

development sites

special R&D units

7.3

eering and cost management services,

expert architectural.

Bournamouth

PROPERTY DEVELOPERS and investors were thrown into a tailspin when demand for buildings from traditional industry collapsed in the early 1880a.

For decades they had churned out thousands of the mundane sheds which make up the bulk of Britain's industrial estimates and brightly painted surface of most new buildings were the same old sheds with the same drawbacks.

Small science-based companies at the leading edge of the technology revolution still found it hard to find a home. Landlords like to see good professional properties of the same old sheds with the same drawbacks.

Small science-based companies at the leading edge of the technology revolution still found it hard to find a home. Landlords like to see good profession it records before they will allow ror decades they had churn-ed out thousands of the mun-dane sheds which make up the bulk of Britain's industrial es-tates. Suddenly their order books dried up as the economy went through a shake-out

move into science parks is limited science park, has long provided evidence of growth, according to Mr Henry Bennet, of Bid-

The opportunity for

private developers to

wells, the surveyors who run the scheme for Trinity College It has been about 15 per cent compound a year for as long as I can remember, he says.

The opportunity for private investors to get into such schemes is limited. A university

usually has no intention of shar-ing its profitable business with developers unless it has to.

Deals tend to be confined to venture capital, such as Barventure capital, such as Barciays Bank at Warwick, Lloyds at Aston, and Midland at Birmingham. Surrey University got its Guildford Park off the ground by leasing to BOC and Grand Met, but again this was a way of raising starter cash to pay for direct development rather than a full partnership.

Institutional investors have

bridge, the Post Office Pension Fund took an underlease of Laserscan's premises, and 3i sold on its 11/2-acre scheme to three funds. But rarely has a private investor initiated development of serience park of a science park Technopark, set up by the

Prudential next to London's a South Bank Polytechnic, is the the main exception, although plans to are also being considered for a massive new scheme, backed by

and the 50,000 sq ft second stage aiming to move onto a string of has already reached that level. technology and research parks. Rents have soured from the £4 a across London. Rents have soared from the £4 a; sq ft when conceived to £8 at the £10 today.

there is enormous demand," backing for the proposed £250m says Mr Jeffers.

Where he does share a problem with other parks is in find-fit research centre with a staff of

' not keen on the "hands on" man agement necessary to nurse along newcomera. Foreign banks, now providing so much property capital, tend to con-centrate on less complicated schemes such as City offices. Fledgling companies can find

Fledgling companies can find a niche in Technopark, although Mr Jeffers says he has to turn away 19 applicants for every one he takes on. But once they grow beyond the miniature

massive new scheme, backed by private sector developers, near Bristol.

Whether either should be incheded in the broad swathe of science parks is debatable, however. Mr Jeffe Jeffers, who runs Technopark, concedes that it has a massive advantage in being in central London.

The 75,000 sq ft first phase was more than 70 per cent let within four months of opening and the 50,000 sq ft second stage are full disappear to Cambring in central London. One way to bridge the gulf be

opening two years ago and onto tween the needs of fledglings and developers' financial deMost tenants are not from the mands might be found in BrisPoly, and they do not need the tol, where Britain's largest scisubsidised rents required elseence park could rise on a where. Inner London is greenfield site at Kingswood. Britain's biggest pool of high Chesterfield Properties and tech training and business, so Hambros Bank will provide the

ing private finance, in spite of 150 drawn from the universities such dynamic growth. Institu- of Bristol and Bath and Bristol tions are pulling out of property Polytechnic, which are partners as a whole and are inany case in the project. David Lawson

Small and medium sized companies

# Data bases in demand

SMALL COMPANIES looking transfer should be the local for venture capital and manage—polytechnic, says Mr Lunch. He ment help are better placed argues that there should be

mistakes.
Science parks have provided access to business expertise for small concerns that may have been set up by those with little or no such training. Small businesses are able to take advantage of this advice - initially at least - at no cost to themselves.

But them to take advantage of this advice - initially at least - at no cost to themselves. least - at no cost to themselves. But there is little evidence in the UK to suggest the extent to which being on a science park helps a small, technology-based company. Many companies on science parks are said by ob-servers of the scene to find loca-tion immaterial to how they fare

other hidden dangers for small and medium-sized companies

In their quest for growth.

Technology transfer - the ex-change of technology between companies - is one option that can give small companies the benefit of receiving the wider knowledge of a larger company at a limited cost.

Mr Anthony Lunch, marketing director of the UK consultancy SASE International of Milton Teynes, says: Technology Keynes, says: "Technology transfer has never been so buoyant. Companies which three years ago were deaf to this concept are now much more inquiring there has been a considerable growth in data bases which companies can plug into."

BASE (an acronym for business applications of science and engineering) helps companies find and set up joint ventures or establish other technology transfer mechanisms and arranges equity financing.
Small companies are able to arrange payment for technology transfer from a variety of sources, says Mr Lunch. He quotes grants from the Department of Trade in the field of biotechnology, and the sale of technology on a success rate haogy transfer mechanisms and

technology on a success rate ba-sis - you pay once you achieve results.

benefits of plugging into technology transfer

technology transfer centre is thought and acastence parks are said by obscience at INSEAD in France, companies need to export and diversity, and they need international parks are said by obscience at INSEAD in France, companies need to export and diversity, and they need international businessmen and acasteristic parks are said by obscience at INSEAD in France, companies need to export and diversity, and they need internation internations are incompanies and acasteristic parks are said by obscience at INSEAD in France, companies need to export and diversity, and they need international parks are said by obscience at INSEAD in France, companies need to export and diversity, and they need international parks are said by obscience at INSEAD in France, companies need to export and diversity, and they need international parks are said by obscience at INSEAD in France, companies need to export and diversity, and they need international parks are said by obscience at INSEAD in France, companies need to export and diversity, and they need international parks are said businessmen and acasterior at INSEAD in France, companies at INSEAD in France, companies at INSEAD in France, companies need to export and diversity, and they need international parks are said businessmen and acasterior at INSEAD in France, companies need to export and diversity, and they need international parks are said businessmen at INSEAD in France, companies need to export and diversity, and they need international parks are said businessmen and acasterior at INSEAD in France, companies need to export and diversity and they need international parks are said to be a said and acasterior an

or Brimingiam Technology, the company which runs Aston.

But even those companies which are certain of the direction in which they want to head are likely to find the going though. Funding is available dange through government schemes, but they are not without their park.

The Alvey high-technology sponsorship programme is widely criticised among induswidely criticised among indus-try observers as one that fa-yours large companies, while the Support For Innovation grant scheme is described by several venture capital funds as

"riddled with bureaucracy."
Persuading venture capital companies to share risk by syndicating their deals is one way to approach technology transfer or general funding. But it is not one that is widely used in the UK.

Even those companies which obtain the funding to go ahead with technology transfer or joint ventures may be faced with some nasty surprises, ac-cording to some observers. There can be a limit.

re can be a limited success in large companies joining forces with little ones, or corporate venturing as it is known. You have to be sure of the big company's motivation," says Mr Richard Hargreaves, managing director of Baronsmead Associ-"The first stop for a small com-pany interested in technology London."

tive of venture capital group Baring Brothers Hambrecht & Quist, believes that the rela-tionship between a small and than they were a few years ago, more scope within the Business Quist, believes that the relaBut the problems of managing Expansion Scheme for involvegrowth for such companies with ment - and investment - at the
limited resources remain a reality, particularly as they are
less able to afford expensive proach venture capital funds at
mistakes.

Science Park in Very easy to do."

reary easy to do."
Fear of potential predators
may, however, be compensated
to some extent by the knowledge that a possible buyer exists for the small business, but that depends on the particular

The dangerous side of trans national corporate alliances was given a hearing earlier this month at a meeting of interna-tional businessmen and aca-demics at INSEAD in France, one of Europe's leading busi-

the possibility of being drive into an irrelevant field by Small companies

shielded from the potentia dangers of corporate alliances by going for technology transfer on the premises of a science

At Warwick Science Park, M David Rowe, director, points to David Rowe, director, points to companies which have used a "soft-start" method through consultancy, ploughing profits into internal research and development and slowly progressing to the manufacturing stage.

But other science parks have doubts about their ability to progress in any formal way in this field. The South Bank Technopark in London has spent the bast 18 months in an attempt to

past 18 months in an attempt to transfer technology between the state of New Mexico in the

US and the UK. There are hig federal labora-tories there and we were hoping to transfer technology back and forth. But the intermediate costs are very high and the ti-mescale is long. The science park finds itself in the middle holding costs and the fees will not cover them...we are thinking of winding it up after failing to succeed with even one trans so far," says Mr Jeffe Jeffers, the Technopark's chief executive.

Case Study: Belasis Hall Technology Park

# Teesside experiment

foster the new base have only iust begun.

That is why Belasis Hall is so important. The combination of the technical resources of ICI and the property expertise of English Estates is planned to offer attractions to potential occupiers which cannot be sourced materials, search on advanced materials, in a bid to add potential grounds.

try.

The greenfield site is 167 acres, adjacent to the ICI agricultural chemicals head office at Billingham. A most opening house on the site was occupied pertise not only in chemicals, by John Belasis in the 13th cen-but also in information technoltury, hence its name. The re-mains of the most will become a

to landscaping at an early stage was made so as to emphasise the quality image of the park. This has been repeated in the

the North-East is competing for which can be valuable in the tenants with more popular development of ideas.

Belasis Hall will provide an imparts of the country - although the high level of inquiries to will prove the ideal location for the country in the meantime, Belasis Hall will provide an important new focus for innovation.

Hazel Duffy

facilities unequalled within the ICI umbrella. They need a different environment to

search on advanced materials, in a bid to add potential growth sectors to its more traditional activities.

Tenants moving into the park will be able to tap into ICI's exogy - everything from plant con-trol to the electronic office. Mr feature of the landscaped site, George Hunter, seconded by ICI where it is hoped to attract to be chief executive of the some of the birds which are a technology park venture, says: feature of the Tees estuary.

My role is to unlock the speci-Work has started already on alised expertise used within ICI preparing the first phase, of in supporting its own busisome 50 acres, for landscaping, nesses and to make it available. The decision to commit money to the whole spectrum of ten-

They will be charged a fee for consultancy services, but the level will reflect ICI's agree-This has been repeated in the level will reflect ICTs agree-first buildings now taking shape ment to subsidise such services as Belasis Court. They are built for several years to come. The in pavilion style, of red brick plan is that tenants will also be and tile, and offer suites from able to share ICTs social and 150 sq ft "rent a room" facilities sporting facilities, providing up to 5,000 sq ft, or 10,000 sq ft by the opportunity for informal combining adjoining suites.

Appearances can count for a sort of substitute for the acal-Appearances can count for a a sort of substitute for the aca-ence whether companies will lot when a technology park in demic/entrepeneurial meeting move. But the decision rests the North-East is companies for a sort of substitute for the aca-ence whether companies will be north-East is companied for a sort of substitute for the aca-ence whether companies will be not substitute for the aca-ence whether companies will be not substitute for the aca-ence whether companies will be not substitute for the aca-ence whether companies will be not substitute for the aca-ence whether companies will be not substitute for the aca-ence whether companies will be not substitute for the aca-ence whether companies will be not substitute for the aca-ence whether companies will be not substitute for the aca-ence whether companies will be not substitute for the aca-ence whether companies will be not substitute for the aca-ence whether companies will be not substitute for the aca-ence whether companies will be not substitute for the aca-ence whether companies will be not substitute for the aca-ence whether companies will be not substitute for the aca-ence whether companies will be not substitute for the aca-ence whether companies will be not substitute for the aca-ence whether companies will be not substitute for the aca-ence whether companies will be not substitute for the aca-ence whether the

TEESSIDE IS pinning a lot of hope on the Belasis Hall Technology Park, the joint venture between ICI and English Estates launched in the early summer.

This is an area which has yet to establish the roots of new industries and services to replace the shrinking traditional industrial base. Its demise came later than in other parts of Britain, making the shock all the greater. The efforts to identify and foster the new base have only

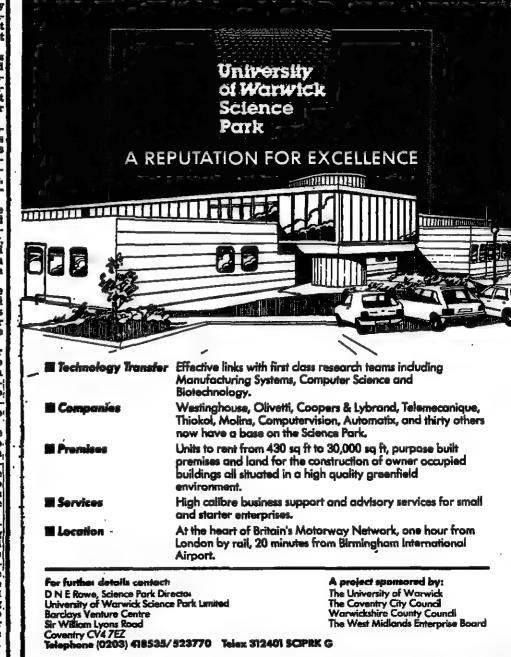
elsewhere in Britain ensure continued innovation."
In the ever-increasing search in the chemicals business for specialist products and process that is an important consideration. At the same time, ICI is doing something for the commu-nities on Teesside. Before Belasis Hall was set

up, ICI was told by consultants that it must make a high level, long-term commitment to the project if it was to succeed. This should be allied with a partner experienced in property and the needs of the market.

But companies allied to ICI activities will not be the only tenants sought. Mr Hunter is keen to convey the message that ICI does not want to smother the park. His hope is that a big company will be attracted to the lo-cation, with its quality image, and development area status which brings financial assis-tance from Whitehall. I would be disappointed if we did not

succeed on that score."

Teesside needs that sort of starter to get itself on the circuit of inward investment. But Mr Hunter recognises the trap of setting targets which are not within his influence to meet. "All you can do is help to influ-



Emersons Green is an exciting concept in scientific research. It is located alongside the M4, just east of Bristol and hardly more than an hour from Heathrow. The on-site Science Research Foundation will combine the talents of the Universities of Bristol and Bath and the Bristol Polytechnic with the Foundation's own research workers. Excellent off-site liaison with all three institutions, 'one-stop' venture capital and management support, executive 'key-worker' housing, a 200-bed hotel and conference centre, firms's own 'mini-campus' environments are other planned major attractions.

For the science-based industry at the leading edge of tomorrow's technology, Emersons Green will be the place to be.

BRISTOL

LONDON

HEATHROW

A Part Let

EADING EDGE OF THE M4 **MERSONS GREEN** 

SCIENCE RESEARCH FOUNDATION SET IN 500 ACRES TO PROVIDE 2.75 MILLION SQ FT OF RESEARCH AND MANUFACTURING SPACE

For details, contact John Gamble, Emersons Green Development Company, 38 Curzon Street, London W1Y 8EY. TEL: 01 629-8961. FAX: 01 499-2018

# **Turning ideas into products**

HARSH BUSINESS realities. The concept of an innovation 17 operational centres, spread faced by small companies free in those days was that you put across six countries, have swall innovation centres in Euquently conflict with the needs an inventor in a small room and lowed £85m since 1980. Of this, rope are generating sufficient fighting to bridge the gap.

The 14 centres in Britain, which have been set up since which have been set up since provided space and facilities 1979, are intended to match for research and development ideas and inventors with capital but failed to recognise that mission's initiative is led by and entrepreneurs. They aim to project assistance had to excentres such as the Calderdale use public and private funds to tend beyond the laboratory and Business and Innovation Centre provide the conditions for innovation that private businesses and particularly infant companies - often find hard to create.

Although the centres have not proved a panacea for UK indus-try's reticence towards risk and innovation, there are signs they are taking an increasingly valuable role in nurturing ideas in the initial stages of develop-

Local authorities responsible for funding the innovation cen-tres have also learnt lessons for their future development. This should help the UK take advanshould help the European Commis-sion's rapidly expanding chain of innovation centre's linked through the European Business' and Innovation Centre Network

This Brussels-based organisa-tion is designed to encourage the exchange of ideas and technology between member countries and takes the innovation centre concept from a local to an international stage.

In Britain pressure for cen-tres that would enable ideas to be developed into commercial products has grown in tandem with the steep rise in unemploy-ment since the mid-1970s. But it was not until the early years of Mrs Thutcher's administration that sufficient funds were made available through schemes in-tended to help deprived inner

Dr Ken Donaldson, secretary of the Association of Innovation Centre Executives (AICE), who in 1979 belped set up the Hull innovation centre, admits the attitude of local authorities was

of research and development, when he had invented some-but innovation centres are thing you turned him into a businessman," he says.

Thus early innovation centres

In Britain, the European Com-

There are signs that the centres are playing a valuable role in nurturing ideas in the first stages of the development of infant companies

resources to set up a new business, says Dr Donaldson.

Now the centres concentrate more on the transition of an untried product from experimen-tal stages to commercial production. This may involve setting up a new company but more often individuals are ad-vised to license their product to an existing manufacturer.

The AICE is currently lobby-

ing the Government for grants for companies which take on new products to compensate for the extra risk involved. Such local innovation centre

are relatively small - the Hull centre, for instance, was established in a four-storey warehouse converted at a cost of can offer. £200,000. Its running costs, most-

High quality high specification

Business Park development.

include Prestwick Circuits,

Altogether, an international

Move in - and you may qualify

for our "top tier" grants and

marketplace in a local

incentive package.

Indy Electronics.

environment.

business units are ready and wait-

ing for you in our new Riverside

Your neighbours in Irvine already

SCI Systems, Telex, Digital and

into the commercial environment.

The problem is that most companies do not want to know about an untried product but the kind of people involved in innovation do not often have the resources to set up a new business. Tays Or Donaldson.

In Halifax, which is expected to become operational later this month. It pulls together several schemes run by Calderdale council but the project will eventually operate as a private funds to pump-prime private sector activity.

The EBN puts us into contact with other business and innova-tion centres in Europe, said Mr John Blackburn, head of strate-gy at the borough of Calderdale. Through that network we are helping local companies sell and buy technology from and to other countries - and it is prov-ing very successful."

The centres are meant to con-centrate on the launch of innovative new companies but Mr Blackburn admits the Calder-dale centre derives some revenue by charging established lo-cal companies for the services it

Mr Christopher Norman-Butly staff earnings, are about lar EBN's executive chairman, 2100,000 a year. ballaves that business and inno-The Business and Innovation vation centres are capable of Centres, under the EBN umbreaking even within a short brella, in contrast, are much time after their launch if they so far 38 centres have been setablished across Europe but many have been set up within the last year. Nevertheless, the

The perfect place for those with a head

for high-tech.

invested £48m. Universities two years and another three in the next five years. However the success of these

centres can only properly be measured in terms of the number of new companies they launch and jobs created. The latter the EBN has been unable to estimate, but a recent survey of the 17 operational centres found a total of 422 companies operating under the auspices of the centres of which 262 - or 62 per cent - are businesses set up by the centres since 1980.

In the same period just 31 companies have failed - or 4.9 per cent of the total number of tenant and graduate popula-tion. This failure rate, says Mr Norman-Butler, is considerably better than that for US "incubator centres' where levels of capital and current investment are

Companies growing under the wing of the European centres are also more likely to have established export markets than in the incubator US centres or

UK science parks.

Moreover the EBN takes satisfaction from figures showing that 32.2 per cent of the entre-preneurs using the facilities come from academic rather than industrial and professional backgrounds.

Such encouraging figures pro-vide evidence that innovation centres - despite their relative immaturity - can provide a fer-tile atmosphere in which the ideas of innovators can be transformed into commercial products. Lessons have been learnt, but the principle of protecting infant companies from the severity of business conditions until a commercial prod-uct is established, remains in-

Reiph Atkies

Additional incentives for a move

University graduates and skilled

Excellent communications

Ounique quality of life in a

coastal environment

and ask for Freefone Irvine.

Perceton House, IRVINE

KAII 2AL Tel: 0294 214100.

Get ahead in high-tech. Dial 100

● Landscaped riverside location

Or get in touch with Mike Thomson,

·NEW · TOWN · SCOTLAND

Irvine Development Corporation,

to Irvine include:

workforce available

### Developments in the US

# Strong park/campus links

SINCE THEIR "shake-out" in the early 1970s, university research parks have made a marked re-emergence in the 1980s. With the surge of second seneration parks, many univer-sities have joined this end of the real estate business

One recent survey shows that 50 per cent of university-related parks are owned by the university, but the private sector is active in its own right as well as "shadow developers" on behalf

More than 90 per cent of such parks give firms easy access to university facilities such as computers, libraries and re-search laboratories. Around two-thirds target specific indus-try groups to complement re-

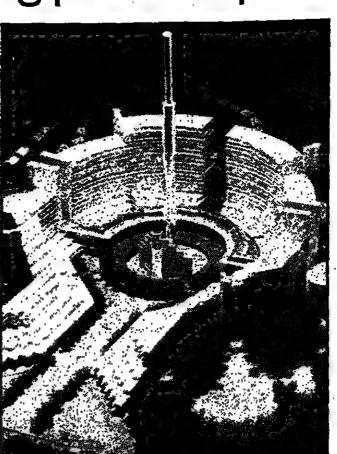
Technipark, Manhattan, Kan-Technipark, Manhattan, Kan-sas, targets agriculture, engi-neering and architectural firms, the three strengths of Kansas State University. Princeton Park (Rutgers University, New Jersey) seeks out pharmaceuti-cal and bio-tech companies, and Central Florida targets laser and electro-optics businesses.

An early tenant at Texas A &

An early tenant at Texas A & M., noted for embryo transfer technology, was Granada Genetics specialising in agricultural research and embryo transfer. One of the most successful projects from the 1950s, Swearingen Research Park, Oklahoma, stresses that most business interests and the second series of t terest comes from firms previously associated with the university. This park is home to the national Severe Storms Center, a tribute to an excellent meteorology department at the University of Oklahoma.

Promotion of high-tech and research environments can be sharply focused, as in the Bio-medical Research Zone (BRZ), Memphis, a specially created enterprise district with links between advanced medical re-search, academe, health care institutions, and "chairs of ex-

The targeting is two-way. For



at Houston, Texas. The centre was planned by CRS-Skrine of

example, Factron Schlumber mon supercomputers or wind ger sought out a headquarters tunnels. Additional benefits location at Renssalaer Poly- flow from access to specialist Manufacturing Productivity, so al seminars and student co-opfurthering development of a
product breakthrough in circuit
board tests. Added attractions
include recruitment of top gradnates from the Masters engimeering programme.

Weiled op per cent hold industriminutes and student co-opration programme.

University gains include applied research alongside corporate counterparts, often with
contracts, grant money and
joint appointments. This is an

Variation in park goals and targeting leads to differences in size and scope of tanants. While

while many incubator-orient-ed parks have yet to attract a national firm, the 6,630-acre Re-search Triangle Park, North Carolina, has 52 national com-panies and 30,000 workers.dom-inated by IBM with 7,500 employees, on several sites is its campus within campus setting. Nere, three universities co-op-erate, for example in the \$40m Microelectronics Center of North Carolina, which includes a tele-conferencing and class-room network tied into five uni-versities statewide. In addition,

versities statewide. In addition, the Biotechnology Center attracts \$5m a year as seed corn for start-up firms.

Ingredients in this crucible of high-tech and education (20 graduate courses in microelectronics, 6,000 undergraduate stood community and community a and 1,500 graduate students in modern electronics-related modern electronics-related fields) are educators, students and industrialists. The crucible product is the achievement of quality to allow "US industry to get there first".

Notwithstanding these objectives and linkages, the park, like our Cambridge Science Park, remains sensu stricto a re-Park remains sensu stricto a re-al-estate operation with land prices up 50 per cent in five years. Outside the park's re-strictive boundaries (minimum 25 per cent R & D, the rest as-sembly), speculators have bid up to \$150,000 an acre. A negative spin-off in this growth area is the squeeze on the poor and less educated through "high-tech gentrification".

Apart from the quality of life in high-image locations, mutual benefits stem from the marriage of academe and research-ori-ented corporations. Corporate benefits equate with access, ie to faculty, students and facilities. A university location can make accessible the facilities that even many large firms could not afford, from exotic nu-

tocation at Renssalaer Poly-flow from access to specialist technical Institute's research faculty, and almost 70 per cent park, at Troy, New York. This of university parks are associ-allowed ready access to leading ated with continuing education, researchers at the Center for while 60 per cent hold industra-Manufacturing Productivity

added tool to attract and retain-valued faculty. Economic benefits result from parks on under-utilised campus property, while social benefits accrue from lary developments from research, the tenant mix of other parks more resembles non-university parks with their national and international companies.

While many incubator-oriented parks have yet to attract a sational firm the sat

from campus, geographically or otherwise, defeats the main ad-vantages of university parks. Most operators have grasped this, with currently two thirds Non-contiguous parks make special efforts to instil a family feeling. At Renssalaer Tech park, all tenants have university ID cards like faculty and students.

A survey by the American Association of State Colleges and Universities highlighted 10 key factors as prerequisites for suc-cess of university-related parks: 1. Entrepreneurial leader-

Well defined and under-d community and industry

4. Institutional capacity 5. A strategic location (fixed). 6. Strong working relation-ships with public and private-

7. Availability of specialist re-

8. Institutional culture that recognises the importance ofeconomic develo

9. A policy climate that supports involvement
10. Special organisational ar-

rangements.

Most of these point to human resources and involve leadership that is energetic, innovative, and strategic (political animals?). Leadership, "bottom-up" or "top-down", is seen as the most important factor in influencing successful university involvement in economic development.

The University of California. inted corporations. Corporate inted corporations. Corporate inted corporations. Corporate in a San Diego, has an annual survey of business, and reflects needs in curriculum and research activities. Penn State identified its market niche by tailoring teaching and research could not afford, from exotic nuclear accelerators to more com-

FUNDING, DESIGN & CONSTRUCTION.

We are a young and highly professional company with proven Amongst our current projects is a unique office and laboratory

development at Brunel University Science Park. We are looking to expand our activities in this sphere.

Contact: Dr. Stephen Kelly 021-786-1177

#### DÉVELOPMENT OPPORTUNITY... TECHNOLOGY PARK

An exciting opportunity exists for a developer to join our experienced local property team in creating a technology park to accommodate the rapidly changing property needs of Scotland's growing high tech industries. The development which is to take place on a prime site with excellent communications and high amenity potential is designed according to well researched market finding.

Goven Workspace Limited 100 Elderpark Street Glasgow, G51 JTE Tel: 941-445 2340

well as new firms. San Jose State focuses education and applied research on high-tech industries, leaving basic research to Berkeley and Stanford. At Arizona State University

new capacity was created to meet the perceived need for more engineering graduates in Phoenix - the resulting Center for Engineering Excellence is supported by industry and the

Inter-university schemes are growing, and involve institutions strengthening their potential by forging formal links with 
a state's major universities. The 
"mission" of the university, 
hased on strengths and perceived role of the institution, is 
critical to involvement in a given area's economic profile. The 
now renowned University of Inter-university schemes are now renowned University of to a mixed strategy of educa-tion and venture development. While academic courses on innovation and entrepreneurship novation and enterprehammy occur, the main thrust is seeking and backing innovation through a business plan. In exceptional cases, the centre can take equity and royalties in return for seed money, incubator and other facilities.

In the last year, 14 new start-ups have employed over 90 in the research park. High de-mand has quadrupled space for technical assistance staff and incubators. The centre has enhanced the university's prestige and external finance potential. Success breeds success: in addition to a new centre at Utah. State University, it intends to expand nationally with the Tenessee Innovation Center at nessee innovation center at Oak Ridge, modelled on Utah and a joint-venture with Mar-tin-Marietta, operator of the Oak Ridge National Laboratory. It this a model for Oxford?

In addition to encouraging in novation, incubator-oriented parks can allow new small business the access to facilities that corporate interests achieve through "buying in" with land purchase, grants, etc. Their use by Ohio University's Innovation Center and Research Park has been a fillip to entice both fed-eral and state R & D funding. Through the vehicle of re-search parks and innovation

centres, economic development is rapidly increasing as a new sities. This is not incompatible with academic values, and in transition times role reapprais-al is necessary. With such incipient change, new institutions, not yet dreamed of, may be created to take on the roles that "ivory tower" colleges missed.

Dr Towee, lecturer in geography at Kingston Polytschnic, is currently visiting professor at the depart-



menai technology

ENTERPRISE CENTRE

UNIVERSITY COLLEGE OF MORTH WALES, BANGOR NEW HITECH UNITS FROM

PER SQ. FT. INCLUDING RENT AND SERVICE CHARGE

OFFERING IMMEDIATE ACCESS TO EXPERTISE AND FACILITIES IN

AGRICULTURE

ARD ZONE PRODUCTS BIOELECTRONICS BIOCHEMISTRY AND SOLL SCIENCE

CHEMISTRY COMPUTING TECHNOLOGY ELECTRONIC ENGINEERING

PORESTRY AND WOOD SCIENCE

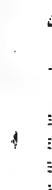
**METORINATION SYSTEMS** 

MAGNETIC MATERIALS MARINE TECHNOLOGY

OCEAN SCIENCES PLANT BIOLOGY TELECONAMINECATIONS

PLUS AN IMPRESSIVE RANGE OF INCENTIVES AND BUSINESS SUPPORT SERVICES

DV. Jones, Director MENTEC Delniol Road, Bangor Gwynodd, U.S7 2UP, Woles, U.K. (0248) 35403 Fax (0248) 352497





# SECTION II - COMPANIES AND MARKETS **FINANCIAL TIMES**

Thursday September 24 1987



# **Bond wins Heileman with** \$1.26bn takeover bid

BY GORDON CRAMB IN NEW YORK

MR ALAN BOND, the Australian flow. Completion of the purchase is last 15 years by buying a succession brewing and property financier, yesterday became the first foreigner to be granted entry to large-scale US beer making with the accept-ance by G. Heileman Brewing of his \$1.26bn takeover bid.

His Perth-based Bond Corporation Holdings, which produces Swan and Castlemaine XXXX, reached agreement with Heileman, the fourth biggest US brewer, after the initially hostile reaction gave way to talks this week on an improved \$40.75 a share cash offer.

Bond has had to pledge to maintain Heileman's operations in Wisconsin as part of the deal. Staff and distributors have also received assurances that the new ownership will honour existing commitments.

Although the deal will increase Bond's debt load, servicing this will be assisted by the increased cash-

124 VEZ 18

form made

Control Control Control

1074 048 1<u>772</u> 1740241 177**3** 

Contract of the age

51 19119 25

Mr Bond - who is ill and has remained in Australia this week - intends to use Heileman partly to boost the US presence of his own brands. Imports account for only 5 per cent of US beer consumption, and Australian products have yet to make much of an impact

In the three weeks since Mr Bond made his intentions known the prospects of an upheaval at Heileman has raised intense fears among the conservative, German-descended communities which predominate in the area. Last week the state legislature passed a measure designed to protect the company from being acquired against the wishes of its directors.

Helleman has spread across the

conditional on Bond gaining at least of regional brewers. It now accounts for between 8 and 9 per cent of the domestic beer market, but analysts say that marketing faitures - particularly its lack of a high-profile national brand - left it vulnerable to a bid. Its biggest line, Heileman Old Style, is the market leader in Chicago and elsewhere in America's north-central region.

It made net earnings last year of 548.3m, or \$1.83 per share, on sales of \$1.3bn. Some \$200m of the turnover and \$5.8m in profit came from baking and snack foods side, Heileman's main non-beer business, which Bond is now expected to sell if it can under the terms of

its undertaking. Last year Bond launched Swan Export through Hiram Walker and hold with the \$29.5m purchase of

The decision, announced after weekend talks with LTV officials, is unprecedented in the agency's history. It insures the pensions of some 40m employees and is run ning a yewning deficit. The return of the liabilities could

\$2bn costs

in pension

liabilities

LTV, the diversified steel group struggling to emerge from bank-ruptcy proceedings, has suffered a setback with the announcement

from Washington that it must

shoulder more than \$25m in un-

LTV, which sought protection

from its creditors last year under Chapter 11 of the US Bankruptcy

Code, vowed to fight as "illegal" Monday's decision by the Pension

Benefit Guaranty Corporation to

stop funding the company's three main pension plans and return

funded pension liabilities.

wipe out many of the cost savings the second-largest US steelmaker has reaped from Chapter 11, lifting some pressure from its competitors The federal insurer, which took

over the three pension plans at the company's darkest moment last January, was infuriated by a deal done by a much healthier LTV with the United Steelworkers in June. The contract restored certain benefits to pensioners. The agency "does not subsidise

ongoing pension plans," said Ms Kathleen Utgoff, the insurer's executive director. With LTV earnings around \$252m in operating profits in the first half to June, the agency was not going to "subsidise compa-ny profits."

Mr Raymond Hay, LTV chairman, said the company would not recognise "this unlawful attempt to return the pension plans," which LTV could still not afford to fund. But he said the company would make "interim payments at current

# LTV faces | Pickens halts Newmont buying by Gold Fields

Newmout Mining to thwart a hostile takeover bid for the US gold
and resources group by Mr T.

Boone Pickens, the Texas oil man.
The temporary restraining order,
issued to Mr Pickens and his groups
that allow to the Work ompany.

Newmout stock, which climbed as high as \$99 in feverish trading on Tuesday, was quoted at \$93%, down \$1%, at noon yesterday. This is well short of the equivalent of \$105 a where which the Pickens group has

issued to Mr Pickens and his group of investors yesterday morning, left open the status of 15m-odd shares in Newmont Mining picked up by per cent.
Gold Fields' investment banker in a The D breathtaking \$1.5bn sweep of the stock market on Tuesday.
But with Gold Fields' holding now

thought close to the 49.9 per cent

CONSOLIDATED GOLD Fields, little chance of succeeding in its is a "lock-out scheme" which denies the UK mining finance house, was restrained in a Delaware court yesholding and control of the New accuses the two companies of mis-Newmont Mining.

> short of the equivalent of \$105 a share which the Pickens group has offered. But the Pickens offer is contingent on the group gaining 51

The Delaware chancery court said the order would be in force until it could hold a hearing on the demand of the Pickens group for an injunction against Gold Fields. The permitted in an agreement forged Pickens group, known as Ivanhoe \$60-\$63 at this week with Newmont's management, the Pickens group was given holding agreement with Gold Fields of \$64.50.

using inside information about Although the market gives Mr

Pickens little hope of controlling Newmont Mining, his group is sitting on a substantial profit on its 9.9 per cent investment. The group should reap a gain of some \$220m, as its part of a special \$33 a share dividend promised by Newmont.

part of a plan to create an interna

tional home products business. This

US, Canada and Australia, where it

is hoped aggregate sales will exceed

\$50m in three to five years.

Mr Kapnick said Rowenta had

been marginally profitable on \$9m of sales in its first year in the US,

reflecting heavy promotional costs.

reputation for innovation in small

appliances, an area where the Ho-over name had never been success-

ful in the US - in contrast to its

dominant position in vacuum clean-

ers, or "floorcare products" as Mr

The aim was to maintain Rowenta's

Analysts expect the group to its actual stock position. They expect Newmont's stock to fall to \$60-\$63 after the dividend is paid, a little under the group's average cost

### Santa Fe in \$3.4bn share buyback

SANTA FE Southern Pacific, the US rail and resources group which is undergoing a substantial restruc-turing, plans to buy up to 60m of its 157m common shares, for about \$3.4bn at current prices.

The restructuring also includes an initial public offering of a portion of the stock of Santa Fe Energy, an oil and gas development sub-sidiary, and the transfer of developed income-producing property valued at about \$300m into a new property investment trust.

Santa Fe is under federal orders to dispose of one of its two rail systems because of anti-competitive concerns. In late June, the company said it planned to sell several sub sidiary companies not considered to

be part of its core businesses.
Santa Fe said the timing of the planned repurchase will depend on market conditions, the progress of its divestiture plans and other investment alternatives.

It added that the shares repur chased in the buyback would be paid for with proceeds from the divestitures, the energy company's initial public offering, and some debt. Santa Fe said it has not deter-

includes up-market furniture for homes and offices, and the intro-duction of the Rowenta brand to the mined the exact portion of Santa Fe Energy stock to be sold, but that it would be up to 20 per cent. Under the property investment trust plan the majority of the stock in the trust would be distributed to Santa Fe shareholders as a special divi-

All properties being considered for transfer into the trust are developed and include commercial and industrial property, much of which is in California, the company said. Santa Fe said it has had a 50m common share buyback plan in place since 1985 and has repurchased about 33m shares so far. It could not clarify if this week's authorisation to repurchase 60m shares includes or excludes the balance not purchased under the old

#### **lmasco** to cut trust holding

By Robert Gibbens in Montreel IMASCO, the Canadian tobacco products, fast food and retailing group will soon begin reducing its indirect 99 per cent interest in Canada Trust, one of the country's two largest trust companies, to 65 per cent to meet federal guidelines.

The Government wants non-financial holding companies to limit their ownership of financial institutions other than charter banks to a maximum of 65 per cent. The chartered banks come under separate ownership rules, and no one holder can own more than 10 per cent.
Imasco completed the acquisition

of Genster for C\$2.6bn (US\$1.97bn) earlier this year. It then sold off most of Genstar's non-financial and property assets and kept Canada

The 99 per cent holding in Canada Trust has been placed in CT Financial Services, a new unregulated holding company, in exchange hostile for all the shares of CT Financial. to \$24.

### **Dow Chemical buys** hair care group

BY OUR FINANCIAL STAFF

DOW CHEMICAL, second largest US chemicals group, took steps to improve its appearance yesterday by signing a difinitive agreement to neapolis-based hair care group, for \$171m or \$28.50 per share.

The deal will expand Dow's presence in the consumer products sector, where its business ranges from cough and cold preparations to plastic films and detergent.

The agreement is a hig blow for Alberto-Culver, the Illinois based hair care and beauty aids group, which has wanted to buy Lamaur for 10 years.

Earlier this year it launched a hostile \$22 a share bid, later raised

Although the value of Alberto-Culver bid was not hig by US stan-dards, it had been closely watched on Wall Street as a test of Minnesoacquire Lammur, a family-run Min- ta's recently introduced anti-takeover laws, designed to prevent take-overs that are followed by corporate break-ups.

However, Alberto has now withdrawn from the fray following Dow's intervention.

Lamaur's main products are Style shampoo and conditioners and Perma Soft permanent wave care products. Last year it earned \$5.1m on revenues of \$127m.

Dow said it would start a tender offer for all Lamaur shares as soon as possible. The tender will not be conditioned on receipt of any minimum number of shares,

### Hoover to tap UK dishwasher demand with licensing deal

ITY ANDREW BAXTER IN LONDON

HOOVER, the household appli-ances group owned by Chicago Pa-cific of the US since 1985, is actively seeking a licensing deal to produce dishwashers in the UK.

The dishwashers would be produced at Merthyr Tydfil in Wales, the Hoover headquarters in the UK ince the \$533m takeover of Hoove by Chicago Pacific, a former bankrupt railway whose recent house-hold product acquisitions include the Rowenta line of small appli-

Mr Harvey Kapnick, chairman and president of Chicago Pacific, said in London yesterday that addi-tion of a dishwasher line would further absorb overheads after the completion of modernization and cost-cutting at Merthyr.

Hoover's dishwashers for the UK market are currently imported from Spain. Candy is the only com-

pany to assemble dishwashers in sitions over the past two years are Britain. Mr Anthony Williamson, manag-

ing director of Hoover UK, said the company was being "very energetic in two to three areas" with a view to buying a licence. This would be quicker than starting from scretch with a new design. He noted that the UK market for

dishwashers had risen from 200,000 units per year in the early 1980s to \$75,000 this year, and forecasts su gested this would rise to 550,000 over the next two to three years. Chicago Pacific has invested \$32.8m in the UK since the takeover and Mr Kapnick said "we would not mind some more investment." Employment in the UK has been roughly stable at around 4,900 since

1985, and a fully integrated dish-washer line would add another 100 Chicago Pacific's \$800m in accord

Kapnick called them.

Mr Kapenick indicated that the company was unlikely to undertake a big acquisition in the next two to

This announcement appears as a matter of record only.



### Swiss Francs 150,000,000 41/4 Per Cent. Bonds Due 1992

Chase Manhattan Bank (Switzerland)

Bank Housser & Cle AG Banque Bruxelles Lambert (Suisse) S.A. Banque Gutzwiller, Kurz, Bungener S.A. Banque Paribas (Suisse) S.A. Chemical N.Y. Capital Market Corporation Morgan Guaranty (Switzerland) Ltd Morgan Stanley S.A. Nomura (Switzerland) Ltd. Commerzbank (Schweiz) AG J. Henry Schroder Bank AG Security Pacific (Switzerland) S.A. Verwaltungs-und Privat-Bank AG Daiwa Finanz AG

The Industrial Bank of Japan (Switzerland) Ltd.

Kredietbank (Suisse) S.A. Nordfinanz-Bank Zürich

Clariden Bank Lloyds Bank Plc Amro Bank und Finanz Bank CIAL (Schweiz)

Armand von Ernst & Cie AG Banco di Roma per la Svizzera Banque Indosuez, Succursales de Suisse Banque Morgan Grenfell en Suisse S.A. Caisse d'Epargne du Valais Fuji Bank (Schweiz) AG Gewerbebank Baden Handelsfinanz Midland Bank Hypothekar-und Handelsbank Winterthur Maerki, Baumann & Co. AG Sparkasse Schwyz

September, 1987



Chase Investment Bank

This announcement appears as a matter of record only.



### **Swiss Francs 120,000,000** 4½ Per Cent. Bonds Due 1992

Chase Manhattan Bank (Switzerland)

Bank Albis

Banque Bruxefles Lambert (Suisse) S.A. Banque Paribas (Suisse) S.A. Baring Brothers S.A.

Citicorp Investment Bank (Switzerland)

Deutsche Bank (Suisse) S.A. Grindlays Bank Plc (a member of the ANZ Group)

The Long-Term Credit Bank of Japan (Schweiz) AG

Morgan Guaranty (Switzerland) Ltd.

Salomon Brothers Finanz AG

Security Pacific (Switzerland) S.A. SOGENAL, Société Générale Alsacienne de Banque

Swiss Cantobank (International) S.G. Warburg Soditic SA

Dresdner Bank (Schweiz) AG J. Henry Schroder Bank AG

Mitsubishi Bank (Switzerland) Ltd. Takugin Finanz (Schweiz) AG

Daiwa Finanz AG The Industrial Bank of Japan (Switzerland) Ltd. Kredietbank (Suisse) S.A. Nordfinanz-BankZürich

Clariden Bank Lloyds Bank Pic Amro Bank und Finanz Bank CIAL (Schweiz)

Armand von Ernst & Cie AG Banco di Roma per la Svizzera Banque Indosuez, Succursales de Suisse Banque Morgan Grenfell en Suisse S.A. Caisse d'Epargne du Valais Fuji Bank (Schweiz) AG Gewerbebank Baden Handelsfinanz Midland Bank Hypothekar-und Handelsbank Winterthur Maerki, Baurnann & Co. AG Sparkasse Schwyz

September, 1987

Chase Investment These securities are not registered under the United States Securities Act of 1933 and may not be offered, sold, or delivered, directly or indirectly, in the United States or to United States persons unless an exemption from registration is available.

This announcement appears as a matter of record only.

September, 1987

### **H**KOMATSU

### Komatsu Finance (Netherlands) B.V.

U.S.\$100,000,000

**Euro-commercial Paper Programme** Unconditionally and irrevocably guaranteed by

### Komatsu Ltd.

arranged by

Nomura International Limited

Dealers

**Credit Snisse First Boston Limited** 

**Morgan Guaranty Ltd** 

Nomura International Limited

Issuing and Paying Agent

Morgan Guaranty Trust Company of New York

2,500,000 Units

### **Unit Corporation**

7,500,000 Shares of Common Stock 2,500,000 Warrants to Purchase Common Stock

Much Unit consists of three shares of Common Stock of Unit Corporation and one Warmer to purchase one share of the Co sence. To constant some and are warrants was not as appearing mannersone prior to become a 1,450 or not plants can in any or publicly amounted by the Company with the common of the Representative of the Underwriters. Each Westman entities to purchase one share of Courtson Scools as a price of \$4.375 per share, subject to adjaceness, from the time the Warrants are separately manufactor of a number of August \$1, 1992 when the Warrants empire, or five business days preceding the redempoint date.

#### PaineWebber Incorporated

Advest, Inc.

NEW ISSUE

Robert W. Baird & Co.

J. C. Bradford & Co.

McDonald & Company

Howard, Weil, Labouisse, Friedrichs

Ladenburg, Thaimann & Co. Inc.

Neuberger & Berman

Prescott, Ball & Turben, Inc.

The Robinson-Humphrey Company, Inc.

Stifel, Nicolaus & Company

Tucker, Anthony & R. L. Day, Inc.

Rotan Mosle Inc.

Wheat, First Securities, Inc.

Boettcher & Company, Inc.

Branch, Cabell and Company

Eppler, Guerin & Turner, Inc.

First Albany Corporation

Hanifen, Imhoff Inc.

Lovett Mitchell Webb & Garrison, Inc.

Preston Securities, Inc.

Rauscher Pierce Refsnes, Inc.

Underwood, Neuhaus & Co.

### Floating Rate Notes due 1993

46

Guaranteed on a Subordinated Basis as to payment of principal and interest by BBL

U.S. \$100,000,000

**B.B.L.** International N.V.

Banque Bruxelles Lambert S.A./ Bank Brussel Lambert N.V. prograted with limited liability in Belgi

In accordance with the provisions of the Notes, notice is hereby given that for the interest Period from April 21, 1987 to October 21, 1987 the rate for the final Interest Sub-period from September 24, 1987 to October 21, 1987 has been determined at 71%% per annum, and therefore the amount of interest payable against Coupon No. 5 on the relevant interest payment date October 21, 1987 will be

By: The Chase Manhattan Bank, N.A. London, Agent Bank

September 24, 1987



### **United Kingdom**

U.S.\$4,000,000,000

Floating Rate Notes Due 1996

In accordance with the provisions of the Notes, notice is hereby given that, for the three month period 24th September, 1987 to 24th December, 1987, the Notes will bear interest at the rate of 71% per cent. per annum. Coupon No.5 will therefore be payable on 24th December, 1987, at the rate of US\$9,400.17 from Notes of US\$500,000 nominal and US\$188.00 from Notes of US\$10,000 nominal.

S.G. Warburg & Co. Ltd. Agent Bank

Wells Fargo & Company U.S. \$200,000,000

Floating Rate Subordinated Notes due 2000

In accordance with the provisions of the Notes, notice is hereby given that for the Interest period 24th September, 1987 to 26th October, 1987 the Notes will carry an Interest Rate of 7146% per annual.

interest payable on the relevant interest payment date 26th October, 1987 will amount to US\$68.33 per US\$10,000 Note and US\$341.65 per US\$50,000 Note.

> Agent Bank: Morgan Guaranty Trust Company of New York London



Santa Barbara Savings

and Loan Association (incorporated under the laws of the State of California)

U.S. \$400,000,000 Collateralized Floating Rate Notes due September 1996

Notice is hereby given that the Rate of Interest has been fixed at 7.75% p.a. and that the interest payable on the relevant Interest Payment Date, December 24, 1987, against Coupon No. 5 in respect of U.S.\$100,000 nominal of the Notes will be U.S.\$1,959-03. September 24, 1987, London By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANC



Weekly net asset value

Tokyo Pacific Holdings (Seaboard) N.V.

21.9.87 US \$142.77

Listed on the Amsterdam Stock Exchange

Information: Pierson, Heldring & Pierson N.V., Herengracht 214, 1016 BS Amsterdam.

#### U.S. \$100,000,000 Floating Rate Notes due 1989

of the Notes, notice is hereby given that the Rate of Interest for the next six months 24th September, 1987 to 24th March, 1988 has been fixed at 89/16 per cent per armum. The Coupon Amount payable on Coupon No. 12 will be US\$4,202.43.

THE SUMITOMO BANK, LIMITED Reference Agent

# INTL. COMPANIES and FINANCE

# Strong gains at Elders Resources

after-tax profit from A842.2m to A\$53.04m (US\$39m) on a massive increase in revenue from A\$60.3m to A\$460.3m.

German help

MR LES KETTLEDAS, a black

South African trade union leader, has flown to the IG

the wage rise forward and incurporate the new allowance to give an hourly rate of around R4.50.

Management refused to

make any further concessions, pointing out that its minimum rate offer already represented

picketing the strike-bound plant. Three union members

were arrested by police yes-terday, he added. Production of Mercedes and Honda cars

and Mercedes trucks has been

halted for the past seven weeks in what has developed into the biggest labour disputs in the motor industry since General Motors sacked over

500 workers just prior to dis-investing from South Africa last year.

**Neptune Orient** 

Singapore's national shipping company, Neptune Orient Lines, (NOL) plans to raise about \$\$440m (US\$210m) through a one-for-one rights

ssue, Reuter reports from

Neptune said the issue of up to 199,34m new \$\$1 shares will be offered at \$\$2.29 each with transferable subscription

rights (TSR), giving the TSR holder the right to subscribe to further shares at S\$2 each.

It is subject to the approval of shareholders and Singapore's

stock exchange.

rights issue

has announced a tex-free onefor-three bonus issue following
a strong profit performance in
the latest June year.

Higher gold prices and share
trading profits helped the company to boost equity-accounted
after-tax profit from A\$42.2m to

A\$10.7m (A\$3.3m previously)
and depreciation A\$5.02m

A\$5.02m

TMOC Resources.

mining and marketing arm of dividend of 4c a share, making be between A\$1.5bn and A\$2bn, Mr John Elliott's Elders group, 7c for the year, its first as a mainly through the group's

ELDERS RESOURCES, the The company is paying a final revenue in the current year to through its Red Dome and Starra projects. He said share-holders would be offered a dividend reinvestment plan, a share investment scheme and an interest investment plan.

This would give shareholders flexibility. The group's balance sheet shows shareholders' funds of about \$A462m and virtually Aziu.7m (Azi.3m previously) profit from the sale of shares in and depreciation Azi.02m TMOC Resources.

(Azi88,000).

Mr Lord said the group conpany's parent group, Elders IXL — probably its last before trolled about 150,000 annual oz director, said he expected of gold production, mainly

#### Westfield plans US spin-off South African union seeks

south Arrient trane umon leader, has flown to the IG Metall headquarters in Frankfurt to seek German union support for 2,800 striking black workers at the East London plant of Mercedes Benz South Africa, the wholly owned subsidiary of Daimler Benz. The strikers were sacked on September 9.

The latest move follows the breakdown of talks during which Mercedes offered an additional B27 per month attendance allowance and undertook to raise the B4.04 per hour minimum rate to R4.28 in January. The union, which went on strike on August 4 over its claim for R5 an hour minimum, tren asked management to bring the wage rise forward and

WESTFIELD HOLDINGS, the Australian shopping centre developer, plans to spin off another company, this time in the group's US shopping centres into a new vehicle to be called Westfield International.

Shareholder entitlements to shareholders which were valued at about 100 and the new vehicle would be able to raise international capital more easily as a US entity and would not require funds from Australia.

The split would also allow investors to choose between australian and US dollar investors which were valued at about likely to find the US vehicle

The split would also allow investors to choose between Australian and US dollar investments, with foreign investors likely to find the US vehicle more attractive.

Shareholder entitlements to share in the new company will be free — they will receive one share in the new company for each share already held, indicating that about \$5m shares with a par value of \$1 will be issued.

The decision to make the issue free contrasts with West-field's approach a couple of years ago when it floated its increasing and its post of the new through the field's approach a couple of years ago when it floated its increasing and its post of the new through the field's approach a couple of years ago when it floated its samed \$7.4m after tax in the issue last year to never which foreign investors likely to find the US vehicle more attractive.

Mr Lowy said the move continues the Westfield Group's policy of regularly providing new opportunities for investors it in a new opportunities for investors it is a bout the US vehicle more attractive.

Mr Lowy said the move continues the Westfield Group's policy of regularly providing new opportunities for investors it is well to more attractive.

Mr Lowy said the move continues the Westfield Group's policy of regularly providing new opportunities for investors it was the US company would be amply to covered by increasing Anstraction in the 1970s, offered to use the westfield upon the continues the Westfield Group's policy of regularly providing new opportunities for investors. It launched the Westfield Capital Corporation in the 1980s and also made an immovative preference of the use of the US vehicle was provided to the use of the US vehicle in the use of the US vehicle in the US vehicle was provided to the use of the US vehicle of the use of the US vehicle of the US vehicle of the US vehicle of the use of the use of the US vehicle of the

# Taiwan listing for Evergreen

largest international, the world's largest container shipping line, has this week become the first of eight newly-approved companies to list on the Talwan Stock Exchange.

rate offer already represented a 37 per cent increase since January and raised the minimum monthly rate from R572 to R780. In addition the company pays an asmual bonus of one month's pay and three weeks' paid holiday which it said "compares more than two was paid holiday which it said "compares more than two was a company has now placed advertisements in the local mess offering to reof eight newly-approved companies to list on the Taiwan Stock Exchange.

Evergreen's listing of 41m shares, which represents about 5 per cent of the company, was considered such a bargain by local investors that the issue was oversubscribed 50 times.

The stock opened Monday at NTSSS (US\$1.26) a share, and has been rising at its daily permitted celling of 5 per cent per mitted celling of 5 per cent per sion could run as high as 5100m a year, compared with the Evergreen Group's reported 1986 profits of \$50m.

Evergreen recently amounced plans to build container vessels, yachts, and marine diesel new facility in central Taiwan.

It has since scrapped the container vessel component of its plan. But enalysts say the expannit of the container vessel component of its plan. But enalysts say the expannit plan is a plan to be contained to the container vessel component of its plan is a plan to build container vessels, yachts, and marine diesel to the container vessels. placed advertisements in the local press offering to reemploy those sacked employees who re-apply for their
jobs before Friday, September 25. It is also preparing to
recruit a new labour force.
Mr Viwa Garisa, local secretary of the National Union of
Metalworkers (NUMSA), said
workers had voted unanimously by a shew of hands to
continue the strike and ware
nicketing the strike-bound

EVERGREEN MARINE, the recently put the firm's total Evergreen, have been listed. Taiwanese affiliate of Ever-indebtedness at about \$1bn as a and of that number, several green International, the world's result of a rapid expansion of have not traded shares in years, largest container shipping line, its fleet between 1983 and 1986.

Having whetted its appetite Having whetted its appetite Service on this debt, the analyst estimated, could run as high as on the Evergreen offering, the public is awaiting the listing of seven more companies, including food processors, steel

makers, a petrochemical con-cero, and an electronics firm which have already received SEC approval.

sper cent of the company, was considered such a bargain by local investors that the issue and marine diesel yachts, and an electronics in which have already received yachts, and an electronics in which have already received yachts, and an electronics in which have already received yachts, and an electronics in which have already

### National Australia Bank turns down Spalvins

BY OUR SYDNEY CO THE National Australia Bank which yesterday said it did not has rejected a request from consider that Mr Spalvins' Mr John Spalvins' David Jones, shareholding, of itself, justified has rejected a request from Mr John Spalvins David Jones group for two seats on the board -confirming the stand-off which has developed between the two

Mr Spalvins made the request after accumulating a 12 per cent stake in the bank. He has since been given permission by Mr Paul Keating, the Federal Treasurer, to lift that the statement of the that interest to 15 per cent.

The Treasurer's apparent endorsement of Mr Spalvina as a bank investor has clearly not impressed the National's board,

board representation. board representation,
Mr Spaivin's share buying
splurge on National shares was
the first of its type in one of
the "big three" Australian
trading banks,
The Nation's stance comes as
no surprise. Following Mr
Spalvins' emergence as owner
of a 10 per cent stake National

of a 10 per cent stake, National directors issued a statement of general opposition to any share-holder moving above the 10 per cent limit

### **Asia Securities** buys gold mining stake

HONG KONG's Asia Securities International has agreed to acquire a 38.9 per cent interest in Australia's publicly-listed Broken Hill Holdings for A\$19.4m (US\$14.2m), Asia Securities said, AP-DJ reports from Hong Kong.

The company has agreed conditionally to buy 6.7m of the gold miner's shares for A\$1.48 a share from a company owned by Mr Bill Wyllie, Asia Securi-ties' chairman, and his family.

This announcement appears as a matter of record only.



BANCO DI SANTO SPIRITO

U.S. \$600,000,000

Euro CD Programme

Dealers Chase Investment Bank Limited Citicorp Investment Bank Limited

Merrill Lynch Capital Markets Midland Montagu Commercial Paper Morgan Grenfell & Co. Limited Swiss Bank Corporation International Limited

> Issuing & Paying Agent Citibank, N.A.

> > June 30, 1987

### INTL. COMPANIES and FINANCE

# Elf-Aquitaine earnings slide 35% at mid-term

ELF-AQUITAINE, the French state-controlled oil group, yesterday reported a 35 per cent first-half cash flow enabled it decline in net consolidated first-half carnings, to FFr 2.2bn (\$363m), compared with profits of FFr 3.4bn last year.

The company said the earn
The French oil group also said that marging declined in its French and foreign down-

of FFr 3.4bn last year.
Group sales also fell in the first six months to FFr 62.5bn from FFr 69bn in the same period last year. The sales described in both upstream and downstream enrings was largely the result of lower French and fined petroleum products.

Cash-flow totalled FFr 7.5bn

The company said the earnings decline was due to falls in both upstream and downstream enrings was largely the result of lower French and North Sea gas income.

In contrast, earnings from

The French oil group also said that marging declined in its French and foreign downstream operations. The group's chemical activi-

ties, however, showed strong earnings improvements, espe-cially French operations and the health-care and bio-industries sectors.

Sales of the mechanical forest industry division grew by 46 per cent, to FM 726m, much of which comes from two new saw mills Enso bought

Eurocan, Enso's subsidiary in Canada, performed well due to the weak dollar, which helped it export sack paper to Europe. Production increased substan-

marks remained at the same level as last year.

Enso, which will invest a total of FM 2.5bn in modernis

during the period.

#### Nestle sizes up Beatrice purchases

By Our Financial Staff NESTLE, the Swiss foods multi-national, is interested in acquiring some of the operating com-panies of the former Beatrice group, taken private in a \$6.4bn leveraged buyout last year.

The second secon

And the second s

972 E

Asia Securia

11 11 11 14 14 PE

Mary Street Street Street

9000

SPIRITU

1,019:45 K. 314 181.42

buys gold mining state Mr Reto Domeniconi, Nestle's finance director, said: "We are interested in acquiring their operations in Latin America, Australasia and Asia." He declined to name the value of possible bids which Nestle may

Beatrice has sold or spun-off shout 45 per cent of its assets since going private in April 1986.

The TLC group of the US is currently acquiring some of Beatrice's international assets and its is expected to then re-

Mr Domeniconi said Nestle was carrying on negotiations with TLC and that the "next round" of activity was likely to begin on October 1, when it should become clear whether TLC can finalise its agreement with Beatrice.

A purchase by Nestle from TLC would at that point depend on legal and fiscal questions and on the price, Mr Domeniconi Paris.

Net earnings, excluding US last year.

### Finnish paper group lifts pre-tax profits by 18%

BY OLL VIRTANEN IN HELSINKI ENSO-GUTZEIT, Finland's largest forest industry group, has reported an 18 per cent increase in profit before appropriations and taxes, to FM 228m (\$54m).

For the first eight months of the mechanical For the first eight months of 1987 the group turnover totalled FM 5.23bn, up 14 per cent from the same period in 1986.

Enso cites steadily rising prices, stable raw material markets and increased production capacity at several mills as the biggest contributors to the improved result.

Negroine feature include the

Negative factors include the weakness of the dollar, which boosts the competitiveness of North American paper groups, as well as decreased exports to the Soviet Union.

The paper division, Enso's total of FM 2.5bn in modernis-biggest division, reported a 22 ation this year, expects its turn-per cent rise in net sales to over for the year to rise to FM 3.43bn, including FM 334m FM 8bn, up from FM 7.1bn in of pulp fine paper and paper 1986.

### Iberia considers Madrid equity offer

IBERIA, the Spanish national airline, may place shares on the Madrid bourse to help finance a big fleet re-equipment programme.

The airline is shortly to take a final decision on the sequisition of up to 34 new sireraft, Mr Narcis Andrey, the chairman, said orders could be might call for some sort of placed before the end of October.

The Andrey size returned a profit of European consortium in which Spain has a 4.2 per cent stake, is believed to be a front-runner to replace the 72's and both Boeing and McDomell Douglas are competing for the contract to supply the smaller sireraft. Mr. Andrey said he hoped to raise about Pta 30'bn through the sale, of the aircraft that would be phased out of the lateral that would be phased out of the about Pta 180'h. He said that both Boein and McDomell Douglas in supply the smaller sireraft.

The Andrew said is planning to spend about Pta 30'bn through the sale, of the aircraft that would be phased out of the about Pta 180'h. He said that both Boeing and McDomell Douglas is peliceved to be a front-runner to replace the 72's and both Boeing and McDomell Douglas is peliceved to be a front-runner to replace the 72's and both Boeing and McDomell Douglas is peliceved to be a front-runner to replace the 72's and both Boeing and McDomell Douglas is peliceved to be a front-runner to replace the 72's and both Boeing and McDomell Douglas are competing for the contract to supply the smaller sireraft.

Mr. Andrew said he hoped to raise about Pta 30'bn through the sale, of the aircraft that would be phased out of the sale.

dramatic unturn in group for-tunes: Pre-tax profits for the first eight months of this year totalled Pta 8.7bn (\$71m) and profits of Pta 10bn were fore-cast for the whole of 1987.

He said that both Iberia and

October.

There is planning to spend
Mr Andrev also reported a about Pta 180bn on the purchase of 15 150-passenger air-craft, to replace existing 727s, and between 17 and 19 110-passenger aircraft to replace its DC-9 fleet.

The Airbus 320, built by the

Bawag

**BANK FÜR ARBEIT UND** 

WIRTSCHAFT A.G.

(Incorporated with limited liability in Austria)

In accordance with the terms and conditions of the above-mentioned Notes notice is hereby given that the Rate of Interest has been fixed at 8.125% per annum and that the interest payable on the relevant Interest Payment Date, March 24, 1988 against Coupon No. 6 in respect of US\$10,000 nominal of the Notes will be US\$410.76.

eptember 24, 1987, London by: Citibanik, N.A. (CSS) Dept.), Agent Bank

# pany Instituto Nacional de Industria, which owns the air-line, had been reviewing plans aimed at placing a minority block of Iberia shares on the Madrid bourse. Alusuisse move cleared by court

By John Wicks in Zurich

AN APPEAL COURT judgm has cleared the way for Ahr-suisse, the Swiss aluminium proup, to halve its capital.

The move is a key element in a financial reorganisation, following group losses totalling about SFr 1.44bn (\$960m) in 1985 and 1988.

In May, however, the Swiss authorities refused to register the transaction, mostly on a technicality. The company subsequently appealed.

These securities have been privately placed. This announcement appears as a matter of record only.

**CITIBAN(O** 

### noramco capital corp.



CDN. \$18,000,000

6% Series A Convertible Debentures

Lévesque, Beaubien Inc.

Brown, Baldwin, Nisker Limited

Alexanders Laing & Cruickshank

August 1987

### Gotabanken hit by loss on UK share trading

By Kevin Done, Nordic

Gotabanken, the fourth largest publicly quoted bank in Sweden, increased group operating profits by 7 per cent, to SKr 353m (\$5.3m), for the first eight months of 1987 following losses at its London and Luxembourg subsidiaries.

The parent bank increased operating profits by 21 per cent, to SKr 368m, but the group results were dragged down by the poor results of subsidiaries.

Against a profit last time, Gota (UK) incurred total losses of about SKr 25m in the eight months, chiefly as a result of share trading problems.

Gotabanken said yesterday that the direction of the UK operation was to be changed with the introduction of a new top management. Mrs Anabella Svenour, managing director of Gota (UK), but he had a mid-August, but is remaining as a consultant for three months. The hank said the UK subsidiary would be reorganised into a branch operation with the creation of a separate investment banking subsidiary. Gotabanken, which is part of the recently created Gota Group, a financial services

Group, a financial services concern dominated by Proventns, the Swedish investment company which holds about 40 per cent of the equity, said the profitability of the parent bank had been boosted both by higher interest earnings and a big drop in credit losses and bad debt provisions.

#### Hypobank plans rights issue

By Our Frankfurt Staff THE large West German bank, Bayerische Hypothekenund Wechselbank (Hypohank), is to raise DM 437m (\$240m) by the end of October via a one-fer-10

October via a one-fer-10 rights issue.

The bank will issue the shares at DM320 each. The transaction, which will increase its basic capital by DM 68m—te DM 751m—is its fifth capital-raising exercise since a decision in May 1985 authorising it to increase its basic capital by up to DM 250m.

The latest deal, which will

Die 250m.

The latest deal, which will boost the bank's own funds to almost DM 3.5m, will be used to bolster in balance sheet in respect of new business this year and allow it "some room for further ways. for manocuvre for fainre pro-fitable business," the bank said. However no acquisitions were planned according to a spokesman. Hypobank shares closed DM 7 higher at DM 518 in Munich yesterday.

**NEW ISSUE** 

These Shares have not been revistered under the United States Securities Act of 1933 and may not be offered or sold in the United States of America or to citizens or residents thereof. These Shares having been sold, this announcement appears as a matter of record only.



### **Kymmene Corporation**

(Incorporated with limited liability in the Republic of Finland)

International Offering of 2,000,000 new Free Ordinary Shares of nominal value FIM 20 each

Credit Suisse First Boston Limited

Union Bank of Finland Ltd Unitas Ltd

Banque Paribas Capital Markets Limited

**BNP Capital Markets Limited** 

Cazenove & Co.

Citicorp Investment Bank Limited

**Daiwa Europe Limited** 

**Deutsche Bank Capital Markets Limited** 

Dresdner Bank Aktiengesellschaft

Enskilda Securities

Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft

IMI Capital Markets (UK) Ltd.

Salomon Brothers International Limited

**Swiss Bank Corporation International Limited** 

Bank J. Vontobel & Co. AG

Banque Scandinave en Suisse

Compagnie de Banque et d'Investissements, CBI

Hentsch & Cle

Leu Securities Limited

Swiss Volksbank

NEW ISSUE

September 1987

45,000,000 Shares

# ACM Government Income Fund, Inc.

**Common Stock** 

PaineWebber Incorporated

Donaldson, Lufkin & Jenrette

Thomson McKinnon Securities Inc.

Advest, Inc.

Carolina Securities Corporation

Dain Bosworth

McDonald & Company

The First Boston Corporation

Alex. Brown & Sons

Dillon, Read & Co. Inc.

Drexel Burnham Lambert Kidder, Peabody & Co. Lazard Frères & Co.

Goldman, Sachs & Co. A. G. Edwards & Sons, Inc.

**Montgomery Securities** 

Morgan Stanley & Co. Prudential-Bache Capital Funding L.F. Rothschild & Co. Salomon Brothers Inc Shearson Lehman Brothers Inc.

Hambrecht & Quist

Smith Barney, Harris Upham & Co.

Wertheim Schroder & Co.

Dean Witter Reynolds Inc.

# American General fails to please with option deal

US TREASURY hond prices traded nervously lower in with great enthusiasm and to buy the cash equivalent of Europe yesterday, while Europe dollar bond prices closed 12 per cent, greater than its 12 CSFB led a convertible for slightly higher after losing per cent fees. their early gains.

up by 1 to 1 point, after closely tracking the US Treasury market and the value of the dollar all day, but traders said there was little evidence of retail

buying. Sterling bonds lost their fizz, after what were judged dis-appointing results from yesterday's auction of long-dated gilt-edged stock. Gilt prices ended down at the longer end of the market by more than 1 point, as dealers reported little retail interest. In the primary mar-ket, American General, the fourth-largest publicly traded insurance company in the US, launched a \$150m issue through Credit Suisse First Boston. The creat suisse First Boston. The issue was given a 9 per cent coupon and a 100% issue price, and carries a final maturity of seven years, but the investor has an option after three years to redeem the bond at par.
The bond was priced at 50 basis points over US Treasuries, at least 15 basis points less than

But the issue was not met 112%, carries two-year warrants

CDC Life Sciences, a Canadian health care group. The \$75m issue with a final 2002 maturity was given an indicated coupon of 5.75 to 6 per cent and a con-version premium indicated at 22 to 25 per cent. It was quoted at its issue price.

Taking advantage of strength in the Australian dollar sector, Deutsche Bank Australia launched a A\$100m three-year issue, through Deutsche Bank Capital Markets, which was soon boosted to A\$125m. The bonds, proceeds of which will be swapped, carried a coupon of 124 per cent and a 1012 issue

Late in the day, Solvay, the Belgian chemical company, launched a FFr 500m bong with a five-year maturity, a 101 per cent coupon and a price of 1013. Lead manager is Credit Commercial de France.

West LB Finance launched a DKr 300m, six-year issue with a 103 per cent coupon and a 994 issue price. Joint lead managers were Sparkassen SDS and Westdeutsche Landes-

Fuji International launched a \$30m five-year floating-rate note issue secured on Japanese ex-warrant bonds. The deal, for Sprint, a special purpose vehicle, pays interest at 20 basis points over six-month

basis points over six-month London interbank offered rate and is priced at 100.10. Domestic and foreign D-Mark bond markets were unchanged in quiet trading. The Bundesbank announced details of its latest 28-day repurchase agreement has raised approximately SFr 48m (\$32m).

The proceeds will be used to expand Helvetia Unfall's business activities.

Late in the afternoon, URS Eurodollar bond prices ended Securities surprised the market

INTERNATIONAL

BONDS

dollar deals for American Telephone and Telegraph Credit Corporation and Ford Motor

Ford Motor Credit's \$200 9} per cent bond, priced at 101; was immediately bid well outwas immediately bid well outside the 1½ per cent fees at less 1½ although it then recovered to close at less 1½. However, UBS Securities said that the bond gave an initial 60 basis point yield pick-up over US Treasury bonds.

AT&T's \$100m issue, which carries warrants to buy gold, came in the wake of the successful gold-linked bond in Canadian dollars issued by the Canadian Federal Business Development Bank on Tuesday.

at least 15 basis points less than the borrower would typically have paid. The idea was that investors would be willing to give up some yield for what is effectively the option on a four-year bond at 9 per cent in fees at less 1½ bid. The \$100m 9½ per cent bond, priced at

#### **Insurer raises SFr 48m**

Swiss insurance company, has cartificates at market prices. The certificates have recently traded at around SFT 3,400 each in Zurich, so that the placement of 14,000 new years placement of 14,000 new partificates. Better reports certificates, from Zurich,

Bank Julius Beer has ness activities.

HELVETIA UNFALL, the arranged the placement of the

FT INTERNATIONAL BOND SERVICE

Listed ere the latest international bonds for which there is an adequate secondary market.

### **Argentina** issues \$1bn of debt swap bonds

By Tim Coone in Buenos Aires THE FIRST issues of a new series of Argentine bonds denominated in US dollars, known as "Bonex '87," are to be made today by the Argentine central bank. They are intended to provide an imporatant impulse for the country's debt-for-equity swap

The entire series is worth \$1bn and will be released onto the market through a series of public tenders made via the state-owned Banco de la Nacion. Previous Bonex issues were generally sold at a discount on their nominal face

An additional advantage of the bonds is that they can be purchased in local currency at the official exchange rate, and later freely negotiated in the local money market at the parallel exchange rate which is currently 35 per cent higher than the official

rate.

Under new regulations issued earlier this month, the Bonex 87 bonds will be acceptable as counterpart funds necessary to carry out debt-for-equity swaps. Under Argentina's debt capitalisation scheme for every dullar of Argentina's debt capitalisation scheme, for every dollar of debt converted to equity investment, a further dollar of "fresh" money or counterpart funds has to be added—the aim being to encourage genuine new investment in

Argentina.

The potential cost of the one-for-one requirement can therefore be significantly reduced by taking advantage of the difference between the parallel and official rates for the US dollar. Potential foreign investors also have the advantage that Argentine debt paper is now selling at only about 45 per cent of inface value in the secondary markets,

markets,

By buying Argentine paper on the secondary market and coverting it into an equity swap by utilising the new Bonex 37, a foreign investor can obtain an exchange rate for his dollar investment almost double that of the official exchange rate.

almost double that of the official exchange rate.

The capitalisation scheme allows up to \$300m in debt-for-equity swaps to be made during 1967, which will be increased to \$400m per year in the coming four years, with the aim of capitalising a total of \$1.95m up to the end of of \$1.9bn up to the end of 1991. The new bond issue should provide sufficient resources to cover over 50 percent of the additional one-forone funds required in the capitalisation scheme.

expitalisation scheme.

At present there are some \$3.75bm of Bonex in circulation from the 1980, 1981, 1982 and 1984 series. Being freely negotiable, they are widely used to transfer foreign exchange in and out of Argentina and have proved reliable sources of invest. reliable sources of

ment.
The bonds are redeemable in any currency over a 10-year period, and carry an annual interest rate equal to Loudon interbank offered rate, which is paid every six months. They are also widely rate, which is paid every six months. They are also widely used in the Argentine finan-cial market as guarantees for loans in local currency, for which their owners also obtain a further income.

11,96 2006 1902 2008 2008 27,62 2002 2002 405 5018 1606 71,04 71,04 21,0

7780 11.75 16.75 1

6.14 9.89 6.69 6.69 6.19 6.19 8.97 11.00 6.31 74,1 6.31 7.86 10.62

10.14 9.19 9.46 9.45 9.45 9.42 10.14 9.52 9.53 9.53 9.53 9.53

#### Brazil bans broker over default rumour

By Ann Charters in See Pasilo BRAZIL'S Central Bank has refused to continue dealing with Correctora Convenezo, a leading securities firm, after Mr Eduardo da Rocha Azevedo, a director of the firm and president of the stock exchange, warned that stock exchange, warned that the bank was considering a small-scale default on internal

Corretora Convenção was one of the leading 15 firms that the Central Bank has used over the last 12 years as a primary dealer in Treasury bills.

authorities irritated eaction to Mr Rocha's claim has led him to state that he considers himself the first government. He insists that his statement was based on a the Central Bank.

Financial analysts believe the central bank's retaliation the central bank's retaliation is out of proportion to the magnitude of the comment. One leading trader commented that "at the end of the day, Mr Rocha did something in favour of the market. If the Central Bank did have and plans in mind it is have such plans in mind, it is now very difficult to put it in place."

inactive director in Corretora Convencas since assuming the stock exchange presidency, sald he would take no action to lift the one-week-old ben on the firm as a primary

Since Brazil declared a moratorium last February on interest payments due on its medium and long term foreign debt, there has been speculation that a growing nuble sector deficit could a similar move

# Eurobond clearers play an Ace

Eurobond clearing systems, will be introducing a new computerial ised trade matching and 15 per cent of all Eurobond ised trade matching and turnover. In the first half of this year, total turnover was designed to streamline settlements procedures in order to help cope with the steep increase in recent years in Eurobond turnover.

The steep has the healthy the steep input of hasic trade information input of hasic trade information and the steep has the healthy to the steep and the steep has the healthy to the steep and the steep has the healthy to the steep has the healthy to the steep has the ste

Eurobond turnover.

The system has the backing of the Association of International Bond Dealers and is termed Ace — an acronym for the initial letters of the two clearing systems and of the AIBD itself.

manually checking telex and in the Ace system, the clearing houses say firms will need ing houses say firms will need in four trade details by 10 am approached growing problem of a transaction has taken place. London time on the day after memitine growing problem of a transaction has taken place. London time on the day after memitine growing problem of a transaction has taken place. London time on the day after memitine growing problem of a transaction has taken place. London time on the day after memitine growing problem of a transaction has taken place. London time on the day after memitine growing problem of a transaction has taken place. London time on the day after memitine growing problem of a transaction has taken place.

FROM NEXT Monday, Euro-bond market, According to one settlements departments from The Trax system was clear and Cedel, the two estimate, failed trades cur-leaving the entry of trades until originally conceived as a Eurobond clearing systems, will rently account for between 10 the end of the seven-day settle-corollary of the AHBD board's

such as details of price and the date a trade takes placemandatory by next June. However, the AIBD is plan-ning to introduce its own

matching service by the end of next year. This will operate virtually on a real time basis, The automated confirmation virtually on a real time basis, system could substantially reduce the time currently spent by settlements departments in the back office steps in.

simply not geared up to having all the information available quickly enough," said one. Separately, a spokesman for

the AIBD said yesterday that 26 firms had now offered to act as guinea pigs during the testing stage for its Trax real-time

the end of the seven-day settlement period is looming. As the volume of transactions has grown, this has resulted in an increasing number of unmatched trades not being detected.

Although the Ace system will go some way towards alleviating this problem, dealers said intial take-up from the market to be slight. "Many houses are simply not geared up to having

Unlike Ace, which is geared to settlement departments, Trax is designed as a risk-management tool to enable traders to spot failed trades throughout the day. Only the basic details of the trade need be entered. It is also hoped that the system will provide the basis for an index enabling futures and options exchanges to matching system, which was system will provide the basis approved in principle by the for an index enabling futures membership at the association's and options exchanges to last annual meeting in Oslo in Functional Contracts based on Functional Contracts and options of the basis annual meeting in Oslo in Functional Contracts based on Functional Contracts based on Functional Contracts based on Function Contracts based o

# Credit Lyonnais to buy 40% of stockbroker

CHOLET DUPONT, the third tary session opening next Lyonnais, one of the most active takeover of Mercantile House largest French stockbroker, month, plans to sell a stake of around 60 per cent in its capital to Credit Lyonnais, the state-owned bank, and a group of French and foreign investors.

The deal is still subject to the approval of the French Government, and will take place in stages from next year following the introduction of a new stock exchange law, which is expected to be passed in the parliamen-

Unlike other stockbrokers which have already announced their plans for teaming up with outside shareholders, Cholet has sought to avoid complete control by the new testings.

control by its new partner.

Credit Lyonnais is expected to take around 40 per cent of the caiptal, but the 20 per cent divided among a group of French and foreign banks and industrial companies is designed to provide a counterweight. Cholet Dupont offers Credit

vatisation, a strong presence in the equity market. The bank, France's third largest, is strong in the bond sector but reckoned to be less developed than its rivals such as Societe Generale

The French bank is expand-ing its international equities business through the acquisition in London of Alexanders Laing and Cruickshank, the brokerage house, as part of the

ALC, however, has relatively ALC, however, has relauvely little involvement in the French market. In contrast, Banque Nationale de Paris and Societe Generale, Credit Lyomais' main French rivals which are both taking control of small Paris brokers, already have independent interations in independent operations in London making markets in

French shares.
The deal is expected to receive Finance Ministry approval by early October.

### Asko seeks to lift stake in Massa to 49.9%

BY HAIG SIMONIAN IN FRANKFURT

The decision will trigger an automatic investigation by the federal cartel office, based in Berlin. In the meantime, Asko will be prevented from buying any further Massa shares.

ASKO, THE fast growing West cent, to DM 887 on rumours German retailer, which in July that the cartel office would rebought a 24.99 per cent stake view the company's existing in Massa, another large discount chain, wants to increase Massa. Asko's share price has its stake to a celling of 49.9 recovered somewhat since, and per cent.

in Frankfurt yesterday.

Asko yesterday siressed that it wants Massa to remain a fully independent company with its own stock exchange quotation.

The combined Asko-Massa On Monday Asko shares try's eighth biggest food replunged DM 61, or nearly 7 per tailer, it said.

#### **Reuters launches options** trading system in Europe BY OUR EUROMARKETS CORRESPONDENT

A service of the servic

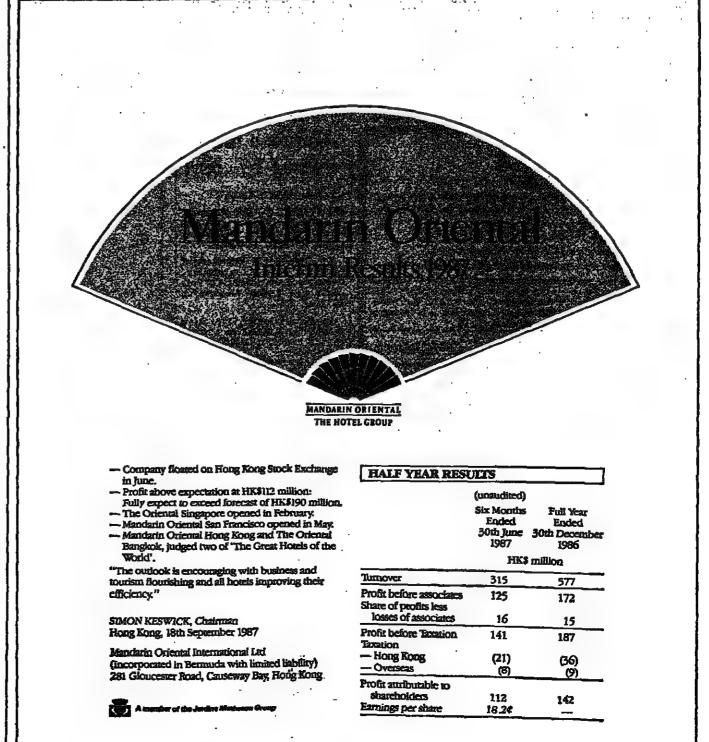
analytical system for options traders in Europe. The new system, which it calls

Schwartzatron, is already in use in the US where there are about 500 terminals in existence. Reuters acquired the product when it took over the Chicagobased Network Utilities in October last year.

It is meant to provide in-formation on all options on

REUTERS, THE news and busi- stocks, indices, commodities and ness information group, has maneial futures in the US, of launched a new quotation and the moderning markets and the underlying markets and instruments, and the analytical tools to make trading decisions, The plan is to extend the service to all option markets wozldwide.

The London stock exchange's traded options markets will introduce options today on Unilever and Wellcome shares, bringing the total of equity options to 54.



MANDARIN ORIENTAL

THE WORLD'S FINEST HOTELS

例6.4.7.6.6.7.7.6.6.6.6.6.7.6.7.7.7.7.4.6.5.5.6.2.7.6.6.6.6.6.6.7.6.7.7.7.4.6.5.5.6.2.7.6.6.6.7.7.7.7

is: The yield is the yield to redescribe of the issued is in millions of currency units except for

cockbrok

Carried Company of the Company of th

ches option

n in Europ

SEE 2000 - 1200 Property of the last to the last

The material and

The state of the state of the

The same and

712 4 1 12

4.4 1.2 743

• The Darks dark

The state of the s

With Parties

close at 601p.

Operating profit in the six months ending August 31 was £77.9m, up 38 per cent on the £56.3m earned in the exceptional provision amounted to £21.5m.

At the pre-tax level, profits totalled £55.7m, up slightly on last year's £55.2m. Earnings per share rose to 27.5p from 26.9p. The interim dividend is 6.6p, up from 6p per share.

The provision followed similar action by other leading UK and US banks and brings Bank of Scotland's provisions up to 30 

close at 601p.

and US banks and brings Bank of Wales earned of Scotland's provisions up to 30 per cent of its Third World exposure, though the charge for bad and doubt-ful debts (other than the exceptional charge) was £21.6m. This eight per cent, the group's spewars down sharply from £28.7m

specific countries varies wide-The bulk of the large increase in operating profit came from the strength of Bank of Scotland's conventional banking

Bank of Scotland tops City hopes

Bank of Scotland yesterday reported a small improvement in first half pre-tax profits despite making a large provision against its Third World loans.

The results were considerably better than expected, and the group's shares rose by 33p to close at 601p. land's conventional banking business and a widening of margins between the cost of deposits and interest earned on loans. Mr Bruce Patullo, the chief executive, said that business "was remarkably baogant right across the UK." Without the exceptional provision, the bank's profits would have been 47 per cent higher. Among the group's subsidiaries, the North West Securi-

ties finance house increased profits by 7.3 per cent to £13.2m, and the British Linen Bank merchant banking arm earned £4.1m, up from £3.1m. The newly



Sir Thomas Risk, chairman of Bank of Scotland

in the second half of last year and reflects the marked im-provement in the health of the

business sector.

Mr Patullo said he expected the buoyancy of the bank's business to continue into the second ness to continue into the second half with - possibly - a further fall in provisions. But he doubted that the group's inter-est margins would remain as wide as they had in the first

half.

He declined to comment on reports that Bank of Scotland had considered buying First City Bancorp, the Texas bank recently rescued by the US banking authorities.

However, he confirmed that his bank had long been interested in buying a US bank and had looked at two or three quite

closely.
"So far we have not found any

## Boase Massimi rises 43% to £2.4m

ORGANIC GROWTH, a first con- June for an initial \$31.8m. Di- company, continued the compatiribution from Granby Market- rectors said that the company my's policy of extending its ing and higher interest income contributed to a 43 per cent rise in interim pre-tax profit for Boase Massimi Pollitt, advertis-ing and marketing services com-

pany.

The directors said that the outlook for the rest of the year gave them confidence in achieving further growth on the basis

ing further growth on the basis of the quality and potential of its component companies.

They added that the weighting of the company's business towards the second half would be accentuated this time by the addition of Ammirati & Puris

June for an initial \$31.8m. Directors said that the company continued to trade well with substantial client gains since the acquisition.

On turnover for the first half of 1987 up by 35 per cent to £58.33m (£43.13m) pre-tax profit was £2.41m (£1.68m) including net interest received of £180,000 (£21,000).

After tax of £874.000 (£671.000)

BMP's great on-rush of new

(£21,000).

After tax of £874,000 (£6712,000)

and minorities of £27,000 clients last year, including Fos(£17,000) earnings per 12.5p

share came out at 8.3p against derful news but has rather
7.08p last time. The interim divldend has been raised from had to add staft to handle the be accentrated this time by the addition of Ammirati & Puris
Inc. The New York-based advertising agency was acquired in the desired from the d

ing, however, any worry is seen as short term. The second half, traditionally better with the Christmas spend, will, in addi-tion, see a full contribution from the US Ammirati & Puris, which has made substantial cli-ent gains since BMP bought it in May. BMP has a fair spread of activities, its marketing ser-vices side now bringing in 40 per cent of income. It is well respected by its peers and has a strong client list including Courage, Dulex and Sony. The ahare price dropped 6p to close at 488p yesterday. On a full year pre-tax profits forecast of £8.5m, that puts the company on a fairly attractive prospective p/e of about 17, in line with the sector.

# Further US expansion for Bowthorpe Bowthorpe Holdings, the electronic components manufacture tific, a Florida-based company art, is expanding further in the which manufactures high quality time acquisitions for the president although Bowthorpe to but the stake.

CARBORUNDUM

'Polybau drainage products

expansion operational in the

United Kingdom'

1987 INTERIM RESULTS (unaudited)

Strong demand for Polybau products in all

TA Egan

Cerborundum Abrasives pic, P.O. Box 56, Trafford Park, Manchester, M17 1HP.

The Company's sharps are traded by Granville & Co. Limited, 8 Lovet Line, London, ECSR 8EB.

Half year to 30th June

Profit before taxation

 Operating profit up 15.5% Interim Dividend 1.8p

Further acquisitions planned

Operating Profit

**Taxation** 

markets

29.507 24.838

1,298

1,246

436

1,499

1,375

Chairman & Chief Executive

tronic components manufacturer, is expanding further in the US with two acquisitions for \$16.4m (£10m).

The group is paying \$11.2m for the equity will be retained by president, although Bowthorpe has an option to buy the stake. In the year ended June 26, 1967 Atlantic reported pre-tax profits of \$1.9m.

RANDSWORTH Trust: The open offer to shareholders has closed. Acceptances were received for 38.42m (77 per cent) of the new 7 per cent cumulative convertible redeemable preference shares and for 7.92m (80 per cent) of the new ordi-

### Smith & Nephew in £20m double US acquisition

BY GYEVEN BUTLER

Smith & Nephew, the medical August 1967. A further \$1mm healthcare company, is acand healthcare company, is acquiring two US medical equip-

quiring two US medical equipment companies, Donjoy and Sigma, for \$32m(£19.6m).

Donjoy, which is costing \$23m, manufactures and distributes orthopaedic knee braces used for sports medicine, in which Smith & Nephew is increasingly involved. Of the entire consideration, \$25m was paid on coneration, \$20m was paid on com-pletion, and an additional \$2m is to be paid when audited ac-counts show operating profits of end of \$2.4m for the year to the end of years.

Signa manufactures and dis-tributes peristaltic infusion pumps for patient care and is being bought for \$9m. Smith & Nephew manufactures similar

devices using different technology for industry.

The final \$1m of the total consideration would be payable depending on the extent to which Sigma exceeds its operating profit of \$1.4m in the year to the end of June 1987 in subsequent

T&N's £22m disposal

Tan, the engineering and since the early part of the debuilding materials company for-merly called Turner and Ne-wall, is raising £22m through the sale of T-Glass Fibres, the cade.
T-Glass Fibres would be ex-Hindley Green-based glass fi-bre business, to PPG Industries, the large US glass, coatings and

rials and mining divisions of T&N have been shrinking absohttely and relative to automo-tive components, and engineer-ing and industrial divisions

chemicals company.
T&N said the business was no longer central to the company's strategy. The construction mate-

panded and developed by PPG in an effort to establish a major glass fibre production unit in

Europe. T-Glass had a 1986 operating profit of £2.2m in 1986. PPG re-ported total sales of \$1.33bn in the first half of the year.

Betec advances

Betec's pre-tax profits for the half year to June 30 show an advance from £560,000 to £660,000, but they are for historic interest only. The results do not include any contribution from Clayhithe, an investment and management services company with which Betec merged in July.
A dividend of 0.75p (0.65p) is declared on the capital enlarged by the merger; earnings, after a £200,000 (£169,000) tax charge, worked through at 2.56p (3p) per 25p share.

Cakebread Robey

Cakebread Robey, Enfield-based builders' and timber merchant, yesterday reported an 18 per cent fall in interim profits. Although turnover rose 5 per cent to £11.75m, pre-tax profits fell from £362.301 to £297.083 in

the tirst half of 1987.

Tax charge was £104,000 (£131,000) and earnings per 10p share came out 0.7p lower at 3.2p. There was an extraordinary debit this time of £50,000.

The interim dividend is unchanged at 0.8p.

Hampden Homecare

Hampden Hemocare, Northern Ireland-based home improvement retailer, reported interim pre-tax profits up by 20 per cent from £363,000 to £436,000. The result for the 24 weeks to June 20, 1987 was achieved on turn-over up from £6.69m to £8.06m. Earnings per 10p share came out at 2.84p (2.27p) and the company, which is quoted on the USM, is paying an unchanged interim of 0.5p.

#### Kwahu improves

The Kwahu Company, finance concern, reported pre-tax profits for the year ended June 30 1987 of £416,200, against £391,600. Net asset value at the end of the period was 46.2p-against 35.3p midway and 27p a year earlier.

#### **BBA** makes Core activities behind £25m US 54% advance at Barratt aerospace

into the City yesterday with 1986-87 pre-tax profits at the top end of analysis' expectations at £39.2m, an improvement of 54

per cent over the previous year's £25.4m.
A final dividend of 6.39p raises the total from 8.12p to 8.93p net per 10p share.
Sir Lawrie Barratt, the chairman, said that the majority of

man, said that the majority of the company's improvement came from core UK housebuild-ing activities. Pre-tax profits from housebuilding jumped from £25m to £39m, on sales of £370m against £340m.

He said that while regional disparities continued to exist in this market, demand for Barthis market, demand for Barratt's premier collection prod-uct had been strong, even in economically disadvantaged re-

By David Waller

BBA, motor components and industrial materials group, is to make its fourth acquisition this year with the \$41.1m (£25.1m) purchase of the US-based Ozone Industries.

The cash counsideration is to be raised by a placing of 12.3m new shares at a small discount to yesterday's price. There will be no clawback facility as the £4 per cent expansion of the company's share capital falls below the 10 per cent pre-emption rights threshold.

Ozone, a subsidiary of Joy Technologies, US industrial conglomerate, makes actuators, nosewheel steering systems, landing systems and couplings for the zerospace industry - products similar to those of AP Precision Hydraulics, a BBA subsidiary.

Mr Ray Mitchell, a BBA director, said yesterday that the company expected in heapefit the

purchase

By David Waller

Mr Ray Mitchell, a BRA director, said yesterday that the company expected to benefit from the close co-operation of Ozone and APPH. Major new business opportunities in Europe and the US are expected.

In the year to the end of last September, Ozone made pretax profits of \$5.7m (£3.5m), on turnover of less than £20m. Net turnover of less than £20m. Net tangible assets amounted to \$22.4m on July 24 this year. Mr Mitchell said that it had

been a consistently high mar-gin business, but that profits had been flat during the previ-eus two years because of a lack of investment. It was set to benefit from an injection of BBA's technological and fi-nancial resources.

nancial resources.

Some 80 per cent of Ozone's sales have military applications, and about one half of products find their way into helicopters. A large proportion of its business consists of the supply of spares, rather than of capital goods.

The acquisition of Ozone follows BBA's agreed £10.8m bid in June for Holden Hydroman.

**Argyle Trust** shares rise 22p

Shares of Argyle Trust, financia services company, yesterday rose 22p to close at 178p following the announcement that it was at an advanced stage of discussion advanced stage of discussions with another company about a possible transaction in Argyle's share capital that could lead to an enhancement of capital resources. A further announce-ment is to be made by the end of

October.

Argyle shares began rising from 88p in January when the company said, while reporting 1986 results, that it had received 1850 results, that it has received third-party approaches. The com-pany confirmed that discussions were underway in March, after which the share price shot up to

rent year both sales and profits were ahead.

Completions during 1986/87 fell from 8,100 to 7,150. Sir La-wrie sald that as the realign-ment of the company's market-ing strategy towards existing

its average selling price in-creased from £37,000 to £46,000. Further progress was made in the US where profits at the pre-tax level doubled to £4m.

Interest charges increased by £1.9m to £9.6m and tax account-

Although London and the south east remained the strongest market, a slight strengthen-ing of demand was experienced ing of demand was experienced through at £27.1m compared in the Midlands and part of the with £17.6m, equal to 15.2p (9.9p)

celepments checked north in Scotland, however, the City yesterday with whole market deteriorated furcture ther.

The chairman reported that improvement of 54 in the first 11 weeks of the curvey over the previous rent year both sales and profits.

The chairman reported that in of investment property. No developments were currently under way and none were anticulated this report other than trade

ing strategy towards existing bome owners took further effect

Group turnover for the past year, to end-June, was margin-ally lower at £432.5m (£444.3m) but at the operating level profits pushed shead from £33.1m to

ed for £4.3m more at £12.1m.
Attributable profits worked

pated this year other than trading situations.
A significant contribution to
the US profits came from a joint
venture with a major Californian financial institution. For accounting purposes the revenue from this development was not included in turnover and this more than accounted for the decline in the reported fig-

Barratt's leisure property susidiary had a successful year with strong demand for timewhith strong demand for the share property in high quality resorts. Two further leisure re-sorts were acquired during the year bringing the total to nine. Sir Lawrie said that the group had invested some £120m in land purchases over the past 12

# Polypipe more than doubled

Polypipe, the maker of plastic fittings which moved up from the USM to a full listing a year ago, yesterday reported more than doubled profits in 1988-87. With sales 65 per cent higher at £26.9m (£16.33m) pre-tax prof-its leapt from £2.2m to £4.68m in the year to June 30, 1987.

The company said the more buoyant conditions in the market it serves were continuing and Polypine was constantly specified approximation to seeking opportunities to ex-pand by acquisition and prod-uct development.

These factors, coupled with these figures; doubled pre-tax the enlarged group capacity profits and earnings per share and efforts being made to in-

crease market share further, particularly in the newer prod-uct areas, enabled the board to look forward to a successful year ahead.

Tax charge for the year 1986-87 was £1.71m (£870,000) and earnings per 10p share rose sharply from 5.5p to 10.82p. A final dividend of 2.08p makes a total of 3.1p (adjusted 1.65p).A

It is hard to find fault with

that is before the full benefits of the Paragon acquisition have been realised, Around £350,000 of the increase came from Pro-cell; rather more from increased penetration of the South East and of the underground drainage market. With the housing renovation market still bouyant, there is plenty of scope for further growth in future years. What is not quite so certain is whether there is as much upside in the share price: the shares, 425p yesterday, have risen a long way from 166p earlier this year and assuming 66.7m this year are on a prospective p/e of just under 28.

# New England in £20m deal

New England Properties. which came under new control last March, yesterday moved to widen its capital base with the purchase for £20.05m of a property portfolio from Frogmore

It also announced a pre-tax loss of £144,000 for the six months to June, compared with a profit of £102,000 in the corresponding period of 1986.

The property purchase. 's being financed by a five-year bank facility of £11.5m, a rights issue to raise £5.1m, and an issue to Frogmore of 5.47m shares, or 5.5 per cent of the enlarged equity.
The bank facility and rights issue provide the great part of the £16.75m cash which NEP has

agreed to pay Frogmore.

NEP is offering shareholders ings.

But the new management is but the new management is one new share for every seven they already hold at a price of 45p a share, a substantial dis-

erties for syndication, including count to the market level of the theirflotation on the Stock Ex-change as single-asset property vehicles. shares - 68p just before the an-nouncement. Loan stock holders are offered four new oprdi-naries for every £7 nominal of stock they hold, also at 45p a The company said yesterday that it anticipated a continuing relationship with Frogmore in

Council

Hunting Group, which holds 16.7 per cent of the NEP equity, has undertaken to take up its entitlement, or arrange for it to be taken up. The rest of the issue has been underwritten.

NEP's first half loss was

caused by the closure of its Newcastle office and the costs of installing a new manage-ment Last year NEP's former management was forced to dis-pose of development properties to its chief shareholders as a means of reducing its borrow-

pushing NEP down new paths

**YEARLINGS** 

Yearling bonds totalling £1.5m at 10 7/16 per cent, redeemable on September 28 1988, have been issued by the following local authorities - East Lindsey District Council £0.5m: Swanses Council £1m

this activity.
This week it announced the

formation of a joint venture company with London and Met-

ropolitan Estates to bid for County Hall, the former head-quarters of the Greater London

# Cresta's three purchases

Cresta yesterday announced dent on profits. Contact made three acquisitions for between £71,000 pre-tax in the year to £4.25m and £5.7m which would March. help give it a substantial base for expansion on the UK main-land.

It accompanied the news with a forecast that its pre-tax profits this year (excluding the acquisitions) would be not less than £805,000, compared to £269,000 in 1986 on a pro forma basis.

The acquisitions—accompanied by a f6.05m placing of shares—are the first it has made since it gained a listing on

made since it gained a listing on the main London market early in the summer, having previously traded under rule 535.

Cresta is adding two companies to its corporate communications division. One is Edman Communications, a London-based corporate communications group with interests ranging from advertising to design and exhibition work, which it is buying for £2.13m. In the year to April Edman made pre-tax profits of £251,000. The other is Browcom Group, a printing, its of £251,000. The other is Browcom Group, a printing, photographic services and promotional merchandising group, which it is buying for £1.75m, with further payments of up to £1.05m dependent on prufits performance.

It is also adding to its financial services operation the Conception of the Conc

cial services operation the Con-tact Group, which administers able prension funds and has an insur-ance brokerage, for £371,000, ment I holdin may become payable ,depen-cent).

March.
To meet the initial £4.25m payment, Cresta will be issuing 1.09m shares, and paying the balance in cash. It will also be raising £5.05m via a placing of 3.08m shares at 210p, which are subject to a clawback by share-belder. holders. However, Mr Brian O'Connor, chairman, said the directors did not intend to take up their entitlement so that the company's shares could be spread more widely among UK

#### Horace Cory up

Horace Cory, chemical colour manufacturer, reported interim pre-tax profits up 13 per cent from £140,947 to £159,435. Turnover for the first half of 1987 rose 37 per cent to £3.11m.

After tax of £49,000 (£51,000)

Investment Trust has reduced its stake to 1.55m shares (3.97 per cent). M & G High Income Fund has an interest in 7.5m cumulative according to the completion of the completio mulative convertible redeem-able preference shares (8.07 per cent). Scottish Amicable Investment Managers has reduced its holding to 1.79m shares(4.56 per

earnings per 5p share climbed from 0.48p to 0.6p. The interim dividend is higher at 0.35p (0.3p) - last year's final was 0.35p. **HEYWOOD Williams** : Electra

#### **DIVIDENDS ANNOUNCED**

	Current payment	Date of payment	Corres - ponding div	Total for year	Total last year
Attwoodsfin	4.51	Jan 20	3.75	6	5
Bank of Scotlandint	6.6	Nov 5	6	-	16.5
Bank of Walesint	1	Nov 5	nil	-	2.8♥
Barratt Devsfin	6.39		5.81	8.93	8.12
Beauford Groupint	1.2	-	1	•	3.5
Betecint	0.75†	-	0.65	-	22
Boase Massizetint	2.35	-	1.75	-	5.75
Cakebread Robeyint	8.0	-	0.8	-	3.8
Casket (S.)fin	1.6	Dec 1	1.4	2.6	2.2
Cory (Horace)int	0.35	•	0.3	-	0.65
Enicore int	n 25	Oct 30		•	0.3
Finlay Packaging .int	0.75	Nov 2	0.75	-	3.5
G C Flooringfin	1.63	Oct 30	-	<b>1.63</b> ·	
<b>Hampden Homet</b> …int	0.5	Nov 25	0.5	-	1.6
Harvey & Thomp.‡.fin	6		4.25	8.5	_6_
Juliana's Hidesint	0.851	Jan 6	0.75‡	-	2.5‡
Kwahefin	1.6	-	1.4	1.6	1.4
Peters(Michael)‡int	1.8	-	1.6	3	2.6
Polypipefin	2.08		1.1	3.1	1.65*
Stag Furnitureint	1.75	Nov 23	1.75	-	5.5
Tharsisint	2_		2_	-	12.5
Tibbett & B'ttenint	1.5	Oct 30	لِنمِ	-	23
Tilburyint	2.21	-	1.8	•	6.8

year earlier.

Earnings per 10p share were
3.88p (3.39p) and the dividend shown pence per share net except where otherwise stated. \*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock §Un-1.6p.

#### and is seeking to acquire prop-Council £1m. GRANVIL

SPONSORED SECURITIES

l							
١					Gross	Yleid	
ŀ	High	Low	Company Price	Change	div.(p)	76	PE
	206	133	Ass. Brit. Ind. Ordinary 209	_	7.3	3.6	12,4
l	206	145	Ass. Brit. Ind. CULS 203	-	10.0	4.9	-
l	43	34	Armitage and Rhodes 37	_	4.2	11.4	5.2
l	142	67	BBB Design Group (USM) 1.08ml	- 2	2.1	1.9	17.2
l	179	108	Bartion Hill Group	+ 1	2.7	1.5	30,6
l	183	95	Bray Technologies 183	_	4.7	26	14,7
	267	130	CCL Group Ordinary 269	-	11.5	4.3	6,9
	143	99	CCL Group 11pc Corw. Pf 143	_	15.7	11.0	-
	172	136	Carbonadom Ordinary	_	5.4	3.2	14.7
	105	91	Carbonyndum 7.5pc Pf., 102		10.7	10.5	-
ı	155	67	George Blair 155mi	+ 4	3.7	2.4	4,0
	143	119	isis Group 120	_	_	_	-
	90	59	Jackson Group 90	+ 1	3.4	3.0	9,9
	1,150	321	James Burrough 1150	_	18.2	1.6	26.1
	133	86	James Berrough 9pc Pf 133at	_	12.9	9.7	-
	780	500	Multihouse NV (AmstSE) 505		_	_	20,0
	700	351	Record Ridgway Ordinary 700sus	_	3.4		14,1
	87	63	Record Ridgway 10pc Pf 87sus	_	14,1	16.2	-
	91	66	Robert Jenkins 66	_	_	_	2,9
	124	42	Scruttons 124ss	-	_	_	-
	22	141	Torday and Carlisle 221	_	6.6	3.0	10,7
	42	32	Trevian Holdings 42susat	_	0.8	1.6	3.9
	131		Unitock Holdings (SE) 924	- 1	2.8	3.0	16.9
	250	125	Walter Alexander (\$E) 253xd	_	5.9	2.3	18,7
	199	190	W. S. Yeates 199	_	27.4	8.7	19.9
	175	96	West Yorks, Ind. Hosp. (USM) 150	- 3	5.5	3.7	15,9

Granville & Co. Limited

Granville Davies Coleman Limited 27 Lovar Lane, London ECSR 8DT Telephone 01-621 1212 Member of the Stock Exchange

ALL NIPPON AIRWAYS CO., LTD. (Zen Nippon Kuyu Kobushiki Kaisha) GUARANTEED FLOATING RATE NOTES DUE 1991 principal and interest by The Long-Term Credit Bank of Japan, Limited Notice is hereby given that the Rate of Interest has been fixed at 10.25% p.a. and that the Interest payable on the relevant interest Payment Date, becomber 23, 1987 against Coupon No. 12 in respect of £5,000 nominal of the Nates will be £127.77.

NOTICE OF PREPAYMENT Bank of Tokyo (Curacao) Holding N.V. Ecu 50,000,000 1034% 1984-1991 Guaranteed Bonds Personant to paragraph "Redemption and Purchase" of the Torms and Conditions of the Bonds, notice is lauraby given that the Bank will prepay, on November 15, 1987, the total amount remaining obstanding of the above-mentioned Bonds at 101% of their priocipal amount. Payment of principal, premium and interest will be estate in accordance with the Terms and Conditions of the Bonds.

Interest will center to accrue on Bonds as from November 15, 1987.

Littenthoury, September 24, 1987

THE FISCAL AGENT, KREDIETBANK
S.A. LUXEMBOURGEOISE

**CITIBANG** 

revenue levels were maintained.

Associated Tyre Specialists Ltd again made a good contribution to Group results

MICHELIN TYRE PUBLIC LIMITED COMPANY Stoke-on-Trent ST4 4EY

Note: The results for the year ended 31 st December 1986 are based on the full audited accounts filled with the Registrar of Companies and on which the auditors gave an unqualified report.

The favourable overall trend in the tyre industry which was established last yeer has continued in the first six months of 1987 and the Company has benefited from this.

U.K. production levels have increased and further gains have been made in operating efficiency.

A good trading performance was achieved in both the domestic and export markets and

# MICHELIN



The unsuclied consolidated results for the first half of the financial year ending 31st December

Sixmonths to 30.6.87	Six months to 30.6.86	Year 31.12.86
0000	€7000	6000
310,104	275,969	567,262
19,738	14,019	34,492
812	(1,842)	(423)
380	(111)	(132)
2,540		<u> </u>
23,470	12,066	33,937
2,775	395	3,654
20,695	11,871	30,283
4,000	·· _	8,000
16,695	11,671	22,283
	to 30.6.87 \$000 310,104 19,738 812 380 2,540 23,470 2,775 20,695 4,000	to 30.6.87 to 30.6.86

# US boost lifts Attwoods to £12m

31 1987. This compares with an increase of 43 per cent to £7.41m

20

Turnover rose by 30 per cent from £56.42m to £73.3m. The final dividend is increased to 4.5p (3.75) making 6p (5p) for the

Seven months' earnings of Peterson, the Florida waste handling group which Attwoods purchased last December for

Attwoods, the waste disposal f8.25m, were included in the acade quarrying group, increased counts and contributed to the pre-tax profits by 60 per cent to increase in earnings per share to 18.04p (14.8p). US interests to 600 hospitals and medical centroller for the year ended July 31 1987. This compares with an increase of 43 per cent to £7.41m profits and the UK f2.79m increase the group's presence in the state. In July the group in the state. (£2.59m). Group tax accounted

(£2.59m). Group tax according for £3.12m (£1.47m).

Mr Ken Foreman, chairman, said that during the year Attwoods had consolidated its position as the fourth largest published waste management.

As part of its expansion policy in the US and to aid further acquisitions, the group had signed as agreement with Southeast

increase the group's presence in the state. In July the group marked its entry into the toxic

Bank of Florida granting a \$25m standby credit.

significant progress. Comment

Mr Foreman said the board was expecting another year of

While not dismissing its UK interests, the US is clearly where the future lies for Attwoods. As chairman Ken Foreman put it yesterday. We will go where the money is. There is a \$20bn a year solid waste disposal market out there and At-twoods aims to get a higger share of it. The US operations are in Florida, the second fast-est growing state with a popula-tion growth of 600 a day, that's a tion growth of 600 a day, that's a lot of new waste. The aim is to expand first into neighbouring sunshine states, then beyond. Two summer acquisitions signal the expansion into hazardous waste (Vesta) and infectious waste (MedX), both strong growth areas. Attwoods has built up a reputation for reliability, its operation is recession proof, it has limitless scope for expansion. The shares for expansion. The shares closed in down at 375p. Assuming pre-tax profits for next year of £10m, that puts them on a still cheap prospective p/e of about

# Tibbett & Britten rises 52%

Nearly 80 per cent of the growth (£6m) was generated by the new dedicated and contract warehousing operations for M & S. Elida Gibbs and IBM (UK).

The directors pointed out that this has taken the group into the distribution of a wide range of products including food and toiletties. At the same time, the group's traditional hanging garment and clothing business operations. of 1986, pre-tax profits of Tibbett & Britten Group, which distributes clothing to retailers, expanded by 52 per cent from £1.27m to £1.93m for the six months ended July 4 1987.

Turnover - about half comes from trade with Marks and Spencer - rose from £15.8m to 523 Am a rise of 48 per cent The creased in all sectors apart new retailer traffics.
from the international division. After six month

Legal Notices

# rew steadily with significant After dividend appropriate retailer traffics. After dividend appropriations the retained balance was After six months tax of 2862,000, against 2762,000.

ment and clothing business grew steadily with significant

RED SARAGE (LLANDUDNO) LIMITED IN RECEIVERSHIP

NOTICE IS HERESY GIVEN, pursuant to section 48 of the insolvency Act 1986, that a MEETING of the CREDITORS of that a MELTING of the CREDITORS of the above-named company will be held at the St George's Hotel, St George's Place, Llandudpo on 1. October 1987 at 1.30 pm for the purposes of having laid before it the report prepared by the joint' administrative receivers in accordance with the said section and, if thought fit, appointing a committee.

appointing a committee. Greditors whose claims are wholly secured are not entitled to attend or vote secured are not entitled to attend or vote at the meeting. Creditors who are partly secured may only vote in respect of the balance of the amount due to them efter deducting the value of the security, as estimated by them. A creditor in respect of a debt due on, or secured by, a bill of exchange or promissory note must treat the liability of any person who is flable on the bill artecodentity to the company as articoedently to the company as y held by him (unless that other is subject to a bankruptcy order or

security held by him (unless that other person is subject to a bankruptcy order or in liquidation). Creditors whileg to vote at the above meeting must lodge a written statement of their claims with us at Cork Gully, 43 Temple Row, Birmingham, B2 5JT no later than 12 noon on 30 September 1987. Proutes interded to be used at the second manufacture must also be leaded with us by

1987. Proutes interded to be used at the meeting must also be lodged with us by that time.

Creditors of the company may obtain, free of charge, copies of the report we have prepared under section 48 of the insolvency Act 1986 by applying to us in

DATED the Sixteenth day of Septi

JOHN F. POWELL Joint Administrative Receiver

RED GARAGES (NORTH WALKS) LIMITED IN RECEIVERSHIP CATOMATEON MOTORS LIMITED IN

CAERHARPON MOTORS LIMITED IN

RECEIVERSHIP

NOTICE IS HEREBY GIVEN, pursuent
to section 48 of the Insolvency Act 1986,
that MEETINGS of the CREDITORS of
the above named companies will be field
glotally at the St George's Hotel, St
George's Place, Llandudno on 1 October
1967 at 10.00 am for the purposes of
having laid before them the reports prepaired by the joint administrative receivers
in accordance with the said section and, if
thought fit, appointing a committee.

Creditors whose claims are wholly
secured are not entitled to attend or vote
at the meening. Creditors who are partly
secured any only vote in respect of the
belance of the amount due to them after
deducting the value of the security, as
estimated by them. A creditor in respect
of a debt due on, or secured by, a bill of
exchange or promissory note must treat
the itability of any person who is liable on
the bill astecedently to the company as
security field by him (unless that other
person is subject to a bankruptcy order or
in liquidation).
Creditors wishing to vote at the above

person is subject to a meaningthly order of in liquidation). Creditors wishing to vote at the above meetings must lodge a written statement, of their claims with us at Cork Golly, 43. Temple Row, Birmingham, B2 5JT no later than 12 noon on 30 September, 1987, Proxies intended to be used at the meeting must also be lodged with us by that time.

Creditors of the company may obtain, free

that time. Creditors of the company may obtain, free of charge, copies of the report we have prepared under section 48 of the insolvency Act 1986 by applying to us in writing at the above address. DATED this Sixteenth day of September 1987.

John F. Powel Joint Administrative Receive

DIEZAVIS LEMITED
Michael A. Jordan & John F. Powell of Coris
Guity, 43 Tenfale Row, Birmingham B2 517
were appointed John Anghinistrative Receivers of Desavis Limited.
(Registered No. 327128)
by Manufactures Hanover Treat Company
on 16 September 1967

#### REYAL RED GOACHES LIMITED IN RECEIVERSHIP

NOTICE IS HEREBY GIVEN, pursus to section 48 of the insolvency Act that a MEETING of the CREDITO for the purposes of having laid before the report prepared by the joint aim nistrative receivers in accordance with it said section and, if thought fit, appoints

nistrative receivers in accordance with the said section and, if thought fit, appointing a committee.

Creditors whose claims are wholly secured are not entitled to attend or vote at the meeting. Creditors who are partly secured may only who in respect of the balance of the amount due to them after deducting the value of the security, as estimated by them. A creditor in respect of a debt on, or secured by, a bill of exchange or promissory note must treat the liability of any person who is liable on the bill anticendently to the company as security held by firm (unless that other person is subject to a basinsuptcy order or in liquidation).

Creditors wishing to vote at the above meeting must lodge a written statement of their claims with us at Corts Guity, 43 Temple Row, Sirmingham, B2 5.17 no later than 12 noon on September 30 1,967. Produce intended to be used at the meeting must also be lodged with as by that time.

Creditors of the company may obtain, free of charge, copies of the report we insverence and response to the prepared under section 48 of the insulvency Act. 1986 by applying to us in writing at the above address.

JOHN F. POWELL Joint Administrative Receiver

# Public Notices

The Directors are pleased to announce that a feel yearly directord will be paid on 25 November 1987 at the value of the 25 November 1987 at the value of the 25 November 1987 at the value of the case per SLDO professor judy paid storm. The Chebdend of 15 Counts per storm as declaract, on share capital forceward by the thy 1987 1-46-5 forms bysus, represents at accrease of 2% on the adjustment Movember 1986 divident rate (Movember 1985 - 17.5 counts per share declaract, requirement, to 14.6 combs per share softward, may have because the part of the thirty that the children will be fully foreful. The divident will be fully foreful. The divident will be fully foreful. The divident will be rate to registrate and foliations following the registration of foreful to 1987, the books clarary date.

USI Depositary in the colouring acco-AUSTRALIA — 140 Weigern Shout, Melbouring 20 O'Controll Shoot, Sydney 41-47 Currie Street, Adelstong 152 Wherl Shoot, Brabbure 221 St. George's Tyrraca, Parilla

Morgan Guaranty Trust Co. of New York, 30 Wast Broadway, N

### Company Notices



quire n

Crédit Foncier de France

ECU-Denominated Floating Rate Notes due 1995 resulting from the exercise of Warrants attached to US\$ 200,000,000 Floating Rate Notes due 1995

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from September 24, 1987 to December 29, 1987 the Notes will carry an interest rate of 746, per annum.

The interest psyable on the relevant interest payment date December 29, 1987 will be ECU 19,67 per ECU 1,000 principal amount.



#### **GENERAL MOTORS** CORPORATION

Further to the DIVIDEND DECLARATION of 21st August, 1987 NOTICE is now given that the following distribution will become payable on and after 15th September, 1987, against presentation to the Depositary (as below) of Claim Forms listing Beaver Depositary Receipts.

GROSS DISTRIBUTION U.S. WITHHOLDING TAX

CENTS 5.3125 CENTS PER LINIT

Baroleya Benk PLC Stock Exchange Services Department 64 Londend Street, London ECSP SAH

### STATE BANK OF SOUTH AUSTRALIA

CONVERTED at 1.6380 = 3.24328

A\$75,000,000 FLOATING RATE NOTES DUE 1994 Holders of the Noves of the above issue are hereby notified that for the next interest sub-period

the following will apply: INTEREST RATE: 10.70 PER CENT PER ANNUM INTEREST PERIOD: 18 SEPTEMBER 1987-18 DECEMBER 1987 INTEREST AMOUNT DUE: 18 DECEMBER 1987 PER ASIO.000 NOTE: A\$ 266.77 PER A\$5.000 NOTE: A\$ 133.38

BANK OF TOKYO AUSTRALIA LIMITED

Art Galleries

PTRE ARTS, 26 Dark St. Lands WZY 3LM [et: 01-493 2430, PLETRE BONNARD rings, Landscapes, Senscapes and exterior cis. 22nd September-6d: November, Cale

FLOATING RATE NOTES 1985
For the Gree month interest period from 20th
September, 1987 to 24th Discender, 1987 the Notes
Georgia Amount per U.S.\$10,000 with be Clubs

SE FIRST BOSTON LIGHTED

# To hair qualified the others because of a policy of fair play and value for movey. Supper from 12-3.30 or. Obeca and top moticines, giferiories, bodiesses, extribuj floorimus. 189, flogest St. WZ. (03-24-055).

### TR Energy unveils **ERIC** bid terms

TE Energy, the Touche Rem-mant-managed oil and gas in-vestment company, yesterday unveiled its agreed hid terms for Energy Recovery Invest-ment Company - the Luxen-bourg-registered company, whose shares trade qualer Enic 535(3).

TE Energy is effering to pay 4650 per ERIC share, capitalising the company at some 514m. Yetterday shares in ERIC jumped by sme-third - from 300p to 406p.

Touche Resumant indicated that it would be making an agreed offer for ERIC on Monday, and its terms have the backing of Govett Strategic Investment Trust which holds 47.3 per cent of ERIC's shares. Govett itself made a bid for ERIC at a much-lower 178.5p a share back in Jananry, followshare back in January, follow-ing market purchases which took its ninke over the 30 per

rent level.

TRE itself holds one-quarter of ERIC's equity and the company is currently run by Energy Management and Finance, a joint venture between Touche Rennant and Kleinwert Ben-

sen - as is TRE. The deal virtually doubles The deal virtually doubles the size of TRE, which is currently capitalised at about £16m. To fund purchases of the outstanding 75 per cent of £RIC - at cost of £10.6m - TRE is raising £11.6m via a four for five rights have at 27p. Yesterday, its own shares added lights 40%s.

to 40%p.
According to Touche Remment, there should be overhead savings from having the invoportfolios under one roof, and yesterday it said that soveral other temperations may be here.

yesterday it said that several other transactions were being pursued. The ERIC portfolio, it argues, will strengthen the asset base, diversify its portfolio away from the States and give it a long-term revenue stream from ERIC's reyalty interests.

ERIC, which has interests in the North Son, Indonesia and North America, incurred a \$1.45m loss before tax in 1986, but pulled back to a \$132,900 deficit in the first six months of 1287. According to this month's interim statement, bank borrowings have been remonth's interim statement, bank berrowings have been re-duced by one-fifth to \$1.2m ever the six-month period. TRE, meanwhile, produced a \$480,000 deficit after tax in the end to end-June 1986, and a similar loss in the six months to end-December.

#### Marcol placing with £16m value

Marcel Group, seftware house specializing in nerospace and avienics, is joining the Unlist-ed Securities Harket in a plac-ing which values the group at

About two-thirds of the com-pany's turnover comes from five clients. In the year ended June 30 1867, it made pre-tax profits of £1.94m on turnover of £8.17m. At the placing price of 115p, the p/e is 22.5.

Kleinwort Grieveson is plac-ing 2.71m shares, 25.5 per cent of the equity, of which the vast bulk are being sold by existing shareholders. Dr John Rigg, the managing director, will gross £1.65m from the flota-tion.

# Michael Peters profits jump 72% and pass the £1m mark

consultancy, yesterday an-nounced a 72 per cent jump in pre-tax profits from £575,000 to £1.16m for the year ending June

Mr Michael Peters, chairman, and that profitability had been restricted by seasonality in the first half of the year, but that it had been a year of continued development and one that had realised the overall growth anticipated by the company.

realised the overall grown ar-ticipated by the company.

Turnover rose by 34 per cent to £11.98m - £5.08m in the first half was bettered by £6.9m in the second - while the tax charge was £427,000(£286,000). Earnings per share were up 54 per cent at 10.07p(6.52p). The proposed final dividend is to be increased to 1.60(1.60), making

increased to 1.8p(1.6p), making a total of 3p(2.6p) for the year. Product development services saw a reorganisation, and a new initiative in the area of corporate identity was

Cockade, the exhibition design and construction company, showed "some progress, but not as much as we would have liked, he said. There were no major organisational changes

After major investments in restructuring the company in the past few years, Michael Peters now had a deliberate plan to grow internationally. Mr Ian Farnfield, the recently appointed chief executive, said.

The company saw the North American market, in particular, as holding the key to future growth, and plans to expand through a mixture of strategic acquisitions and organic devel-

Michael Peters, a USM-quoted marketing services and design name. Such organisational echanges, made to maximise reconsultancy, yesterday announced a 72 per cent jump in considerable progress but furn on resources, had made turn on resources but furn on resources but furn on resources but furn on resources and design name. Such organisational agement team resident in the turn on resources, had made turn on resources but furn on resources and design name. Such organisational agement team resident in the turn on resources, had made turn on resources, had made turn on resources but furn on resources and design name. Such organisational agement team resident in the turn on resources, had made turn on resources and design name. Such organisational agement team resident in the turn on resources, had made turn on resources and turn on resources are turn on resources are turn on resources are turn on resources. And made turn on resources are turn on resources. And made turn on resources are turn on resources are turn on resources are turn on resources are turn on resources. And made turn on resources are turn on resources are turn on resources are turn on resources.

The company said it planned to make one or more acquisi-tions in North America within the next year, and these were likely to be of groups involved in retail design.

Within the UK, it was aiming either to strengthen its market share - currently 5 per cent of a design market worth some £250m - or provide a selective increase in the range of services provided.

stress, however, that it was not interested in offering a broadspanning range of services - in-corporating advertising, for ex-ample - which Mr Farnfield said pments. could lead to a 'potential dilu-As part of a process designed tion of quality in the long-term'.

# Tilbury leaps to £3m midway

and property, hoisted pre-tax profits by 92 per cent from ofthe significant enlargement of 1986.

1987, on turnover £22m higher at through last year's one-for-three rights issue.

Earnings per 25p share increased by 52 per cent to 9.6p (6.3p). While the directors cautioned that it would not be possible to maintain this rate of increase for the full month. crease for the full year, they were confident of a very satis-

The interim dividend is increased from 1.8p to 2.2p - last year a total of 6.8p was paid from £5.28m profits.

said there were very satisfacto- sure and other costs of £260,000.

They added that this was par- ry contributions from those

Net interest payable was 2179,000 (£213,000 receiv-able).Tax charge amounted to £1.11m (£599,000) while extraordinary credits decreased from £7.71m to £375,000. These comfrom £2.28m profits.

Both the construction and the property divisions achieved was also a £7.6m net surplus on higher profits and the directors the sale of subsidiaries and clo-

2 234.

# Stag well ahead at six months though the improved results re-flected increased demand for quality furniture, the combina-tion of better product design,

Mr PATRICK RADFORD, chairman of Stag Furniture Holdings, said yesterday that demand for the group's products during the first six months of 1987 had

been buoyant. He reported that orders on hand were approximately dou-ble the 1986 level at the end of the period and that the improved demand had continued into the second half which would enable the higher level of turnover to be maintained.

For the first half group turn-over pushed ahead from £15.14m to £16.51m and at the pre-tax level profits rose by £175,000 at £847,000.

Epicure at £0.69m

Esteure Holdings, construction industry services group, made pre-tax profits of £893,000 on turnover of £17.34m for the first half of 1987.

In 1986 the company reported on a four and eight monthly baais and therefore no direct comparisons are given.

The company said it continued to look for acquisitions

complementary to existing ac-tivities, both in Sweden and the UK Recent companies ac-quired had integrated well and their profits were in line with expectations
Surplus property realisations,
mainly in Sweden, had contributed to an extraordinary credit
of £660,000. Further profitable

property sales were expected in the second half. First-balf earnings per share were 147p and the interim divi-dend 0.25p.

## Juliana's continues to show recovery

CONTRACT discotheque opera-tors Jaliana's Holdings contin-ued to show recovery, albeit In the present climate the di-small, in the half year to June 30.

mary; the total payment for 1986 was 25p gross.

Mr John Church, chairman, said that all divisions of the group of the group in the group are continuing to trade profitably and the directors are now looking for opportunities to develop activities complement.

with pre-tax profits up from to make a modest move to in-£425,000 to £449,000. However, crease the level of dividends af-with the turnround in the for-tunes of the associated compa-ny (Hong Kong) of £250,000, the of 0.85p (0.75p) gross from earn-improvement for the group is al-most doubled at £503,000 com-many the for 1995

now looking for opportunities to tracerdinary credit of £50,000 develop activities complementary to the core business.

The necessary organisational changes in the transfer of value of the company's 71/45 operations from Hong Kong to the UK have been successfully stock 2000/02 less re-organisational content of the company's 71/45 operations and the hong to the company's 71/45 operations are operated to the company's 71/45 operations and the company's 71/45 operations are operated to the company's 71/45 operated to the co operations from Hong Kong to convertible unsecured loan the UK have been successfully stock 2000/02 less re-organisa-carried out and the board is tion costs attributable to the confident that the centralisa-centralisation of mana tion of management will facili-functions in the UK.

### Beauford profits top £0.5m

f 1987. profits anot The directors declared an in-

Beenfard Group, manufacturer of heavy machine tools and after tax of £182,000£130,000) plant and spares for steel and other industries, boosted protex profits from £350,613 to Operating profits were £514,197 on turnover up from £530,782£2380,583); interest took £4.21m to £6.37m in the first half of 1967.

BOARD MEETINGS

Rowling companies have notified dame of weekings to the Stock-Exchange. Such gs are usually haid for the purpose of con-go dividends. Official indications are not to se to whether the dividends are interims aveilable as to whether the dividence are interims or finals and the sub-divisions shown below are Interime-Bereals, British and Commonwealth, Central Independent Television, Cititord's Deines-Deviction Fource, Everad, Gesst, F and C Pacific Investment Trust, Higheroft Invest-ment Trust, London and Metopolitan, Lodin Stactorics, Newsrifth, PML, SEP, Visan,

Oct Sept 2 Oct

Mr Radford said he expected second half profits to be at least as good as those of the first half second half profits last year more efficient production and effective marketing were impor-

smounted to £283,000.

After tax of £135,000 (£47,000)
earnings per 25p share emerged
1p higher to 4.8p. The interim
dividend is being held at 1.75p

Mr Radford added that al-

tant contributory factors.

He saw scope for continuing improvement in these areas for the remainer of the year and be-

#### **UK ECONOMIC INDICATORS**

ECONOMIC ACTIVITY-Indices of industrial production, manufacturing output (1980–100); engineering orders (1980–100); retail sales volume (1980–100); retail sales value (1980–100); registered unemployment (excluding school leavers) and unfilled vacancies (1988). All seasonally adjusted. 112.2 107.7 91 1254 157.0 2,078 and qur-February March April May June July Aug. 109.7 108.4 108.7 109.2 109.5 111.0 125.5 125.5 126.0 125.4 125.4 129.4 131.2 131.8 166.0 154.5 157.8 169.0 161.2 167.3 173.7 2,965 2,046 2,046 2,952 2,952 2,876 2,873 114.7 129.8 187.6 121.0 116.0 117.0 121.9 125.0 121.0 194.2 193.0 192.0 192.0 195.0 194.0 194.0 EXTERNAL TRADE-Indices of export and import volume (1980=100); visible balance; current balance (£m); oil balance (£m); terms of trade (1980=100); official reserves.

-1,125 -2,361 -517 -582 -417 -526 -1,096 -740 -019 +471 -561 +18 +333 +119 +74 -496 -140 -210 100.5 103.7 100.2 100.4 100.8 102.8 02.8 104.4 103.1 27.64 34.38 21.95 22.26 27.64 29.81 34.68 34.38 34.38 34.91 FINANCIAL-Money supply M0, M1 and M3 (three month's growth at annual rate); bank sterling lending to private sector; building societies' net inflow: consumer creditf; all seasonally adjusted. Clearing Bank base rate (end

20.2 29.3 12.5 17.8 29.4 32.6 32.8 21.9 23.6 +8,655 +8,654 +1,701 +2,581 +2,682 +1,969 +2,734 +2,931 +4,882 1,804 448 472 547 727 521 556 847 18.66 9,69 11.66 11.66 19.66 8.50 8.60 3.66 5.60 +352 +1,833 +257 +296 +296 +410 +294 +329 +228 INFLATION-Indices of earnings (Jan 1980–100); basic materials and fuels: wholesale prices of manufactured products (1980–100); retail prices and food prices (Jan 1987–100); Reuters commodity index (Sept 1931 –100); trade weighted value of sterling (1975–100)

1386
lat qtr.
2nd qtr.
3nd qtr.
3nd qtr.
1837
lat qtr.
2nd qtr
January
February
March
May
June
July
Aug. 132.4 129.8 128.7 121.7 128.6 128.2 126.4 128.6 129.7 138.5 131.5 1,590 1,603 1,601 1,639 2,554 1,612 1,629 1,629 1,632 191.8 199.7 199.7 199.7 191.6 192.2 101.6 100.4 100.7 196.9 190.4 190.5 191.8 191.9 191.8 191.8

TÜRK EKONOMİ BANKASI A.Ş.

TEB is a leading merchant bank operating in Turkey, which specializes in trade finance, foreign operations and exclusive consulting services.

SENIOR INVESTMENT BANKER for its head office in Istanbul, to plan and develop the new Investment Banking Division, reporting directly to a Board Member in charge.

The successful candidate should have experience in a similar institution and be fluent in Turkish and English.

The Bank also seeks an

**EQUITY ANALYZER** for its head office in Istanbul, who will study and follow up the instruments traded in the Istanbul Stock Exchange. The successful candidate should have at least 5 years of similar

The applicants are invited to submit a detailed curriculum vities in confidence, to the address below, by September 28, 1987 the latest.

City Tower Level 6, 40 Basinghall St. LONDON ECZY 5DE

### **UK COMPANY NEWS**

a fleet of 5,000 cars, achieved pre-tax profits of £1.24m on sales of £14.1m in 1986. The dis-posal is part of the parent group's move to focus on its core activities.

activities.
The buyer said that the appar

The buyer said that the apparent exit p/e of 18 would drop at least to 12 once Marley got the benefit of Cowie's lower tax rate - which would be no higher than 20 per cent this year, having run at 13 per cent over the past 10 years - savings in overheads and the increased purchasing and financing muscle of the larger group.

The group plans a final dividend of 1.8p (against 0.95p adjusting for the four-for-one scrip issue in August). This will make a total of 2.4p(1.3p) for the

Mr Cowie, who owns 10.2 per

cent of the group's shares, and other directors will not commit any more money to the compa-

ny, but will sell sufficient rights to take up the balance of their

119p, down 2p.
Mr Leff joined Guinness
Peat's board last year after the
company bought his firm, which
is a New York-based fund manager. He said he will not join
any further discussions about
the Equitieorp bid. He retains
warrants to subscribe for about
1.5 per cent of Guinness Peat

1.5 per cent of Guinness Peat stock

Equiticorp said yesterday that it was clarifying a state-ment made in its offer docu-ment about Guinness Peat's

profits forecast after receiving a request from the Takeover

# Cowie calls for £45m and makes £16m acquisition

Zai September Nife

month

INDICATOR

A STATE OF THE STA

SAME.

VERTICE AND

Kerterrerrer Entit

4

The state of the

ANTONIA PARTITION AND ANTONIA PARTITION ANTONI

T Cowie, the Sunderland-based motor dealer, yesterday asked shareholders for £45m as it strengthened its position as Britain's largest vehicle contract hire group by paying £16m for the leasing division of Mar-ley, the building materials com-

pany.
The acquisition will give fastgrowing Cowie 42,500 vehicles in its fleet by the end of the year. The company's recent growth has been concentrated in contract hire and leasing. with its finance division now ac-counting for 60 per cent of prof-

at 159p is Cowie's first cash call since coming to market in 1965. It follows a strong run for Cowie shares which have more than quadrupled in price since the quadrupled in price since the beginning of the year. They fell 7p yesterday to close at 183p.

The proceeds not used for the Marley acquisition will initially reduce borrowing (and Cowie's 500 per cent gearing to 250 per cent) but are intended to get the group ready for future growth.

There would be no problem for us to run a fleet of 100,000 vehicles, said Mr Tom Cowie, chairman. The group would continue, however, to concen-

Equitions, the New Zealand company which is bidding for fellow financial services group

Guinness Peat, strengthened its position yesterday when a Guin-

ness Peat board member decided to sell them his 2 per cent

Mr Joel Leff, the chairman of

Forstmann-Leff Associates, said he had decided to sell to

Equitieorp to as to consolidate its position in Guinness Peat." He added that he thought it im-



trate on profitability and quality of service rather than the volume of business.

Some competitors were offer-ing vehicles at unrealistically low rates and could face prob-lems with the residual values at the end of the leases, he warn-Marley Vehicle Leasing, with entitlement

per cent of the group's shares.'
Although Guinness Peat is offi-

cially fighting the bid, Mr Leff's move underlines the growing inclination of board members

He acted after a disclosure by

Mr Robert Maxwell, the publisher, that he had built up a

stake of nearly 11 per cent in Guiness Peat and intended to mount a bid for the entire com-pany. Equiticorp have refused to sell shares to Mr Maxwell,

Heywood Williams rights issue

Heywood Williams, aluminima, and glazing specialist, is holding a one-for-four rights is sue to raise 129.3m. The money will be used in part as working expital within the company's orisiting businesses, and to buy a number of as yet unspecified private companies in related greas.

The remainder of the cash two will be invested in particular in would be spent on acquisitions. One or two small deals have almost as working early their safe an advanced state of negotiations. It was simpler, he said, to raise the money all at once, rether than in dribs and drabs full year dividend 22.6 per cent

Equiticorp picks up 2%

to accept it

portant for the control of Guinness Peat to be further clarified welcome him as a minority
as the uncertainty is damaging shareholder. Mr Leff's old at the
to the business."

Mr Leff's decision means corp. In the market, Guinness
Equiticorp now have about 42 Peat shares closed last night at

Mr Michael Broadhead, Reyas the acquisitions were final-wood's finance director, said ised.

B & C pays £9.5m for

Laird catering division

more of Guinness Peat

### Murdoch's Pearson move attacked

THE GOVERNMENT was yes terday pressed by the Labour Party to block any moves by Mr Rupert Murdoch, the American-Australian newspaper pub-lisher, to gain control of the Fi-nancial Times or other media parts of Pearson, information, entertainment and industrial

Mr Bryan Gould, Labour's trade and industry spokesman, described as extremely disturbing the announcement on Tuesday that Mr Murdoch had acquired a near 15 per cent stake in Pearson.

chasing and financing muster of the larger group.

Cowie yesterday forecast 1987 pre-tax profits of at least £14m, against £8.2m last year, excluding any benefit from the rights proceeds and Marley acquisition. Analysts expect this to add at least another £1m to the total.

The group plans a final divi-In a letter to Lord Young.
Trade and Industry Secretary,
Mr Gould said the Government
should make absolutely clear
that it would not allow Mr Murdock to acquire any further that it would not allow Mr Murdoch to acquire any further
newspaper titles and that "there
can be no question of any bid
escaping referral to the Monopolies and Mergers Commission."
He added, "Mr Murdoch's history does not suggest that he
will be content with a minority
shareholding for long. In case
he has ideas of taking control of
the media parts of the Pearson
group you should make clear group you should make clear now that the Government will not sanction any takeover bid."
Commenting yesterday, Mr
Gould said, Mr Murdoch has
been given an extremely easy
ride by the Government in his
acquisition of large chunks of the British media. This time there can be no excuses for Gov-

#### Maxwell lifts his stake in Storehouse

By Nikki Talt

Mr Robert Maxwell, the publisher, announced yesterday that his stake in Storehouse, the retailing chain headed by Sir Terence Conran, had risen to just just just and reaches.

Terence Conran, had risen to just under 3 per cent.

Storehouse, which takes in Habitat, Mothercare and BhS, is currently the subject of poesible predatory intentions by agressive property group, Mountleigh.

Mr Maxwell - who revealed a 23 per cent interest in Storehouse on Tuesday - acquired a further 25m shares at 378p, taking the total holding to 23 per cent. All the shares have been bought by Bishopsgate Investment Trost, part of Mr Maxwell's private investment wehicle, Pergamon Holdings, and are for investment purposes only.

Mountleigh announced in mid-August that it was considering making a bid for Store house, and earlier this week sought the company's recommendation for a £1.7bn offer terms which were immediately rejected by Storehouse.

### NatWest takes over RoyWest

BY RICHARD WATERS

National Westminster Bank has bought the Royal Bank of Canada's 50% share of RoyWest Holdings, a joint venture aimed at wealthy individuals which the two banks set up in 1979.

The deal reflects growing competition in private banking (the provision of banking, investment management and advisory services to wealthy individ-uals). It will allow the two banks to pursue more independent strategies in this expanding and highly competitive market," they said in a joint statement

yesterday. The parting was amicable, they said.

BoyWest, which operates in such centres as the Bahamas, the Cayman Islands, the Isle of Man, the Channel Islands and Lightenstein had consolidated. Lichtenstein, had consolidated net assets of \$42.3m on September 30 1986, the end of its last

financial year.

Its services include investment, portfolio and mutual fund management. It had \$600m under discretionary manage last year.

Royal Bank of Canada plans to use a large part of the pro-teeds of the sale to develop its own private banking services. This will include "beefing up our own activities, particularly in the Bahamas and Cayman Is-lands, on the operational side." The value of the deal was not disclosed.

#### Simon Engineering

Simon Engineering yesterday underlined its intention to seek comprehensive airport design and construction contracts by agreeing to pay 55.8m for Glos-ter Saro, the Hawker Siddeley

subsidiary.
Gloster Saro's vehicle division makes fire crash tenders and rapid intervention vehicles, especially for use at airports, as well as road tankers and air-craft refuellers. It will become part of the ac-

cess sub-group of Simon's manufacturing division.
Gloster Saro's vehicles division made trading profits of
£107m on sales of £16.6m in

Hawker will retain the some what smaller Instumat division.

### Impala Platinum Holdings Limited

(Incorporated in the Republic of South Africa) Registration No. 57/01978/06

	1986/7	1985/6
	Rm	rillion
Consolidated Profit for year	519.5	290.3
Profit after taxation and lease consideration	275.3	192.7
Dividends paid	92.2	77.8
per share	160 cents	135 cents

#### EXTRACTS FROM THE STATEMENT BY THE CHAIRMAN, Mr. C. R. NETSCHER

The year to June 1987, marked the third successive twelve month period in which overall demand for platinum increased. Slow growth in the platinum-consuming sectors of the world's major industrial nations kept industrial demand to much the same levels as in the previous year, but heavy investment purchasing, particularly in the second half of the year, contributed to the substantial rise. A useful newcomer has been the European automobile industry and this demand is expected to continue to

crease over the next few years.

The London dealer price for platinum clearly reflected the pressure on metal supply to the market with the monthly average price in June 1987, of \$572 an ounce, a third higher than the comparable figure of \$432 in June 1986.

The metal's market price continued to display a high degree of volatility. The chief influences were the wavering fortunes of the dollar and unease in the market over the political and economic situation in Southern Africa, In

recent months oil has had a bullish impact on prices.
The platinum market in the United States showed signs of activity in the petro-chemical and electronics industries. Industrial platinum consumption remained firm in Japan. The favourable price trends in yen terms, and real growth in private consumption expenditure, led to a record year for platinum jewellery. Allied to the advance in industrial off-take was a notable increase in investor interest which more than compensated for a degree of disinvestment and inventory reductions during the second half of 1986.

European Industrial platinum consumption improved; the main contributor being the automobile industry. Investment demand also rose sharply with renewed interest both from the metal trade and from individual

Demand for the other platinum group metals has been characterised by steady consumer interest in palladium and a growing consumption of rhodium.

During the year shaft sinking and development operations continued at a high level absorbing approximately R100 million out of the total capital expenditure for the year of R157 million. A further R20 million was spent on improving the living conditions of our work force and R14 million was spent on mechanisation in the stopes.

Considerable progress was made at No. 10 sheft Wildebeestfontein North mine and at Bafokeng South mine, which will reach full production during 1988 and 1989 respectively.
Sinking operations at No. 12 shaft Bafokeng North mine

and development preparatory to sinking a sub-vertical shaft at Wildebesstiontein South mine No. 1 shaft, are progressing well. These shafts are scheduled to come into production in 1988 and 1991 respectively.

Various improvements at Mineral Processes and the refineries were commissioned as part of a continuing programme to optimise the process

For the current year capital expenditure is expected to be of the order of R150 million.

CUTLOOK

A substantial part of the company's output continued to be sold under long term contract where revenue was linked to cost-related price escalations. The pricing arrangements for this portion of the output have, however, now been re-negotiated away from a rand escalated base price to a more market related formula with effect from the start of the current financial year.

Platinum production from mining operations in Bophuthatswana, South Africa and Canada is expected to continue at close to current levels in the year ahead. Secondary supply, incorporating the recovery of metal from scrap and sales by the USSR to the West, could show some improvement if current price levels are maintained. It is anticipated that the Stillwater mine in the USA will make a small contribution to world platinum supply during the next

Present indications are that demand for platinum in the 1987/1988 financial year will be maintained at much the same level as in the past twelve months. Some softening in industrial demand is likely as growth in the world's economies slows. However, whilst present political tensions continue in Southern Africa, Central America and the Middle East, the growing investment market should result in total

demand maintaining a degree of pressure on supply.

The progress made in the fuel cell programme indicates that commercialisation of fuel cells in the early 1990's is now

in the face of these sound market fundamentals and growing arxiety regarding a resurgence of inflation and debt burdens in many countries, the platinum price in dollar terms is likely to ramain strong in the foreseeable future.

The upward progress of the platinum price in rand terms over the past twenty-four months has been particularly strong and has encouraged existing and potential producers to announce new production projects. However, little change in metal supply to the market is likely in the near term because of the long lead times required for the creation of new mining production facilities. In the intervening period changing market conditions could alter the supply/demand situation which is not unusual in the volatile platinum market. Consequently there is a likelihood of reappraisal and downward revision of some of the prospects currently planned. However Impala, as a well established producer, will ensure that its market is adequately catered for in the medium and long term.

Johannesburg, 2 September 1987

Copies of the Annual Report including the full Chairman's Statement may be obtained from the London Transfer Secretaries, 6 Greencoat Place, London SW1P 1PL

# gineering company, to become crates. I the UK's second largest in-flight airlines. several sales of about £40m. Steels in somewhat larger than Laird Catering, which achieved pre-tax profits of £1m on sales of £15.7m in the year to January 4. Neither side would discloss the net assets changing hands, although they are believed to be warranted at slightly more than the £3.7m figure at the entire than the £3.7m figure than the £3.7m which an asset revaluation en-



STRELS AVIATION Services, abled the division to pay its par-owned by British & Common-wealth Heldings, has paid £9.5m for the catering division of Laird Group, the diversified en-gineering company, to become grates. Initially, it will serve 30

Sastchi & Sastchi expects its shares to be listed on the New York Stock Exchange by late November or early December.

The advertising and business services group filed a formal application yesterday after passing a preliminary review of eligibility. Sastehi & Sastehi expects its

S.Casket

8. Cesket(Heldings), Manches-ter-based clothing distributor and retailer, announced a substantial increase in taxable profits from £1.14m to £1.61m in the 12 months to June 30 1987. Turnover advanced from £28.02m to £30.29m.

£28.02m to £30.29m.

The directors proposed a final dividend of 1.6p(1.4p), making a total for the year of 2.6p(2.2p). After increased taxation of £371,000 (£273,000), earnings per 10p share rose from 5.97p to 8.66p.

#### Glaxo selling animal health subsidiaries

ahead at 9.5p per share.

By Ding Hedland

Glazo, the UK pharmaceuticals group, has entered into discus-sions for the sale of its animal health subsidiaries in a further move to divest itself of its non-core activities and concentrate on its mainstream business.

The company is forecasting a full year dividend 22.6 per cent

on its mainstream outsiness.
Negotiations are under way
with Pitman-Moore, the wholly
owned animal products subsidiary of International Minerals
and Chemical of Chicago, which
has signed a letter of intent to
buy UK-based Glaxo Animal
Realth the company's veteri-Health, the company's veteri-nary offshoot, and its associated operating companies in Ireland, Italy and New Zealand. Glazo said that it had been se-

riously committed to animal health for the last 40 years, and that its subsidiaries, all of which are profitable, represented a strong portfolio of prod-

But the present annual turn-over of these companies is around £16m, and their sale will generate a "modest amount in relation to the parent compa-ny's turnover." Glaxo expects a deal to be completed by the end

of the year.
Separate interest has been expressed for the acquisition of the animal health companies rading in South Africa and Zimbabwe, and discussions for their sale are expected shortly. The annual turnover of these companies is around £12m.

CHRISTY Hunt: Offer for Deritend Stamping has gone un-conditional. At 3pm on September 21, acceptances had been received in respect of 4.49m Deritend shares (85.1 per cent). Cash alternative will close on September 28. The offer has

#### NOTICE OF PREPAYMENT BANK OF TOKYO (CURACAO) HOLDING N.V. ECU 40,000,000 10%% 1984/1991 Guaranteed Bonds

Pursuant to paragraph "Redemption and Purchase" of the Terms and Conditions of the Bonds, notice is hereby given that the Bank will prepay, on November 15, 1987, the total amount remaining outstanding of the above-mentioned Bonds at 101% of their principal amount, together with accrued interest (i.e. ECU 78.84 per denomination of ECU 1,000) from February 24, 1987, to the date of redemption.

Payment of principal, premium and interest will be made in accordance with the Terms and Conditions of the Bonds. Bonds must have coupons due on Fabruary 24, 1988, and following attached. Interest will cease to accrue on Bonds as from November 15, 1987.

The Fiscal Agent KREDIETBANK S.A. Luxembourgeoise



WHICH LEADING INVESTMENT HOUSE IS MAKING A NEW ENTRANCE?

sharply following

Drexel Burnham

indifferent trading,

Lambert. However, once the

buying dried-up profit taking

buying dried-up profit-taking and local long-liquidation pared gains. The precious metals were generally quiet but responded to the firm energy markets on local and commission house buying before trade buying towards the close cased nrices.

the close eased prices. Copper was firm on good

trade, commission house and

local buying before prices eased towards the close on profit-taking. Local and com-

mission house selling eased

sugar prices as the market prepared for expiraty of the October contract. The trade

was a scale-down buyer. Coffee was firm in nervous trading as the likelihood of

trading as the likelihood of an agreement at the ICO talks emerged. Cocoa eased on arbitrage and speculative selling, touching off stops before trade buying recovered prices from the lows. Constructive domestic consumption figures prompted good trade and local buying in cotton. Commission house

cotton. Commission house selling eased orange juice despite trade buying. The meats were quiet. October cattle eased on liquidation, but forward contracts firmed

but forward contracts firmed on spread buying. The pork bellies and hogs were mixed. The grains eased in early trading, but professional buying emerged in soyabean meal which firmed soyabeans and maize. Wheat remained

21.00

COFFEE " C " 37,500 lba. cents/

HEATING OIL 42,000 US galions, cents/US galions

Close 112.25

CHICAGO

LIVE CATTLE 40,000 lbs: cents/fbs

PORK BELLIES 39,000 lbs: cents/tbs

Gloss Frew High
Dec 1934 1349 1955
Marcin 1341 1360 1960
Marcin 1341 1360 1960
Marcin 1347 1666 1827
July 1967 2004 1897
Sept 2008 2034 2015
Dec 2006 2057 2082
May 565.0 543.4 560.4 5
Juli 547.5 548.6 148.4 5
Aug 540.0 543.0 546.0 5
Sep 544.6 532.0 534.0 6
Nov 531.4 595.0 534.0 6
Sep 544.6 182.0 544.0 6
Sep 544.0 644.0 6
S

SOYABEAN OIL SO,00016; cents/fbs

Prev High Low 111.78 113.25 117.10 115.40 116.40 114.60 117.40 118.00 116.50 119.00 118.50 117.80 119.75 —

LONDON

**MARKETS** 

COFFEE PRICES rose sharply in London in morning

trading on overnight news that producing countries had finally agreed, after five days

of bargaining, on a quota package to present to con-sumers at the International

Coffee Organisation talks. But

# EC reveals spending curbs

proposals on farm spending

cuts adopted in Brussels

yesterday ended weeks of suspense by disclosing the full details of its ambitious plan to curb EC agricultural spending.
The often-radical proposals,
which were formally adopted
by the 17 Commissioners at their weekly meeting in Brussels, cover a wide range of products in the north and the south of the Community. But they will probably inspire the the Community's cereal growers and dairy farmers, as well as British sheepmeat producers.
The proposals are designed to

better budgetary discipline on a year-by-year basis, preventing a repeat of the 40 per cent increase in agricultural expenditure between 1984 and 1987. This was largely responsible for the Community's current financial

Perhaps it was just as well that the new ideas of the Brussels executive were not disclosed until EC farm ministers had concluded their own regular monthly discussions on Tuesday and had disappeared to the safe distance of their national capitals.

After all, it is the ministers who will ultimately translate the Commission's plans into concrete action. And while the pressures for Common Agricultural Policy (CAP) reform have never been greater, there is bound to be a great deal of greater planting from deal of special pleading from most member states.

**Increase** in

gold price

By Deborah Hargreaves

THE PRICE of gold should

e slightly higher in 1988 than the average for this year, estimated to be about \$460

to \$480\_per ounce, according

However, the gold market should close slightly lower than its opening price, says a report by Shearson's London Metals Research Unit. This will be partly due to increased gold output, particularly from North America and Australia greeting excepting excepti

and Australia, creating excess

Gold production is estimated at around 1,543 tonnes this year, compared with last year's 1,542 tonnes and a

forecast of 1,542 to 1,662 tonnes for next year.

This is on estimated consumption levels of 1,371

tonnes this year and 1,360 to

helped boost the gold price from a low of \$390 per ounce

at the beginning of the year

to its current \$460 per ounce.

Shearson expects any rally

year, on the back of a

in price towards the end of

1.447 tonnes next year. US fears of inflation have

Shearson Lehman

average

forecast

its broad strategy for "agricul-tural budget stabilisers" at the beginning of August. But yes-terday was much more than just a question of dotting the "i"s and crossing the "t"s. The main proposals by pro-

duct regime are:

• MILK. The quota system introduced in 1984, and due to expire in 1989, will be made permanent and the 91 per cent cuts in production agreed by

For technical reasons the current five year regime will be extended by a further six months and there will be a transitional period between October 1989 and September 1991 when the compensation currently paid to farmers will be reduced and then eliminated.

Compensation is currently

The Commission had already gests it should disappear. tially the difference between prepared the intellectual officials in Brussels are controlled with a paper outlining fident that prolonging the milk price — and replace it by a quota regime will restore the single ewe premium.
equilibrium of the market and, Contrary to some

as a result, they aim to introduce tions, there are no plans to more flexibility into the system introduce Monetary Compensatory Amounts for the sector.

Thus the plan is to break tory Amounts for the sector.

There will be a "guarantee" ownership of land and posses sion of quotas—quota leasing sheep for the Community (with has now been officially sanc-price reductions where tioned — but detailed ideas scunctioned—but detailed ideas have yet to be put forward on this point.

necessary), but Britain will have its own threshold during a transitional period. Discussions will start with "third countries" such as New Zesland "with a view to stabilising imports of frozen Tim Dickson details ambitious meat and improving import prices."

SUGAR. As expected, the quota levels for the next two

Contrary to some expecta-

quota levels for the next two years will not be changed. But the levies on producers designed to make the sector self-financing over a five-year period would be increased, so the Community would recover the costs within the space of a farm ministers last December © CEREALS. The Commission (including the 5‡ per cent is proposing for the 1988/89 which were only "suspended") season a "guaranteed maximum quantity" of 155 m tonnes for the whole of the EC. single marketing year. WINE. Surpluses continue to grow each year and the Commis-sion is proposing eventually to Commission wants the power to reduce prices by up to 5 per cent for the 1988/89 season, 7.5 per cent for 1988/90 and to

do away with two aids for the sector, including the guarantee of good wine payment.

TOBACCO. The Commission increase the co-responsibility levy by up to the same amount. is proposing to introduce guaranteed maximum quantities by groups with a global threshold of 350,000 tonnes. Once this had been exceeded Further changes to the inter-Ecu 10 per 100 kg, this will be accompany these plans, reduced to Ecu 8 between April SHEEPMEAT. The Commission September 1989, Ecu 7 in sion wants to phase out the 1989/90 and Ecu 6 in 1990/91. special variable premium paid Thereafter, the Commission sugthere would be an automatic reduction in prices and other

### Doubts on Soviet grain record BY PATRICK COCKBURN IN MOSCOW

THE SOVIET grain harvest is

unlikely to establish the record of more than 237m tonnes this year predicted by one of the country's top economic experts, diplomats in Moscow yesterday. Dr Abel Agenbegyan top

econoic adviser to Mr Mikhail Gorbachev the Soviet leader said in an interview last Sunday that this year's crop would be the highest ever exceeding the previous record of 287m tonnes set in 1978.

surprise in the Soviet capital, where the Communist Party daily Pravia, yesterday appealed for a big effort to bring in the last of the harvest before it is spoiled by wet weather or early frosts expected at the end of the

Preliminary estimates from the UK Ministry of Agricul-ture put this year's UK cereals harvest at 23m tomes, down from 24.5m tomes last year, writes Our Commodities Staff.

The wheat and bariey harvests are expected to see a dron from last year's levels.

vention arrangements would

a drop from last year's levels, but rapeseed output is fore-However, the Ministry of Agriculture cautioned that these figures are more than usually tentative because of

the difficult harvest and the wide variations in growing conditions across the country. tonnes for two years running Last year's crop was 210m Given poor weather condi-tions this year, they would also indicate that a new system of incentives for Soviet farms is

paying dividends.

But diplomats in Moscow are still surprised by Dr Agenbeg-yan's forecast of a record harvest. A very cold winter led to the loss of 25 per cent of the winter grain crop according to Soviet figures, and this loss will

be difficult to make up.

Prayda yesterday said millions of hectares of grain were still unharvested, with the situation particularly bad in the ation particularly bad in the so-called virgin lands of North Kazakhstan and South Siberia. Some 77 per cent of the crop has been harvested compared with 93 per cent last year. Other reports suggest good crops in the Ukraine and North Caucams. Prayda gave no fig-

The US Department of Agriculture has predicted that this specific that this shout 205m tonnes, the first time it has ever gone over 200m. Good harvest figures would be Caucasus. Pravda gave no figure for the expected grain crop, but said that output of maize, dustry is slow to respond to the sunflowers, augar beet, cotion and potatoes were all lower

# JS wheat feeding set to fall

BY NANCY DUNNE IN WASHINGTON

THE USE of wheat for animal feed should decline in the US marked by an increase in feed wheat trade and higher non-most al? per cent in 1986-87, according to the US Department of Agriculture.

The current surge has been new markets in Mexico and Korea, where estimated use was up 49 per cent to 1.7m tonnes and 28 per cent to 1.4m tonnes respectively.

Canada are main exporters.

Korea was lured by a price. of Agriculture.
Assuming normal weather
next year, wheat feeding should

return to trend growth of about 5 per cent a year, World wheat feeding has been growing for two decades.

The EC, Australia and Canada are main exporters, since all had low-quality crops last year which exceeded domestic demand. Feed-wheat accounted for 17 per cent of Canada's 1986 wheat crop. The exporters have found

respectively.

Korea was lured by a price which for much of 1986 lower than for maize. At the end of 1986, US maize (\$84 a tonne) was hustled out of the Korean market by Australian feed-wheat (\$71 per tonne).

### slight supply squeeze, to be capped at \$500 per ounce. Somfa to join Baltic Futures Exchange

BY DAVID BLACKWELL

its annual general meeting to they will also join.
be the first exchange to join the The Grain Futures Market is Baltic Futures Exchange. The new exchange has been a total of five exchanges under

a Recognised Investment Ex-change (RIE), as required by the new financial services legis-

Tomorrow the Baltic Inter- of the Soya Bean Meal Futures national Freight Futures Exchange (Miffer) meets to considerably less to run the sider joining the Baltic Futures

Association, said it would cost considerably less to run the markets as a unified exchange.

THE SOYA BEAN Meal Exchange, and next week the The first saving will be made ticipation in the soya bean meal futures Association (Sofa) yes London Meat Futures Exchange with the application next month terday voted overwhelmingly at are expected to confirm that to become an RIE, which costs Europe, bearing in mind that

expected to join shortly, making set up by the futures markets the new organisation.

operating at London's Baltic Representatives of all the Exchange to avoid duplicating the regulatory and administrative costs involved in becoming the possibility of an RIE structure costs involved in becoming the possibility of an RIE structure at the beginning of this year, and have been represented on the new exchange's forma-tion committee since March.

Mr Bill Englebright, secretary

If the exchanges were acting

individually they would have had to pay £10,000 each. Mr Paul Frain, outgoing

market from continental Europe, bearing in mind that London is on the same time scale and that it prices are more Chicago prices.

The London Potato Futures

chairman of the association, Market is hoping to launch next said that even without the cost year a traded options contract said that even without the took
savings involved, the move was
"logical and sensible." It would for delivery in April. Meanmake it easier to sell the markets, he said, and it was better
"to have strength in unity
"ather than dssipate resources wheat contract, as well as a by acting separately."

Mr Dennis Wilkins, the according to Mr Peter Freeman, incoming chairman, said he futures markets manager at would be looking for more par-

Victor Mallet on attempts to keep Zimbabwe exports rising

# A taste of passion and cooler teas

ZIMBABWE's small but highly of 2,900 kg per hectare, less productive tea industry, which than 2,000 kg for Kenya and has trebled export volumes in India and below 1,000 kg for 10 years, is hoping to increase Mri Lanka. output further in spite of low world prices, rising costs, world prices, rising costs, to cope with a cool winter foreign exchange shortages and period in June and July when disruptions caused by the war in neighbouring Mozambique.

The country first started producing in the 1920s and the tea this labour intensive industry. plantations along Zimbabwe's hilly eastern border cover only 5,300 hectares. Five big estates to 8,000 kg per hectare. account for 4,100 hectares and as the "They are looking for small-scale growers make up

Last year's crop totalled 15,679 tonnes, of which 11,125 tonnes (worth about Z\$30m) was exported, giving Zimbabwe tion. less than 2 per cent of the world export market.

Research Foundation of Central clones." Africa in Malawi, have achieved Zimbabwe, which exports what they say are the highest most of its tea to the London

dominant grower in Zimbabwe, putting the emphasis on pro-produced more than 4,000 kg ducing more tea of medium per hectare last year. This com-pares with a Zimbabweav erage purists criticise — doses of

Zimbabwean tea estates have

wages than their competitors in Researchers are now aiming for annual yields of 6,000 kg "They are looking for teas which will produce at a lower temperature," says Mr Tim Evers, secretary of the Zim-

babwe Tea Growers Associa-"This big increase in yields in Zimbabwe has virtually covered the cost of the But Zimbabwean growers, covered the cost of the using irrigation on 60 per cent increased wages. The only hope of the planted area and work- now is to uproot the old tea and ing hand-in-hand with the Tea plant much higher producing

ields in the world.

Tanganda Tea Company, the Africa and the Middle East, is

Zimbabwe tea crop Thousand tonnes

1976 78 80 82 84 88 Source: Zimbabwe Tea Growers Assoc

country's high yields.

potash, and heavier plucking have all contributed to the This year production and profitability are being affected by a shortage of water and by guerrilla attacks across the

Rebeis of the Mozambique

Zimbabwe's military assistance to the Maputo government have already attacked two tea estates since June, forcing companies to increase security measures and restrict or screen their Mozambican migrant worker as the plucking season approaches its Although Zimbabwe now

makes much of its own tea-processing machinery, the lack of foreign exchange has led to shortages of vehicles and spares.
With bulk tea prices low, Zim-

babwean growers are trying to export more of their own brands for the less volatile con-sumer market. Most of them also grow coffee, as the seasons interlock conveniently tea, and some are experimenting with new export crops such as granadillas (passion flower fruit) and flower seeds. The area under tea may not, therefore, grow substantially in the short term. But there is

Am Eagle \$476-481 Maple | af \$476-19 | Krig'rind | 346014-46854 14 Krug | 8241-280 | 14 Krug | 8471-474 1/16 Angel \$50-65 New Sot, \$1083-1084 Old Sot, \$1083-11014 Noble Pist, \$604-615

SILVER potential for expansion, especially in the Mount Selinda area near Chipinge, as well as for still higher yields on existing

Silver was fixed 3.95p an ounce lower for apot delivery in the London buillion market yesterday at 461.30. US cant equivalents of the fixing levels were: Spot 754.15c, down 11.65c; three-

REUTERS Sept 22 Sept 21 M'th apoyear ago

Indonesia, the world's third biggest producing country, put together a counter proposal on the distribution of export quotas, sparking fresh fears in the market about the unity of the coffee producers. The news quickly wiped out the morning's gains, the prices in the afternoon touched £1,247 on the November robusta conon the November robusts con-tract after heavy commission house selling. But the market recovered after seeing prices in New York steadier than expected, and November robusts closed at £1,262, up £11.50 on Tuesday's close. Dealers said market sentiment was yery nervous and was very nervous and susceptible to developments at the ICO talks. Meanwhile, aluminium prices closed firmer as the continuing tightness of supplies forced traders to cover themselves against potential options deciarations. LME prices supplied by Amalgamated Metal Trading. 89.7% | Unofficial + or | High/Low purity | close (p.m.) -

\$ per tonne 1905-15 +20 1770-6 +15.5 | 1750;1740 Official closing (am): Cesh 1,880-900 (1.855-85), three months 1,739-44 (1,735-45), settlement 1,900 (1,865). Funal Kerb close: 1,790-800. Ring turn-

Cash 1148-50 -27 8 months: 1060-1 -14.8 1978/1848 Official sloaing (em): Cash 1,128-7 (1,106-7), three months 1,050-1 (1,037-8), settlement 1,127 (1,107), Final Karb sinset 1,070-1, Ring turnovar: 26,200 tonnes.

COPPER

ALUMINIUM

Unofficial + or close — High/Low £ per tonne 1126-50 +8 (195/118) 1111-6 +6.5 (192/109) Official ploating (em): Cash 1,124-5 (1,123-4), three months 1,104-5 (1,102-3), actiement 1,125 (1,124). Final Kerb closs: 1,121-2.

Official closing (am): Cash 1,122-4 (1,122-5), three months 1,100-2 (1,101-3), settlement 1,124 (1,123). US Pro-ducer prices: 65,2-90 camb a pound, Total ring turnover; 41,576 toques.

LEAD

Officiel closing (am): Cash 378-7 (372-3), three months 268-8.5 (389.5-50), selement 377 (373). Final Karb close: 370-2. Ring temporer: 7,578 tunnes. US Spot: 43 carts a pound. NICKEL

Unofficial + or | Glose (p.m.) - High/Low & per tonne Cesh 5225-45 | -25 5215 | 3 months 3250-60 | -32,5 | 1240,6235 Official closing (am): Cash 3,215-20 (3,230-40), three manths 3,225-30 (3,250-5), sertlement 3,230 (3,240). Final Kerb close: 3,235-40. Ring turn-

ZINC

High/Low Official closing (am): Cash 459-60 (451-2), three months 464-5 (455.5-6), sattement 460 (452). Final Kerb close: 461-2. Ring turnover: 11,750 tones. US Prime Western: 43-47.75 cants per consol.

TRADED OPTIONS Nov. Jan. Nov. Jan. Alumin-ium 1,800 80 - 6612 -99.5% 1,850 5615 - 82 -

LONDON METAL EXCHANGE

1,750 | 1151g 99 | 32 551g 1,800 | 821g 78 | 151 77 1,850 | 58 55 | 751g 1051g Opper | 1,100 401e 44 | 201e 45 | 1,100 401e 53 | 52 561e 1,150 | 171e 241e 47 721e

KUALA LUMPUM TIN MARKET.—Close: 16.84 (16.89) ringgit per kg. Down 0.05. GOLD

GOLD BULLION (fine ource) Sept. 25 GOLD AND PLATINUM COINS

JUTE—September c and f Dundes: BTC \$570, BWC \$580, BTD \$486, BWD \$468; c and f Antwerp: BTC \$540, BWC \$530, BWD \$473, BTD \$486.

US MARKETS AGGRESSIVE technical buy-INDICES ing by both the trade and funds in crude oil rallied

1662.6 1664.6 : 1668.4 : 1609.9 DOW JONES Joses 22 21 ago ago Spot 197,92 128.10 - 125,04 Fut 130,40 131.84 - 127.15 (8ssa: December 31 1931 = 100)

MAIN PRICE CHANGES

Sept. 23 + or Month 1987 - 290 Free Market...... \$1880/825 + 27.5;\$1790/818 Barley Fut. Nov. 2109.76 -0.48 2101.85 Maize £144.00 Wheat Fut. Nov. 2105.40 -0.482104.00 No. 2 Hard Wint.

on the defensive for most of the day. † Unquetad. † Per 78-ib flask, c Cents grand. \* Cotton outlook. v Oct. Aug-Sept. w Oct-Nov. u Sapt-Oct. Nov. z Dec. **NEW YORK** 

Three months finel kerb 776-70.

Robustas opened £25 higher in response to the producers agreeing to put forward a proposal to consumers, reports Draxal Bornham Lambert. However, early gains were avoided by overhead trade seiling as the reprices became nervous over posable producer disunity and new lows were made early in the attenuon. The market eventually closed mixed above the lows with good two-way sotion accounting for the high volume. Yesterday -- or Susmess Nov Dec Jack -- Jack Jack

Seles: 8,148 (4,692) lots of 5 tonnes. (CO indicator prices (US cents per pound) for September 22: Comp. daily 1979 101.34 (104.69): 16-day everage 105.68 (106.00).

After felling to make the higher levels due on the opening, futures fluctuated within a ET? range said closed marginarily stander than the previous evening, reports Gill and Duffus.

Yesterday's ₽ per tonne 1200-1202 -0.0 1295-1798 1235-1238 +4.0 1245-1227 1256-1270 +5.5 1271-1258 1290-1291 +8.0 1295-1288 1310-1312 +8.0 1295-1288 1350-1352 +8.5 1825-1251 1350-1352 +7.5 1825-1258 Sales: 2.195 (3,694) lots of 10 tonnes.

FREIGHT FUTURES

Glose | High/Low-| Prev. . Dry Cartro | 1071 | 1075/1059 | 1085 | 1126/1130 | 1128/1130 | 1175 | 1175 | 1050/1120 | 1176 | 1050/1080 | 1170 | 1165 | 1160/1159 | 1170 | 1165 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170 | 1170

GRAINS

Tumoven 132 (149).

LONDON GRAINS—Wheat: US Dark Northern Spring No 2, 14 per cant: Oct 95.00, New 98.50, US No 2 Soft Red Winter: Oct 95.00, New 98.50, US No 2 Soft Red Winter: Oct 95.00, New 94.50, Dec 95.50, Freach 172-12 per cent: Sept 136.00 sellers. English feed, fob: Sept 107.00, Oct 108.50 sellers, New 106.50, Oct/Dec 108.50 sellers, New 108.50 oct/Dec 108.50 sellers, New 108.50 buyer, Jan/March 111.75 sellers. BARLEY

-8.85 101.80 -0.29 -0.40 103.75 -0.46 -0.48 105.00 -0.68 -0.48 105.00 -0.80 -0.50 106.75 -0.80 Business done—Wheet: Sept 107.30-5.25, Nov 107.00-6.40, Jan 108.05-8.50, March 111.50-10.95, May 114.10-3.50, July 115.60, Sales: 299 lots of 100 tonnes. Berley: Sept 101.39-1.00. Nov 103.30-2.75, Jan 105.35-5.00, March 107.50-8.90, May untraded. Sales: 188 lots of 100 tonnes.

HGCA — Locational ex-farm spot prices. Feed barley: E. Midlands 100.30, Scotland 37.20. The UK monetary co-difficient for the week beginning Monday September 28 will change to 1.178.

RUBBER PHYSICALS—Closing prices (buyers): Spot 67.75p (68.90p): Oct 68.75p (69.00p): Nev 69.00p (69.25p). The Kuala Lumpur fob prices—(Malay-Singa-pore cents) per kg was: RSS No 1 269.5 (269.0): SMR 20 254.5 (255.0). SUGAR

MEAT COMMISSION Average fet-

stock prices at representative markets. GB—Catele 95.61p per kg lw (~1.33). GB—Sheep 163.09p per kg est dow (~4.91). GB—Pigs 73.70p per kg lw (~1.54). GB—AAPP 95.53p per kg dw. FJTURES—Pigs: Feb 96.80, April 99.00. Sales: 8. **POTATOES** 

GOLD 100 trey on \$/trey on

SILVER 5,000 troy oz; cents/troy oz

800.7 800.2

780.5 704.5

The market briefly traded 90p down during early trade on the combined influences of an improved weather forecast end ravised PMB planting figures. However, the dip was unconvencing and in thin volume the market recovered to unchanged levels by middey. Values rose further in the afternoon as the market reflected continued uncertainty over lifting conditions, reports Coley and Harper. Month Close Previous Business done

£ per tonna Nov. ..... 84.00 84.00 84.00 85.50 Feb. ..... 93.50 96.50 March ... 85.70 86.80 Apr. ... 133.90 135.40 134.50 132.50 May.... 148.00, 148.10 Sales: 476 (SS1) lots of 40 tonnes.

Soyabean meal Continued commercial selling on weaker cash and Chicago markets kept prices on the defensive throughout the

ey in light volume, reports Mulipace Sales: 15 (2,051) lots of 20 tonnes. Yesterd'ye + or Business close - dono £ 

GAS OIL FUTURES U\$5

+ 0.75 157,90-35,25 + 1.00 156,75-57,25 + 1.50 156,75-50,25 + 0.25 162,09-51,00 + 0.56 145,08

WHEAT 5,000 bu mins

LONDON DAILY PRICE—Raw augar \$164.00 (£100.40), up 80c (up £1.00) a tonna for October-Novamber delivery. White augar \$186.20, up 20c. PARIS--Whites (FFr per tonne): Dec 1113-1121, March 1186-1188, May 1177-1185, Aug 1205-1218, Oct 1228-1240, Dec 1258-1270.

SPOT PRICES: Chlungo loose lard 18.00 (same) cents per pound. Handy and Harmen sliver bullion cents per troy ounce. New York \$10 318-317 (318.5-318) cents per pound.

S per tonne 

Seles: No 6 2.126 (2,919) late of 50 tonnes; No 5 1,736 (2,413). Tate and Lyla delivery price for granulated basis sugar was £206.00 (£204.00) a tonne for export. international Sugar Agreement...(US cents per pound fob and stowed Caribbean ports). Prices for September 22: Dally price 6.08 (6.18): 15-day average 5.77 (5.74).

Latest | Change CRUDE OIL-FOB (5 per barrel) Oct. PRODUCTS -North West Europe Prompt delivery cif (Sper tonne) 

### Dollar gives up early gains

THE DOLLAR was little changed on the day in Europe, giving up early gains, after a senior US Treasury official said he was concerned about the rate of growth in West Germany. This tended to strengthen the view that if other countries will not respond to US calls to stimulate demand the dollar must decline to correct imbalances in world trade. The dollar also suffered from disapponting US economic news.

also suffered from disappenting US economic news.

There was no lead for Europe from Tokyo, where the market was closed for a public holiday, but in early trading the dollar was supported by nws of clashes between US forces and Iraniao vessels in the Gulf.

The dollar also gained ground on short covering ahead of the

on short covering ahead of the International Monetary Fund annual meeting and a gathering of Group of Seven finance ministers from leading indstrial nations in Washington.

After early gains the dollar suffered a st back on news that August US consumer prices rose 0.5 per cent, compared with 0.2 per cent in July. This took the year-on-year inflation rate up to 4.3 per cent. It was generally expected the August rise would be 0.2 to 0.3 per cent, and the year-on-year rate 3.9 to 4.0 per cent. August US dureble goods ordereds fell a disappointing 3.1 per cent in August, compared with a revised unchanged figure for July. Excluding defence orders fell 2.7 per cent in August, against a rise of 0.7 per cent the previous month. After early gains the dollar suf-

Miles Man Cont.

... 121. 12 mg

44:5

With the same

CHICAGO

THE COM							
Sept. 23	Late	gt .	Previous, Cluse				
1 month 3 months 12 months	1.6445-1 0.30-0. 0.93-0. 2.78-2	29pm ( 90pm (	400-1.6410 134-0.33pm 193-0.92pm 155-2.48pm				
Forward pres U.S. dollor. STERLIN			apply to the				
		Sept 23	Previous				
	Mre	73.0 73.1	73.2 73.2				

73.173.073.273.273.273.2

CURRENCY RATES						
Sept. 23	**	Special Drawing Higher	European Corresqu Hale			
Stephen U.S. Doller U.S. Doller Canadian S Austrian Sch Belgian Franc Densche Marti. Heth. Golder French Franc Inganem Ven Linganem Ven Lin		0.785666 1.28480 16.3284 48.7453 9.02222 2.35003 2.64348 7.83471 N/A N/A R.57468 156.943	0.494276 1.13614 1.49656 14.6175 43.0968 7.90193 2.57686 2.33760 6.92532 1.498.60 164.058 7.58996 138.666			
Swiss Franc Greek Drock	3.5	194711	1.72238			

\*CS/EDR rate for Sept. 22: 1.67925 CHROSNEY MOVEMENTS

Sept. 25   Sept. of England   Information   England   Information   England   Information   England   En							
10.2	Sept. 25	England	Gueranty				
	ensiden Defter	101.2 78.8 137.1 99.7 90.8 146.4 172.0 134.6 71.3 47.2	+10.0 -4.7 +1.1 +21.4 +22.3 +14.2 -13.4 -18.2				

Sept. 23	£	\$
rgentine	4.1355-4.1545	2.5180-2.5260
ـــ متحرود	2.2380-2.2410	1.3645-1.3655
	82.3925-82.8535 1.2205-7.2330	50,1630-50,4130 4,4010-4,4090
rece	226.45-230.40	138.35-140.70
long Kong	12 8215-12 R330	7.8065-7.8075
T-1	117.60*	70.90*
(orea(Stb) .	1316,45-1328.35	\$02,80-809.40
Cowalt	0.46250-0.46300 62.05-62.15	0.28150-0.28160 37.75-37.85
.oxembourg Aalaysia	41465-4.1515	2.5245-2.5255
Herdco	2550.80-2554.00	1553.00-1554.00
. Zestend .	25385-25435	1.5475-1.5495
andi Ar	6.1595-6.1645	3.7500-3.7510
Singapore	3.4360-3.4405	2.0920-2.0990
Af (Fa)	5.3415-5.5215	12520-13615
2002	49.20-49.45	30.05-30.15
4 6 -	4 00000 t 0075	3 4736 3 4736

Little change INTEREST RATES showed little shortage of around £550m, before overall change in Loudon yester taking into account the morning help and further assistangiven in the afternoon of through outright purchases of £38m of Treasury bills in band 1 and £406m of eligible bank bills, all at 5% per cent and also £19m of eligible bank bills in band 2 at 5%

The rate of 3.65 per cent on this latest 28 day facility was up from the previous injection of funds which took place at a fixed 3.6 per cent. However the Bundesbank announced on Tuesday that the tender for liquidity wold be based on a minimum rate of 3.5 per cent. Since some DM37bn of applications were received the minimum recented rate was far higher and

accepted rate was far higher and roughly in line with the rate for overnight call money.

INTEREST RATES showed little overall change in London yesterday. Trading was subdued ahead of today's UK trade figures but with sterling steady and little prospect of an early change in clearing bank base rates, there was little incentive to move outside the recent trading range. r cent Late help came to from making a total of £581m. was unchanged at 10½-9½ per cent as was the six month rate at 10¼-10½ per cent. Overnight money opened at 10 per cent and In Frankfert the Bunde In Frankfart the Bundesbank accepted bids of DM15.4bn at the latest sale and repurchase tender, at 3.65 per cent. Successful applicants received their allocations yesterday afternoon, coinciding with maturing agreements which drained DM14.4bn. money opened at 10 per cent and moved up to 10½ per cent before slipping away to 7 per cent. Late balances commanded up to 10½

UK clearing bank base lending rate 18 per cent since August 7

shortage of around £600m with factors affecting the market including the repayment of late assistance and bills maturing in official hands together with a take up of Treasury bills draining £25m forther £475m. There was also a rise in the note circulation of £95m and banks brought forward balances £25m below target.

The Bank gave assistance in the morning of £53m through outright purchases of £20m of eligible bank market conditions. Call money bills in band 1 and £33m in band 2 was queted at \$.55-3.65 per cent all at \$7% per cent. In the after-

all at 9% per cent. In the after compared with 3.6-3.7 per cent noon the forecast was revised to a previously.

The dollar rose to DM 1.8216 from DM 1.8205; to SFr 1.5120 from SFr 1.5075; and to FFr 6.0750 from FFr 6.0850, but fell to Y143.85 from Y144.15. On Bank of England figures the dollar's index rose to 1012

on bank or england figures the dollar's index rose to 1012 from 101.1.

STERLING—Trading range against the dollar is 1987 is 1,6885 to 1,4718. August average 1,5985. Exchange rate index was unchanged at 73.1, compared with 72.5 six months ago.

Sterling was little changed ahead of today's UK trade figures. The August deficit is expected to be an improvement over the July shortfall of £910m, and has been forecast within a general range of \$750m to £900m. The current account deficit is also expected to decline, possibly by a greater amount, because of an increase in invisible earnings. Forecasts for the balance of payments sug-

for the balance of payments suggest a deficit of £150m to £300m. The pound has been very teady against the D-Mark

EMS EUROPEAN CURRENCY UNIT RATES

	Ecu terimi rates	Quirency amounts against Ecu Sept 23	% change from tentral rate	% change adjusted for divergence	Disergence limit %
Belgian Franc Danish Krone German D-Mark French Franc Datch Guilder Irish Punt Italian Lira	42.4582 7.85212 2.05853 4.90403 2.31943 0.768411 1,483.58	43.0965 7.98193 2.07686 6.92532 2.33760 0.773883 1,498.68	+1.50 +1.65 +0.89 +0.31 +0.78 +0.71 +1.02	+0.78 +0.99 +0.17 -0.41 +0.06 -0.01 +0.65	± 1.5344 ± 1.6400 ± 1.0961 ± 1.3674 ± 1.5012 ± 1.6684 ± 4.0752
Changes are for Ecu,	therefore po	sitive change de	notes a mark	currency,	

DM 1.8291, compared with DM 1.8171 on Tuesday. The US current rose quietly during the morning, on technical

factors and the rising tension in the Guif, bt finished below the day's highs on disappointing US

POUND SPOT-FORWARD AGAINST THE POUND

Sept 25	Day's spread	Clase ·	One mends	% p.a.	Three months	NA.	
VS	1,6335-1,6440	16425-L6435	0.33-0.30 cans	2.30	0.97-0.92 000	230	
Carracts	21535-21661	21615-21625	0.18-0.08 c pm	6.72	0.38-0.25 980	0.59	
Hetherlands.	3.36-3.374				4-31, 203	4.52	
Belgion	61.95-62.19	62.05-62.15		3.57	97-51 pm	3.00	
Denmark	11.474-11.514	11.50L-11.51L			4-1 dk	-0.20	
iretand	1 1120-1.1160	1.1140-1.1150	0.15-0.06c pa	1.13	0.40-0.21 pm	113	
W. Germany .	2.985-2.994			5.76	452-46 pg	4.86	
Pertuesi	233.87-236.63	235.58-234.54	52.105 c dis		267-352 des	5.85 -5.24	
ionio	199.18-200.26	199.45-199.93			166-203 46	-349	
taly	2155-21611	2160-2161	3-5 See die		14.18 de		
-	10.911-10.95	11-941-10.951	34-34 ore de			-2.96	
TRACE		9.971-4.982			11-11-4	-4.36	
ivedes		10.50 - 10.51 -		225	Safette bas	1.38	
	236-237				214.32 BM	0.64	
opan	20.99-21.15		13-1 y pm	5.39	39434 pm	5.60	
lastria		21.02.21.05	1092-975 gro pas		28-25 pm	513	
Switzerland _	2472-249	2.48-2.49	Dania c om	6.04	4-3½ pa	6.24	
Seiglan rate is for convertible france. Pleascial franc 62,30-62.40. Sto-mouth forward deliar 1.50-1.55 c pm, 12-month 2.53-2.43 pm.							

230 0.97-0.92mm 0.94 0.52-0.45mm 1.59 0.55-0.36 ds; 1.59 12-0.10.00pm -1.62 2.55-3.25 ds; 3.51 1.64-1.59m -8.34 225-425 ds; -6.62 190-220 ds; -4.59 16.50-18.00pm -6.64 10.10-10.50dm -6.64 10.10-10.50dm -6.65 12-11.6 pm -6.65 12-11.6 pm -6.65 12-11.6 pm 1,3165-1,3188 1,4705-1,4715 1,3170-1,3180

to the Individual nurses; Seighin rate in for convertible frames. Financial frame 37,90-38,00 EURO-CURRENCY INTEREST RATES								
Sept. 23	Short term	7 Days notice	One Monts	Tiree Months	Str. Months	Ome Year		
Starting U.S. Dollar	101-10 71-71 83-81 54-51 54-51 74-74 12-101 61-64 51-31	101-97 71-74 484 54-54 92-94 437 72-72 12-102 63-64 64-57 54-57	10-99 7-8-7-6 89-89 5-8-5-6 33-34 4-8-7-8 12-11-1 6-6-6 6-6 4-4-6	104-18 75-75 94-9 54-54 34-54 84-78 129-129 64-64 85-64 85-64 85-64	184-104 84-94 94-94 94-94 44-44 811-84 194-124 7-63 7-63 44-96	102-108 81-50 101-100 51-50 42-42 43-42 954 131-120 71-7 43-48		

Adm 1809 74-74 74-78 78-78 78-78 84-78 84-78 84-86

Sept. 23	6	S.	DM	Yes	F Fr.	S Fr.	H FL	Link	6.5	8.7
4.5	1.	1643 L	2.993 1.821	236.5 143.9	9.980 6.075	2.485 1.512	3.373 2.052	2161. 1315.	2.162 1.316	62.1 37.1
DM YEN	0,334 4,228	0.549 6.947	1 12.65	79.03 1000.	3.335 42.20	0.830 10.51	1.127 14.26	722.0 9135.	9.722 9.142	20.7 262
F Fr. 8 Fr.	1.002	1.646	2.998 1.204	257.0 95.17	101 4.016	2.490	3.379 1.357	2165. 869.4	2.166 0.870	62.2
16 PL Life	0.297 0.463	0.487 9.760	0.887 1.385	70.13 109.5	2.959 4.619	0.757 1.150	1 1.561	640.6 1000.	0.641 1.001	18.4
C S B Fr.	0.463	0.760	1.384	109.4 380.8	4.616	1149	1.560	999.3	1.480	28,7 100

LONDON	ME	reank fixing				
D100 12.54	25) 3 n	13.60s	6 Percent	علا وا	inites	
bld 742	L	after 7%	. 14175		effer 8	_
fixing rates are red rates for \$10 banks are Hatk is and Morgan	the ari to quote and Wes Sugrenty	threetic reason, rounds d by the nuricet to five r transfer Bank, Sant o Trant.	d to the search e eference banks at 1 f Yolgro, Dentache	en-skriet 1,00 a.e Bank, B	oth, of the bid I. each working angue Mathemal	Sind days,

NEW YORK Lancittime)  Manual Common C	81, Ti	re senti		6.43 Fee 6.69 Flot	e jew	# 85 87 87 13 13
September 25	Opprohis	One Month	Two Hemile	Three Months	Sike Months	Lumberd Intervention
translutert	1.55-3.65 71-71 3-11- 5-554 3.46625 113-122- 6.70 77-80-	3,803,95 7,3-7,8 92-34 92-54 52-52 122-127 64-64 84-9	3,80-3,95 7-2,-7-2 	3.85-4.08 7-12-7-13 30-34-5 5-4-5-4 3.87-37-5 120-23 64-64-6 9-94	438-4/8 8/2-4/8 	50 7%

Sept. 25	Over- aight.	7 days notice	literis	Three Months	Six Movities	Ome Year
Interbusik Sterling CDs. Lucal Assidrinty Deps. Lucal Assidrinty South Discount Mat. Deps. Lucal Assidrinty South Discount Mat. Deps. Contings Deposits Finance House Deposits Finance House Deposits Sank Silin (Bary) Fine Trade Gills (Bay) Dollar CDs SDR Linked Deposits EGU Linked Deposits	10-7 72 10-92 10-92	10-74 74 10-74 10-74	10-75 98-91 96-92 96-92 92 92 104 7-50-7-65 7-6-68	10,48 10-74 94 10 10-10 10 10-10 10 10-10 10 10-10 10 10-10 10 10 10-10 10 10 10-10 10 10	15%-15%-10 10%-10 10%	102-102 104-104 104-104 105-105-105-105-105-105-105-105-105-105-

FINANCIAL FUTURES

### Gilts and sterling nervous

DM 3.00.

Sterling geined 10 points to \$1.6425-1.6435, and ruse to DM 2.9925 from DM 2.99; to SFr 2.4850 from SFr 2.4750; and to FFr 9.9800 from FFr 9.9575, but eased to Y238.50 from Y26.75.

DEUTSCHE MARK range against the delbar in 1987 is 1.9305 to 1.7898. August average 1.8573. Exchange rate index 148.4 against 147.3 six months ago.

The Deutsche Mark lost a little ground to the dollar in Frankfurt, with the US currency closing at DM 1.8210, compared with DM 1.8105 on Thesday.

The Bundesbank did not intervene when the dollar was fixed at DM 1.8291, compared with DM 1.8210, on pared with DM 1.8211, on Tuesday. weaker shead of today's UK trade figures. Opening prices were marked up from Tuesday, following stronger finish in the US bond market but there was little interest shead of the £300m gilt auction and prices tended to drift away later to the morning. Despite the total amount on offer being affely allotted, market sentiment seemed to be little changed and traders were uncertain about the level of retail interest.

Today's trade figures also man-

and long gift but there was still a good deal of nervousness ahead of today's trade figures. However, prices tended to stay within a narrow band also because the prospects of an early change in clearing bank base rates appeared to be remote.

Gill FUTURES failed to hang on to early gains in the Landon International Financial Futures Exchange yestorday and finished the Landon's UK trade figures. Opening prices ware marked up from Tuesday, following stronger finish in the US bond marked but there was little interest ahead of the £300m gilt auction and prices tended to drift, away later in the morning Despite the total amount on offer being

0.90 1.60 3.20 5.70 9.15 17.50 ##. 8.75 0.52 1.38 3.00 5.54 8.97 13.09

Sept. 120 —

0.6772 0.6967 0.7037 0.7051 - 0.7121 - 0.7175 - 0.7232

55 MOI 5536 Sect 1-00 1-00 6-00 12-00 14-0

Low Prev 16275 16365 16210 16275 16100 16215 LETTE-STEEL LOS COLUMN 1 por 1

# They\* read it in **GRANT'S**

Fred M. Alger Barton M. Biggs James E. Cayne Malcolm S. Forbes, Jr. Theodore J. Forstmann Gilman C. Gunn III Donald B. Marron Paul L. Miller **Iack Nash** Jim Rogers Laurence A. Tisch Alan Washkowitz

#### **GRANT'S** Interest Rate Observer

The chronicle of debt, interest rates and the credit markets. Twelve pages an issue, two issues a month. \$335 a year airmail. (U.S. domestic rate: \$295 a year)

Call Today for a Free Copy 0101-212-608-7994 or Telex #238198 TLXA UR Acct. 11150

> **GRANT'S** 233 Broadway, Suite 4008 New York, NY 10279 USA

\* A sample of our discriminating paid subscribers.

CALLY DRY PRODUSSIONAL AND VASOR SERVED BEING

> Obfton Bouse Worship Star 01-247 4586 A private and independent company The City of London Financial Centre Betablishing an international network of typesetting links covering North Ame Europe, the Far East and Australasia Direct data SBC filing ancial printer for the following 1982 National Freight Corporation men such as utilising international

#0.6 2.99 +0.6 2.99 +0.6 2.99 +0.6 3.3 -0.9 32 +0.9 32 +0.4 33

Herzigon Services' Ltd

#### FT-ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

MATIONAL AND REGIONAL MARKETS		WEDNES	DAY SEPTEM	BER 23 1987		TUESRA	Y SEPTEMB	ER 22 1967		OLLAR IN	
Figures in parentheses show number of stocks per grouping	US Dollar Index	Day's Change	Pound Sterling Index	Local Currency Index	Grass Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency ladex	1987 High	1987 Low	Year ago (apprax
Australia (93) Australia (93) Austria (16) Belgium (48) Caronia (123) Denmark (39) France (121) West Germany (92) Hong Kong (45) Ireland (14) Italy (76) Japan (458) Malaysia (36) Mexico (14) Netherland (37) New Zealand (24) Norway (24) Singapore (27) South Africa (61) Spain (43) Sweden (33) Switzerland (53) United Kingdom (333)	100.95 127.83 135.57 118.02 114.16 101.60 149.69 145.16 171.16 371.34 124.69 136.50 181.94 160.43 184.20 184.20 184.20 184.20	-1938 -1938 -055 +055 +1039 +1039 -1259 -1	159.57 91.09 91.05 106.49 107.01 107.01 130.99 81.63 127.30 154.45 338.87 112.52 123.18 144.76 146.22 145.34 118.35 17.97 142.78	160.55 95.64 112.48 112.48 108.79 96.19 150.03 139.05 88.84 128.28 166.45 637.85 116.78 112.24 166.33 154.70 133.13 148.42 100.77 142.78 131.05	2.46 2.17 2.53 2.50 2.50 2.42 3.23 2.06 2.21 0.53 2.67 1.65 2.67 1.64 3.16 3.16 3.16 3.16 3.26 3.26 3.26 3.26 3.26 3.26 3.26 3.2	178.65 102.87 122.87 124.53 118.57 112.57 147.52 144.07 88.78 140.78 140.78 140.78 140.78 140.98 127.22 137.69 160.98 163.94 160.84 160.84 160.84 160.84 160.84 160.84 160.84 160.84	161.50 92.88 115.03 121.47 107.05 101.95 10.97 133.08 130.06 127.11 151.69 134.24 145.35 145.	162 19 97.19 112.72 107.67 107	180.80 1002.87 134.89 141.78 124.83 121.83 104.93 149.69 145.49 112.11 161.28 193.64 422.59 131.41 138.99 145.92 138.99 145.92 145.92 138.99 145.92 138.99 145.92 138.99 145.92 138.99 145.92 138.99 145.92 138.99 145.92 138.99 145.92 138.99 145.92 138.99 145.92 138.93 1	99.92 85.53 96.19 100.00 98.18 98.39 96.39 99.50 96.24 99.25 100.00 100.00 100.00 100.00	81.05 92.89 93.32 94.55 94.55 94.56 100.09 97.05
USA (586)  Europe (929)  Pacifiz Basin (1683)  Euro- Pacific (1612)  North America (715)  Europe Ex. UK (596)  Pacific Ex. Japan (225)  World Ex. US (1816)  World Ex. UK (2069)  World Ex. LA (2341)  World Ex. Japan (1944)  The World Index (2402)	128.83 142.68 137.19 131.29 110.56 162.50 137.79 132.88	+0.9 +0.9 +0.5 +0.5 +0.5 +0.5 +0.5 +0.5 +0.5 +0.5	116.25 128.75 123.79 118.47 99.76 146.64 124.34 119.90 121.65 119.41	119.48 130.01 125.78 130.98 104.94 151.79 126.29 126.76 128.18 128.29	2.78 0.69 1.47 2.78 2.44 2.41 1.52 1.87 1.99 2.76	127.66 142.42 136.57 130.49 109.39 162.75 137.16 132.23 134.12 131.44	115.26 128.60 123.31 117.82 98.78 146.95 123.84 119.39 121.10 118.68	118.36 130.03 125.35 130.18 103.72 152.02 125.84 126.23 127.42	126.88 158.77 143.65 137.55 111.97 163.57 143.38 138.82 139.47 134.08	99.78 160.00 100.00 190.00 98.02 99.92 100.00 100.00 100.00	98.33 94.10 95.83 95.13 98.33 94.45 80.52 95.33 96.78 96.42

TOTAL VOLUME IN CONTRACTS: 43,494 E-Call

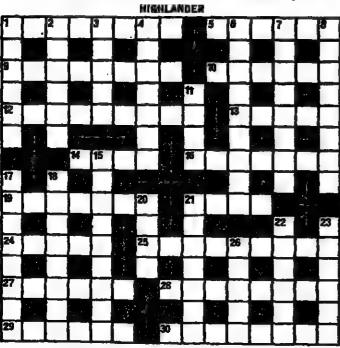
3833258903300 | PA

1 5466889 ISS

#### FT CROSSWORD PUZZLE No. 6,438

**建日和高水型的各种地域** 

199988883189984 144488883189984



- ACROSS
  1 Collecting area for posters
- 5 Overwhelmingly worsted is dispatched one particular way (6) 9 Act with good intentions and
- close pool (4, 4)
  19 Project a very loud manner
- (6)
  12 She finds seats at this point 15 before race all in use (9)
  13 Verse about old music-hall might employ 12 (5)
  14 Fish for tea (4)
  15 Call girl perhaps if loose 15
- 14 Fish for tea (4)
  16 Call girl perhaps if loose change is adequate (7)
  19 Italian leader embarrassed about being demoted (7)
  21 Leave quietly, with cunning (4)
  22 For example turning up by (4)
- (4)
  24 Hardback author (not English) (5)
  25 NCO assimilates key mate26 Start performing with band.
- rial (9) 27 Not hit and run twice? I'm
- going (3-3)
  28 Severe criticism because it's very hot (8)
  29 Stay with military unit on
- border (6) 39 Leave on occasion without working full day (4-4)
- DOWN
  1 Gammon with stripes, boiled and eaten (6)
- 2 Away with the unknown: there's no interest (6)

  Died a debtor but something

left for widow (5)

4 Regarding the nipper: turn up by time specified (2, 5) 6 Rude health not too good? (3-

I Budakki I &

FI\_52.80

FL73.70

PL53\_40

Fl263.60 F13030

- 7 Cross art off—and poetry (8) 8 Delete angered, disturbed and unbalanced (8) 11 Thin sheet of metal, com-
- pound of iron and alumi-nium (4) Description of writer Newton regarded as overworked
- 17 Go over obstacle on his bicy-

- Solution to Puzzle No. 6,437

### BASE LENDING RATES

	70				70
BH 124		Contrology Stark		No. of Knool	10
ـــــــ رحومي ـــــــــ	30	Citizank NA	30	Market	39
Med Arek Ok List	20	City Mexicanis Basis	10	Harden Stat List	300
atied Dophar & Co	30	Cyclestate Back	38	Maraich Gas. Trest	10
Jilled Irish Basis		Commande No. Ho. East.	H	PK Finnes, lad (UII)	10%
carica Esp. Sk	20	Committeed Conf		Provincial Treat Life	n
pare Black	30	Co-operative Stank	±10	R. Raphael & Som	10
erry Andreader	39	Ograss Papadar (Hr	30	Andreade ("make	18 <sub>2</sub> -
<b>#Z Basking Group</b>		Duncte Laterie	30	Reyal Digal Scallant	
ــــــــــــــــــــــــــــــــــــــ		Equat'r'i TstC'p pic		Repail Front Bank	10
Mariy & Co Lid		Estir Trailigh		Suit & Wiles Sus	30
200 & Shu	10	Pleased & Gen. Ser	30	ابدرون) (جادون	39
ــــــــــــــــــــــــــــــــــــــ		First Hat. Fis. Corp		138	70
nei: Leant (UTC)		First list. Sec. List.		Will Marigney: Exp	<b>911</b>
ank Credit & Consti		<ul> <li>Robert Fleming &amp; Co</li> </ul>		Mailed Sk of Manage	18
34 d Cpr2		Robert France & Ples		- Marieri Mirania Sangaran	36 .
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		<u> المدارية</u>		Hairy Treet PLC.	30
بيجيها أدغو		Grindays Dank		Western Fresh	30
يسيحد أرساندي أفعاد		•		Westpic Bank, Corp	30
mp# Belgr Liti		HFC Tred & SanleySonon		White pay Labour	39°2
	30	Basics State	30	Vintaline Back	20
enderson's Top List		Heritable & Gas. Tis			
enclaria Treat List	n	• Hill Samuel			~
erfiner Bank Afi	30	E. Houre & Ca	36 4	Members of the A	locapida
AR OF SHIP ENG.		Houghout & Staugh	30	iceses Committee.	*?- <del>4</del> 9
THE SHIP	38	Liopis Bank	30	ion Ties	7-00/7e
Mary Miles Tale		Heploy & Sus List	19 .	icasus Committue, lepagits 5%. Siverales lap Tier—£2,500+ at 3 ocice 9,517s. At co	-
L Bank Noterland		Highert Back,	30 5	JOJOTO + remains d	
ande Personni		e Voga Graid	10	Mortgage laste rate, §	
THE LEE	10	Mont Credit Cop. Ltd	20 1	eposit 4.98%, i 1.329%,	and the last
4				**	

#### US. \$100,000,000

#### GW Overseas Finance N.V.

Guaranteed Floating Rate Notes Due 1994 Unconditionally guaranteed by

#### **Great Western Financial Corporation**

Interest Rate

83/16% per annum

Interest Period

24th September 1987 24th March 1988

Interest Amount per U.S. \$10,000 Note due

U.S. #13.92 24th March 1988

> Credit Suisse First Boston Limited Agent Bank

#### U.S. \$188,100,000

#### Banco Internacional S.N.C.

Floating Rate Notes Due 1991

In accordance with the provisions of the Fiscal Agency Agreement between Banco Internacional S.N.C. and First Interstate Capital Markets Limited, dated as of 15th September, 1986 notice is hereby given that the Rate of In-terest for the next six month Interest Period has been fixed at 811/6% p.a. and that the interest payable on relative Interest Payment Date, 24th March, 1988 in respect of U.S.\$100,000 nominal amount of the Notes will be U.S.\$4,455.21.

Reference Agent

J. First Interstate Capital Markets Limited 24th September 1987

### **WEEKEND FT**

#### HOME INTERIOR DESIGN The Financial Times

proposes to publish a Report entitled Home Interior Design on: Saturday 24 October 1987 For details of advertising rates please contact: Sue Mathieson on 01-489 0033

		NOR GAR		ON SWIW	000
Sept Dec		FTSE 100 2352/59 2401/9 to Spin	Oct Dec		+10 +10

						hursday Septemb	er 24 1707
CONTRAL F	TUN	IIT TRUS	TINFO	PRMATI	ONSE	RVICE	
AUTHORISED		CS Fund Managers Limits 125 Heat Holtone Louise WCIV	d NPV 01-342 1346	Fidelity Investment Ser Street Walls, Toebridge TM9	rvices Ltd 207	Hill Samuel Unit Tst. I PLA Touer Addiscoute Rat In British Trus	M, WORDOW WINDS 1995
UNIT TRUSTS		S America Fd	610 +13 041 646 +06 1.76 1084 +81 046 1002- +02 240	Private Cities U Braker Deploys I Autoritin (2)	0800 414161 135 7 +18 07	(a) European Territ 155.1	1642 -17 150 1851 +17 152
Abbuy Unit Tst. Mages. (2) ROBERT RI, Bonnewast	- gr Yeld	2-6 High St. Potters Bar, McTS	270.0 -311.192	Employ Deporture 1 14 24	52 년 +84 GS	(b) High Yield To	1801 - 17 192 1801 - 17 192 1804 - 194 193 1814 - 194 193 1814 - 194 194 1814 - 194 194 1814 - 194 194 1814 - 194 194 1814 - 194 194 1884 - 184 194 1884 - 184 194
Minis tarrent	695717373 +24 449	2s. 192000 2nd 1092 2s. 192000 2nd 1092 2s. tor. Access 231.6	1704 +111 19 1703 +277 12 1150 +127 12 1715 +127 124 1715 +127 124	Farces Name: Tsl (2) 51.8 Far East tot Tsl (2) 41.4	55 402 21 441 41 31	10) 10(7) 17/85.  10) 19) Japan Teth Tr	200 +03 0.00 200 +03 0.84 200 +03 1.06
Marchet Stat 1624 Marchet		Cannon Fund Managers L. 1 Change Way, Westing, HAN	- bi 048 Dealist: 0800 282621.	Global Convertible TSL 27.1 Growth & Int TS Le2	46.1 -0.2 -	O the Spec Site 7st150.0	
Asia Pacific	*14 67 134 *42 134 *42 134 *42 134 *42 134 *42 134 *42 134	61-902 8676. Growth 46.6 For East 31.2	33 83 33	Japan Speicht Sen (2)	1765 +25 0.3 1401 +0.3 18 49 +0.4 0.0 95.0-4 +0.8 0.5	36 Queen St. London, EC4R 1	187.9 +0.8 1.35
17.5 TA	102 10	Bey 2 American 1112 Gebi 91 A Erropean 57.1 Lance 75.0 test Corvery Rosel 65.0	51 00 110	Beliest Floring & Co 1	H	19 les T35 1029	•
UN Ground Act Units 2001 2074 th Ground Day 1922 2042 th Lawrence Carlo St. 923 Income & Ground 1942 2015	**************************************		ESA 01.621 0011	25 Capital Ave, Lordon EC28 thm Europe (227) 1Georgi Europe (227) thm Europe (227) thm Europe (227)	408.73		164 +61 22
Africa Dult Trusts Lini(a)(b)(e) 401 St. John St., London EC19, 40E	M.4374484	Here America (c) \$15.7	超過低	Francisiston Group (4) 3 Leider Wall Bidgs, ECZM 51 Appr. A Gen	NQ 01.625.515 299.01 +24 -		
European Grown 1960 1474 1774 1774 1774 1774 1774 1774 177	\$2 05 \$2 177 \$25 00 \$25	Capital Home, Festival Supray, 031-228 4477	Territor 0000 833561	(Actors, Units) 230.8 Am. Partend 232.9 (Accors, Units) 242.9 (Accors, Units) 242.9	201 424 202 424 203 424 203 424 203 424 203 424 203 424 203 424	TO Females Street Landon E	23 NI-825-8MD
Fig   Property   11.0.4   117.5   110.5   11		Inter Growth Tailer	27.3 +0.3 1.00 26.5 +0.3 1.00 26.6 +0.4 0.77 27.6 +0.6 0.97 27.6 +0.6 0.97 27.6 +0.2 1.96	Carriero (Mary)	#3.0 +21 1.6 #3.0 +24 1.6 #3.0 +28 1.6 12.0 +0.1 4.1 7.0 +0.2 0.7 7.0 +0.2 0.7 10.0 +2.2 3.0 10.7 +2.3 3.0	103.0 104.0 104.0 104.0 105.0	101 14 41 42 42 12 12 12 12 12 12 12 12 12 12 12 12 12
Accom. Lines   205.8 228.6     Accom. Lines   175.8 277. fm     Accom. Lines   175.5 252.8     Accom. Lines   205.5 252.8     Accom. Lines   205.7 252.8     Accom. Lines   205.8 257.8     Lines	400 34 422 346 422 134 424 166 425 145 425 122 427 122 427 122 423 046 433 046	(S. 13	6 of England?	Extra record Trait 271.3			
land Eurology 2015 2018 Maccan, Linkin 2015 307, 1 International Common 118,6 22, 2 Carean, Vinera 122, 3 196, 2 Japan Germin Land 120, 2 Rep Germin Land 120, 2 Rep Augresian Gaussi 100, 4 Maccan Linkin 1177, 790, 3	+124 +124 +124 +124 +129 +120 +120 +120 +120 +120 +120 +120 +120	2 Fore Street, London ECZY SAQ top Fund Aug XI SALL Part int Sect Aug XI 139-1 Des Fri Aug XI 1300 Constitute of Control Secure 1		Jacobs & Growth Tyt 198.6	2205 +14 22	Unit late 605	### ### ### ### ######################
Chemic Links   1777   190.1   190.2		33 Yong William Street, ECAR SAI Charleto Ian Sapt In	7 1 二深	Jacobs & Gel Fo	2005 +15 12 12 12 12 12 12 12 12 12 12 12 12 12	Past of Interest Table 303	
George United 540,5 521,		Charities Cifficial Services. F 2 Fore Street, London ECZY SAQ		Restrict Trace 227.6 (Access United 248.1 Robert Fraser Trace Mg	d. Ltd.	7/27	12 10 10 10 10 10 10 10 10 10 10 10 10 10
Alled Businer Unit Treats PLC	(a)(a)	According to 140s	E   - 127	29 Albengrie St. London W1 libt. France Conto. Ty	(7).493 <u>921</u> 209.3 +5.4 1.8 Trests(2)(b)(c)(2)	266.1 115.6 116.0 180.6 204.3	#47 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0.5
Scoutt A Japan To 1987-5 700 1	بباطلة بوات	PO Box 16, Coleman St. London 5 5 & C Stree Blue		Castle Street, Salisbury, Wild Danilory 0772 411411. A F.P. Danity Old		148.4 177.7	######################################
	*增益 湯 端	Clerical Medical Unit Trus Harvow Fish, Bristol 852 0.74 American Growth 76	000000 373395	F.P. Forest last Disc. 1193 Dr. Agrandido Dat. 204.0	712 + 12 1.0 1213 + 122 1.0 1213 + 123 1.0 1214 + 123 1.0 1214 + 123 1.0 1214 + 123 1.0 1214 + 123 1.0		re Lbi
The control of the	地流	Americas Counts 25.5 Despos Permit 7 2. Despos Permit 7 2. Espos Pitch Income. 26.5 Espos Pitch Income. 26.5 Cancerd Exploy. 26.5	######################################	F.P. North Associate 147.6 F.P. Pocific Book 199.7 Francis in Count*		AS IN COMPANY COMPANY	34 25 4908
I Intermited Track	**************************************	GR & Fig by lac 24,4 hater eating features 27,1 hater features from 27,1 hater from 27,1 hater from 27,2 hater		26 Finshury Sq. EC2A IDA Caeltai Sent 17 200 1 Green Sent 17 200 1 Mgh Yudd Ammet 27 311.6	31-70-664 31-70-664 31-70-664	LAS UK Equity Ts TOUT 1.48 Jupon 51.3 LAS Eartophon 51.3 LAS Eartophon 52.3 LAS Extra lor. 58.0 LAS For Eng. 55.4	2.5 +0.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1
Services (See See Services (See See Services (See See Services (See See See See See See See See See Se	海路	Special Str. 4.3 Commercial Daton Trent I S. Meter's, 1 Indonduit, ECO St		& & A. Treat (A) (a)	les emier Court Ambrel	L. & C Unit Trust Mans Pierce House, Contial Ast, EG	greent Util 28 78E 01-886 2000
777 384 777 38	福建	9618 CU UK & General 68.5 CU Access 68.5	温田温	6. 4.4. Managers Ltd		Lacting a Secretary 1948	
120 220 221 131 132 132 132 132 132 132 132 132	<b>高温度</b>	CU Workmakir Spor Dits 60.1 Do Access Fd		Bib Floor, B Develore Sq.   01-263-2575 Gental (Inc)	Deallog: 01-625-963	High tocome 69.9	湖湖湖湖
10 10 20 2 70 10 10 10 10 10 10 10 10 10 10 10 10 10		Confederation Funds Mag	Lbi (2)	Income 13.6.3 Parties Exempt 27.4.7 International 28.5.6 ILS + Egeneral 57.8 American Special Sty 70.8 Insen & General 277.3	환경 취임 성	Luzard Brethess & Co I 21 Moorleks, Losdon &C2P 2	11 01-588 2721
Authory Whiter Best Tal. Mysst. 19 Wireces St. Lastes E. 70P	+127 080	Creative 972 Small Courses 25.6 Courses 50.6 Engran Execut 93.6	हैं। देवें हैं संस्थानका	For East and Gara,		income de de pueble 2011	翻湖
Wester Both Fd. Inc	三世	Cornelli Unil Trest Mages 90 Ber 236, Bookenhay, Keng BR	Lid	Serimore For Manager	es (a) (c)(a)	TANKS TANKS AT THE PARTY OF THE PARTY	開報問
Activeright Management 1 Nog St, Hundrester Mid-3A6 Attention from 222—1924 Attention to Sept 22—1924	943-m20042	IN Employment 1821		2 St Mary Ave, Lundon EC3A 8 Dunitry only: 01-625 S766-S806 Autorizan Trent (e)	184 +14 PA		盟目
Assat Unit Trust Mages Ltd Pfv/s He. Frechert St. Lands FCS	#1-4907231	County Shift Trees Manager 361 Champite, London ECRY 651		Chatterine UK Guth Ye	SECTION OF	HOPE WER AND 12 amount 200.7	
Atlanta Hall Manager Ltd	当战	- 17.2		Enrypean Tries (a) 98.8 Entry Income 74.5 Per East Tries (a) 175.8 Philod by Tit. 27.6 Propage Markets (E) 34.5	(T.E TILL) 3-20	American Sept 7 197.0	
Lioyde Wiley   2 Mill Sp.   Lordon SE 200   Inc. For Elect	# 55 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	100 100 100 100 100 100 100 100 100 100		Global Fd. 220.9 Global Fd (Don) 209.9 Gold Share Transist 21.3		American Sept 7 250.2 For Eastern Sept 7 570.1 Australian Sept 7 500.1 Environm Sept 7 605.9 Property Sept 7 605.9 ing Australian Hope Aug 25, 1250.0 ing australian Hope Aug 25, 1250.14	
204 July 1	255554 255554 2555			ind Fad to Tet		Legal & General (Unit 7 Admin: 5 Rayleigh Ross, Hist	Statement of the last
Callie Officed & Co Ltd.		Craws Unit Trust Services Craws Haws, Woking GU21 1109 Crows Asserted To. 146.1 Crows Camalan Gh. 210		Magan Trent (z) 128.4 Milliaguel Extings (Fund SSSA) Oll & Emergy Trapi SSA) SSA SSA SSA F 177.6 Oll Son. Co. Rec. Tright 146.3			
SCHOOL STATE	13 mm	Come Employ To 140.0	は は は は は は は は は は は は は は は は は は は	Richal Ampt Hampaner   RAS Shring Hampanert   12 St. James's Place, London, ST RAN CA Julius   171-2		let Boat Yes 4	
Section   Sect	== =	Crasider Unit Trest Mana	pers (Ltd	SAME ENGAGE STATE		Basery Treet 50.8 Statement Treet 50.8 Statement Recognition 57.4 Statement Basery Bas	
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		Religion, Survey, Phil 2001, Cornesson Grands	記録は	CAM N. Asserts Inc. 187.		Leonité Administration	
Salis Pred Manager Life		No Suprem Colon (1) Proofs from (1) Its from Arr (2) Its from Dat (1) Its from Dat (1) Its from Dat (1)		GAM For East Inc.   1413 GAM For East Acc.   1413 GAM For East Acc.   1413 GAM For & Day UK   1413 Govett (John) Unit May		Livering Mr. Duit Tet. Min	别 二线
MOCHANIS, London ECTY FTV	42 374 6801 42 346 44 355	Distington Unit Treet Mag 9 The Crescast, Planteth PLLSAI Team Park Unit Tr.,	t. 134	Sheddess Home, 4 Battle & CL-588 SLED Desires Same Americants, 1776	rate Law, Leader SCI. co-Gas page	Registrar's Gept, Gering by Sai 0903 SIZ-Set, Balancer 394 2	Destroy, W Serrer Destroy 0634 830209
Grand   1	130	Distreminated Treat Manager 1 Allemente St, London WIX 3HF SK Swat Computer 7(L) 1615.3	Mark 1.25 (0691 5733	Covert Linear Corts 178.4	<b>表 粉 </b> 器	Court Europe Errort 97.6 De (Accom) 97.6 Energy let 77.1	
Scholl Interes	ではまます 一般をおける	Discretionary Unit Fund 18	CZ-639 4465	CONST. Dr. 2045 (Mar 5147)	TENESCHE STATES	Du. (Account) 435.2 German Growth 485.6 De. (Account) 588.6	
Banchers Unicorn Ltd(a)(c)(g) Unicorn Hp. 252 Rossland Rd, E7	01-534 SS64	Bransped Fund Maryt Lt	数量 二致 index of the state of th	Pacific Strategy 70.7 UK Progressive in: 90.1 Genetic St. Birt by 48.2 Genetic American II 194.1 Genetic Strate II 204.2 Genetic Strate II 204.2 Genetic Strate II 204.2 Genetic Strate II 204.2		income 40% 3 On (Account) 62% 5 IN. Technology 70% 5 On (Account) 263.7 Input (article) 96.9	数料量
Options Asserted   THE   THE	が記述	Gire Cap Frend Inc	期三部	Brancelle theit Tet Mogen 8 London ECS 801' Breadle Contain 12.4 Grandle Stati Co Til. 18.9	98.4 +2.2 14	Inpart Growth 96.9 Do. (Accum) 97.3 Marker Trast 89.2 Do. (Accum) 49.2 Do. (Accum) 49.2 H. American & Bass. 176.8 Do. (Accum) 177.8	1939 +12 004 1939 +12 004 231 +03 05 1948 +13 07 1948 +13 07 1948 +13 07
Do. Estra Japanes 118. 121.2 Do. Estra Japanes 118.0 91.0	超號	Burnesii Unit Trest Massage 54.51 James St. Louise 58/24.1.07	01-99 6300	Steelans Unit Trust Men	Heats 1944 (1656)-2	Do. (Artsu) 1991	14.7 +15 a7
1 De 121 & Feb. 18. 19.0 SA746		Descript Friends Gerb Fd. 1907. J Descript Friends Gerb Fd. 190.1 Descript German Groß Fd. 190.2 Descript Englism Cdr Fd. 190.4 Descript Squart Groß Fd. 1190.3 Descript UK Gerb Fd. 1190.3 Descript UK Gerb Fd. 190.3	盟 强诺	Creston Epyteen Gris 24.7 Greston Gold Greet 2015 Greston Gold Greet 2015 Greston Gold Greet 2015 Greston G Angr Grett 1811	<b>建</b> 湖话	Small Cox. & Recy	4415 + LB 045 741 + LB 045 804 + 04 040 804 + 04 040 804 + 04 040
De Justin & Gen Tis Acc. 2006 222.5 De Justin & Gen Tis Acc. 2006 222.5 De Justin & Gen Tis Inc. 2002 220.5 De Justin Tis Inc. 2002 220.5	194 88	Description of 194.0  Description Unit Text Magnet Life a Completon St. Edinburgh E412 404	4	Brotund Managers Limits	ed CONTRACT MARROWS	Local Authorities' Makes	Impest. Tat."
Do. Letter To. (2) 223 224 250 250 250 250 250 250 250 250 250 250	100 00 00 00 00 00 00 00 00 00 00 00 00	G 100 C 100	1 P 1 P 1 P 1 P 1 P 1 P 1 P 1 P 1 P 1 P	Grybard American Trust. 99.4 Grybard American Trust. 90.9 Grybard Espidy Trust. 127.5 Grybard Espidy Trust. 144.5 Grybard Est Trust. 140.3	101 101 101 101 101 101 101 101 101 101	Francis Fand Ann 31 14 Starty Fand Ann 31 14 Find Int Sec Fel Ann 31 15 "Understand Annual 15	計劃
Do Trades Paris 152.3 46.4 (6.2 Do Taw Tee) in the 162.4 (6.2 Do Taw Tee) in 162.3 (6.2 Do Taw Tee) in 162.2 172.4 (7.2 Do Taw Tee) in 162.2 (7.2 Do Taw Tee) in 162.2 (7.2 Do Taw Tee) in 162	11111111111111111111111111111111111111			Greenstam Troc. 1964 Ocardian Royal Ex. Unit Royal Exchange, London ECSV 3	Mgrs. Libi (p)(z)	Landon & Manthester (7 Winslade Park, Earler D/S 10% American Treat 36.9 General Treat 43.6	0702 211347
Statis Plan Shangers (16) Po Sor 156, Beckering, Kort 803 400	4371 276	EBC Asses Unit Trast May 5 Denomities So, Lumbon ECSM 4VI Denting (II-50) GUNI Duck Group 60.4 French Srand 77.1	CLATICIAL.	Grant Foots	1952 441 041 041 151 151 151 151 151 151 151 151 151 1	American Types 38.9 General Trees 58.7 International Trees 52.9 Trees of law Trees 52.9 Trees of law Trees 44.4	100 mm
Australia Tr. 127 1 175 1 Eastern Tr. 1115 127 Australia Control recommendation (C. 1)		Franck Grands		Georgical 1897 A His Assertion 164.7 Fractic 346.4 Frap Starre, 501 B Start Cox. 372.6	100 100 100 100 100 100 100 100 100 100	Three Copy, Trans. Mil. Ecop.	680, 10e 0205 256266
August   Tale   127   175	14 15 15 15 15 15 15 15 15 15 15 15 15 15			Guitté Munagement Licolts 3, Findony Square, Lunton EC2 Guide Con	A LRT _ 01-638 2033	M. S. C. Europe (c)(C)(C) Thirtie Orage, Trainer Mill, ECCSS Advisory ID320 -420, 4444 American Incomercy 2019. Autorities Recurrency 2019. Autorities Recurrency 2019. Autorities Recurrency 2019. Autorities South Oris 56.7 Autorities South Oris 57.8 Autorities South Oris 57.8	
Japan Sanriss Tot		4 Michelle Crescust, Billionayla EFM Assortion Final 77.3 EFM Capital Final 78.5 EFM EuroPard 91.3 EFM Capital & Inc. Fig. 210.7		Guinness Makon Unit Yra PD Res 442, 22 St Marcan Hill	ert Managers 1.1st EC3 (0.623.9533	Anteripas Sedir Offs	97.5 +0.2 0.00 61.0 +0.2 0.00 218.8 +0.1 0.30 240.2 +0.1 0.30
		EPAL Deptal Frod 187,5 First EuroProd. 187,5 First EuroProd. 197,5 First Epo First Epo First 197,5 First Epo First 197,5 First Epo First 197,5 First Epo First 197,6 First Epo First 197,7 First 1	27 12 12 12 12 12 12 12 12 12 12 12 12 12	European Grouph S4.2 Pacific Growth 54.1 Global Growth 52.2 Report 372.2 Report 97.0	翠 媛 媛	Licenson (Loca) 417.2 Compound Growth 541.7 Compound Growth 530.9 Composition Growth 295.8	2744 +42 08
Bell Coart Front March PLC	G-500-5171	EFM Scale Jap Cars		North America 1712 Femple Ser Ser Coft Fd. 118.49 Temple Ser USH Fend 1881.79 St Vincent High Inc. 128.7 St Vincent LIS Greets 78.3	101 44.5 1.00 1002 44.1 3.79 101.6 4.0 0.0 104.4 1.0 1.0 104.4 1.0 105.4 1.0	Casser-Ston Growth 250.9 Casser-Ston Income. 275.8 Casser-Ston Indian 250.2 Uscass Union 1503.5 European 250.4 (Access Union 453.6	664.9 +217 338 2006.77 +644 335 302.11 -1.07 0.46 302.53 -1.27 0.46
7 Easter 398.5 347.3 America 264.5 277.8 OK.A. Company 378.5 547.5	三豐	James Sept 24	194명	Markey Carrows Carrows 200		Guard of the Total	
Brownedon by	01-45-011 01-45-011	Engle: Star Unit Atages (Ad Buth Road, Cheftesham GLS37LB UK Balanced Trost Inc		Adolin, S., Rayleigh Rd., Hutton Empirices 0277 2227300 Property Starry Treat	Deather 0277 261010	General (leiks) 937.7 (Access. (leiks) 2837.2 64) Income 50 )	287.2 443 0.56 397.0 409 1.94 655.4 1.94 997.3 46 2.65 2149.0 4.2 2.65 62.2 467
Separation by 200 277.0		UK Grounds Treat Acc195.2 UK High Lac Treat Lac118.1	12 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Hassbrös Bank Unit Trust Atmin, 5 Rayleigh Rd, Hattim, Engoleies 0277 227300 American Egony Im	Bresswood, Essex Dealing 0277 261020	(Access, tiples) 97.7	1024 - 947 48.1 +0.2 043 55.2 +0.3 044 55.0 +1.3 3.71 246.1 +3.7 1.71 018.74 +12.6 0.75 146.5 +20.7 0.95
Can & Francisco Letter 1971 2793	二號	Far Eastern Trust Act		American Fostey I.m		Accuse thems 77.6	017 +124 075 1665 +207 055 771 +69 4.6
Break Children Fd. 1925 354.4	-	Enterprise Fund Managers I 9 Goshor Street, Look J.S.I. 2014, Parking UK Growth	651 276 5685 1744 404 200	Angere and For East163.6 Forth American Trees172.7 Reserves91.1 Secondary96.7	119.2 40.7 6.77 12.65 42.7 6.25 42.7	Access Smaller Corp. 102 1 (Access Smaller Corp. 102 1 (Access United 102 1	77.3 +4.7 4.6 8.9 +0.8 4.6 95.4 +0.8 0.8 1003.7 +0.9 0.00 100.7 +0.9 0.00 100.7 +0.2 0.00 100.7 +0.4 0.00 100.
Bridge Fund Messagers (a)(c) 20, Capting Armes, Linder, ECSR 7PA, 6	143 244	Equitable Units Administrati Walto St. Avlenturs, Busis, NP21	ion Litri 700, 0296 (30480	UK New Geographics 49.3	到 招席	Recovery	2781 +34 251 6708 +13 272 8708 +17 272
7767 1868	1111	Service	超過過	Activity, 5 kilojakoja Rožać, Hydga Empulsias 0277 227300 BK Finnis	4, Brentwood, Essex Dealing 0277 261010	(Accum, Unies)	100   100
De Ant. COURT STATE OF THE PARTY OF THE PART	~~   많	Easts & Law Up. Tr. M. G	复摇语	Access Units) 344.3		Chamboni Sept 23 300 (Acoss. Delt) 300 Chamboni Sep 22 483 2	+1.m 10.93
Bellege West, Street, France Persons List - com N Bellegels Street, Treet, Street, Street, St. 19		St Georges Hist, Corporation St., Com	캠 # # # # # # # # # # # # # # # # # # #	Mah Income Funds	896 411 135 1003 412 135 1013 413 135 1013 413 145 1013 413 145 1013 413 145 1013 413 145	MGM Unit Managers Ltd	岩 二级
Brenes Shipley & On List (a)(a) 9-12 Persympatic Re, Haysends Into OHAL E.S. (whole Fed	122627745 40.5 0.30	Higher Lot, 751 let 296.7 S GMSF-school Tst.Acc. 104.7		te. 6 Growth	965 +12 25 965 +12 25 913 +12 25 913 +13 25 913 -12 25 913 -12 25 913 -12 25 913 -12 25	186 County	**** +21 42 20 20
9-12 Programme Ma, Neyvende Heb Old II. E.S. Portable Field	+14 14 +14 14 +1	R. America Yol Arg. 154.3 For Los Tra Arg. 2016.6 Emper To Arg. 176.2 General Trans. 329.7	42	Suppler Cos Oly 200,7 Ped. & Cit. 54.6 St Trust 61.2 Saed latered 51.6	3 日 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	Special Sits 47.0 Warth American 47.0	

F&C Unit Ma

met 1.bi

FT UNIT TRUST INF	ORMATION SERVICE
Mercury Fund Managers Ltd (c) 3) Keep Wilson St Ect 93 Asymptotic Court	Cressider Reservance 10d (2)  [Ultravier Way Number   MA   100   1
John   1983   76.7   6	Department   15.2   15.3   1
Meritis France Mingount Lial   100	Page   Stor   Instrument   Delay   D
Tel: 9702 749862  Tel: 9702 74	State   Stat
Midd Britannia Unit Tot Migra List (n)(c)(m)   Family Greet Dat   2012   213   214   215	Preserve
Second Column   100	Classical Number   1912   1913   1914   1915   19
Princip Searce   112   124   124   125	Part American   1984   1985
State   Stat	Proceedings   Process
Control   Cont	Con. 196. 196. 196. 196. 196. 196. 196. 196
Company   Comp	State   Stat
Company   Comp	State   Col.   Stat
Secretary   1915   1917   19	## A Proposed Form   1973   1974   19
Note   1965	Constituted Life Intervenance PLE 6/70 kight St. Crepton city 5000 6-6/70 kight St. Cr
66 Carront St, Lundon ECHI 6AL	English   Sept 20, 174.5   Sept 30, 17
April   Apri	Sept Court, Petersfold, Heads
Perpetual Unit Treat Magnet (3) 65 Hart Street, Besley pa Titues 5 60 Hart Street, Besley pa Titues 5 60 Hart Street, Besley pa Titues 5 66 Hart Street, Besley pa Titues 5 67 July 1 67 J	American Acc.   17.0   17.1
## Act   Color   Color	Second   S
Company   Comp	Western   West

FUNITRUSTINFORMATION SERVICE  FIGURE Assur-Cont.  Stands Life Assur-Con	34 70004 34 70004 3.75
Manufacturers Life Importance Coats.   Morarize University Life	270 4000 
Her	V-1/51
Do Pers	
Control   Cont	2051111
GAR For Extern 194.0 -1.4 Gar & Fact Interest 195.0 10.1 -1.5 Gard Recovers 195.0 10.1 -1.5 Gard	M24 20251
10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0	nen state
Second Regard   171.7   180.	0245 4000 4.55 0.00
Accord Maryland   1923   2023	
Personal Companies   150   1	0894 78994 <b>9</b>
Comparison   Com	1176 1776 1776 1776 1776 1776 1776 1777 -
Miles   Personal Rept   1915	
Part	n.esp.aco
Part	Rayen HSSM, 92) HSSM, 92) HSSM, 92) HSSM, 92) HSM HSSM, 92) HSM HSSM, 92) HSSM HSSM HSSM HSSM HSSM HSSM HSSM HSS
Part	
International   1972   1973   1974   1975   1974   1975	pt 18.535.67 by 31.535.51 by 31.535.51 67.31.517.16 8.31.5179.15 6.31.5179.16 9.31.5179.16 9.31.5179.17 pt 11.579.95 dept 18.539.50
Empton Provide 2014 1918 1918 1918 1918 1918 1918 1918 19	0461,28004 10 10 10 10 10 10 10 10 10 10 10 10 10
Special Extend	0.66 .0.002 2.50
Pens. (Ferrital Epitry 57.1 36.5 + 13.4 High Performance 72.5 72.6 High Per	tanga 1580 pt. SA
P.P. With Froits: 103.1 108.0 40.2 Parties from Natural States from Natural Researces Acc. 157.4 105.0 For States from Natural Researces Acc. 157.5 105.0 For S	0534 71048 ther 18 510.50 ther 18 CSIA.53 f Mags Ltd 0524 77877 
Part Find Internal   121.65   127.61	SEET CS LEE 0624 7/877
48 Gracethurb St, London ECSP 34H U1-623 400 Demokrant Minches   1864 August Correct 1874 404 Pilles Lorentes & Parties &	0594 74007 5.00 Lbb
Compared	014310778

Total and a second

1000 2000 電機

T 5 7 75 25 28 1

2 2 T THE RESERVE AND THE

Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania | Spanner Con Lymania |

I Propertia una Incali Vintal Corona Res Vintand Marco Cory I Maceleire M inec Vintacon Explus Vinta Business Syst I Vinta Algon Vinta Algon ARRyal Bk. Can. II Witter Control Control Marco Algon Marco Mar

Victoria Carlos

44425675675431747772231677455755317145875775447757744774677457774577477577457774577745777457774577745777457774

# Financial Times Thursday September 24 1987 LONDON SHARE SERVICE INDUSTRIALS—Continued INDUSTRIALS—Continued BUILDING, TIMBER, ENGINEERING-Continued | DRAPERY AND STORES - Cont. | 1907 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | 1908 | AMERICANS—Continued | No. | Price Price | The color of the CANADIANS JA29 JARM Sold Corp J 9 10a Wazhot Energy Corp. J 50ba Wazer, Barrick Res. J 32a Amer Baleco . 394g/Azer/con Lightware. J 52b WArmero ... 200 - 22 200 - 22 200 - 22 200 - 22 200 - 22 200 - 22 200 - 23 200 - ELECTRICALS 3949 +2 2019 -1 3174 -| Section | Sect BANKS, HP & LEASING + or Div Y'ld Schimbergie 300. Scott Relevior. Best, Hurtinile YR. Bestelor Group Do. W. Br. Fédicaripated Grp Ip. Security Services. Geles Applications (S. Salena Ware 20. Geles Application) Geles Application (S. Salena Ware 20. | April | December 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 234 | 145 | 234 | 145 | 234 | 145 | 234 | 145 | 234 | 145 | 234 | 135 | 234 | 135 | 234 | 135 | 234 | 135 | 234 | 135 | 234 | 135 | 234 | 135 | 234 | 135 | 234 | 135 | 234 | 135 | 234 | 135 | 234 | 135 | 234 | 135 | 234 | 135 | 234 | 135 | 234 | 135 | 234 | 135 | 234 | 135 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 -2 35.0 -2 35.0 -1 10.5 -1 114 23 34 145 1070 35 27 127 37 28 34 145 37 28 34 143 40 19 27 28 34 40 19 27 28 34 40 19 27 28 34 40 19 27 28 31 52 12 12 22 21 10 43 21 12 22 21 10 43 21 12 22 15 39 14 21 15 39 14 21 15 39 14 22 15 39 14 22 15 39 14 22 15 39 14 22 15 39 14 22 15 39 14 22 15 39 17 25 17 25 31 11 11 11 15 25 31 11 11 15 25 31 11 11 15 25 31 11 11 15 25 31 11 15 25 31 11 15 31 | State | Stat

INSURANCES—Continued	PAPER, PRINTING—Continued	TEXTILES Cont.	FINANCE, LAND—Cont.	GIL AND GASContinued	MINES—Continued
1987   1988   1989	1967   1968	Start   Stack   Price   - at the Cw Wei PK   126   639   Card to   1315   -5   840   Cw Wei PK   126   639   Card to   1315   -5   840   Cw Wei PK   127   200   150   Card to   150   - 178   -1   3.0   22   25   327   200   150   Card to   150   - 178   -1   3.0   22   25   327   200   150   Card to   150   -1   3.0   22   25   327   25	24   10th Sett Countins   46   1   7.45   10   22   10th Sectional in 10p   34     25     1.5	High Leve   Shock   Price   Ret   Cwe   Gr's   Price   99   10   MCA Drilling   10   35     14.7   67   20   Price mark of Expla   57   -1     14.7   10   5   Price mark of ASI   7   -1     14.7   10   10   10   10   10   10   10   1	94 5 99 todo Pacific Nt 28 28 28 29 55 26 900. 30 39 39 39 39 39 39 39 39 30 37 39 31 48 2 31 31 34 59 34 3
C12) 645 San Manor 2012;4-3 (215 – 28 – 212) 445 San Manor 2012;4-3 (215 – 28 – 212) 445 San Lik 55 – 212 (215 – 215 – 211 – 216) 129 (716) 18 (716	122   33	185   187	11   Personal Assets 12/9.0   44   1   10.5   1.1   1.5   1.1   1.5	58   19   Elikarines 10p.   40¢     8     10°   27   27   27   27   27   27   27   2	61 37 William Ora Gold 51 46 -1 02c 2.2 2.0 71 32 Wilderhamer HL 25c 68 -3
222   134   134   135	1989   1372   04.5 inches/reff(1)   582   -2   90.214   22   27   18.5   19.5	263   1711-    1611   1711-    2711   2711-    2711-	122 94 Share Shiremath Co. 1011 +1 15.67 - 7.8 123 97 Don Sharesh H. 1279 9 100 100 100 100 100 100 100 100 100	84   16   Effects West Explin.   50   -2	195   59   Presentation first 81   175   -2   MSc 0.1   1.1
113 ish & N Group IDp   253   25   25   25   25   25   25   2	25	196   107   Scients Int. 10p	200 159 St. Andrew Tg	34 First, Fet. 55 76 2	338 107 Partings Miney Exp 50— 338 427 246 Percelo Misland 50— 41.7 — 10 C20c 1.8 22 427 246 Percelo Misland 50. — 55 +1 — — — 22 12 Percelo Misland 50. — 55 +1 — — — 55 21 Places Margaret Edd. 53 — 1 — — — 74 30 Places Margaret Edd. 53 — 1 — — — — — — — — — — — — — — — — —
255   125   Soony & Rusbes   250	133   74   Afficial Loudon 100   125   +2   2.1   +0   2.5   +0   2.0	10   20   Da. Lips; Care Pri.   950   10%   11   0   12   0   0   12   0   0   0   0   0   0   0   0   0	199 78 Do. Warrans 174 174 175 17	127-3 36 Sovereign ON	35   14   Vishu. Goldfields
*65 12 **Fatarish Pred 5p 43 -2 443 257 **Fatarish Pred 5p 43 -2 443 257 **Fatarish Pred 5p 45 -2 45	60 1748erdeley 6 http://doi.org/10.1001/ 405 276 Billion (Percy) 400 12.94 1.5 4.4 19.7 720 490 BradfordProp. 400 11.0 3.9 22 19.2 271 140 Brediero Prop. 271 1144 444.25 2.6 21 20.3	TOBACCOS  1907 Stack Price — But Christine (123 1247) 10.124 10.1	140 36 Soot & Mert W 55	EDDOP   CSTP-  Texton Size Con.	33   18   West Coast 25c   419m 4   9110c 4   11   12   12   12   12   12   12
905   32   Indian's Hidgs 2p   46   1   art.Hill 10   3.0   32.1   100   440   LWT   998   48   rt.R.15   3.6   2.5   15.2   3.3   3.1   15.2   1.5   3.3   3.1   1.3   2.7   1.5   3.3   3.1   1.3   2.7   1.5   3.3   3.1   1.3   2.7   1.5   3.3   3.1   1.3   2.7   1.5   3.3   3.1   1.5   3.5	135   33   Caire (A. 10)	TRUSTS, FINANCE, LAND  Red Law Back Price   Fee Str   Free Str   Investment Trusts	156 130 Strate Investments 147 147 20.4 0.24 0.24 156 148 148 148 148 148 148 148 148 148 148	OVERSEAS TRADERS  110 53 Atrice Lates 90 21.65 0.2 - 2.7 0.1 0.5 0.2 - 2.15 107 Chillington Cyn 188 36.43 1.3 4.6 21.5 25.0 25.0 25.0 25.0 25.0 25.0 25.0 25	250 49 Juntar 1220
21	715 495 Chesterfield 575 112 21 27 22.6 310 90 HCkeyove 10p 285 -15 123 35 12 29.9 775 155 Chy Sie Estales 220 110.09 24 65 76.4 310 765 Chy Sie Estales 220 110.09 24 65 76.4 310 765 Chy General 100.00 30 110.15 14 30 23.9 310 228 Chy General 100.00 30 30 110.15 14 30 23.9 310 228 Chy General 100.00 30 30 110.15 14 30 23.9 310 220 40 Hckey 50 400 50 75 15 12 75.3 310 23 40 Hckey 50 400 50 175 19 22.4 322 40 Hckey 50 100.00 35 110.15 12 23.5	192   129   Allia law   192   465   2.5   1.1   1.8   1.0	333 200-TR Parille Sasin 275	155   EM   EM   Ems. Nortice (10)   ES   12   12   10   275     711   462   Winfars, Cros. S1	Miscelfaneous   140   752/kapto-Denkina   762/kapto-Denkina   76
98 34 SP-(68) Ratio NV Sp. 88 2.0, 1.2 3.1 30.6 228 189 Fictoric 222 82 82.5 3.1 1.5 22.9 118 84 SP-(68) Ratio NV Sp. 228 4 22 828 22 3.0 10.6 2 228 23 10.5 22.9 228 23 10.5 22.9 228 23 10.5 228 23 10.6 28 28 28 28 28 28 28 28 28 28 28 28 28	266   169   Canaly Props W10p.   227mi-10   143 1.3   26 7.7   170   165   270   171   1	17   253   Do. Cap.   17   17   18   17   18   18   18   18	572 339 Throughouse Tent 567 -2 9.6 1.0 23 301 136 10. Warrasts 378 +2 100 156 17. 17. 18. 18. 18. 18. 18. 18. 18. 18. 18. 18	416 286 Do. W. MV 10p. 393 16.5 3.2 2.3 6.6 422 134 Paid Peck Int 150 404 -1 155.6 3.2 1.3 8.6 422 134 Paid Peck Int 150 404 -1 155.6 3.2 1.3 8.6 12.5 13.5 12.5 12.5 12.5 12.5 12.5 12.5 12.5 12	355 139   Fritighancot Res. 278   +7   020c   0.4   455 130   Water Inter Red Late   948   4   -
293 165 Quadrant Group 10p. 190 +2 +2 42 11 1.7 22.7 143 43 HRadio Chy W W. 121 +1	200   205   Debentan Femon Sq.   221	447   374   Bastic Gifford Justin   446   52   1.6   2.2   0.3   80   57   Saistic Gifford Statiffe,   75   -1   0.2   1.2   0.3   1.5   1.6   2.3   1.5   1.6   2.3   1.5   1.6   2.3   1.5   1.6   2.3   1.5   1.6   2.3   1.5   1.6   2.3   1.5   1.6   2.4   1.5   1.6   2.4   1.5   1.6   2.4   1.5   1.6   2.4   1.5   1.6   2.4   1.5   1.6   2.4   1.5   1.6   2.4   1.5   1.6   2.4   1.5   1.6   2.4   1.5   1.6   2.4   1.5   1.6   2.4   1.5   2.4   1.5   1.6   2.4   1.5   2.4   1.5   2.4   1.5   2.4   1.5   2.4   1.5   2.4   1.7   1.5   2.4	102   166   MSSC Inc.   152.   250   2-1   10.3   0.9   192   166   MSSC Inc.   152.   250   250   10.3   0.9   0.9   10.3   0.9   0.9   10.3   0.9	PLANTATIONS    1987   Stack   Price   - Set   Dry Sr's     10   45   Implementary   Patrice   100   100   100   100     10   45   Implementary   100   100   100   100     10   10   Implementary   100   100     10   Implementary   100     10	7945 11 WTeorio Res. Inc. 2 274-291
49   15   Select V 10p   37   1     155   19   Select V 10p   257   1     155   19   Select V 10p   258   1   150	105   165   165   170   187   278   278   277   278	Comparison   Com	163   57   Do. Warretts   99       193   156   To. Warretts   99       193   156   To. Cap. Ip   136   156   150   151   155	100 67   Bertam 10p	150   110   Affect Inc, Brokers.   148   14.0   2.5   9.8   16.2   15   16.1   16.2
266 64 Totteshan Hotsur 211 44 11 33 0.9 28.4 189 80 571 Tyee Tees 1 629 44 11 33 0.9 28.4 430 251 Tyee Tees 1 629 41 18.75 27 4.1 12.7 170 79 Ulster TV 137 4.1 73.17 3.6 3.1 12.2 179 129 Virgin Gran Hop 163 4.2 62.2 2.9 2.1 19.6 155 27 Webb Gran Hop 163 4.2 62.2 2.9 2.1 19.6 156 189 Webb Gran Hop 163 4.2 62.2 2.9 2.1 19.6 157 Webb Gran Hop 163 4.2 62.2 2.9 2.1 19.6 158 159 Webb Gran Hop 163 4.2 62.2 2.9 2.1 19.6 158 159 Webb Gran Hop 163 4.2 62.2 2.9 2.1 19.6 159 170 Tottshire TV 183 4.3 4.3 14.5 2.9 2.6 18.1 158 178 Zatier Sp. 183 4.3 14.5 2.9 2.6 18.1	309   200 St. Pertiant Sign	10   10   10   10   10   10   10   10	112 331 A.C. Holdings Sp. 225 -10 0.4 0 0.5 0 112 338 227 Akingsrowth 10p. 366 41 1.29 1.3 0.6 0 20 125 125 131 Akingsrowth 10p. 366 41 1.29 1.3 0.6 0 20 1.29 1.3 0.6 0 20 1.29 1.3 0.6 0 20 1.3 0.6 0.2 0.2 0.2 0.2 0.2 0.2 0.2 0.2 0.2 0.2	Section   Sect	200   150   Crosse Kyegters Sp   200   45
MOTORS  Motors and Cycles  394   223   Gen. Hts. Units	337 25 Melical Bat Sp 337 (+10) 0.448.6 0.2 17.3	86   71   Danie (Sec.)	145 48 Agent Tries 10p 133m 133m 133m 133m 133m 133m 133m 133	MINES    Control Rand   +8   0200   + 15	62 17 Printistang Hidgs. 5p. 63 44 1.0 1.9 1.0 39.1 286 287 65-14 20 1.0 1.9 1.0 39.1 286 287 67 1.0 1.9 1.0 39.1 286 287 1.0 1.1 1.0 1.0 39.1 286 287 1.0 1.1 1.0 1.0 39.1 286 2.1 287 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0
622 534 August 545 547 45 19.3 25 23 19.4 19.3 25 20 20 20 20 20 20 20 20 20 20 20 20 20	465 296 Lining Properties 459 41 50 225 24 19.0 20 21.0 22 24 19.0 20 21.0 21.0 21.0 21.0 21.0 21.0 21.0	136 139 Edinburgh An, Ta	C215   C247   Da. SpcCv 95-2000   E211   +9   69%   - 94.3   - 95.200   E215   +9   60.0   24   15   36.4   E215	Eastern Rand	Unions otherwise indicated, prices and not dividents are in pouce and denominations are 250. Estimated price/consings ratios and covers are bused on tastest annual reports and accounts and, where possible, are updated on half-yearly figures. PIEs are calculated on "net" distribution busis, comings per stone being computed on profit after taxation and parelised ACT where applicable; brazicated figures indicate 10 per cont or more difference in caccatant on "net" distribution. Covers are based on "half-proadment" distribution; with comparers genes deleted costs to profit after families, excluding exceptional profits/losses but including estimated eatem of offsetable ACT. Vields are based on middle pricat, are gross, adjusted to ACT of 27 per cont. and allow for value of declared distribution and rights.
10   10   10   10   10   10   10   10	202 176 Los. Shop Prop. 205 41 46.2 LV 7.15 20.0 1995 (100 be 7ac Carls 2000)6 15022 1974 - 177.0 - 1975 (2) 1579-1579 1579 1579 1579 1579 1579 1579 1579	633 455 Elect. & Geo	119   Chare Bros.   250	900   220   Grooted 25c   285   15 mg.     136   485   Garcos 10   10   10   10   10     120   91   Leslie 65c   170a + 24     120   72   Markevale RO.25   85   10     40   35   Ventodre Ro. 66 id libits   90     90   270   Ventodre Ro. 65   10   10     146   96   5. Arkean Ld. 35c   138   42     146   45   Waldomain 26c   138   42     146   45   Waldomain 26c   138   42     146   45   Waldomain 26c   138   42     147   148   148   148   148   148     148   148   148   148   148   148     148   148   148   148   148     148   148   148   148   148     148   148   148   148     148   148   148   148     148   148   148     148   148   148     148   148   148     148   148   148     148     148   148     148   148     148   148     148   148     148     148   148     148   148     148   148     148   148     148     148   148     148   148     148   148     148   148     148     148   148     148   148     148   148     148   148     148     148   148     148   148     148   148     148   148     148     148   148     148   148     148   148     148   148     148     148   148     148   148     148   148     148	"Tap Stack".
10   Majore to   200   213	770 46 Marthesti	241 220 European Ameris DFTL 235 H-5 (4010% 1.0 1.2	265 (125) Front Group. 265 (42) 525 (13) 221 233 239 2301 24. T. Marcontel Sa. 331 492 5.07 3.7 221 15.0 25.5 375 (Man Oriental St.) 10. 515 (20) 227 24. 15.4 25.7 15.1 15.1 15.1 15.1 15.1 15.1 15.1 1	72 1 20 NM, Nigel 29c	Therrise since reduced, pessed or deferred. Tax-free to non-residents on application. Figures or report resulted. Not officially UK listed; dealings permitted under Rule \$35(4)'dat. USM; ronk listed on Stack Explorage and company not misjected to same degree of regulation as listed securities.
250   250	115   760   Manuforker Ests. Sp   212   6.011548 0.7 122.6   123   109   Manuforker (A. 6.13   1465   5.94   6.51   6   125	\$75	761 76 Ind. Fr. & Ind. Co	100   Selfreis PT   100	Price at time of suspension. Indicated divident after peniling torip undfor rights inner: cover relates to previous divident or forecast.  Merger bid or reorganisation in progress.  Not comparation. Base interim: reduced Yind: audior reduced enrology indicated.  Forecast dividently cover on cornings updated by latest interim statement.
## 15 Inche Wan	251 88 Princit Fron. and Fin. 200 5 15 6.6 0.5 42.1 200 200 200 200 200 200 200 200 200 20	2311   146   Fleming Far Extern	90 35 Mathet Trest ly 70 -3 0.15.3 0.2 -9 10 35 Mathet Trest ly 90 -3 0.15.3 0.2 -9 10 36 Mathet 10p. 96 -1 0.35 4.2 0.8 99.9 10 10 10 10 10 10 10 10 10 10 10 10 10	550   550   Marie Reefs 50c   251   465	2 Cover allows for convention of shares not new residing for dividends or ranking only for restricted dividend. 2 Cover does not allow for shares which may also make for dividend at a feature choic, the PVE valid annually provided,  No par value.  IL-Pr. Belgian Franca. Pr. Presch Pranca. ## Vield based on assumption Transcray Bill Rate stays unchanged antil materity of stock, a Assumation dividend. In Figures based on prospectus or other offer estimates.  E-cents of Deletion draw naid or months on rate of eaching restrictions.
NEWSPAPERS, PUBLISHERS  286 166 NAccord Pris 50	275 33 Reputered 10s 175sr+5 1.5 4 1.2 4 25 257 133 (8) (8) (8) (8) (8) (8) (8) (8) (8) (8)	92 44° Francheses Inc. 46 47 17.46 1.0 22.5 53 49° 50° 10° Capital 122 -1 90° 124 1.3 1.5 93 37 Da. Warrant 47 1.5 202 1.6 ° C Valent 1.5 1.5 202 1.6 ° C Valent 1.5 1.5 203 1.1 1.5 204 1.3 1.5 205 1.3 1.1 1.5 207 1.3 1.1 1.5 208 1.5 ° C Valent 1.5 1.5 208 1.5 ° C Valent 1.5 1.5 209 1.1 1.5 209 1	705 427 MAJ	360 100 be class 6 0998 09 250 -10 0150c 18 63	II No par value.  II-r. Belgiam Francs. Pr. Franch Francs. §§ Visid based as assumption Transcry Bill Rate stays unchanged satil materity of stock. a Assumation Sivilend. In Figures based on protopectus or other offer estimate. t Cests. d Dividend rate paid or psychie on part of capital, cover based on dividend on full capital. a Redemption yield. First yield. g Assumed dividend and yield. In Assumed dividend and yield after scrip lyses. j Psyment from capital sources. It Kenya. In Interim higher than previous total. In Rights issue pending, of Emmings based on preliminary figures. a Dividend and yield exclude a special payment. I indicated dividend cover relates to previous dividend, PE ratio based on latest annual services. In Forecast, or estimated assumited dividend dividend of coll sen.
630 135 European Pals 385 45 10.5 17 37 22.1	168   95   Sinctot Goldmath 10.   141   +3   182   27   21   25 5   23   23   23   23   23   23	355   22   57 Agam   397   17 \$\dag{4} (18   18   18   18   18   18   18   18	156 118 Remarket5 cts. 133 47 11 4 1.3 4 129 56 Doesm Cass. 113 47 11 4 1.3 4 129 56 Doesm Cass. 113 47.8 129 56 Doesm Cass. 113 47.8 129 56 129 57 57 57 57 57 57 57 57 57 57 57 57 57	134   750   St. Helens RI	a Dividend cover in excess of 100 times, y Dividend and yield based on merger terms, a Dividend and yield incline a special payment. Cover does not apply to special payment. A Net dividend and yield. B Preference dividend passed or deformed. E Casacian. E Minimus trades price, F Dividend and yield based on prospectors or other official estimates for 1986-87. S Assumed dividend and yield after pending scrip and/or rights based. In Dividend and yield based on prospectors or other official estimates for 1986. R Dividend and yield based on prospectors or other official estimates for 1986. R Dividend and yield based on prospectors or other official estimates for 1986. R Dividend and yield based on prospectors or other official estimates for 1986.
10	170   154   Tops Exists   37504+10   81/18   15   104   15   104   15   104   15   104   15   104   15   104   15   104   10	150   122   1300   150	222 100 Sibernines 2-p. 206	Centrel   African   275   -79   143   14	estimates for 1987. Q Gross. R Forecast annualised children, cover and
### 125 News Carp ASO 50   1028   -7   372   0.3   706   513 News in: 59c. Dis. 668   10   317   0.7	125   171   Whenrysiste led. 5p.   215     12.25   0.21   0.25   1.25   1.25   0.25   1.25   1.25   0.25   1.25   0.25   1.25   0.25   1.25   0.25   1.25   0.25   1.25   0	266   214	43 225-01/10/20 for butteriest 250 27 0 28 0 130 650-01/20 for butteriest 250 27 0 28 0 130 650-01/20 for butteriest 250 27 0 28 0 170 28	180   63   Afex Carp US \$1.50   180     06c   4.2   3.1   797   500   Aag, Am. Coel 50c   744     025c   0   4.3   5174, 900   Aagia Amer. 10c   5163     5264     5276   -2   01600c   1.1   638   6376, 6476, 6476   5176     576   1.4   05856   6   2.4   2.4   05856   6   2.4   2.4   05856   6   2.4   2.4   05856   6   2.4   2.4   05856   6   2.4   2.4   05856   6   2.4   2.4   05856   6   2.4   2.4   05856   6   2.4   2.4   05856   6   2.4   2.4   05856   6   2.4   2.4   05856   6   2.4   2.4   05856   6   2.4   2.4   05856   6   2.4   2.4   05856   6   2.4	REGIONAL & IRISH STOCKS The following is a selection of Regional and Irish stocks, the latter being quoted in Irish currency.
ADVERTISING  90 51 NATA Selection 5p 78 +2 1.5 2.6 2.0 20.0 36.7 226 Albeit Mr Victors 5p 35ta +46 92.9 42 1.3 24.3 209 114 Addison Contait 5p 186 12.9 3.6 1.9 20.7 353 278 Alapen Doubles, 5p 346 1.5 17.0 24 2.8 19.5 353 278 Alapen Paper 346 1.5 17.0 24 2.8 19.5 360 1.5 1846 & Widney 348 1.5 18.2 18.2 18.5 18.5 18.5 18.5 18.5 18.5 18.5 18.5	SHIPPING  1987 Shadk Price + or Bir Pw Gris ME 178 101. Christen (Horace) 146 475 12 3.9 20.1 93 56 Faber (J.) 200 619 510 12 200 13 20 10 10 10 10 10 10 10 10 10 10 10 10 10	205   176   Ins. in Secress   1986   4   11.2   1.0   1.3	62 9 Widehalds Pet. NL	64   22   4Clogae Gold 10p   160   461   170   170   180	Alterny (or 20) 98
145   15   458 Design Gro 50   105   -3   40.5 4.2   23   16.6   23   252   137   258   25	72 21 Millioni Docks 51 714	98 749-line (m. inc. 10h 98 5.79 10 8.5 10 3.6 0.5 10 10 8.5 10 10 8.5 10 10 8.5 10 10 8.5 10 10 8.5 10 10 10 10 10 10 10 10 10 10 10 10 10	666 223 Brit. Secret 10p 628 225.15.15.15.17.7 4-5 286.5 21.4 23.15.4 41.6 228 Brit. Peroleum 276 4-32 101.7 1.5 4.3 102.7 125 4.5 10.5 20 4.6 10.5 20	Supplement   Sup	TRADITIONAL OPTIONS
161 Browning Gr	371   230   Ocean Transport   348ml   19.0 2.2   3.5   17.7   52.5   \$\tilde{4} \text{ of }  o	230   81   Lance, & Lordon   101   221     12.56   12   4.0   372   250   Law Detenture   353   373   17.5   13   2.9   628   539   Linchy Alex W.E.P.   550   11   056c   7.6   7.6   6.0   307   Do Warrants   55     50	283   140   150	Assisations	SAT
151   91   SCorrells   148	SHOES AND LEATHER  696   395    711 Group.   695   695   697.73 3.8   1.5   20.1   185   44   Hendim, San Sp.   128   69.0   10.1   185   45   Lankerl Hh. 20.   390   77.2   3.5   1.5   185   196   Lankerl Hh. 20.   390   77.2   3.1   377   170   Strong & Picker   315   42   10.3   377   277   10.0   Strong & Picker   316   42   1.0   378   278   278   278   278   278   278   278   378   278   278   278   278   278   278   278   379   270   278   278   278   278   278   370   278   278   278   278   278   371   278   278   278   278   278   278   372   278   278   278   278   278   278   373   278   278   278   278   278   374   278   278   278   278   278   375   278   278   278   278   278   376   278   278   278   278   278   377   278   278   278   278   278   378   278   278   278   278   278   378   278   278   278   278   278   378   278   278   278   278   278   378   278   278   278   278   278   378   278   278   278   278   278   378   278   278   278   278   278   378   278   278   278   278   278   378   278   278   278   278   278   378   278   278   278   278   278   378   278   278   278   278   278   378   278   278   278   278   278   378   278   278   278   278   278   378   278   278   278   278   278   378   278   278   278   278   278   378   278   278   278   278   278   378   278   278   278   278   278   378   278   278   278   278   278   278   378   278   278   278   278   278   278   378   278   278   278   278   278   278   278   378   278   278   278   278   278   278   278   278   378   278	265   145   Louismid law	1265 54 Dyde Petroleum. 126 442 C255 5111 Description 128 442 34 16 Piccounted Pat. Nt. 33 -1 118 71 Cancrel Story 10. 88 41	125   65 WAstribin Res. M.   12	Bisse Circle
180	SOUTH AFRICANS  80   35   Marcan 2000   50   41   42   -1   45   -1	180 150 Mezzane CE 11st. 170 MIDA - 0.4	55 29 Reference 08 & Cos. 46 +1 1704 E1072 E1 F HC T24, in 11935 07274 1138 -1 125 17 Ecosy Cookel 12749 85	90 44 yPamenick 3	Courtailities
233   163   Gardinad Print 20a   2834   5   373   4   25   4   4   5   29   1   1   2   2   2   2   2   2   2   2	S14   554   555   565	294   164   Marray Income To	## 10	26 14   Existen Group	Clartertral   10   10   10   10   10   10   10   1
187   188   180   187	TEXTILES    390   250   Allied Textile     366	\$105, 491, New Court 50p. \$10,5   \$415.75 1.1 2.1 99 54 New Barles (\$1 555 99 4.6 6 6.4 159 60° New Parts, in 1585 99 4.6 6 6.4 159 60° New Parts, in 158 +3	225 131 Nathur P.S. 229 744 17 34 127 139 139 139 139 139 139 139 139 139 139	558   345   96M Kalgoorike 25c  423   +5   +012c 0.8   1.3   121   60   96-est Victoria Gold   96	Lucis Inds

#### Account Dealing Dates

Option
\*First Declara- Last Account Dealings tiens Dealings Day Sept 14 Sept 24 Sept 25 Gct 5 Sept 28 Oct 8 Oct 9 Oct 19 Oct 12 Oct 22 Oct 23 Nov 2 \* New time dealings may take place from 9.00 am two business days earlier.

Another surge of confidence drove the UK equity market higher still yesterday, extending the rising sequence to ten sessions in a row. The advance was hardly surprising with Wall Street roaring back from recent weakness and the Dow Jones average recording one of the largest daily rises ever. London failed to equal this performance, but the closing gain of 16.2 in the FT-SE 100 share

index to 2352.4 brought a two-week run of over 103 points. Private investors were given the credit for the latest performance. They chose not to heed warnings from some broking houses of the from some broking houses of the current rise being too rapid, and entered into new commitments. Technology and energy stocks, leaders of the US upsurge overnight, were high on buying lists and these sectors enjoyed most of the activity.

A sharp opening mark-up by marketmakers failed to quell enthusiasm and, although business faded during the afternoon, it revived later when the New York market early yesterday continued the recovery: London reports suggested further futures-related buy programmes were imminent. News of fresh UK fund-raising, via rights issues and share placings, dampened institutional buying interest, and overseas support was also said to be slow. The Jewish holidays could inhibit both attendance and interest over today and tomorrow.

The experimental long bond suction went well from the authorities point of view, the £800m issue of Treasury 9 per cent 2006 being covered 11/4 times. Over-zealous bids, however, meant many houses getting stock at higher prices than they really wanted, and in the words of a leading dealer "the market was caught offsida."

A period of frantic activity followed details of the auction with traders reducing book commit-ments, feeling that the market could suffer repercussions from this overbought situation. Enforced sales of the new stock, for which the highest accepted bid was 95.40 fully-paid. lowered the price to 54.01, or 94.01 in fully-paid

A slightly easier early tone in US bonds following the US econo-mic data added to the London

# Equity rise continues but Gilt-edged stocks suffer

from long bond auction

Saatchi shares quickly gave ground as sentiment, recently unsettled by talk of imminent expansion into the financial services field-Royal Bank of Scot-land were the latest to be mentioned in this context—was further affected by news of the departure of Mr Anthony

Simonds-Gooding.

Mr Simonds-Gooding, head of Saatchi's Communications divi-sion is leaving to become chief Broadcasting According to Andrew Mills at County Natwest, the departure "comes at a very bad time for a group which is already presenting a confused strategic picture."

The banking sector continued to make strong progress with Midland again well to the fore on talk that Hanson Trust has increased its stake in the bank to almost 10 per cent; other possible bidders for the bank were said to include Hongkong and Shanghai, and numerous Continental banks. Mid-land shares added 3 more to 563p, after 560p, while Lloyds, also the subject of bid speculation, rose 9 to 384p. NatWest Bank jumped 13 more to 756p stimulated further by the recent proposed issue of 15m new shares to Japanese inves-15m new shares to Japanese inves-tors. The strength of NatWest was also attributed to stories that a major UK securities house has recommended a switch from Barclays to NatWest; the former's shares eased a couple of shares to

835p, after 600p, following interim results said by analysts to be well in excess of market forecasts. Boyal Bank of Scotland shares spurted 22 to 412p on a newspaper suggesting that the company could become a bid target for the

Merchant banks also mirrored the possibility of a bid from the same concern. Rieinwort Benson, a weak market recently after the £143m rights issues and profits decline, raced up 18 more to 572p amid revived bid speculation. Other merchant banks also bene-fited with S. G. Warburg finally up 6 at 480p and Morgans 3 firmer at

Takeover rumours surrounded First National Finance which jumped 15 to 314p. Insurances, boosted recently by talk of further bids, showed Pearl up 18 at 473p, and Prudential ½ up at £10½.

A single passer sarry tone in the US occurs and Pradential ½ up at £10½.

Independential ½ up at £10½.

The Building sector remained a relative backwater, leading issues showing little alteration. Berratt expansion in the US. Wood Mackstrade figures finally lifted quotations off the lowest levels. The longs finally settled ½ down on balance with the new stock at tile market as some 2.1m shares changed hands. Up to 600p at one stage as the group announced its intention to apply for a "big board" listing in New York, Stopping to the interior of the interior of the interior figures and further expansion in the US. Wood Mackstrade figures and the price, have expansion in the US. Wood Mackstrade figures and the price, have expansion in the US. Wood Mackstrade figures and the price, have expansion in the US. Wood Mackstrade figures and the price, have expansion in the US. Wood Mackstrade figures and the price, have expansion in the US. Wood Mackstrade figures and the price, have expansion in the US. Wood Mackstrade figures and the price, have expansion in the US. Wood Mackstrade figures and further expansion in the US. Wood Mackstrade figures and ingroups brokers, stated the interior of the group's potential in the wake expansion in the US. Wood Mackstrade figures and further expansion in the US. Wood Mackstrade figures and ingroups brokers, stated the group's potential in the wake expansion in the US. Wood Mackstrade figures and further expansion in the US. Wood Mackstrade figures and further expansion in the US. The group's brokers, stated the group's potential in the wake and price figures and further expansion in the US. Wood Mackstrade figures and further expansion in the US. Wood Mackstrade figures and further expansion in the US. Wood Mackstrade figures and further expansion in the US. Wood Mackstrade figures are stimates and the price, have group's potential in the wake and price figures.

Sastchi and Sastchi were a volation of the interior figures and further expansion in the US. Wood Mackstrade figures and FT-ACTUARIES INDICES

	_	•	•	Sep.	5ep.	Year	19	87	Since Co	mpilation
•	Sep. 23	Sep. 22	Sep. 21	3ep. 18	17	990 	Hilgh	Low	High	Low
iorermoent Secs	86.38	86.60	86.87	86.65	85.92	83.35	93.32 (8/5)	84.49	127.A (9/1/35)	49.18 (3/1/75)
tized laterest	92.11	92.21	92,41	91.96	91.72	90.92	99.12 (15%)	90.23 (2/1)	105.4 (28/11/47)	50.53 (37)75)
ordinary ♥	1843.2	1831.8	1837.3	1833.2	1812.0	1264.5	1,926.2	1,320.2	1,926.2 (167787)	49.4 (26/6/40)
Sold Mines	451.7	447.7	438.3	439.2	442.7	399.1	497.5 (4/8)	288.2 [19/2]	734.7 (15/2/83)	43.5 (26/10/71)
ord, Div. Yield	3.17	3.19	3.19	3.20	3.24	4.38		S.E. AC	TIVITY	
arnings Yld.%(full)	7.76	7.81	7.82	7.84	7.93	10.07	in	dices	Sep. 22	Sep. 21
VE Ratio (net) (*)	15.76	15.66	15.65	15.60	15.43	12.18		Bargains	1182	31624
EAQ Bargains (5 pm)	38,460	35,829	41,348	40,276	36,407	-	Equity Bar	alis	287.8 4056.0	313.2 136.1
Equity Turnover (£m)	-	2006.66	1564.57	1890.21	2464.44	487.36	5-Day Ave	rage	126.3	121.7
Equity Bargains	-	44,424	48.331	43,822	39,485	17,114	Gift Edged Equity Bars	rains	274.6	269.8 3557.3
Shares Traded (mil)		631.1	573.6	603.A	603.7	223.A	Equity Valu	ė	3844.5	3557.3
	1846.2 1844.3 1843.2		Noon 1843.0 1842.9		1843.	2 p.m. 3 1843.4		4 p.m. 1842.7		
Day's High 1846.9 Day's Low 1839.4. Basis 100 Govt. Secs 15/10/26, Fixed Int. 1928, Ordinary 17735, Gold Mines 12/9/55, SE Activity 1974, NR=15.50.										

sizeable buying order. Tarmac ral-lied 4 to 299p. Elsewhere, Higgs and Hill moved up 13 to 403p on property development hopes, a two-day rise of 48. Heywood Wil-liams shed 6 to 359p on the £29.3m rights issue proposal; the money raised is earmarked for expansion. Trading statements, although good, failed to influence the share prices of Attwoods and Polypipe, both of which closed virtually unchanged at 375p and 425p respectively. Tilbury Group's half-year figures also failed to make

any impression, the price closing unaltered at 323p. ICI continued to trade firmly in the wake of its latest Stauffer disposal to Rhone-Poulenc and the close was 1/2 dearer at £16/2. Laporte, boosted by publicity given to a number of brokers' recommendations, gained 21 to 584p, while Yule Catte edged up 3 to 533p after comment on the halfto 623p after comment on the half-year figures. Allied Colloids picked up 6 at 161p and Fesces

A rather uninspiring showing by high street Retailers was rescued to a certain extent by jewellery chain Ratners which advanced 25

firmed 3 to 316p.

number of firm spots were evident among secondary Stores. First-half trading statements lifted Hampden Hemecare 5 to 120p, and Tibbet and Britten 9 to 262p. Occasional demand proved sufficient to lift The Back 10 to 150p. 149p, and Sock Shop 20 to 255p. The success of Cable & Wireless,

the telecommunications markets group, in breaking into the Japanese telecommunications Japanese telecommunications industry, coming hard on the heels of the recent proposed restructuring of C & W's 80 per cent-owned Hong Kong Telephone and C & W (Hong Kong), coupled with news that Mr Li Ka-Shing had brilly the contest to be contested. with news that Mr Li Ka-Shing had built up a near 5 per cent stake, lifted Cable & Wireless shares a further 8 to 485p. British Telecom, on the other hand, slipped to 259p on the latest public criticism before picking up to close a net 3 higher at 265p. Amstrad featured with a 9 jump at 184p in the wake of the lanneh of the new PCW 8512 computer, while the Ministry of Defence 270m contract boosted Defence £70m contract boosted Thorn EMI 4 to 696p. GEC jumped 4½ to 217½, Plessey rose 5 to 215p and Racal leapt 9 to 314p. Countrenic continued to reflect the recen

profits upgrading and jumped 13 to 205p.

News that overseas investors were holding some 1.6 per cent above the Government's pre-scribed 15 per cent holding, failed to disturb Bells-Reyce which eased a shade to 200½p. Vickers, shead of today's interim figures, lost 9 to 210p, but Jones & Ship-man, leapt 16 to 180p following the recent figures.

Foods benefited from the initial

MERICANS (2), BARKS (1),
BUILDINGS (7), CHEMICALS (6),
STORES (8), ELECTRICALS (7),
ENGINEERING (2), FOOQS (2),
HOTELS (2), INDUSTRIALS (25),
INSURANCE (2), LEISURE (4),
METORS (3), NEWSPAPERS (2), surge in the equity market, but the lack of follow through support saw prices drift back to close virtually

Brit. & Cocoes. (\*519)

Cable & Win (\*485)

(\*236)

Grand Me (\*582)

(161. (161.

Land Securities (\*605)

Marks & Spet. (\*243)

Bardess (\*613)

990 45 55 70 420 23 37 50 460 6 18 33

330 52 63 360 26 44 390 9 28

20VI

460 68 84 900 35 98 550 10 34

95 41 25 100 75 55 38

25 -17 22 8 14

20 30 36 6½ 18 26 2½ 11 18

103 63 38 113 75 48

36 24 15

50 34 19

20 14 72

52 --30

100 125 70 100 50 72

Dec Mar June 80 100 117 45 72 87 23 45 —

29 -25 24 7 17

eppes 250 27 40 45 5 280 13 28 34 13

22 16 11

97 110 11<sub>2</sub> 97 110 11<sub>2</sub> 97 110 11<sub>2</sub> 12 50 38

102 75

| Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | May | Mor | Feb | Mor 
3 8 23 22

14 25

72 . 12 . 23

10 25 55

100 113 70 88 37 57

15 612 112

1500 132 143 1550 90 147 1600 53 115 500 110 117 550 62 78 600 25 48 650 8 25

300 36 330 16 360 4

unchanged. Dalgety were a not-able exception, rising 21 to 388p o unconfirmed reports of two separate brokers' recommendations Hillsdown continued to affract support in the wake f the US pre-sentation and rose 13 more to 345p. Rewatter picked up 2 at

554p.
The Hotel majors showed Grand.
Metropolitan 4 dearer at 580p and
Ladbroke 3 better at 4465p.

Leading international stocks Leading international stocks failed to make much headway, atthough BOC, at 547½p, rallied 12, and Beecham edged up 8 to 562p, Glyans were a shade lower at 517%, but Wellcome gained 10 to 562p and Lendon International rose 7 to 361p following a BZW seminar. Unleyer perked up on a combination of domestic and combination of domestic and overseas demand to close 15

higher at 652p.

Pearson, easier at 915p, were a much quieter market—756,000 shares changed hands compared ahares changed hands compared with the previous day's 36m—as excitement generated by News Corporation's share purchase subsided. BhA softened a penny to 228p on the purchase of US zerospace suppliers Ozone Industries for \$1m, but Smith and Nephew firmed 2 to 196p following the sequicities of Datoy Incorpoacquisition of Dojoy Incorpo-rated, an American manufacturer of knes braces, for \$32m. Evered were supported in front of today's

LONDON TRADED OPTIONS

27.5

(\*314)

Vani Resti (\*136)

10 18 23 25 45 47

7 13 26

10 38

132 1 5 9 108 14 9 15 75 7 18 28

207 6 23 40 170 13 35 59 140 30 55 75 138 2 5 8 98 4 15 18 70 18 30 35 45 50 60 65

2 7 20 4 2 2

6 15 34

1½ 2½ 11

10 -35

Dec Mar Juste 7 12 22 19 32 45 47 57 —

60 42 27

3 11 25

72 53 38

anced stage. According to Argyle, this could result in "substantial transactions" taking place in its share capital with a view to materially enhance its capital

interim results and rose 16 to 334p, while brokers' recommenda-tions in the wake of the half-year figures boosted Oriflame 10 to revival after the recent period of inactivity, with British Ges finally a fraction harder at 178p on overseas interest. BP, ahead of the 5p. British Aerespace rose 6 to 520p following the sale of 10 advanced turboprop airliners, valued at \$100m (261m) to US Wings West Among Television issues, TV-am attracted support in front of today's half-year figures and rose 9 to 392p. Really Useful revived with a gain of 15 at 563p.

T. Cowie, the fast expanding Sunderland-based motor dealer, dipped 7 to 183p as the group unveiled details of a fully underwritten rights issue to raise some set to strengthen the capital dase and to fund further expansion. Cowie also revealed proposals to increase its already dominant presence in the UK contract hire and leasing field via the acquisition of Mariley Vehicle Leasing for Company and the seal of the

film cash.
Leading Properties gave another lack-lustre performance.
Land Securities settled 2 off at 605p. Elsewhere, New England Properties shed 4 to 59p following details of the half-year loss, proposed rights issue and conditional property acquisitions; the comment is aconiring 11 properties. pany is acquiring 11 properties close to the M25 motorway from a close to the M2h motorway from a subsidiary of Frogmore Estates for some £2m to be financed by an issue to Frogmore of 5.47m shares plus £16.75m cash. New England has agreed a £11.5m rolling bank facility and proposed a £5.1m rights issue. Breders were

195

NEW HIGHS AND LOWS FOR 1987

% 78 57 428 81858 L

285 397
285 397
285 200 225
270 2250
190 185
19 24
1152 1152
226 —
136 —
137 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —
138 —

90 67 45

0.5 0.5 0.5

28

132 642 1892

2 15 57 15 25 - 5 40 - 5 60

1200 205 1250 160 1300 125 1350 100 1400 80

04 04

38 30 Z

> 36 20 57 44 30

36 23 16 6 30 14 02 02

25 29 5 17 5 7

35 40 15 26 04 15 40 -26 29 15 19 72 97 41 67 22 43

35 22 13 1 04<sub>2</sub> 17

94 24 17

1 7 27

04 04 7

The oil sector staged a good

imminent pathfinder prospectus moved up 31/4 to 378p while priced reflecting its recent under-performance against the rest of the sector, moved ahead 16 to 332p. Shell, boosted by a strong recommendation from a leading recommendation from a leading UK securities house, added & to £13½. Enterprise, up 7 at 347½p, and LASMO 8½ firmer at 366p, continued to reflect recent speculation of a possible merger.

TRADED OPTIONS

The expiry of the popular September series gave a significant boost to traded option volume. Dealers reported often sizeable demand throughout the

the December 200s, 1,013. Amstrac were also buoyant, reflecting the underlying abare price strength on the launch of its latest word processor; the cass attracted 4,363 calls, the September 180 and 200 series recording 1,148 and 1,027 trades respectively. Others to the fore included Rells-Royce with 3,922 calls done, and Plessey with 3,202 calls traded, 1,750 of the latter being struck in the November 240s. Put trading also increased under the lead of British Gas which recorded 3,925 trades, practically all of which were transacted in the January 200 series.

### Traditional Options

First dealings Sept 21
Last dealings Oct 2
Last declaration Dec 17 • Fer Settlement Dec 28

London Share Service
Stocks favoured for the call
included Jackson Exploration,
West Coast, Astra Heldings,
Beddington, Sound Diffusion,
Chessulaster, Camstech, Berkeley and Hay Hill Astra Trust, Hill Samuel, Blue Arrow, Loudon Securities, BCE, Retaprint, Marks and Spencer, Control Securities, sizeable demand throughout the list and total contracts done smounted to 71,069—the highest since late July. A fair percentage of the day's business was transacted in Hansan Trust positions, particularly the calls which attracted 6,391 trades, the September 130s contributing 1,448, and Eagle Trust, Burton, S. G. Warburg, Wace, Tarmac, Norfolk Capitall, Midland Bank, Abaco, Charterhall

Control of the state of the sta

TRADING VOLUME IN MAJOR STOCKS The following is based on trading volume for Alpha scorifies dealt through the SEAQ system yesterday until 5 pm.

	for so	me Ez	Sim to	b be 1	inano	ed by	2rock	UUEPS	PLICE	COLUMN TO SERVICE	36902	MAR 2	bace.	Charles
a	an ice	ne to	Fre	SMOT	e of	5.47m	ASDA-MFI	5,100	. 206	+2	Ladisrole  Land Securities	252 751	465 605	+3
3	charec	מלח	£16	75m	cash.	New	Allied Lytos	2,300	431	+5	Legal & Ger	1.500	354	
	Englar	d ha	2 2074	a har	£11.5	n roll-	Arayli Group	4,700	252	12	Liceris Bank	4.600	385	+10
	ing he	nh fo	cilita	ond.	ממממ	sed a	Assoc. Brit. Foods	169	346	dies	Lourbo	2,200	328	+3
5	յուց ագ DE 1			B.	Piop	were	BAT	2,700	689	+2 -	· LICE	481	779	146
						6, but	BET	2,890	25112	. +44	MEPC	953	565	_
ď	m de	manu	at 2	arth.	up I	it-tak-	BICC	4,400	45	-	Marks & Spencer	2.600	243	+1
						TI-LEE	BOC	1,900	54712	+12	Midland Bank	2,800 3,100	563 798	45
rt.	ing an	d me	0 TO	10 26	pp.		BPS Inda	4,100 572	345 T	47 42	Mead	1,400	. 373 .	112
n	Total	Hilas	dien	hevel	707	acrous	BTR	1.900	370	- 12	Pearson	756	915	+5 +15 +3 -2
ă	STATE A	LLICO Santor	es m	ador :	the l	ead of	Barcleys	2.600	613	-2	P&0	. 388	744	. + <del>j</del>
. T	CILIE I	-144	Sena?	1 17	to the	e good	Raes	433	£30.	+6	Pilkington Brits	3,600	317	-1
1	COULTS!		بمبيد	73.71	ting	of the	Beechara	3,400	.582	+8	Plessey	7,400	215	+5
;	ar ozi	ip as	CUE:	16-14	mag .	de be	Size Circle	493	464	:	Prodestial	323 9,500	C1042	
₫	kroab.	S SDZ	res,	Limo	ureu	to be	Boots	2,800	912 214	-3	Racal	9,500 511	914 703	+3
5	لاقتسا	ienir o	AGL f	ne pa	ar iea	v trad-	Brit. Airways Brit. Aero	3,304	520	+6	Rank Org.	407	143	+2
	ing se	221011	s, gat	nerec	rbacı	Toe-		1.800	1223	+3	Reckitt & Col	423	343	- 22
8	iai, sc	hedul	led to	reve	al fir	st-half	British Gas	12,000	178 .	مأد	Redand		509 -	*
G.	figure	s nex	t Mor	ıday,	harde	ened a	Britoil	7.100	352	+16	Reed Lat	1.300	958	_
đ.	few De	ence t	മ 153	p. wh	lle re	COVELY	SD.	a 500 .	376	+342	Reuters	306		+2
16	DECISION	ects	stim	mate	đ r	evived	Brit. Telecom	12,000	- 265	+3	RMC	310	482	-9
8	intere	st in	Cora	h whi	ch to	uched	Burel	1,000	. 225	7.4	RTZ Rolls-Royce	7,600	200%	12
)-	120a b	efore	settl	inga	net 5	firmer	Berton	3,600 9,200	900 465	+4	Constree	293	559	+ + 22
0	et 1	150	Per	kiona	DIT	rvided	Cable & Wire	1,2A	弱	79 :	Ryl Bank Scotland	1,900	412	132
_	awath.		hlight	right	or 16 f	o 231p	Cactory Schwps Coats Vivella	7.000	m	+8	Royal Insurance	1300	356	+1
18			4	herlija	h mot	e from		5,000	410	-2	316	1800 .	300	<b>41</b> b
	BZW.	ne en		وسسو		O LLONE	Cors. Gold	1.500	CLC i	. ž.	Szatchi & Szatchi	2,100	- 第	-2
_			_	_4	ر آن	4	Cookson	340	821		Salnsbury	1,600	. 279	5
						Argyle	Cookson	2,800	. \$21 .	+17	Scott & Newcastle .	1,700	25	+++++
-	Trus:	ATTIC	e spe	пес	32 K	138p	Dee Corpn	2,500	208	+3	Sears	1,400	164 - 287	- 34
4	LOT TOM	ing I	LEWS.	that	asca	scions	Dixons Group English China Cinys.	948 725	孤.	<b>—</b>	Sheli Trans	4,300	£135	II.
						inter-	FIGURE	7,500	27	+3%	Smith & Nephew		196	
	nation	و اما	опр.,	are	at at	adv-	Gas Accident	827	ši M		- Standard Chert	473	830	-2
_							Gen. Elect	9,400	2174	+470	Storehouse	5.800	361	-2
	esta e	-	400	-			Gigm:	1,400	0.74		Sen Albinon	'113	5334	4:
	.OWS	PUR	124	97 <u> </u>			· Blobe I maniment	603	186	-E ·	78B	1,500	1430	-1
	PAPER	8 0	5).	PROP	ERTY	(30.	Granats	1,000	₩.	-	Tahana	4,080 2,900	241	2
L '	TEXTIL	ES (4	, TRU	STS (3	(Z), OL	LS (S).	GUS "A"	2,700	580 £1447:	14	Tesco	2500	195	14
2	PLANT						Sparding R.E.	348	£106	. 24	Trafalgar House	3,800	393	$-\Sigma$
		100		WS (	1)		CKN	1,100	an .	44	Thouse Forts		233	_
. 4	MERI	CANS	(Z) A	leghen	y a W	est, Él	Culosest	3400	340	-2	Ultranser		25	+5
	AB FIN	t Savi	1922 20	4 GAN	IADIA	NS (Z)	Hainmetton	164	667	-5	Unigate	1,903	. 376	-7
_	America			e, EN		a 111	Hauson Trust	4.200	1824		Usilever	1,000	4.52 224	+15
	Airs	omb ibi	25.				Hawker Sidd	. 446.	306	-1	United Biscolis	1.000		+13
17	ONS	•					Hillsdown Hidgs	2,700	345	. +13	Wellcomia		. 528 . 529	+10
W.	775	3					[Cl	1,300	516.4 567	**	Woodworth	1100	11	-22
_	1.		-	· · · ·			-	/ ED)	. 200				303	T
		CALLE	_		PUTS		5 62		1 2 2			222	***	
	Nev.	Feb.	alia,	- Nov.	Fil.			RKS iz.	; and	)	LS YESTERO	AY		
330	35	52	58	4		13					Disco	Matte		
跳り	装	132 138	40 25	15 35	20 37	A CH.	Outstell Breads				Rises	Palis 101	· \$8	
390	7		25	35			British Funds	محد مملم	Louis	Borde	<u>Z</u>	20		27
480	1	44	75		10	78.	AND PROPERTY POLICE	I WALL STATE	· Aidelle	، جمست				-51

# 77.829.45 829.45 853. 1,198 1,031 693 **LONDON RECENT ISSUES**

	EQU	ITI	ES										
	Interes Price	Atsopul Pald	Lukest Republi		0		Queck .	Clering Price	÷. er	Het.	Times		P.E.
1	FIRST		Dete	High	Low	·		FIRE	-		-	7 1010	
	\$110	F.P.	18/9	121	98	Adscu		111	-2	125		3.1	25,4
-	221	F.P.	_	255	221 65	Alexan	ide (W)	25 79	+2	425	2.9	25	20.9
١.	盐	F.P.	_	106	1 25	Chem	Ez ind	96					1=
١	#50	F.P.	. 97	93	98 .	-#Corp	. Estates Prop.Sp .	. S	+2	10.75	24	1.2	45.4
١	£106	F.P.		158	132		de Pack 5p	158	+11	120		1.7	22.4
1	100	F.P.	11/12 25.9		103	EFM	Pragon Trest 59 panish lav.Units	127 <sub>2</sub>	+4	,  –	-	_	<b> </b> =
١,	100	F.P.		107	100	S.T.V	tatore 50p.0	100	-1				=
1	Ti	F.P.		130	92	46aa	choese Grp. 1p	130	+8				مموا
. 1	40	F.P.		105	70	Do.	Warrants	105 140	+5	_	_	-	-
1	121	F.P.	-	154	78			140	+1	-	<b> </b>	_	<b>I</b> —
1	1001	F.P.	_	145 165	208 115	Kingso and	on CR & 625 50p race 10p	118	+2	J —	-	_	]=
	2001	F.P.	_	98	55	Motors	ate lee, Warr,	25			_	_	=
·J	\$110	F.P.	448	281	185	<b>₹Park</b>	19/ So	251	-2"	R1.5	42	4	39.9
ı	120.5B			5214	515	Portug	al Fund \$0.01	2734		-	_	-	-
1	11	F.P.	26/0	128 118	105	Seac	e Holdings	120 105	+7	_	-	-	18.7
1	· H.			166	143		rs Leisure 10p.		Marion.	13.5	3.7	13	29.0
Į							- Jensey & Supa		****	1	м		JETA!
l	FIX	ED_	INT	ER	ES1	r <b>\$</b> 1	OCKS						
1	base	Ame			196	7					Cle	ping	4.5
ı	Price .	Pak	. ,	_				Stock				œ	-
1		-	Da	#   H		LOW					1 4	۱ <u>۱</u>	
4	760	60		$-\Gamma$	300- T	7.0E-	6CB P	C- 84					

300	F.P.	_	108p J	105a T	AGB Research 6.21 Cov. Pf	108a	,,,,,,				
100	F.P.		107a	976	Chesterfield Props 54-pc Cc. Cm. Prf.	102	+1				
77	5.9		1450	1300	Merlin Intl. Com. Red. Cor. Prf.	- Met	T				
<u> </u>	E.P.	_]	100	99		-2					
= 1	F.P.	=1	100-	993	9912						
!	E.P.	=1	1004		Oc. 10.2 % Bds, 22/8/88	991	441170				
			THE STATE	997	Do. 10H pc. 12.9.88	1002	Lance I				
	F.P.	-1	100-	100	Do. 105 pc.26.9.88	2007					
	NE I		92 <sub>2</sub> ppto	المفاترة	Next 51/3 Cay. 2003	9-000	+1				
- 1	225	ונענו	25%	12%	Next 54% City, 2003 North Housing Assoc. BY-% GM, ht. 2037	17					
	F.P.		2700	200m	Do. Zero Corp. Ln. 2027 Mandaworth Tst. 7% Com. Con. Red. 91	~/	18840				
ו ממוכ ו	F.P.		1126	1116	ADordonath Tet 784 Com Com Cont.	- 245p	antenna.				
					ZYGRORUS ISL 778 CUSL CRIL 1981, 171,	- 1119	-				
"RIGHTS" OFFERS											
19800	Paid	Result		1967		Closing					
Price		ł		1	Stock .	Price	+01				
	TOP 1	Date	High	Low	1		-				
	<del> </del>	<del>/</del>		<del>}</del>	<del></del>	ן שן					
280	MI	( 29/10		1 2000	AAF	61.pm	+1				
350	148		119pa		I AR Fleci	118nm	+2				
30	NIE .	6/11	103pm	11 8600	Liamat Fin Inc.						
B	MIS	30/10	14		80M Holdings	88pm	-2				
166	NH	28/9		1	Distriction of the second	Sem l	-2				
476	WEI	13/11		1 3	Blue Arrow Sp	1 <sub>com</sub>					
						40em	-2				
475	ND	30/10				80cm	+1				
650	7435	2879									
11	NW	I -	18pm	1020	Corety Heat Is	98pm					
90	MI	I -	63-on	i Aiom	Christy Hear 1s.	23cm					
761	ARE	1 -	115	7080	Collins (w.)	41 <sub>20</sub> m					
637	, ME	1	7500	45-	· Marked / And Andrews	108cm					
		1		1 -200	Do A MV	45om	-15				
50	188	7/10		1 7200	Conrect Hildgs	154om	_				
257 182 335 48 45	Nil	30/9		: 35pa	Corrad Hidgs		******				
182	i NH	23/9		լ Վրո	FIG Electrical 10n	44pm	-5				
335	1 100	30/10	101m	i 87oo	Greenwich Res	2 <sub>1</sub> pm	MMM				
48	MA	24/10	32m	1900	Halan of I carlo 10	95om 1	-3				
Æ	1 Mil	1	1900		Helese of London 10p	27cm					
400		1	6500			1100	-1				
400	Ma,	1 -	( ecin			60mm	_				
400 425 50	NA.	1	190	173	HAMBer & Santinuse Sp.						
50	Mil	\$5720	<b>88</b> ρα	1 83 pm	Perkins (J.) Mests	286am					
21/2	Į Nil	I -	<b>Spin</b>			83pm	****				
83	NII	29710	2020			34pm	-4				
25 425 45	NE	1	2700	i in	Genes Made	241 <sub>2001</sub>	+1				
7	【麗.	30710				1300	-5				
	I RES	1 SEM	3764	300	·   upweited (	46om					
						900011	-				

257	1 Nil I	309	57pm	35om	JOEWEY WASTER 10p	TO-HOM!	-
382	NA I	23/9	2pm	Lon	Fig Electrical 10p	44риг	-5
335	- 168	30/10	101pm	870m	Greenwich Res	3 <sub>9</sub> pm	MMM
335 48 45	M	24/10	32pm	1900	Helene of London 10p	95om	-3
45	Ni I		13pm	-	person or crision tob	27cm	
400	M	1- II	65pm	40	lacer thy 200	llow	-1
40E -		1 =	186	OUDUIT.	Macarony Zup		
425 · 50		28720	220m	at/2	1 Miller & Santhouse Sp.	286am	
3u		ALTO I				83cm	
27 <sub>7</sub> 83	NH I		- 6pm	3-460M	Prisidella Tracel In	34000	-74
53	NI	28/10	242m	1 - 7 - 2 - 1	I WEETERS MITTER	2-104E	
425	NR		21.pm	l vann⊤i:	A VIRGINIT PARTY.	241 <sub>2001</sub>	+1
65	NAR -	3000	51.pm	36pm	Uptom (E.)	1300	-5
	<u> </u>					46pm	-
Renoncia	tion date	با بالسی	ns day for	deaffee (	ree of stamp daty. a Americalised dividen	_	
Of Draspect	us estima	es.d Di	eldend ra	e orid or	ree of stamp dety. a Amstalised dividens payable on part of capital, cover based in it dividend and visit stamps.	Lo Figure	S based
		و فحمادات	-1-2-14	L 8	Cover parent	no distant	الما سد د
harred and			addings) a		TOTAL TOTAL STATE OF THE PERSON. IT	Nacional a	اللمات مد
لتناكم حطات	بوستوب د	as Ses 24	297 I E	dimeter.		an amou	and the same
	Paul	د لسنسا	الصالحوري	see flan	THE PERSON NAMED IN COURSE OF PERSON	i on later	- leaves
غاد وي الموسط		نہ معطلے ۔	اويم لملمثك	للآ معلمت	man and a second control of	war and a	de estin
	/ L						descrie
Intendry Ou	HOLUE! BA	. 1860 H		ورمد عصر	issued by tender. It Offered holders of or initialization & Plantane	o, weer re	ب جسم
rate, cover	passed du l	-	rear s car	التخسط	Issued by tender.    Offered hadden at	ACCRECATE (	
LIGHT		CO	ASSESSED BY	MEN OF C	issued by tender.    Offered holders of or initialisation, § Placing price, §§ Reintre Sever.    Alloward	CHARTY SHE	78.55 F
in connecti	M AND LE	<b>CALIFORNIA</b>	SON Merg	OF OF THE	epitalisation, § Placing price, §§ Reintro Cover. M. Allotment price. & Unilsted Sentitionness. § Placing	marg. 77	15340
tt Official		31-9. #	I DOMESTIC	HELITIC .	onitionent, ? Placing and offer for s	securities	market.
Narket. Hs	ت£ قا أعبي	; ijais a	mprising	2 Ord \$14	res & 1 Warrant. (Exerciseable at 50p i	ale price.	· Tied
warrants .			_			ato 1 Ont.	awiet .

#### These Indices are the joint compilation of the Financial Ti the institute of Actuaries and the Faculty of Actuaries

	EQUITY		-	,	Wedne	id <b>ay</b> S	epti	ember	23 19	87	Time Sep 22	Hon Sep 21	Fri Sep 18	Year ago (approx)
F	A SUB-SE Tgures in parenthes stocks per	es show r		Inde No.		Earni Viek c (Ma		Gross Dir. Yield% (Arx at (27%)	Est. P/E Ratio (Net)	nd adl. 1987 to deby	index No.	Index No.	Index No.	jaden Ma.
1	CAPITAL GOODS			986.			14	2.84	17.59	36.46	961.72		988.25	673.74
2	Building Material			1215 1839			72	2.94	16.18 20.00	19.29 23.82	1210.69 3833.88		1209.65 1838.16	787.68 1294.08
4	Contracting, Cons Electricals (12)	Crucuon L		2523			08	2.67	25.17	45.17	251211		2542.59	1757.97
5 1	Electronics (35)	ATTOCOCCO 1 1/4	-	2093.	26 +1.	6 7.	69	239	16.95	33.84	206LI0		2058.13	2443.36
6	Mechanical Engin			524			뙷	3.24 2.87	15.66 17.23	9.96 8.88	522.21 569.16		523.73 576.55	367.98 345.47
8	Metals and Metal Motors (14)	romming	·//	569. 488			05 31	2.78	16.01	5.47	398.69		402.77	272.84
10	Other industrial A			1732	74 -0.	2 6	04	3.5	19.68	34.34				
21	CONSUMER GR						82	2.54	21.15	16.92 15.80	1350.79 1289.32			922.66
22 25	Brewers and Disti Food Manufacturi			1213 1025			35 19	3.83 3.03	15.14 17.97	16.23	1813.86			691.24
26	Food Retailing (1			2485			76	2.34	23.13	36,70	2486.16	2496.77	2488.41	1930.28
27	Health and House	kold Proc	fucis (1,0)				90	1.53	29.67	16.41	2635.04			1512.61 986.85
29 31	Leisure (31) Packaging & Pap	- (7E)		1422 678			77 23	3.11 2.68	21.63 21.18	24.82 10.62	1415.51 674.57		1411.91 673.21	465.64
32	Publishing & Pris						28	2.16	29.94	57.63	478258			2623.26
34	Stores (36)			1113	85 +0	3 6.	34	2.60	21.36	13.78				858.59
35 40	Textiles (16) OTHER GROUPS	100%	.:::	888 1165			끧	2.59 3.04	16.30 16.69	12.07 19.86	871.81 1157.19	873.12 1152.88	872.76 1145.86	538.51 757.82
41	Agencies (18)	(97)		1736			47 59	1.31	36.60	15.18	1721.77			0.6
42	Chemicals (21)			1524			44	3.01	19.00	31.59	1507.55	1482.58	1482.09	977.03
43	Conglomerates (1	2)		1482			99	3.17	16.36	21.92	1478.28		1446.35	1462.64
45	Shipping and Tran Telephone Netwo	sport (12 ster /21	2)	2385. 1884.			87   35	3.45	18.58 14.27	41.05 18.98	2387.65 1679.95		2372.72 1061.25	746.85
48	Miscellaneous (24	112 W 1)		1730			76	271	13.63	32.20	1725.51			
49	INDUSTRIAL BI	00P (4)	ģ)	1224	42 +0.	6 6	70	2.76	18.79	18.10	1217.31	1219.36	1213.40	823.71
51	Oil & Gas (17)			2261	67 +1.	A 7.	33	4.28	16.85	64.58	2229.79	2226.76	2252.79	1366.82
59	500 SHARE IN	区区的		1312	52 +0.	7 6	80	2.98	18.48	22.11	1303.33	1394.95	1301.67	869,67
61	FINANCIAL GRO	JUP (118	D	868			_]	3.54	-	17.49	963.62	857.A2		594.46
62	Banks (8) Insurance (Life) (	0)		877. 1190			ᄱ	4.43 3.71	8.69	25.65 22.60	866.86 1183.18	839.52 1188.34	837.69 1188.81	663.49 832.57
66	Insurance (Como:	site) (7).		676			- (	4.07	_ [	13.50	675.59	677.75	678.53	4350.69
67	Insurance (Broke	rs) (8)		1784	12 +0.		40	4.84	13.62	32.85	1180.40			11%45
68 69	Merchant Banks ( Property (47)	11)		498. 1330			45	2.74	35.22	7.77 14.24	493.58 1392.41		495.35 1335.66	329.57 752.53
70	Other Financial (2	28)		583			别	263	22.18	8.27	580.64		578.46	341.47
71	investment Trusts							2.87	-	14.12	1174.55	_		776.86
81	Mining Finance (2			691			ഖ	2.52	17.26	6.79	685.79		699.53	298.32
91 99	Overseas Traders ALL-SHARE IND	(10)	•	1272		_	12	3.79	16.67	29.58	1263.04		_	671.69
77	NEC-STARE IN	EV (LST	)	1198.		_	+	3.03		20.50	1190.52		-	
				Inde No.				Day's	Sep 22	Sep 21	Sep 18	Sep   17	Sep 16	Year ago
	FT-SE 100 SHAP	E INDE	K #		24 +36		_		2336.2					
	FIX		AVER REDE	ABE GRE MPTION	SS YIELDS		Wed Sep 23	Tite Sep 22	(approx.)					
	PRICE Wed Day's change 23 %		Tae Sept 22	xti adj. today	xđ adj. 1987 to date	1 2 3	Low	Governance d	sst 5 years 15 years 25 years		9.46 9.70 9.58	9.41 9.65 9.54	9.45 19.21 16.23	
	British Government					4	Mediu		5 years		10.14	20.08	11.08	
1	5 years	129.50	-8.06	120.87	) <u> </u>	8.55	5		B .	15 years		9.97	9.91	10.55
2	5-15 years	135.65	-0.36	136.14	_	18.28	6	High		25 years 5 years		9.79 19.21	9.76 10.16	20.19 11.16
3	Over 15 years	143.25	-0.34	143.74	_ 1	10.29	ĺá		K.	15 years		10.14	10.08	10.74
4	Irredeemables	157.26	-0.51	158.07	_	8.81	9	1		25 years		9.82	9.78	10.29
5	All stocks	132.97		133.31	l – 1	9.72	10	Intedes			T	9.82	9.76	- M1115

2.60 2.55

7.25

Index-Linked
Inflation rate 5%
Inflation rate 10%
Inflation rate 10%

3.36 4.02 3.35 4.03

11.68 11.47 21.35

3.35 4.02 3.34 4.02

11.68 11.47 11.34

4.69 3.65 3.21 3.49

-0.02 | 120.28

-0.02 114.52

112.74

84.63

128.25

112.74

114.50

Over 5 years...

IN MAUOR STORM

Financial Times Thursday September 24 1987 Ø	31
WORLD ST	OCK MARKETS
AUSTRIA GERMANY SPAIN AUSTRALIA (CONTINUE) JAPAN (CONTINUE)	
Sep. 25 Price + er Sep. 25 Price	
Leaderbank 200.00 -25 Bayer-liypo 517.00 +45 Bamo Hignon 525.00 -3 Pacific Boden 6.08 +0.01 Hignon Years 625	Salar Stack High Law Chorn Duny Salar Stack High Law Chorn Salar Stack High Law Chorn Chor
Sept.   Particle   P	TORONTO  Closing prices September 23  Solo AMCA in \$155, 125, 125, 255, 45, 11800 Constant 70 \$5, 55 - 17 \$150 Lobbaw Co \$14, 134, 14 + 18 \$1500 Scotts C \$133, 134, 2 + 18 \$1500 AMCA in \$155, 125, 125, 25 + 18 \$150 AMCA in \$155, 125, 125, 25 + 18 \$150 AMCA in \$155, 125, 125, 25 + 18 \$150 AMCA in \$155, 125, 125, 25 + 18 \$150 AMCA in \$155, 125, 125, 25 + 18 \$150 AMCA in \$155, 125, 125, 25 + 18 \$150 AMCA in \$155, 125, 125, 25 + 18 \$150 AMCA in \$155, 125, 125, 25 + 18 \$150 AMCA in \$155, 125, 125, 25 + 18 \$150 AMCA in \$155, 125, 125, 25 + 18 \$150 AMCA in \$155, 125, 125, 25 + 18 \$150 AMCA in \$155, 125, 125, 25 + 18 \$150 AMCA in \$155, 125, 125, 25 + 18 \$150 AMCA in \$155, 125, 125, 25 + 18 \$150 AMCA in \$155, 125, 125, 25 + 18 \$150 AMCA in \$155, 125, 125, 25 + 18 \$150 AMCA in \$155, 125, 125, 25 + 18 \$150 AMCA in \$155, 125, 125, 25 + 18 \$150 AMCA in \$155, 125, 125, 125, 125, 125, 125, 125,
BELGIUM/LUXEMBOURG   Commercial State   154.00   157.00	500 Agrico E 5354, 354, 3554, 456 356 Correct S 5465, 145, 145, 145, 145, 145, 145, 145, 14
B.B.L.   S200	Second Austral No.   1975
Cocker(1   178   1100	TORONTO  Closing prices September 23  SSD\$ AACA ha \$12's 12's 125's +'s 1800 Coloib B \$1 450 40 450 +10 19159 Lobian Co. \$14's 14's 1500 Scotts C. \$13's 13's 3's -1 1800 Coloib B \$1 450 40 450 +10 19159 Lobian Co. \$14's 14's 14's 1500 Scotts C. \$13's 13's -1 1800 Coloib B \$1 450 40 450 +10 19159 Lobian Co. \$14's 14's 1500 Scotts C. \$13's 13's 13's -1 1800 Coloib B \$1 450 40 450 +10 19159 Lobian Co. \$14's 14's 14's 14's 14's 14's 14's 14's
Definitive   4500   +30   Holeste Wirthy   125.80   +30   Holeste Wirthy   125.80   +30   Holeste Wirthy   125.80   +45   Holeste Wirthy   125.80   125.80   125.80   +45   Holeste Wirthy   125.80	Closing prices September 23   1500 Closis 8   250 20 20   250 20   2500 Lamonics 39 8   61 8 4 + 6
Hebolists	15489 Brascam A \$35° 37′ 2 37″ 3 37″
DeBudden   4500   450   Hoterum (P)   415.00   410   Hoterum (P)   415.00	15804 Bell Cale   3587   358
Section   Sect	Constraint prices September 23
Wagous Lits	1900 Carrip Storp Story   20   20   20   20   20   20   20   2
Total   Tota	408 Can Mah 3345 245 245 45 46 460 Hear ind 2572 25 255 255 255 255 255 255 255 255
East Adaptic   199.00   +2	20173 C Parkins   355   356   357   351   45   4630   Melec Intl   327   25   25   25   25   25   25   25
Movo Inde.*	18296 C 8 k Cons 2215; 214; -15 31898 ksee 350, 287; 284; +16 4928 Rayroot / 871 16 51 17 17 - 15 18 18 18 18 18 18 18 18 18 18 18 18 18
Superior   1000   100	21122 CUbil 8 3189, 391, 191, 191, 191, 191, 191, 191, 19
Amer 2565 +0.5 Prelii Spii 400	12400 Carra A 1 312 12 12 12 12 12 12 12 12 12 12 12 12 1
Cordinal Parties   Cordinal Pa	100750 Compating \$21\s, 21 21\s, -\s, 18840 Lacinus \$21\s, 20\s, 21\s, +\s, 5800 St. Cemit \$32 31\s, 21\s, +\s, 5800 Royal Bank \$32\s, 38\s, 38\s, 38\s, 18\s, 38\s, 18\s, 21\s, 21\s, +\s, 5800 Compating \$7\s, 77, 7\s, 12650 Lacinus A \$21\s, 21\s, 21\s, +\s, 7807 Sosphe \$5 60 45 +5 875 SeinbrgA \$86 572 \$7\s, -\s, 7850 Compating \$25 250 260 +5 38540 Lacinus B \$52 20\s, 22\s, +\s, 24\s, 21\s, 21\s, +\s, 24\s, 21\s, 14\s, 14\s
UBF V 35.5 -0.65 Sep. 23 Fig Swissin 1350 +20 Del Nispon let 2260 Kepcel Scippurd 1.84 -6	Indices
USF C   35.55   -0.46   Sep. 25   Fil.   -0.46   Ust. Paper   16.15   -6.46   Ust. Paper   16.16   U	NEW YORK-Day June   1888/67   Saco Completion   Sep. Sep. Sep. Sep. 1989/67   Sec. Completion   Sep. Sep. Sep. Sep. Sep. 1987   Sep. Sep. Sep. Sep. Sep. Sep. Sep. Sep.
Empress 42-96 79   1669   Best prime   74   45.80   +1.5   41.5	22 22 21 18 17 16 High Law High Law  S - Indication 2580.07 2580.05 2482.12 2594.94 2.537.85 2722.42 85.27 3152722.42 45.22 AUSTRALIA All Ord (0.0.00) 2271.0 2281.8 2295.5 2855.5 2265.5 2265.5 2265.7 325722.42 (0.0.00) 2271.0 2281.8 2295.5 2855.5 2855.7 2281.8 2295.5 2855.7 2281.8 2295.5 2855.7 2281.8 2295.7 2281.8 2281.8 2281.8 2281.8 2281.8 2281.8 2281.8 2281.8
Emprous   75.1973   7025   Accord   75.1973   7025   702	Tribuper 1,525.16 UNIXED 1,525.00 1013.63 1,525.00 10101.19 1013.19 1013.19 17.723 AUSTRIA Credt Abster C001200 226.56 212.19 229.12 229.10 232.19 02290 152.21 (1965)
Air United 604 Alexate 2398 -2 Bill Free 2398 -2	197.25   198.44   183.10   196.17   195.28   195.24   227.83   191.29   227.83   2
Emproid 42-75-73   1069   Emproid 79-1973   9025   Dentisation Pet.   238.50   4.5   Aucor   461.00   Aperico Name   568.00   Folicor   58.00   40.2   Aperico Name   568.00   Folicor   57.50   40.2   Aperico Name   568.00   Folicor   57.50   40.2   Aperico Name   568.00   Folicor   57.50   40.2   Aporto Name   568.00   Folicor   57.50   40.2   Aporto Name   568.00   Folicor   569.00   Folicor   569.00   56	Stage Stage Assect Year Age (Append) FIRMARD
Elf-Aquitaine	FRANCE CAC General CRI/12820 422.1 436.8 429.20 460.4 CACRD 992.0 CRI/1 inf Testinger CRI/12820 111.3 109.7 110.2 111.6 117.2 (26/3) 97.5 (201)
Entire	STREEMAND AND PROPES    Super
Core	Supt
Marin S.A.   2210   +2   Weiters (Clemer   133.20   -1.3   Clamental Petro   1,02   +0,03   MF bids (Basic   253.0   MF	Composite 321.99 318.50 318.50 318.50 318.50 318.50 318.57 248.45 338.77 4.48 338.77 4.48 348.50 318.57 32.78 (25/8) (27/10) (25/8) (25
Person   436   44   369.25   Kreiner   Georgy Res.   2.70   48   572   672   672   672   673   673   674	Sept   Sept   Sept   Tear Age (Agents)
Restorate 3430 +90 Haristand 630.00 -20 Jones (Daniel) 14.30 -0.6 Nilspan Deeco 1500	Long Ger Bond Teld
Particle   Property   Particle   Property   Particle	SOUTH AFRICA
	- Se
OVER-THE-COUNTER Nasdaq national market, closing prices	774.52 178.46 174.25 178.36 141.61 18000 100000 2.3511 1,965 486 677 1,964 485 677 1,964 485 678 1,964 485 678 1,964 485 678 1,964 485 678 1,964 1
Stock Sales High Low Last Chen (Stock Sales High Low Last Chen (Sheek) Sales High Low Last Chen (Sh	Seeks Bayek (ad. CS//19792 . 77.0.4 704.0 704.5 709.2 77.0.4 (2014) 559.7 (25/2)
Pantern 31 109 1014 1019 1019 1 Respirit.15 284 2014 1914 1915 1915 1915 1915 1915 1915 19	23 22 21 18 High Low **Salarday September 19: Japan Milled (cl. TSE te)
Partison 28 2 51% 311, 31% + 1 RossStr 295 50, 51, 51% - 1 StreeCX.Stb. 15 3 44% 444, 444; Paycht 19 374 144, 19 144, 1 StreeCX.Stb. 15 3 44% 425 25 251, 25 251, 1 StreeCX.Stb. 15 3 44% 444, 444; Paycht 19 374 144, 19 144,	1. Separate
Parisson 19 274 164 175 176 174 18 Parisson 19 27 175 18 Parisson 19 27 18 Parisson 19 28	LORDON - Most Active Stocks
Penetric 15 87 2214 2214 2214 1 5 874 884 884 885 8 385 2 27 27 274 1 8 8 9 8 1 8 1 8 1 8 1 8 1 8 1 8 1 8 1	MYSE-Consolidated 1569 Actives  Weaknesday, September 23, 1867  Stocks 2.56p.s. Change Stocks 3.88p.s. Change Stocks Chaing Change Stocks Chaing Change Stocks Chaing Change Traded Price on Day Traded Price on Day Traded Price on Day Traded Price on Day Stocks Chaing Change Stocks Change S
Permet. 58 29 49 38, 376 4 8 Sheden 18 980 285 286 286 287 287 287 287 287 287 287 287 287 287	Traded Price on Day Traded Price on Day Traded Price on Day AT & T
Pendad 99 13 31 311 304 305 307 201 4 9 314 13 14 9 304 307 15 4 9 305 201 4 9 4 9 3 4 9 13 4 9 4 9 4 9 4 4 4 4 4 9 4 9 4 9 4 9 4	
Picylig 27 18 251, 255 55 5 55 5 5 5 5 5 5 5 5 5 5 5 5 5	Chief price changes Lloyds Bank 385 +10 Tibbett & Britten 262 + 9 Tibbett & Britten 262 + 9
Price 52 284 464 465 465 + 45 465 + 45 465 + 45 465 + 45 465 + 45 465 465 + 45 465 465 + 45 465 465 + 45 465 465 + 45 465 465 + 45 465 465 465 465 465 465 465 465 465	\$ ( message +10
PriceCo 22 2841 454, 454, 454, 454, 454, 454, 454, 45	Argyle Trust 188 + 32 Evered 334 + 18 Pearl 470 + 15 Conv 9pc 2000 2000 2000 2000 2000 2000 2000 20
Procedure 08 8 144 184, 1774, 177 1774 - 24 25146 184, 1774,	Courtzulds 521 +17 Jones & Shipman 180 +16 TI Group 440 +16 RMC 482 -9
Outstor 22 289 145, 165, 1654 186 284 165 165 165 165 165 165 165 165 165 165	As and a very contract to the same of the same of the same and the sam
H H H Single 9 631 10% 10% 10% 10% 10% 10% 10% 10% 10% 10	Stay in take with your markets
Red   178   278	ahood of your competitors
Red	
Hondrikt. 19 31 45 25% 28% 28% 4 28% 4 1 StdRags 44 22 114 25% 28% 25% 1 US Sur 40 22 28 30% 30 30% 4 1 Zonden 100 14% 137 137 137 137 137 137 137 137 137 137	If you're serious about international business.  No wonder we're first choice. With nearly 300 editorial staff worldwide and our own team of economists.
	This statement, from a senior Morgan Guaranty analysts and statisticians—no one gives you the complete executive, tells you better than we ever could why top picture of international business the way we do.
	European decision makers rely upon us for insight. When you take out your first subscription to the F.T.

Have your F.T. hand delivered . . .

. . . every working day, if you work in the business centre of

**ATHENS** Athens (01) 7237167 And ask Bill Vogiatzis for details.

**FINANCIAL TIMES** 

European decision makers rely upon us for insight, analysis and hard business news.

When you take out your first subscription to the F.T., we'll send you 12 issues free.

12 issues free



Frankfurt (069) 7598-101 And ask Wilf Brüssel for details.

**FINANCIAL TIMES** 

The state of the s

YORK STOCK EXCHANGE COMPOSITE CLOSING HATERING FOR CHARLES AND STATES A 《一年在一年四日一年四日,1986年,1986 | March | 1.55 | 6.8 of | 1.52 | 250 | 250 | 250 | 250 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1 N.C. 1. 1. 2 21 8647 827

N.L. 1861 156 1.8 573 878

N.L. 1862 1.9 7 159 574

N. 1860 1.28 2.8 2 157 73

N. 1860 1.28 2.8 2 157 73

N. 1860 1.28 2.8 2 157 22 257

N. 1860 1.28 2.8 2 157 22 257

N. 1860 1.28 2.8 2 12 257 25

N. 1860 1.20 2.8 2 12 257 25

N. 1860 1.20 2.8 2 12 257 25

N. 1860 1.20 2.8 2 12 257

N. 1860 1.20 2.8 2 12 257

N. 1860 1.20 2.8 2 12 257

N. 1860 1.20 2.8 2 12 258

N. 1860 1.2 15 15 36 347

N. 1860 1.2 44.00 42.00 15.00 | District | Section | Sec 

| Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Section | Sect IntChyp .80 Intrinsk 10 IntRin 718 174 34 2618 + 2918 + 1818 + 275 4 514 -334 -1278 -1278 -316 -456 -456 -15 + 12 + 55 + 144 + 11-18 + - 11-18 14 12 2 19 407 22 2289 4 325 99 1 30 174 0 17 12 2 127 5 317 6 25 603 3 15 20 3 200 16 5 25 52 5 12 11½ 55, 55, 56, 56, 24, 2 74, 71 .80 18 191 Circap2.40a
Circap2.40a
Circap2.40a
Circap2.40a
Circap2.50a
Circap2.50a
Contine
Contin

7.10番目の現代では、10番目のでは、

Auritation of the control of the con

Genican
Genica

Marchen, 15a
Marshin, 15a
Marshin, 15a
Marshin, 15a
Marshin, 15a
Massay
Marth
Ma 

Continued on Page 31

# FINANCIAL TIMES

### **WORLD STOCK MARKETS**



# as Dow sustains upward trend

WALL STREET

HOPES were being raised yesterday that the month-long downward reaction in Wall Street stocks had been decisively ended by Tuesday's record 75-point resurgence in the Dow Jones industrial average, as leading shares added to gains in vigorous trading, writes Gordon Cramb in New York.

The Dow closed 17.62 up at 2,585.67. Across the big board, advances totalled 995 against 591 declines in volume of 220.3m units against 209.5m. This took the NYSE composite index up 1.05 to 179.53. Data showing inflation in the US

at a 5.8 per cent annual rate last month found less good a reception in the credit markets, which were unable to maintain progress.

In the stock market another 3m changed hands after the previous day's buying blitz by Consolidated Gold Fields of the UK. The price retreated \$2% to \$92% as remaining holders assessed the possible outcome of legal suits being pressed by the Ivanhoe group of Mr Boone

Newmont Gold, which has a 10 in the past month, put on 5% to per cent minority of its shares in \$79% after touching \$80. public hands, firmed \$\% to 542\%. Through stepped-up production rates it is to be the source of much of the increased earnings promised

Among the steelmakers LTV were pushing the fer shed S% to S3% after federal author-to touch 8 per cent. ities forced it to resume charge of its \$2bn pensions deficit. Inland Steel jumped \$1% to \$33% but Bethlehem Steel dipped 5% to \$16% after Tuesday's 5% fall, bringing it further down from a \$19% year's high amid the weight of a large share issue in the market.

Bethlehem has been as low as \$4% during more troubled times in the past year - the company alluded to these this month in its prospechis for the issue when it spoke of circumstances bringing it near to seeking Chapter 11 protection like a broad range.

LIV. Santa Fe Southern Pacific gained \$2% to \$59 on its plans to launch a buyback of 38 per cent of its equity as well as spin off divisions. Bur-lington Northern, another railway operator and energy company, adv-

anced \$4% to \$76%. The chemicals, pharmaceuticals vide a few features, among the best in price terms being Monsanto which moved up S4% to S93%. Up-john at S44% rallied S2% after a three-day setback totalling S8% was triggered by a dull European re-sponse to its Rogaine baldness

Lamaur, thwarting Alberto-Culver, another hair care group, agreed to a \$28.50 a share cash bid from Dow Chemical, and the shares responded \$2% upward to \$28%. Alberto shaded down 5% to \$24% and the far larger Dow Chemical firmed \$%

ICN Pharmaceuticals at \$12 lost \$% of its \$1 gain the previous session on its decision to invest funds in Hoffman-La Roche of Switzer-land where it has taken 6 per cent of the voting capital.

IBM again turned lower, off \$1% to \$154%. Control Data picked up \$1 in Newmont Mining to \$36% after selling back to Com-

mercial Credit 18.3 per cent of the finance company's equity at \$33, al-lowing that stock a \$% rise to \$33%. In the publishing sector which has produced several putative takeover candidates recently, Affiliated Publications leapt \$4% to \$69%. McGraw Hill, a focus of speculation

Credit markets received further official assistance in the form of overnight repurchases for the Fed's system account. This was aimed at easing interbank strains which were pushing the federal funds rate

While Treasury bill yields firmed slightly to 6.70 per cent for the three-month maturities, up 2 basis points, coupon issues held steady to weaker. The 8% bond of 2017 was quoted at 931% where it yielded 9.52

#### CANADA

BUOYED by gains in golds, mines, industrials and mining issues, Tor-onto share prices moved ahead over

Gold issues were led to Placer Dome, which added CS% to CS27%, with Lac Minerals up by CS% to C\$16% and Echo Bay rising C\$% to C\$38%.

Leading miners included Noranda, up CS% to CS34%, and Inco, which firmed CS% to C\$29%.

Montreal firmed and Vanco and household products area pro- was marginally higher.

### SOUTH AFRICA

WITH THE hovering bullion price offering little direction, Johannesburg gold shares closed narrowly mixed in dull trading.

Among the rising golds, Kinross added 50 cents to R34 and Harties also gained 50 cents to R82. Buffels climbed 50 cents to R73, Vaal Reefs. however, lost R1 to R449 and Driefontein shed 75 cents to R88. Freegold was 50 cents easier at R54.75.

Mining financials were also mixed, with Anglo American gain-

tenburg by 25 cents to R58.50. Howdiamond issue De Beers added 90 cents to close at R53 after concluding a wage agreement on Tuesday with the National Union of

frank 1.982.20 1.963.60 2.019.4

Banca Comm. 529.41 620.02 765.68

Straits Times

n/a 286.1

583.26 597.90 372.79

1,366.70 1,368.00 819.82

-- 2.286.00 1.988.0

- 2,207.00 1,380.0

### EUROPE

# Optimism rises Transatlantic tonic regenerates blue chips

THE RECORD rise on Wall Street that Asko is to raise its stake in felovernight allied to the stronger dollow retailer Massa boosted the formal reinvigorated the main Euro-

Frankfurt rose confidently with added 18.6 to 1.982.2.

announcement, however, and dropped DM9.50 to DM385.50. Other performer, jumping SFr2,400 to carmakers accelerated with the SFr28,900 in a generally higher second market, Daimler by DM6 to tor. Union Bank was up SFr40 to DM1,075, BMW by DM736 and SFr4,930, Crédit Suisse SFr30 to Porsche by DM1 to DM985. Tyremaker Continental put on DM5.40 has weathered recent pressure, to DM336 and battery manufacturers SFr12 to SFr1,000. er Varta DM8 to DM368.

ened, with Siemens recovering DM9.50 to DM686. Bayer gained DM3.50 to DM380 and BASF rose DM2.20 to DM337.50 among chemicals. Hoechst edged 70pfg higher to DM321.50. Pharmaceutical Scherng, though, slid DM7 to DM609.

strengthened. Deutsche up DM2.70 at DM694.50 and Commerchank rising DM2 to Re SFr50 off at SFr17,890 and Win-DM30250. Bayernhypo picked up terthur down SFr25 at SFr6,600. Zu-DM4.50 to DM517 and said it was to rich lost SFr50 to SFr7,125. make a rights issue.

higher with a DM6 rise to DM370 as foreign buyers returned to the and Degussa and Preussag were market. The cash index added 37.48 DM6 and DM2.30 firmer in turn at to 5,140.04. DM534 and DM197.80. Retailers were mixed, with Hort-en adding DM4.50 to DM235 and

Zurich advanced on the strong the dollar and shrugged off news transatlantic signals and news that

that the Government is considering the Swiss Federal Court had ap-selling off its 10 per cent stake in proved a planned capital cut by Ala-carmaker VW before the end of the suisse. Alusuisse stock responded year. The Commerzbank index with a SF15 rise to SF1881, with its vided 18.5 to 1,982.2. registered stock up SFr15 to VW was hurt by the privatisation SFr290.

Chemicals were also favoured, Other blue chip exporters bright- with Ciba-Geigy and Sandoz notching up SFr60 and SFr100 respective-by to SFr4,100 and SFr15,350. Hoffmann-La Roche bearers, though, tumbled SFr9,000 to SFr301,000 following Tuesday's news that ICN bought a 6.3 per cent voting stake in the group.

terthur down SFr25 at SFr6,600. Zu-

ssellschaft led metals a string of poor showings recently

en adding DM4.50 to DM235 and gique, found renewed support to Kaufhof DM2 up at DM507. News rise BFr20 to BFr3,730 as the sector

#### London

STRONG DEMAND for technology and energy issues helped eq-uities mark up their 10th succes-sive rising session amid buoyancy following the record overnight rise on Wall Street.

The FT-SE 100 index closed up 16.2 at 2.352.4 - making a two-week rise of more than 103 points - while the narrower FT Ordi-mary index climbed 11.4 to close at 1,843.2.

Government bonds fell on the day but closed off their lows on book-squaring and moderate re-tail interest. Longer-maturity stock closed about a ½ point lower. Details Page 30

flourished. Sofina climbed BFr300 to BFr14,900, while Tractebel moved on BFr160 to BFr7,760 on news of improved first-half profits and a capital increase.

Solvay surged a further BFr400 to a year's high of BFr15,700 as the market anticipated good interim results, which the company con-firmed will be announced on Monday. Other chemicals moved in its slipstream. UCB rose BFr250 to Bressels recovered broadly after BFr10,850 and Gavaert BFr100 to

Petrofina, which recently has followed the volatility of the oil mar-ket, advanced BFr325 to BFr13,350. Amsterdam picked up across the neserve, the share of holding Amsterdam picked up across the group Société Générale de Bel. board on bargain hunting following

several depressed sessions.

Fl 3.90 at Fl 178.40, while Royal Dutch bounded Fl 9.40 ahead to Fl 263.50. Unilever added Fl 4.80 to Fl

In the broader market, publisher Wolters Kluwer fell F1 1.30 to F1 133.20 after news that it lost FI 4.5m when it sold 1m shares in a private placement deal on Tuesday. The shares were bought at F1 137.50 during the recent takeover battle with fellow publisher Elsevier.

Elsewhere, insurers Amey and Natured added FI 2.20 and FI 2.90 in turn to F1 60 and F1 73.40. Stad Rotterdam, however, slipped 20 cents to FI 122.80.

Among banks, NMB was FI 6 higher at FI 184.50, Amro FI 2.20 better at Fi 83.90 and ABN up by Fi 1.10 at F1 47.80.

Milan moved sharply higher but off the day's highs as Fiat continued to lead the market's rally. The MIB index added 13 to 872.

First jumped L455 to L11.155, or 4.3 per cent, as feverish foreign buying followed reports of strong buy recommendations for the stock from oversees banks. IFI, the Agnelli family holding company, also jumped L1,020 to 1,24,850.

Burgo was another star perform er with a L650 rise to L13,010 on the strength of Tuesday's news that profits for the first six months had more than doubled over the corresponding period last year.

Insurers also continued their good run, with Generali up L1,450 to L106,425. RAS added L1,480. Chemical group Montedison rose

the stronger dollar. Akzn closed up 127 to 12,269 amid reports that it was considering a large capital raising exercise in Italy and overseas Office equipment maker Olivetti added L140 to L11,690 and tyremak er Pirelli gained L55 to LA,485.

Paris advanced on a broad front with exporters profiting from the Peugeot rose FFr14 to FFr1,638 in

a strong car-related sector, with Valeo up FFr15 at FFr696 and Michelin edging up FFr1.50 to FFr33. Electronics also bloomed. Legrand posted a FFr64 rise to FFr3,334 and Radiotechnique climbed FFr28 to FFr1,788.

Losses were for the most part narrow, although Prouvost fell a further FFr49 to FFr490 as speculative demand for the share slumped.

Oslo was pulled down by profittaking. The all-share index closed down 2.90 at 435.70. Haishund was NKr19 off at

NKr630.50 and Kvasrner fell NKr9 to NKr329.50 on news that the Bank and Securities inspectorate has launched investigations into alleged insider trading by senior directors at the two companies.

Madrid fell but steadied from Tuesday's heavy losses. The general index lost 0.92 to 309.94 amid strong profit-taking in speculative

Banks, constructions and utilities lost ground. Engineerings

Stockholm rose but closed off the day's highs in heavy trade.

### Viennese clothier dances on to bourse

By Judy Dempsey in Vienna

THE NORMALLY sedate 19th century Festsalon (function hall) in Vienna's stock exchange lite gathering of officials rubb ulders beneath the Corinthian columns of this wonderfully ornate room, young men and women danced on a stage to the nds of loud disco music with .

Outsiders must have been pozzled by the unaccustomed stir-rings in the otherwise conservative stock exchange. But Tuesday was special. Holtex Seiden, a former imperial textile company founded in 1890, was making its first appearance on the Borne.

To the stock markets of Frankfurt, Düsseldorf or Lendon, the shares on effer up to next Monday are minuscule. But this is Austria, where govern-ment bonds, savings in the bank. or under the pillow are far more important than risk-taking on the securities markets.

Holtex is selling off 30 per cent of its holdings which are worth about Sch12m (\$938,000). Some 128,000 shares at a nominal value of Sch100 are now available to the public. "Yes the amount is modest," said Dr Franz Fetzer, the avuncular president of the company. But we have to start somewhere. We have to gradually expand."

A STATE

STIZ

1

J. C. 28 S.

The company goes public in Austria before thinking about other stock markets. Although over 90 per cent of its products, mostly clothing and ski wear, are exported, the company wants first to test the securities market

Its record is reasonably attractive. Annual turnover is around Sch350m and last year's profits are up 6 per cent on 1985. It has taken the company several years to make the turnaround. As one of the directors, Mr Peter Podolsky, said: "We lost 90 per cent of our factories after the Second World War. Most of our plants were based in Czechoslovakia. They were all nationalised after 1945."

By the 1970s, after investing in new machinery and building up its export markets, the company

The key question is whether ordinary Austrians will buy the shares, in which trading starts next Monday. "We know that only 1.5 per cent of the population buy shares compared to about 6 per cent in West Germany," said Mr Podolsky. "But we are confi-

dragged out from under the met-

#### ASIA

# Japanese investment overseas likely to grow

FOREIGN AND LOCAL securities houses expect Japanese purchases of foreign shares to start growing again as the yen-dollar exchange ty as rate becomes more stable, writes say. Shigeo Nishiwaki of Jiji Press.

The Japanese have been net buyers of foreign equities since December 1985, according to a Ministry of Finance survey.

Japanese stock markets w

Enthusiasm for foreign shares developed rapidly in the first seven months of this year and net Japaese purchases amounted to a large Y11.48bn (\$80m), exceeding the net purchases of Y10.75bn for the whole of 1986. However, they shrank back to about a third of the previous month's Y1,46bn in August when the dollar weakened against the

Investment trusts and trust banks have been major buyers of oreign shares. Investment trusts holdings of foreign equities in-creased sharply from Y2.17bm at the end of 1966 to Y5.21bm at the end of August. US shares accounted for Y4.03hn, or 77 per cent, of the total, British shares for Y320m and West German shares for Y260m.

ty and price appreciation, analysts according to the Finance Ministry.

TIS charge are undervalued when compared to those of Japan, said Mr Minoru Itoh, managing director and Tokyo branch manager of Smith Barney Harris Upham Inter-

He noted that the total market York Stock Exchange is about the same as that of shares listed on the that net Japanese purchases of for-Tokyo Stock Exchange despite the eign equities are greater than stadifference in size between the US tistics indicate.

Investment and Trust Management manager of the securities investis relatively positive about incorporating foreign shares into its trust Trust and Banking, many institufunds. Mr Yukio Hosoi, president, tional investors remain passive
believes it is indispensable that about buying foreign shares betrust funds diversify into foreign cause of a lack of expertise and exshares for the sake of safe fund perience. Nippon Life Insurance, the larg-

est institutional investor in Japan, is obliged to shift the emphasis of investment from Japanese shares to foreign securities, particularly American ones, said Mr Tokutaro Hirose, president of the company.

Many financial institutions and industrial corporations have depersisted at a rate of Y20hn a year cided to expand their overseas fi- for several years to come.

The predominance of US equities nancial subsidiaries. These subsidi-is understandable in the light of aries numbered 3,196 at the end of New York's trading volume, liquidi-1986 with a total capital of Y22.3hn, Their aim is to raise funds abroad on favourable terms, but many of them also hope to improve money ement through investment

> Since the purchase of foreign shares by these financial subsidiaries abroad is not included in statistics compiled by the Finance

nd Japanese economies. However, according to Mr Hideo
Of the investment trusts, Deiwa Nakanishi, director and general Nomura, along with other large

> investment by Japanese institu-tions in foreign equities is only at the stage of a trial run. It expects that an era of infernational investment will arrive in

securities firms, takes the view that

earnest only after net Japanese purchases of foreign shares have

#### HONG KONG

PERSISTENT rumours about China Light, together with Wall Street's strong performance on Tuesday, pushed Hong Kong share prices to a third straight high in record turnover worth HKS3.41bn. The Hang Seng index climbed

sharply from the start, ending at 3,783.11, up 67.58. fuelled by rumours that China Light was attracting interest from

China's Citic. It spurted HK\$2.55 to There was also a strong performance from Hongkong Telephone which ended HK\$1 higher at HK\$18.20 after resuming trading. It was suspended on Monday when its UK parent, Cable & Wireless, said it

the company. Properties were mostly strong, with Hongkong Land up 20 cents at HKS8.60 and Cheung Kong recovering 40 cents to HKS12.80.

was discussing a reorganisation of

#### **AUSTRALIA**

THE DOWNTURN continued into a second day in Sydney as investors took further profits and the results season approached its close. The All

#### in fairly heavy turnover. MIM Holdings was very actively traded as Asarco of the US continued its sale of a large stake. The share price fell 6 cents to A\$3.44 as

Ordinaries index lost 20.8 to 2,271.0

7m shares changed hands.

Another active miner was CRA.

off 15 cents at A\$11.15 on 1.2m In the industrial sector, Elders IXL eased 2 cents to A\$5.78 in advance of tomorrow's results. Ad-steam lost 20 cents to AS11.20, while

media stocks saw News Corp off 20

cents at A\$23.10 and Fairfax steady

### SINGAPORE

AFTER a firm start in Singapore, a renewed bout of profit-taking left share prices mixed, with the Straits Times industrial index up 0.74 at

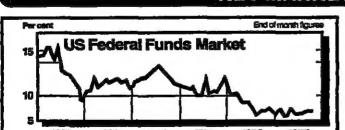
shares but buying interest was mainly confined to small local investors as caution persisted over recent share flotations. DBS added a further 20 cents to S\$16.30 and other banks were mostly firmer, while plantation stocks

Volume rose slightly to 25m

were given a boost by higher palm Elsewhere, Rothmans Industries shed 13 cents to S\$2.67 after report-

Judging from the packed Fest salon, interest seems high. So part of the Schibn or so worth of savings that Austrians have stored away might finally be

### KEY MARKET MONITORS



Gen

MORWAY Oslo SE

STOCK MARKET INDICES Sept 23 Prev Year ago 2,585.67 2,568.05 1,797.81 1,025.16 1,013.83 1,025.16 1,013.83 794.38 197.25 198.44 203.23 S&P Comp 321.19 319.50 235.67 LONDON FT

1.843.2 1.831.8 1.282.2 SE 100 2,352.4 2,335.2 1,610.00 A All-share ,1,198.58 1,190.52 791.89 1,312.52 1,303.33 869.67 447.7 317.9 9.78 10.13 Gold mmes 451.7 9.82 A Long gitt 10.13 World Act, Ind. 134.14 133.18 139.73 (Sept 18) TOKYO

clased 24,866.08 17,706.3

closed 2,039.80 1,481.27

AUSTRALIA All Ord. 2,271.0 2,291.8 Metals & Mins. 1,439.2 1,451.3 All Ord. AUSTRIA Credit Aktiv

Tokyo SE

SE CANADA Met.& Mins. 3,349.0 3,312.0 2,229.26 3,919.5 3,891.9 3,006.1 Portfollo 1,952.91 1,939.30 1,514,12

DENHARK SE FRANCE 428 60 422.10 388.6 Ind. Tendance , 111.30 109.70 91.26

309.94 910.86 191.37 3,118.00 3,079.70 2,445.19 228.06 232.19 238.53 Swiss Bank Ind 710.40 706.00 548.6 BELGIAN SE 5,140.50 5,103.00 3,884.29 COMMODITIES (London) 461.300 485,250 £1,129.50 £1,126.50 Copper (cash) Oil (Brent Blend) \$18,625 \$18.49 Sept 23 \$462.25 \$461.25 n/a 208.88 198.70 London \$462.25 \$459.04 \$461.75 Paris (fixing) \$480.50 \$462.30 250 200 USS 150 (Against the Yen

CURRENCIES (La	idon)	US BOIIDS						
7001 1.8210 1.8205 2.7 7001 143.85 144.15 23 FPP 8.0780 6.0850 93: 91 2.0520 2.0460 3.2 Um 1.515 1.815 2.16 8PF 37.80 37.80 6.0	5430 1.6420 9825 2.9900 8.50 236.75 9800 8.8575 9850 2.4750 9725 3.3625		Septem Price 99%s 94%s 95%s 93%s Harris Tri	9.18 9.39 9.54 ast Saving	99% 99% 93% 94% 94% 93	789 788 8.2 9.4 9.4		
INTEREST RATE	-	Treasu	Septem					
Sapt (3-month offered rain)  \$ 10  \$FF 3%  FFF 4  FFF London Inferiment Eximg (offered rate)	23 Prev 9'4- 3'5- 4 7'5-	(years) 1–30 1–10 1– 3 3– 5 15–30 Source: I	Refurm Index 163.17 154.63 144.03 157.57 183.56	Dey's change +0.23 +0.12 +0.07 +0.17 +0.59	5.93 6.86 6.37 6.71 7.78	-0.0 -0.0 -0.0 -0.0 -0.0		
3-month US\$ 7% 6-month US\$ 8 8 8 9 7 7 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	7"% 8% 7% 7.30 6.495	Corper	Septer Price	niber 23 Yield	Pr Price	Ylei		
FINANCIAL FUTUR	tES	ETATA	% July 13 91.75	7.23	91.75	7.2		
		SCET S						
CHECAGO US Treasury Bends (CST) 8% 32nds of 100%		Philbro S	101,25 <b>361</b> 8 Apr	10.57 1 1996	101.25	10.5		
cobine america	Law Prev 1-29 83-18	TRW 8%	87,23 March 1 92,29	10.28 996 10.13	92.44	10.2		
(Sept) 93.30 93.48 8. Gerdiffentes of Deposit (TIME) Sim points of 100%		2449 VA	94.10	10.53	94.35	10.5		
(Sept) 17/4 17/4 LONDON	n/a 93.90	General	78,37	10.53	2016 78.80	10.5		
Three-mostle Eurodollar S1m points of 100% (Dec) 91.76 91.88 91 20-year Notional GEt	1.69 91.72	Citicorp	86.37	10.94	85.92	11.0		

115-00 116-10 116-00 116-18

# Foreigners included in DBS Land share offer

ment Bank of Singapore, is to offer 300m shares at S\$1.35 (\$0.64) each on September 24, and foreigners will be allowed to subscribe, Renter

reports from Singapore.

The offer will be made in two tranches of 150m shares each, the first tranche being offered in Singapore, and the second in Tokyo and ondon through private placement.
The sale will reduce DBS's stake

Foreign fund managers concerned with the issue said it should receive a good response from Japanese insurance companies and institutions in London and Hong

Mr Tan Soo Nan, DBS vice presi-

DBS LAND, owned by the Develop- in DBS Lend to 49 per cent from 100 worth about \$\$405m (\$193m).

ing lower profits.

DBS Land expects after-tax prof- by from renting out its commercial its to rise to S\$7.6m in 1987 and and industrial property. This ac-S\$9.5m in 1988, compared with counted for 63 per cent of total aver-\$6.7m in 1986.

dent, said the company was confident that local and foreign markets would absorb the 300m shares, higher growth rate of tourist arriv
September 1900.

DBS Land had a paid-up capital dent that local and foreign markets, low financing costs and of \$\$5586.43m and total assets higher growth rate of tourist arriv
S\$673m in the first-half of 1987. nomic growth, a stronger stock DBS Land had a paid-up capital market, low financing costs and of S\$586.43m and total assets of

als have benefited the local proper Recent issues showed the high ty market, said Mr Patrick Yeoh, level of liquidity in the market, he DBS president.

DBS Land's revenue comes main-

"Expectations of sustained eco- 1986.

# When will it dawn on you?

In many of North America's major business centres, coast-to-coast, the Financial Times is being delivered in time for breakfast.

It's an eye-opening development... made possible because the FT is now printed in the U.S. Transmitted from London via satellite each evening, it goes on press during the night and is ready for distribution before midnight. Washington, Montreal and Toronto. Imagine. For the first time, you can get the FT when you need it most: before the pressures of business start

to encroach on your time. As the day begins you'll be in touch with the same developments your colleagues overseas are reading about. You won't have to play catch-up. And that, as we all know, makes all

the difference in the world. Between financial opportunities realized...and opportunities lost.

Here are the cities where the FT is available by hand-delivery each morning. Atlanta, Boston, Chicago, Dallas, Detroit, Miami, Houston, Los Angeles, New York, Philadelphia, Pittsburgh, Seattle, San Francisco, On the list? Good.

To arrange for your personal subscription, call 212-752-4500. When the FT starts arriving on your doorstep, it may well be the dawn of a new era for you...in being ahead of the crowd.

FINANCIAL TIMES Because we live in financial times.

